



**PORTLAND DEVELOPMENT CORPORATION**

**Board Meeting**

**DATE:** Thursday, May 19, 2016

**TIME:** 4:00 p.m.

**LOCATION:** Room 209, Second Floor  
Portland City Hall

**A G E N D A**

1. President's comments
2. Review and accept Minutes of previous meeting held on April 21, 2016.
3. Review and vote on Business Assistance Grant Application for Job Creation from:
  - a) Buoy Local, 533 Congress Street

**Note:** Pursuant to 1 M.R.S.A. 405(6)(F) and 5 M.R.S.A. 13119—A, the Board may go into executive session to review proprietary information.
4. Review and vote on loan and Business Assistance Grant Applications for Job Creation from:
  - a) Bella Corp., 111 Middle Street; and,
  - b) RossoBianco, 3 Deering Avenue

**Note:** Pursuant to 1 M.R.S.A. 405(6)(F) and 5 M.R.S.A. 13119—A, the Board will go into executive session to review proprietary information.
5. Review and recommendation for City staff to apply for additional Business Assistance Grant Funds for Job Creation
6. Treasurer's Report – April 2016 – Drew Swenson
  - a) Monthly Administrative Budget Report
  - b) Loan Receivables Report
  - c) Cash Management Report
  - d) Delinquency Report (Note: Pursuant to 1 M.R.S.A. 405(6)(F) and 5 M.R.S.A. 13119—A, the Board may go into executive session to discuss/monitor any of the loans listed on the delinquency report.)
7. Other items to be discussed/brought up by Board Directors.
8. Next Meeting Date: June 16, 2016.

Barry Sheff, Board President

## **Minutes**

### **Portland Development Corporation**

**April 21, 2016**

A meeting of the Board of Directors of the Portland Development Corporation was held on Thursday, April 21, 2016 at 4:00 p.m. in Room 209 of Portland City Hall. Present from the Board was Director Jere Shaw, who chaired the meeting, and Directors Tim Agnew, Shelley Carvel, Neil Kiely, Jess Knox, Heather Sanborn, and Mayor Ethan Strimling. Directors not able to attend: Jon Jennings, Dennis Martin, Barry Sheff, and Drew Swenson. Present from the City staff were Associate Corporation Counsel Michael Goldman, Business Programs Manager Nelle Hanig, Economic Development Director Greg Mitchell (arriving as noted herein), and Senior Executive Assistant Lori Paulette. Also present was the PDC Loan underwriter consultant Vin DiCara.

#### **Item #1: President's Comments**

Mr. Shaw noted that Board President Sheff could not be present, so he would be chairing today's meeting.

Mr. Shaw then handed out an article about PDC Loan recipient Roustabout – copy attached.

#### **Item #2: Review and accept Minutes of previous meeting held on January 21, 2016.**

On motion made and seconded, the Board voted 4-0-2 (Kiely, Sanborn abstained) to accept the Minutes as presented.

#### **Item #3: Review and vote on Business Assistance Grant Applications for Job Creation from:**

**a) Auto-Care LLC, 1041 Ocean Avenue; and,**

**b) Swallowtail Farm and Creamery, 84 Cove Street.**

**Note: Pursuant to 1 M.R.S.A. 405(6)(F) and 5 M.R.S.A. 13119-A, the Board may go into executive session to review proprietary information.**

**Auto-Care LLC, 1041 Ocean Avenue:** Ms. Hanig introduced the first Business Assistance Program (BAP) grant application as being a PDC Loan client – Auto-Care LLC/Joseph Hatungimana, owner. Auto-Care was provided a loan of \$32,500 for the purchase of machinery and equipment and renovations to his newly acquired Auto-Care garage. He is now returning requesting a job creation grant of \$10,000 as he would like to hire an employee to perform auto-body repair.

Mr. Hatungimana thanked the Board for reviewing this request. He described his background as a mechanic starting out in Africa, moving to Maine in 2010, starting his business Auto-Care LLC in leased space at 1041 Ocean Avenue, which property he now owns. If this BAP is granted, he would use it to hire an employee for auto-body repair and painting.

Mr. Keily asked if he could hire such an employee at the \$10.10/per hour rate, and Mr. Hatungimana indicated that he could. If the employees does a good job, he would increase the pay.

Ms. Hanig added that the location of this business is within walking distance of a bus line, about a mile away. Mr. Hatungimana indicated that he could pick up the employee at the bus stop.

Seeing no further questions/comments, Chair Shaw thanked Mr. Hatungimana and noted that the Board would now review the second BAP request.

**Swallowtail Farm and Creamery, 84 Cove Street:** Ms. Hanig introduced this item noting the Swallowtail Farm is located in North Whitefield, Maine and has been selling its products at the Portland and Brunswick Farmers' Markets for a number of

years. Last Fall, Lauren and Sean Pignatello, its owners, leased 84 Cove Street in East Bayside which now houses the Winter Farmers' Market and will shortly house a production facility and retail operations for Swallowtail Farm. The Farm is seeking a \$20,000 BAP grant to help them create two new full-time jobs to work at this facility. Ms. Hanig then introduced Lauren Pignatello.

Ms. Pignatello thanked the Board for reviewing this request. They have been operating the farm in Whitefield since 2007. With the 3,600 sq. ft. at 84 Cove Street, and the 5-year lease, with a 5-year renewal, Swallowtail can increase production of natural, healthy, and locally produced artisanal food and other products. The kitchen was recently licensed, and they obtained their business license three weeks ago. They will produce and package products for retail, as well as wholesale. The employees would be trained starting at \$10.00 per hour.

Ms. Sanborn asked about the Scale Up program, and Ms. Pignatello said that she is working with Gerry Brown at Scale Up on their finances, as well as participating in their business classes. She is also receiving guidance from a business counselor at the Small Business Development Center.

Chair Shaw asked about an onsite manager, as well as if they would sell unpasteurized milk. Ms. Pignatello indicated that she would be the manager 3 days a week, and her husband would be the manager 2 days a week, and they would sell unpasteurized milk.

Chair Shaw noting no further questions, said that the Board would next review the loan requests.

**Item #4: Review and vote on loan applications from:**

- a) **Injac Motors, 220 Riverside Street**
- b) **Big Jay's, 4 Thompson's Point Road.**

**Note: Pursuant to 1 M.R.S.A. 405(6)(F) and 5 M.R.S.A. 13119—A, the**

**Board will go into executive session to review proprietary information.**

**Injac Motors, 220 Riverside Street:** Ms. Hanig said that Injac Properties LLC is requesting a loan of \$122,000 to assist with financing the acquisition and renovation of property at 220 Riverside Street for a startup car repair and used car sales business. Igor Injac, the sole owner of the real estate (Injac Properties LLC) and the operating business (Injac Motors LLC, d/b/a Riverside Auto Sales and Service), has had 15 years of experience as a mechanic in Serbia. When he emigrated to the U.S. in 2003, he worked as a boat mechanic, and from 2006 to the present has worked as a mechanic and the service manager for Alan Auto Volvo Service. His brother, Nikola Injac, will focus on the used car sales part of the business. She then introduced Igor Injac.

Mr. Injac said that Ms. Hanig gave the background very well. He added that this opportunity to purchase came up about two months ago, and he had been looking for quite a while for the right place. He is confident in what he can do and asked if there were any questions.

Ms. Carvel asked about running the financial side of this business, and Mr. Injac said that he just hired an accountant and bookkeeper. He is good at organizing finances and looked forward to working with quickbooks and the accountant.

Mr. Keily asked about his continuing his job as Service Manager at Alan Auto Volvo, and Mr. Injac described how he would balance his time between both Alan Auto and his business, eventually leaving Alan Auto when his business ramps up.

Chair Shaw asked about the used car sale side of the business, and Mr. Injac said that the location is a busy street and will have a modest-sized investment for the used car inventory.

Mayor Strimling asked about investment to purchase used cars, and Mr. Injac said that he estimates this investment at \$10,000 per car.

Chair Shaw, noting no further questions/comments, said that the Board would next hear about the second loan request.

**Big Jay's, 4 Thompson's Point Road:** Ms. Hanig said that Skunk Ape LLC, d/b/a Big Jay's, is requesting a loan of \$150,000 to assist in the startup of a 100-seat restaurant specializing in fried chicken and waffles to be located on Thompson's Point. Customers are expected to draw from other businesses opening shortly, as well as from concerts in the warmer months and skaters in the Winter. She then introduced Jason Loring and Mike Fraser.

Mr. Loring thanked the Board for reviewing this request to start Big Jay's at Thompson's Point in the Brick North building. He described his background and aspects of Big Jay's, which will serve not only fried chicken and waffles but other items as well including sandwiches, salads, etc. Mr. Loring noted that that in addition to drawing customers from Thompson's Point businesses, it will also serve the area neighborhood.

Mr. Knox asked how the 100-seat restaurant compares with their other restaurants, and Mr. Loring said that others range from 50 to 125 seats.

Mr. Fraser indicated that they used 100 seats in developing their business plan.

Mr. Agnew asked about cash flow positive on their other projects/restaurants, and Mr. Fraser said that they are positive. The projected numbers for this one are very conservative, noting that they don't borrow more than they can service.

Mr. Agnew asked if they had approached the three other owners of Skunk Ape for personal guaranties, and Mr. Loring indicated that will they will not provide personal guaranties.

Chair Shaw, noting no further questions/comments, thanked them and noted the Board would now go into executive session to review the BAP and Loan requests. They

can either wait outside of the room and come back in when the executive session was over, or Ms. Hanig would contact them either after the meeting or tomorrow.

At approximately 4:43 p.m., the Board went into executive session pursuant to 1 M.R.S.A. 405(6)(F) and 5 M.R.S.A. 13119—A to review proprietary information of the BAP and loan requests. At approximately 5:36 the Board came out of executive session. Mayor Strimling had to leave the meeting at 5:00 p.m.

**Item #5: Review and vote on PEDPIP Application from Creative Portland for “Maine Startup and Create Week” (Per Jess Knox, the Agenda should have read “on behalf of Portland Media Group and Maine Accelerates Growth (MxG)”**

Mr. Con Fullam representing Portland Media Group and its Greenlight Series as part of Maine Accelerates Growth (MxG) – a non-profit initiative - described various productions of the Portland Media Group. He then described Greenlight Maine, a state-wide television series broadcast weekly Saturday evenings following Bill Green’s Maine. The series is dedicated to the exposure, elevation, and expansion of entrepreneurship in Maine with contestants vying for a cash prize of \$100,000. The final event will be broadcast live from Merrill Auditorium with the top 3 contestants vying for that cash prize. This is a fitting culmination of Maine Start Up and Create Week and he is asking for PEDPIP sponsorship with the grant request for \$15,000.

Mr. Keily asked about the connection and benefits to Portland. Mr. Fullam said that it is an opportunity to shine a light on Portland to a state-wide audience.

Mr. Agnew complemented Mr. Fullam on the Greenlight Series but questioned whether it was eligible for PEDPIP grant funds as these grant funds are not for private companies. Mr. Fullam said the Portland Media Group is the producer of the show; Creative Portland is the presenting group.

The Board discussed the merits and its eligibility, noting that Creative Portland is eligible, and that its merits for Portland will highlight Portland as an entrepreneurship hub. A category in the ED Plan is marketing, promotion, and branding. The Board discussed the PEDPIP Grant to Creative Portland being used to pay for costs of Merrill Auditorium only, with an appropriate match shown being paid for other costs. It was also noted that Creative Portland worked with Portland Media Group to have the event here, and Mr. Mitchell said that he was comfortable with Creative Portland's role in this request.

On motion made and seconded, the Board voted 4-1 (Shaw) – 1 (Knox abstained) to approve a PEDPIP in an amount to be determined by staff to cover costs of use of the Merrill Auditorium, with the appropriate match requirements.

**BAP Request from Auto-Care LLC:** On motion made and seconded, the Board voted unanimously to approve a \$10,000 BAP grant, noting no issue with the bus stop being a mile from the business.

**BAP Request from Swallowtail Farm:** On motion made and seconded, the Board voted unanimously to approve a \$20,000 BAP grant.

**Loan Request from Injac LLC:** Chair Shaw noted that he would abstain from voting as his employer is involved with the loan. On motion made and seconded, the Board voted 5-0-1 (Shaw abstained) to grant a loan to Injac LLC on the terms and conditions as recommended, with an additional condition that Igor Injac obtain financial business counseling, as approved by staff.

**Big Jay's:** On motion made and seconded, the Board voted unanimously to approve a loan of \$75,000 on terms and conditions as recommended, subject to the condition that as long as the PDC is getting paid, then the private lender can get paid.

Chair Shaw recommending tabling the Treasurer's report due to the time of 6:20.

The Board concurred and the meeting was then adjourned.

Respectfully,

Lori Paulette



Economic Development Department  
Gregory A. Mitchell, Director

## MEMORANDUM

TO: PDC President Sheff and Board Members

FROM: Nelle Hanig, Business Programs Manager

DATE: May 15, 2016

RE: **Status of Business Assistance Program Funds/Approval to Seek New Funds**

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### SUMMARY

The Business Assistance Program for Job Creation (BAP) funds of \$100,000 from Round 2 have all been approved for grants, except for about \$4,800 being held to cover underwriting invoices still coming in. For the Round 3 funds of \$100,000 (FY2015-2016), three grants have been approved by the PDC for a total of \$40,000. They include:

Forq Food Lab (\$10,000);  
Auto-Care LLC (\$10,000);  
Swallowtail Farm (\$20,000).

With \$60,000 remaining, the PDC Board will be presented with three more requests for BAP grants at its May meeting for a total of \$50,000. They are as follows:

Bella Corp (\$20,000);  
RossoBianco (\$20,000);  
Buoy Local (\$10,000).

Should those requests be approved, \$10,000 will remain for one last BAP grant. An application requesting \$10,000 has just been submitted to staff and will be presented at the PDC's June meeting.

### RECOMMENDATION

The BAP has become a popular program among the City's startups and growing businesses, helping them create new jobs for low/moderate income Portland residents. Staff is seeking the PDC's approval to apply for new funds to recapitalize BAP when Community Development Block Grant applications are again accepted in the Fall.

**Portland Development Corporation  
Operating Report FY16  
For Month Ending  
4/30/2016**

Operating transfer from EDF      28,522  
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Total Funds Available            28,522

|                                |               | Current   | Year to       | Percent      |               |
|--------------------------------|---------------|-----------|---------------|--------------|---------------|
| FY16 Expenditures              | Budget        | Month     | Date          | of Budget    | Balance       |
| Administrative Services        | 575           | 36        | 217           | 37.7%        | 358           |
| Postage                        | 300           |           | 28            | 9.3%         | 272           |
| Travel, Training, Meetings     | 4,000         |           | 3,142         | 78.6%        | 858           |
| Contractual services           | 10,500        |           | 835           | 8.0%         | 9,665         |
| Operating Transfer to Fin.     | 9,647         |           | 9,647         | 100.0%       | 0             |
| Advertising                    | 2,000         |           | 1,522         | 76.1%        | 478           |
| Auto Expense Reimb.            | 100           |           | 0             | 0.0%         | 100           |
| Printing & Binding             | 650           |           | 502           | 77.2%        | 148           |
| Office Supplies                | 750           | 44        | 457           | 61.0%        | 293           |
|                                |               |           | 0             |              |               |
| <b>Total FY16 Expenditures</b> | <b>28,522</b> | <b>80</b> | <b>16,350</b> | <b>57.3%</b> | <b>12,172</b> |

**Expenditures:**

|                         |                |
|-------------------------|----------------|
| Administrative Services | Credit Reports |
| Office Supplies         | Various        |

**Downtown Portland Corporation  
Schedule of Loans Receivable  
For the Month Ending April 30, 2016**

| Cust #                                                      | Ln # | Account No. & Name          | Date of Loan | Maturity Date | ---Committed/Disbursed Funds---- |               |              | Outstanding Princ. Bal. |
|-------------------------------------------------------------|------|-----------------------------|--------------|---------------|----------------------------------|---------------|--------------|-------------------------|
|                                                             |      |                             |              |               | Original Loan                    | Not Yet Disb. | Total Disb . |                         |
| <b>Portland Business Fund 271 (UDAG/Unrestricted):</b>      |      |                             |              |               |                                  |               |              |                         |
| 6762                                                        | 1482 | Nova Star Cruises Limited   | 3/20/2014    | 5/1/2020      | 165,411                          | 0             | 165,411      | <u>\$151,274</u>        |
| <b>Sub-Total PBF (UDAG)</b>                                 |      |                             |              |               |                                  |               |              | <b>\$151,274</b>        |
| <b>Portland Business Fund 272 (Restricted - CIP):</b>       |      |                             |              |               |                                  |               |              |                         |
| 5496                                                        | 1288 | Museum of African Culture   | 10/3/2011    | 10/1/2016     | 15,500                           | 0             | 15,500       | \$13,693                |
| 3763                                                        | 955  | Eastman Industries          | 4/19/2012    | 4/6/2017      | 34,800                           | 0             | 34,800       | \$29,208                |
| 3826                                                        | 1007 | Kennebec St. Properties     | 04/25/06     | 10/1/2018     | 67,500                           | 0             | 67,500       | \$0                     |
| 6502                                                        | 1436 | Portland Food Cooperative   | 6/4/2014     | 10/1/2021     | 130,000                          | 0             | 130,000      | <u>\$113,783</u>        |
| <b>Sub-Total PBF (Bonds/CIP Restricted)</b>                 |      |                             |              |               |                                  |               |              | <b>\$156,685</b>        |
| <b>Portland Micro Capital Fund 271 (UDAG/Unrestricted):</b> |      |                             |              |               |                                  |               |              |                         |
| 5708                                                        | 1438 | Veranda Asian Market LLC    | 4/19/2012    | 4/1/2017      | 50,000                           | 0             | 50,000       | \$14,809                |
| 5837                                                        | 1341 | Back Bay Skate              | 9/10/2012    | 9/1/2017      | 12,500                           | 0             | 12,500       | \$3,917                 |
| 6113                                                        | 1379 | EcoHome Studio, LLC         | 4/11/2013    | 4/1/2018      | 15,000                           | 0             | 15,000       | \$6,663                 |
| 6120                                                        | 1380 | Portland Trading Co. LLC    | 4/26/2013    | 8/1/2018      | 15,000                           | 0             | 15,000       | \$13,836                |
| 6302                                                        | 1411 | Pachanga, LLC               | 11/6/2013    | 12/1/2016     | 14,000                           | 0             | 14,000       | \$3,739                 |
| 6501                                                        | 1435 | Sur Lie Wine Bar, LLC       | 5/2/2014     | 9/1/2021      | 37,335                           | 0             | 37,335       | \$29,761                |
| 6635                                                        | 1464 | Damiak's Bakery, LLC        | 10/16/2014   | 11/1/2019     | 25,000                           | 0             | 25,000       | <u>\$19,102</u>         |
| <b>Sub-Total Micro Capital Fund</b>                         |      |                             |              |               |                                  |               |              | <b>\$91,828</b>         |
| <b>Portland Business Fund Fund 274 (CIP/Unrestricted):</b>  |      |                             |              |               |                                  |               |              |                         |
| 6597                                                        | 1458 | Back Cove School            | 8/29/2014    | 9/1/2019      | 55,000                           | 0             | 55,000       | \$45,676                |
| 6786                                                        | 1487 | RAIN Management, LLC        | 4/16/2015    | 7/1/2020      | 60,000                           | 0             | 60,000       | \$56,633                |
| 6828                                                        | 1500 | Poplar & Co., LLC           | 6/5/2015     | 10/1/2022     | 37,500                           | 0             | 37,500       | \$34,490                |
| 6868                                                        | 1512 | Billdotcom, LLC             | 8/29/2015    | 9/1/2022      | 102,500                          | 0             | 102,500      | \$100,982               |
| <b>Sub-Total PBF (Bonds/CIP Unrestricted)</b>               |      |                             |              |               |                                  |               |              | <b>\$237,781</b>        |
| <b>Creative Economy Fund 271 (UDAG/Unrestricted):</b>       |      |                             |              |               |                                  |               |              |                         |
| 5615                                                        | 1308 | Studio Management Corp.     | 1/20/2012    | 2/1/2017      | 26,000                           | 0             | 26,000       | <u>\$7,631</u>          |
| <b>Sub-Total Creative Economy Fund</b>                      |      |                             |              |               |                                  |               |              | <b>\$7,631</b>          |
| <b>FAME Fund 277:</b>                                       |      |                             |              |               |                                  |               |              |                         |
| 5862                                                        | 1351 | Peaks Island Fuel           | 10/1/2012    | 10/1/2017     | 61,000                           | 0             | 61,000       | \$52,662                |
| 3763                                                        | 956  | Eastman Industries          | 4/19/2012    | 4/6/2017      | 34,800                           | 0             | 34,800       | \$29,208                |
| 6531                                                        | 1450 | North Atlantic, Inc.        | 6/23/2014    | 1/1/2020      | 75,000                           | 0             | 75,000       | \$46,229                |
| 6598                                                        | 1459 | Browne Trading CO.          | 9/3/2014     | 10/1/2019     | 83,333                           | 0             | 83,333       | \$62,695                |
| 6692                                                        | 1475 | Maine & Loire LLC           | 12/30/2014   | 1/1/2020      | 45,000                           | 0             | 45,000       | \$34,975                |
| 6784                                                        | 1485 | SB & LC Properties, LLC     | 4/6/2015     | 5/1/2020      | 101,200                          | 0             | 101,200      | \$99,688                |
| 6485                                                        | 1429 | Evo Rock & Fitness Portland | 4/14/2014    | 11/1/2024     | 132,954                          | 0             | 132,954      | \$117,324               |
| 6973                                                        | 1524 | Auto-Care, LLC              | 2/5/2016     | 3/1/2021      | 32,500                           | 0             | 32,500       | <u>\$32,296</u>         |
| <b>Sub-Total FAME Fund</b>                                  |      |                             |              |               |                                  |               |              | <b>\$475,077</b>        |
| <b>FAME SSBCI 279:</b>                                      |      |                             |              |               |                                  |               |              |                         |
| 5836                                                        | 1340 | 251 Woodford Street LLC     | 8/31/2012    | 9/1/2017      | 165,000                          | 0             | 165,000      | \$146,652               |
| 5748                                                        | 1327 | Fermentation & Distillation | 4/25/2012    | 10/1/2017     | 165,000                          | 0             | 165,000      | \$62,043                |
| 6199                                                        | 1390 | Inn at Diamond Cove LLC     | 7/10/2013    | 7/1/2018      | 200,000                          | 0             | 200,000      | \$174,989               |
| 6867                                                        | 1511 | Billdotcom, LLC             | 8/19/2015    | 9/1/2022      | 92,500                           | 0             | 92,500       | <u>\$91,130</u>         |
| <b>Sub-Total FAME SSBCI</b>                                 |      |                             |              |               |                                  |               |              | <b>\$474,814</b>        |
| <b>Real Estate Investment Fund 271(UDAG/Unrestricted):</b>  |      |                             |              |               |                                  |               |              |                         |
| 6104                                                        | 1378 | McCuda, LLC                 | 4/19/2013    | 4/1/2018      | 200,000                          | 0             | 200,000      | <u>\$180,209</u>        |
| <b>Sub-Total RE Invest</b>                                  |      |                             |              |               |                                  |               |              | <b>\$180</b>            |

**CITY OF PORTLAND, MAINE  
PORTLAND DEVELOPMENT CORPORATION  
DELINQUENCY REPORT  
MONTH ENDING APRIL 30, 2016**

5/9/2016

| <b>Loan</b>                              | <b>Payment<br/>Past Due</b> | <b># of<br/>Payments</b> | <b># of Days<br/>Past Due<sup>1</sup></b> | <b>Outstanding<br/>Principal<br/>Balance</b> | <b># of Times Past Due<br/>In Last 12 Reports<br/>(excluding present mo.)</b> |
|------------------------------------------|-----------------------------|--------------------------|-------------------------------------------|----------------------------------------------|-------------------------------------------------------------------------------|
| 251 Woodfords LLC <sup>2</sup>           | \$1,089                     | 1                        | 30                                        | \$142,728                                    | 2                                                                             |
| Back Bay Skate                           | \$239                       | 1                        | 20                                        | \$3,917                                      | 12                                                                            |
| Back Cove School                         | \$1,186                     | 1.5                      | 60                                        | \$45,676                                     | 8                                                                             |
| Browne Trading <sup>3</sup>              | \$1,631                     | 1                        | 30                                        | \$61,521                                     | 4                                                                             |
| Damiak's Bakery, LLC                     | \$478                       | 1                        | 30                                        | \$19,102                                     | 9                                                                             |
| Eastman Industries                       | \$5,340                     | 12                       | 366                                       | \$29,208                                     | 11                                                                            |
| Eastman Industries                       | \$5,340                     | 12                       | 366                                       | \$29,208                                     | 11                                                                            |
| Eco Home Studios <sup>4</sup>            | \$283                       | 1                        | 30                                        | \$6,140                                      | 1                                                                             |
| Fermentation & Distillation <sup>5</sup> | \$3,152                     | 1                        | 30                                        | \$56,348                                     | 0                                                                             |
| Museum of African Culture                | \$3,049                     | 28                       | 820                                       | \$13,693                                     | 12                                                                            |
| Nova Star Cruises                        | \$18,729                    | 6                        | 182                                       | \$151,274                                    | 7                                                                             |
| Pachanga                                 | \$421                       | 1                        | 20                                        | \$3,739                                      | 8                                                                             |
| Portland Trading Co.                     | \$6,957                     | 24                       | 731                                       | \$14,027                                     | 12                                                                            |
| SB & LC                                  | \$725                       | 1                        | 30                                        | \$99,688                                     | 6                                                                             |
| Studio Management Corp.                  | \$1,975                     | 4                        | 121                                       | \$7,631                                      | 12                                                                            |
| Veranda Asian Market <sup>6</sup>        | \$955                       | 1                        | 30                                        | \$14,809                                     | 12                                                                            |
| <b>TOTALS:</b>                           | <b>\$46,448</b>             |                          |                                           | <b>\$444,866</b>                             |                                                                               |

<sup>1</sup>Reflects number of days after 1st of month due date. Also, this report lists only loans that have not paid by the 15th of each month.

<sup>2</sup>Paid April and May 5/5/2016

<sup>3</sup>Paid April 5/3/2016

<sup>4</sup>Paid April and May 5/3/2016

<sup>5</sup>Paid April and May 5/5/2016

<sup>6</sup>Paid April 5/5/2016

**Portland Development Corporation  
Cash Management Report  
For Month Ending April 30, 2016**

|                                                                | Year-to-Date |            |         |              |                             |        |         |     |             |           | Business Assistance Grant Prgrm for Job Creation-FY16 |            |              |        |         |         |
|----------------------------------------------------------------|--------------|------------|---------|--------------|-----------------------------|--------|---------|-----|-------------|-----------|-------------------------------------------------------|------------|--------------|--------|---------|---------|
|                                                                | CIP          |            | UDAG    |              | FAME                        |        | SSBCI   |     | Brown-field |           |                                                       |            |              |        |         |         |
|                                                                | 272          | Restricted | 274     | Unrestricted | (Unrestricted) Loans/Grants | 277    | 279     | 278 | (PET)       | TOTAL     |                                                       |            |              |        |         |         |
|                                                                |              |            |         |              |                             |        |         |     |             |           |                                                       | Restricted | Unrestricted | FAME   | SSBCI   | Bmtld   |
|                                                                |              |            |         |              |                             |        |         |     |             |           |                                                       |            |              |        |         |         |
| Beginning Cash Bal. Apr. 1, 2016                               | 210,890      |            | 104,018 |              | 742,265                     | 91,278 | 447,022 |     | 316,340     | 1,911,813 |                                                       |            |              |        |         | 100,000 |
| Plus:                                                          |              |            |         |              |                             |        |         |     |             |           |                                                       |            |              |        |         |         |
| Principal payments received                                    | 30,294       |            | 1,689   |              | 3,660                       | 2,320  | 634     |     | 1,422       |           | 107,036                                               | 12,469     | 60,253       | 35,317 | 185,571 | 14,284  |
| Interest payments received from loans                          | 553          |            | 961     |              | 1,157                       | 2,259  | 552     |     | 556         |           | 6,673                                                 | 9,849      | 16,441       | 20,836 | 21,182  | 5,494   |
| Interest Income                                                |              |            |         |              |                             |        | 111     |     |             |           |                                                       |            |              |        | 964     |         |
| Other Income/Adjustments                                       |              |            |         |              |                             |        | 179     |     |             |           |                                                       |            |              |        | 1,104   |         |
| Pass Through From FAME SSBCI                                   |              |            |         |              |                             |        |         |     |             |           |                                                       |            |              |        |         |         |
| Sub-Total Cash Available                                       | 241,737      |            | 106,667 |              | 747,082                     | 95,857 | 448,498 |     | 318,318     | 1,958,159 | 113,709                                               | 22,317     | 76,694       | 56,163 | 208,821 | 19,778  |
| Less:                                                          |              |            |         |              |                             |        |         |     |             |           |                                                       |            |              |        |         |         |
| FAME Annual Admin. Fee: Invoices                               |              |            |         |              |                             |        |         |     |             |           |                                                       |            |              |        |         |         |
| Disbursements - Loans/PDAP Grants                              |              |            |         |              | (17,869)                    |        |         |     | (609)       |           |                                                       |            |              |        |         |         |
| Sub-Total Cash Available:                                      | 241,737      |            | 106,667 |              | 729,213                     | 95,857 | 448,498 |     | 317,708     | 1,939,681 |                                                       |            |              |        |         |         |
| Less Reserves for:                                             |              |            |         |              |                             |        |         |     |             |           |                                                       |            |              |        |         |         |
| Beautification Program (EC0301)                                |              |            |         |              | (72,000)                    |        |         |     |             |           |                                                       |            |              |        |         |         |
| PEDPIP Fund FY15 Commitments not yet paid                      |              |            |         |              | 84,699                      |        |         |     |             |           |                                                       |            |              |        |         |         |
| PEDPIP Fund FY16 Commitments not yet paid (capped at \$52,130) |              |            |         |              | (22,300)                    |        |         |     |             |           |                                                       |            |              |        |         |         |
| Portland Dev. Action Grant (EC0302)                            |              |            |         |              | (68,287)                    |        |         |     |             |           |                                                       |            |              |        |         |         |
| Transfers not yet recorded (UDAG Int)                          |              |            |         |              | (16,441)                    |        |         |     |             |           |                                                       |            |              |        |         |         |
| BAP Grants                                                     |              |            |         |              |                             |        |         |     |             |           |                                                       |            |              |        |         | -40,000 |
| Used for Administration                                        |              |            |         |              |                             |        |         |     |             |           |                                                       |            |              |        |         | -5,000  |
| Total Ending Loan/Grant Cash Bal.                              | 241,737      |            | 106,667 |              | 634,884                     | 95,857 | 448,498 |     | 317,708     | 1,845,351 |                                                       |            |              |        |         | 55,000  |

|                   |        |
|-------------------|--------|
| Loan Commitments: |        |
| Nova Star Cruises | 15,068 |
| Total:            | 15,068 |

|                |          |            |
|----------------|----------|------------|
| DAG Cmtmts:    | 68,287   | (DAG Bal.) |
| Cow Plaza/Hyat | (25,000) |            |
| Balance:       | 43,287   |            |

|                                                    |         |
|----------------------------------------------------|---------|
| Bal. of Unrestricted/Uncommitted Funds as 7/1/15:  | 521,299 |
| PEDPIP Cap for FY16 (as 7/1/2015) at 10% of above: | 52,130  |
| PEDPIP Commitments for FY16 to date:               | 15,000  |
|                                                    | 37,130  |