



City of Portland CDBG Priority Task Force

ZOOM MEETING INSTRUCTIONS:

The CDBG Priority Task Force will hold a remote meeting on Thursday, July 30th, 2020 at 5:00 pm. This meeting will take place remotely using Zoom.

Virtual meetings are allowed using emergency legislation approved by LD 2167; 1 M.R.S. §403-A, that authorizes cities and towns to conduct meetings online.

Allow your computer to install the free Zoom app to get the best meeting experience.

Please click the link below to join the webinar:

<https://us02web.zoom.us/j/85739715495>

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For public comment, you will need to use the “raise your hand” feature. To raise your hand via the telephone, please hit *9. You will be unmuted by the host when it is time for public comment.

Webinar ID: 857 3971 5495

1. Introduction of meeting to Zoom Attendees- Amanda Methot Presenting
2. Review and Accept Minutes of CDBG Priority Task Force meeting held on July 13th, 2020
 - a. Draft Minutes

3. Review detailed work plan - Amanda Methot Presenting
4. Priority Activities- Action Item
 - a. Discuss and take action on ranking of priorities for each needs category
5. Score Card Presentation and discussion
 - a. Scoring Memo
6. Next Meeting: August 10th, 2020 5:00PM
7. Adjournment

Community Development Block Grant Priority Setting Task Force
July 13, 2020
Meeting Minutes

In attendance: Jim, Adam, Andrew, Ashish, Ben, Brad, Chase, Don, Grace, Julia, Lucas, Matt, Sam, Mark

Staff: Amanda Methot, HCD Compliance Officer, Kelley Walsh, HCD Program Manager

1. Introductions
2. Review and accept 6/25 meeting minutes: motion to accept minutes with correction of name spelling: **motion passed unanimously**
3. Review detailed work plan/Q&A w/staff: This meeting will be focused on reviewing the high priority and priority activities that fall within the guiding principles section. Staff will be presenting the data collected from survey. It is not expected that the committee will take action today
4. Review survey data:
 - Presentation of data by staff: staff provided an overview of the consolidated plan website including how the platform, civicspace, collects the data on the back end and what information we are able to see and retain. Staff explained that there were three surveys available, one general population and two targeted surveys for social service providers and economic development. Staff walked members through each survey and survey results, including additional comments left.
Staff and members discussed the housing availability activity, and what specifically CDBG can cover and how it has been used historically.
Economic development activities were discussed and what programming has been implemented.
 - Discussion of report: Members discussed how social service activities are interconnected, and the importance of that aspect.
Members discussed how social service providers collaborate with each other to address needs and programming, and what state wide and local coalitions are available within the state.

Meeting adjourned 7:00pm

Next meeting: Thursday, July 30th 2020

MEMORANDUM

To: CDBG Priority Setting Task force

From: Amanda Methot, HCD Compliance Officer

Date: July 9, 2020

Re: Survey Data

INTRODUCTION

The Housing and Community Development Division created a website explaining the Consolidated Plan as well as the Priority Setting Task Force. The website included targeted surveys to collect data from residents and service providers regarding the priority and high priority activities, as well as, feedback on housing, broadband access, and the overall allocation process.

The surveys' were broken down in to four major categories

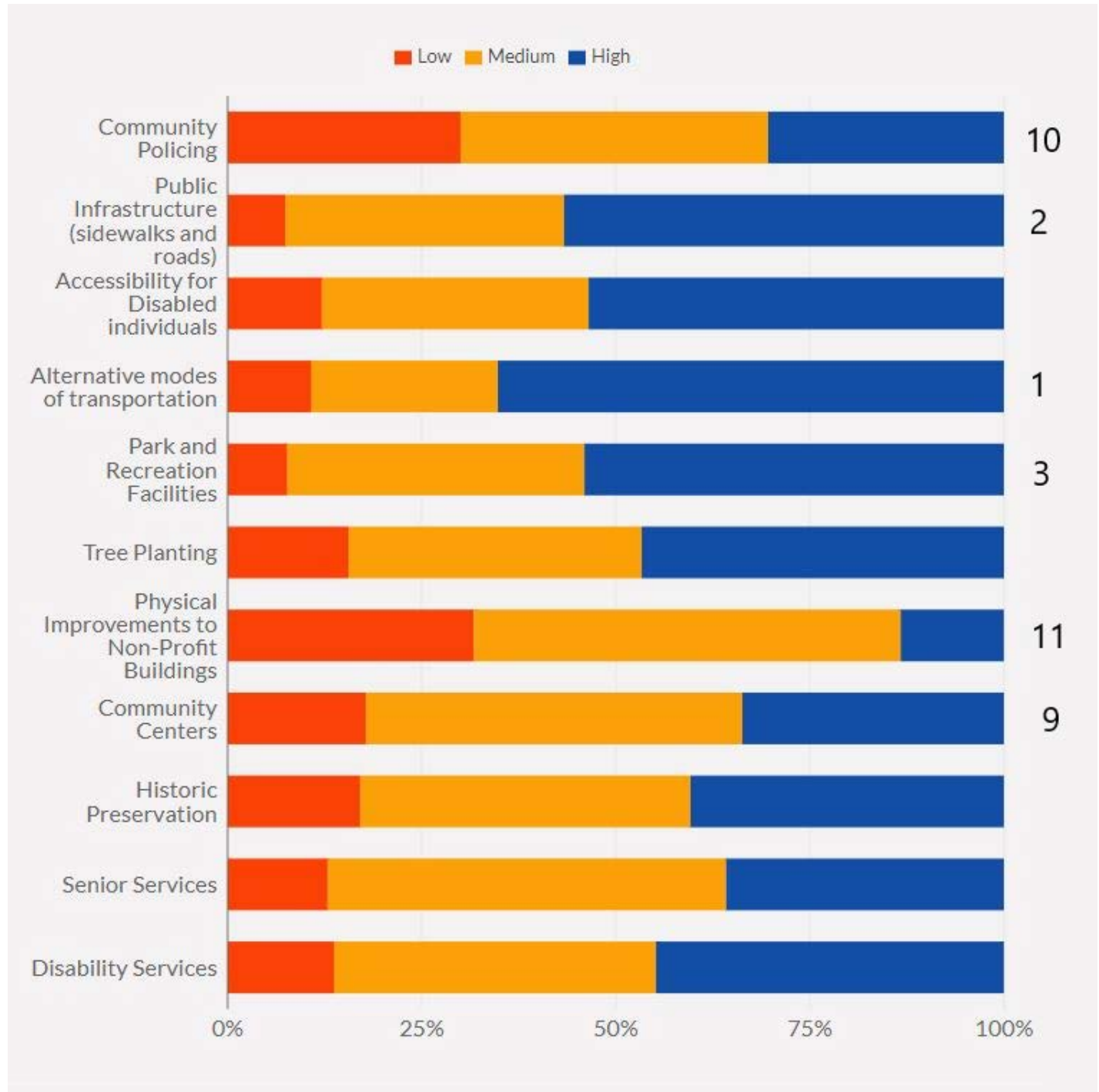
- General Community Survey
 - o 352 participants
 - o Topics
 - Neighborhood investment in infrastructure
 - Parks, recreation, community spaces
 - Improved roads and sidewalks
 - Priority ranking
 - Housing
 - Types of housing needed in Portland
 - Affordable Housing priority ranking
 - Economic Opportunity
 - Priority ranking
 - Addressing the Needs of the Growing Homeless Population
 - Priority Ranking
- Social Service Provider Survey
 - o 76 participants
 - o Topics
 - Addressing the Needs of the Growing Homeless Population
 - Priority ranking
 - Neighborhoods that should be prioritized for funding
 - Housing
 - Types of housing needed in Portland
 - Economic Opportunity
 - Career advancement services ranking
 - Job retention support services ranking
- Economic Development Survey
 - o 29 participants
 - o Topics
 - Challenges to employee recruitment
 - Additional skills and training employees need
 - Infrastructure needs
- CDBG Applicant Survey
 - o 20 Participants

- o Not asked about priority impacts

NEIGHBORHOOD INVESTMENT AND INFRASTRUCTURE

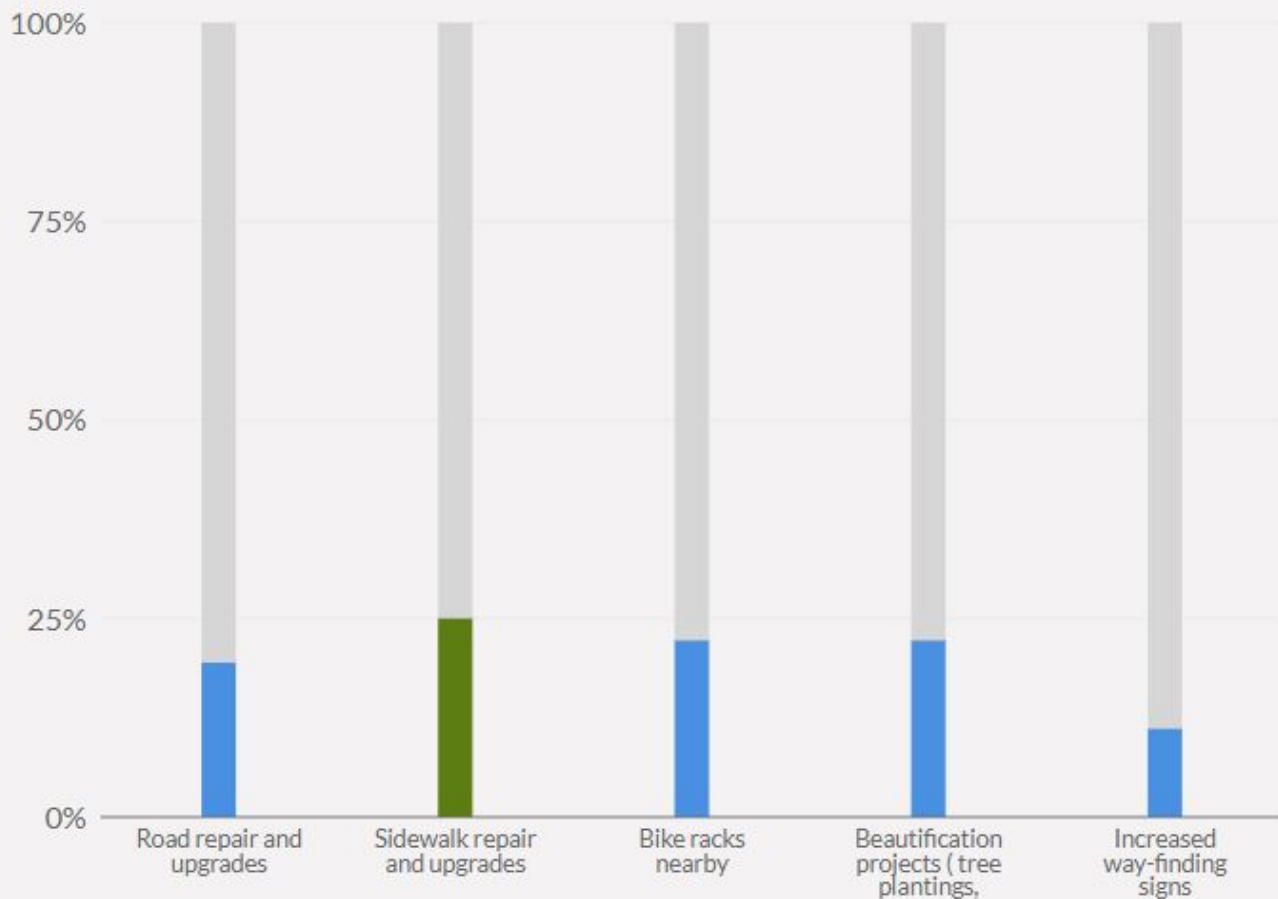
The general population survey were asked to rank our current neighborhood investment and infrastructure activities as high, medium, and low. The 3 highest-ranking activities included Alternative Modes of Transportation (65.19%/ 176 people), Public Infrastructure such as sidewalks and roads (56.67%/ 153 people), Parks and Recreation Facilities (54.04%/ 147 people). The Economic Development survey was sent to business groups such as the chamber of commerce and Portland Downtown. They had one question about infrastructure that would help improve their business. The results showed that sidewalk repair and upgrades ranked number one, with bike racks and beautification projects tied for second, followed by road repair upgrades, and lastly way-finding signs.

GENERAL COMMUNITY SURVEY



ECONOMIC DEVELOPMENT SURVEY

What types of infrastructure improvements would help your business (select all that apply)



ECONOMIC OPPORTUNITY

The general population, service provider, and economic development survey all asked questions on the topic of economic opportunity. The questions centered around financial and technical assistance to businesses directly, career advancement services for workers, and job retention services that would provide benefit to both the business and the employee.

Priority Ranking

The general population survey was asked to rank all of our current economic opportunity activities as high, medium, or low. The top 3 activities were; Education (68.65%/ 173 people), ESL programs (53.17%/ 134 people), and a tie for 3rd with Job Creation and Job Skills Training (48.62%/ 123 people)

Economic Development survey

Participants were asked to sets of questions regarding employees and job retention. The first asked participants to rank the challenges to employee recruitment as high, medium, and low. The highest ranked challenge was the high cost of

living in the area (46.15%). The lowest ranked challenge was lack of affordable childcare (38.46%). The second question asked what additional skills or training do employees need. Soft skills training received the most votes with 39.7%. Soft skills training includes time management, conflict resolution, communication skills, etc. The Economic Development data did not prioritize ESL or additional education.

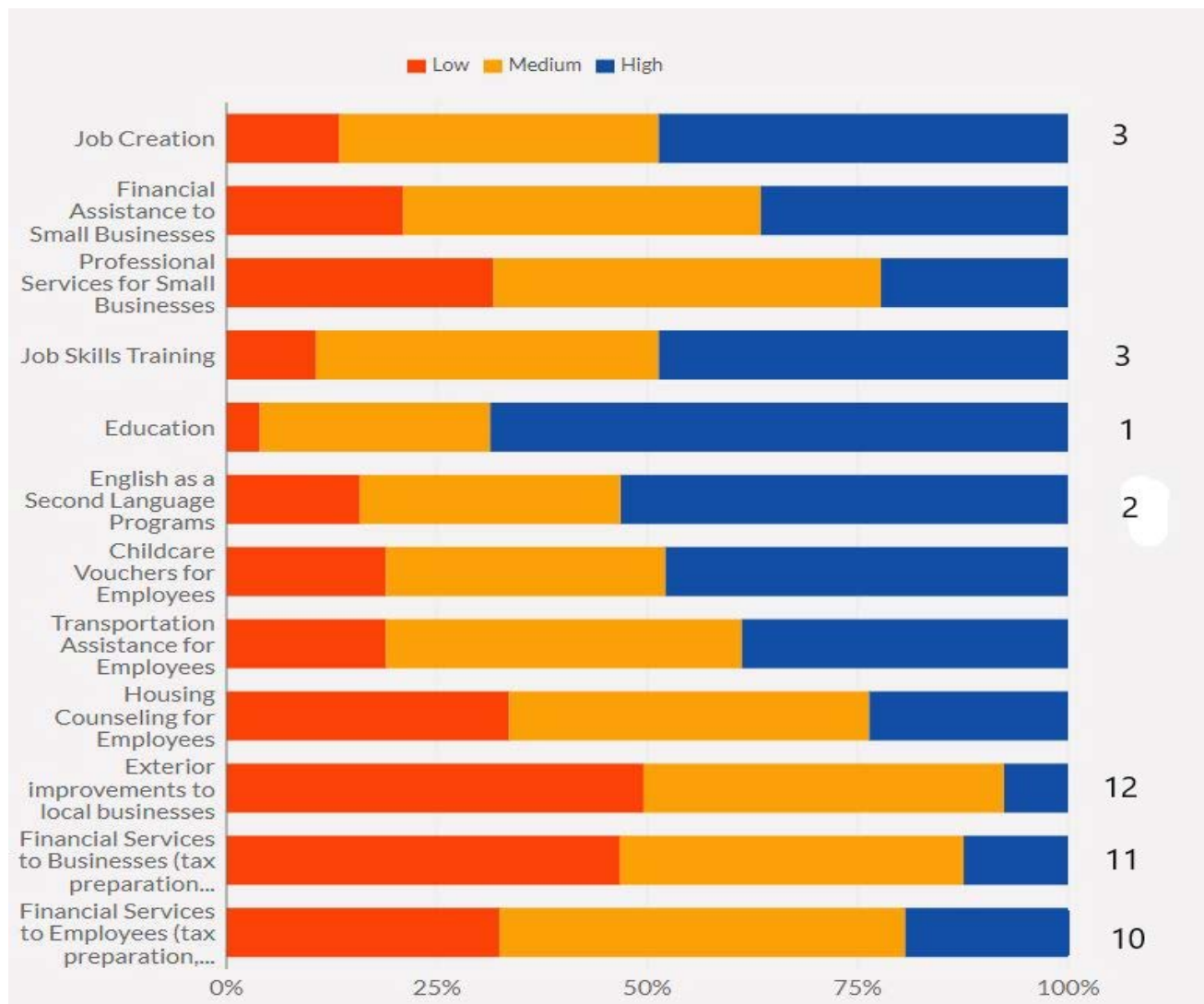
Social Service Provider Survey

Participants were asked two questions that were similar to the Economic Development survey questions. The first was to rank career advancement services 1-4. The rankings were as follows; 1) ESL, 2) Job Training, 3) GED Attainment 4) Education. The second question centered on Job Retention Support Services, they were asked to rank the services 1-3. The rankings were as follows; 1) Childcare vouchers, 2) Transportation Assistance, 3) Housing Counseling.

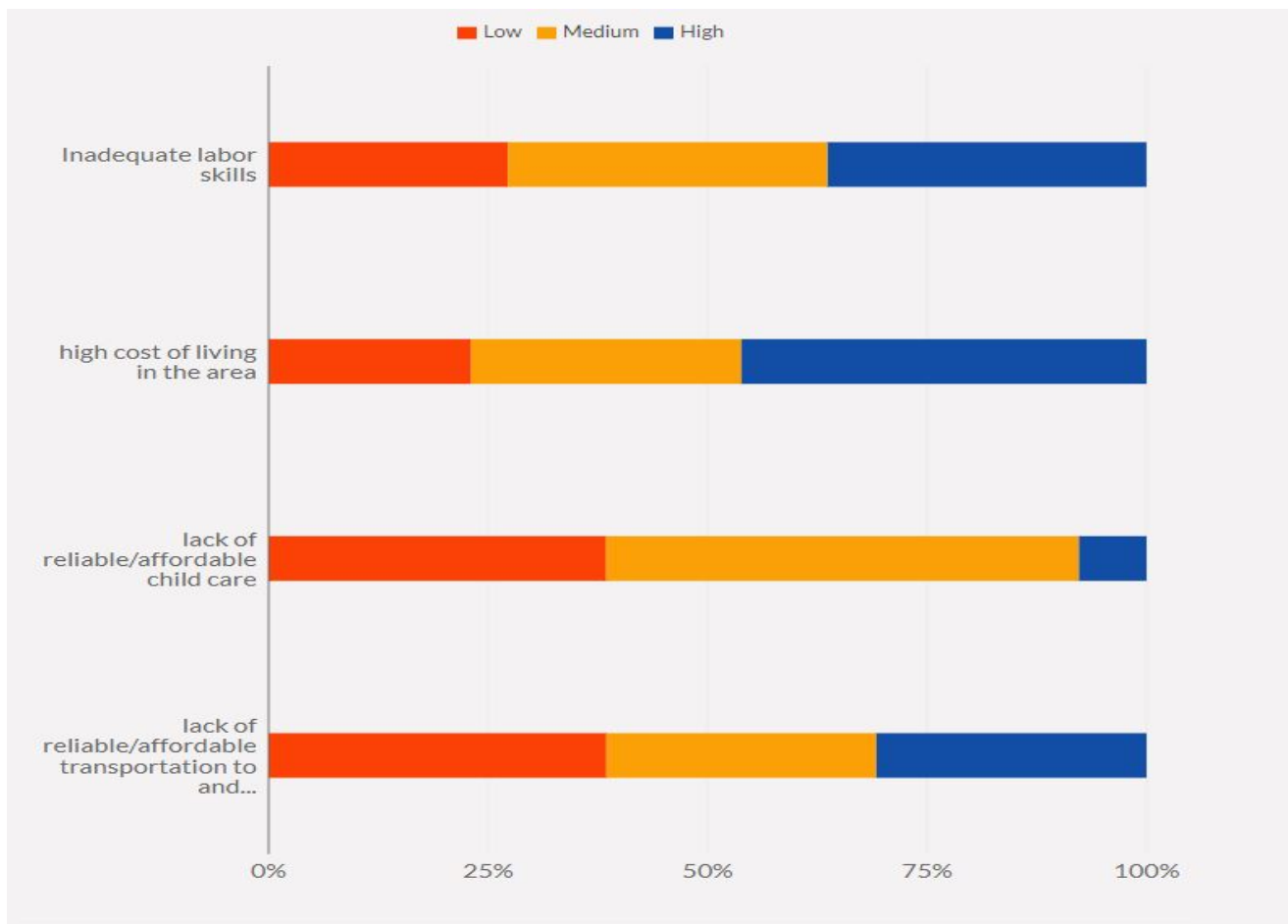
Conclusion

The general population survey and social service provider priorities were most in line with ESL being a top priority as well as job training and education. The economic development data was most at odds with the other two surveys, siting affordable housing as a larger issue than affordable childcare for employee retention. The economic development survey did prioritize soft skills training which is often encompassed in many job training classes and programs in the City.

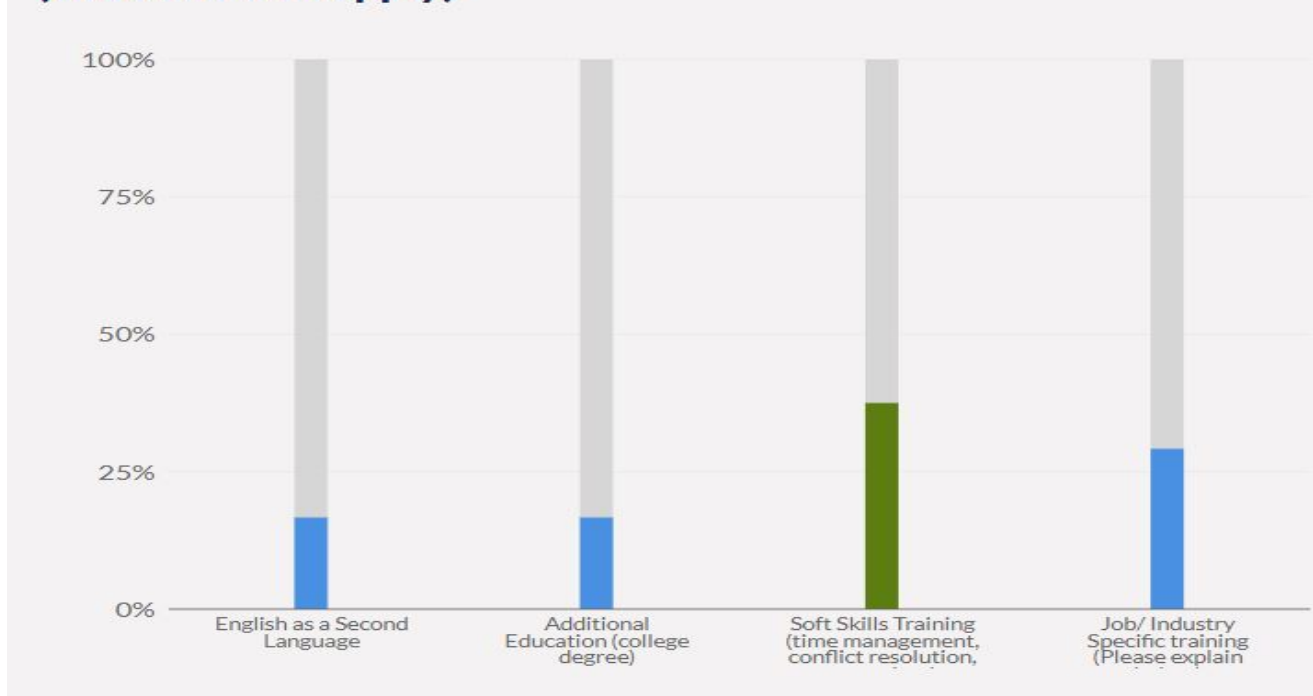
GENERAL POPULATION SURVEY



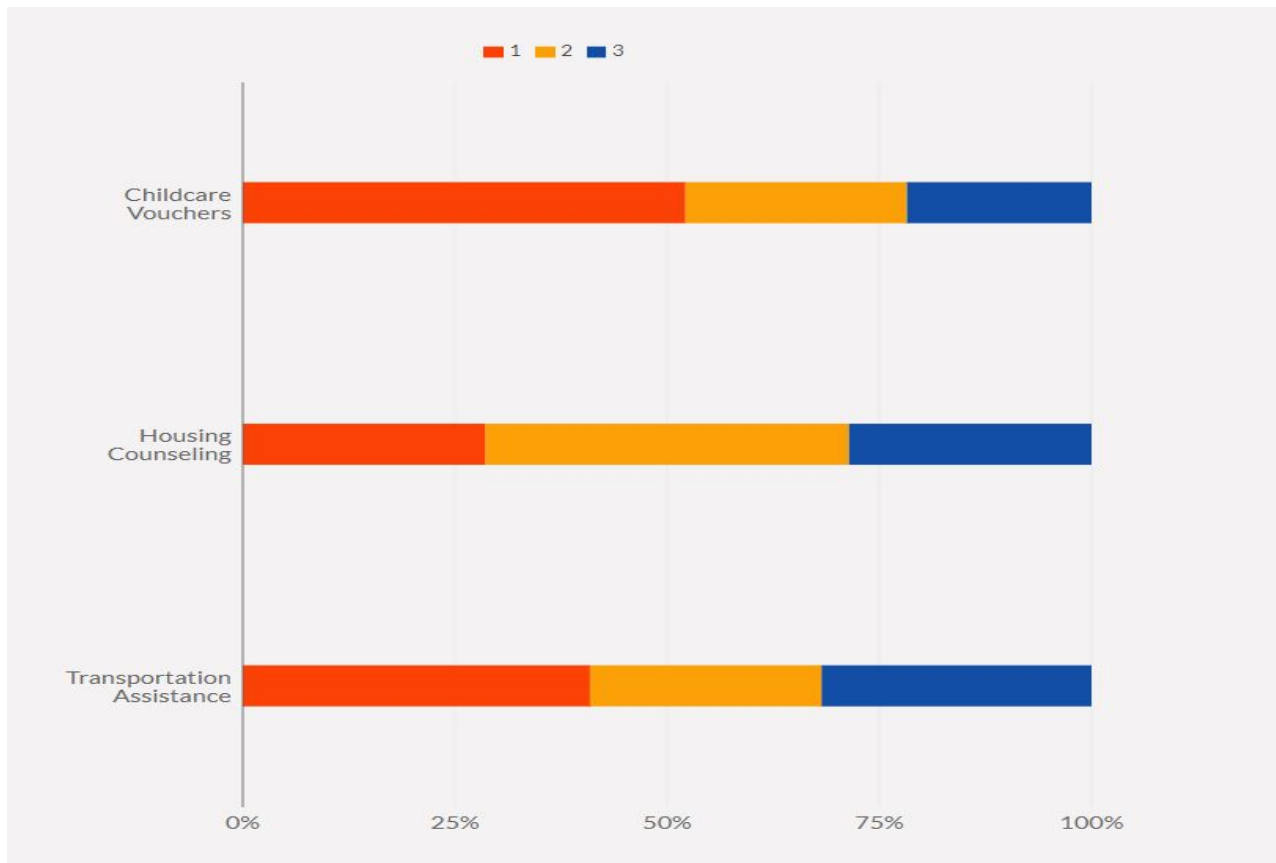
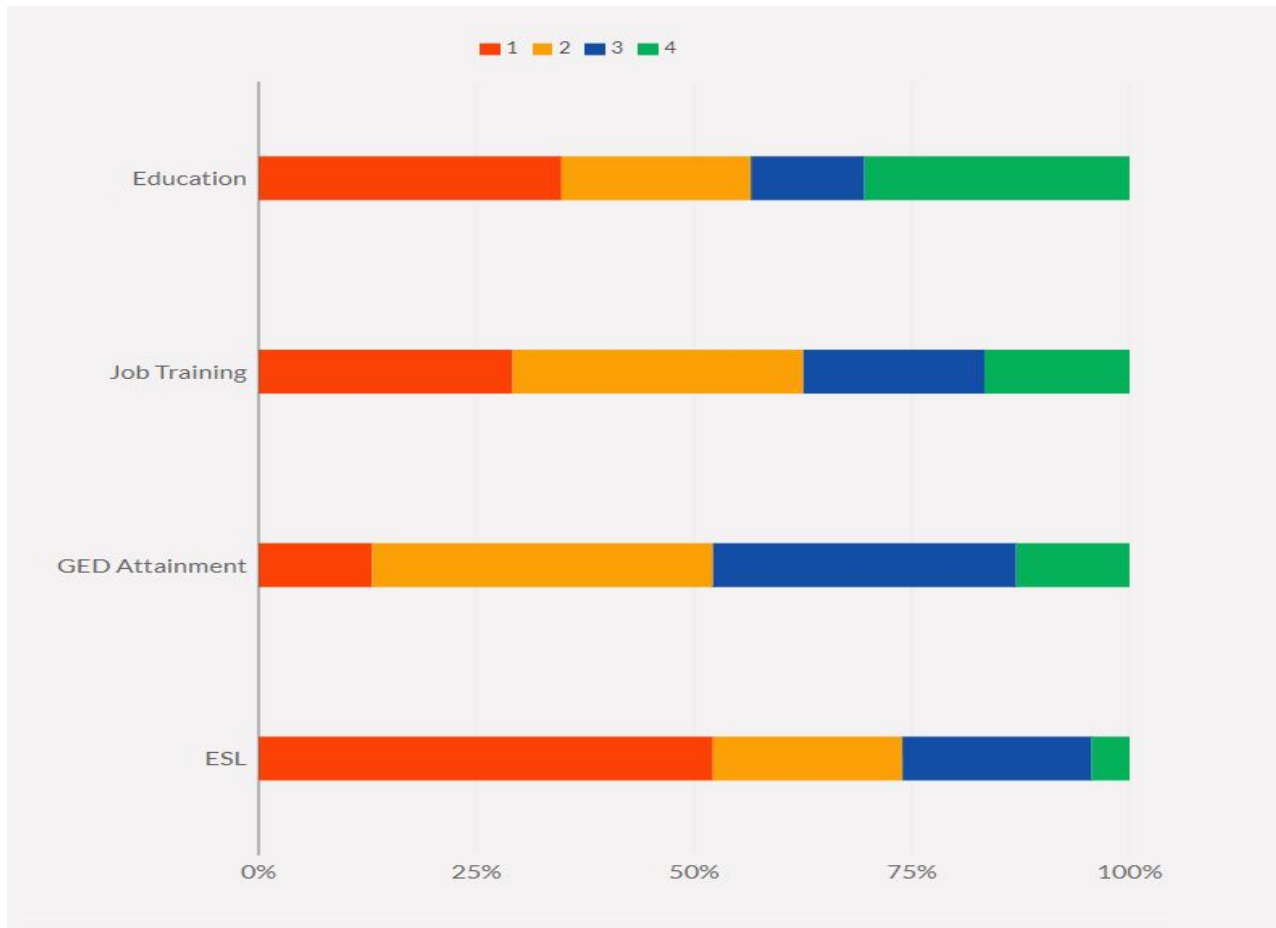
ECONOMIC DEVELOPMENT SURVEY



What type of additional skills and training do employees need (check all that apply)

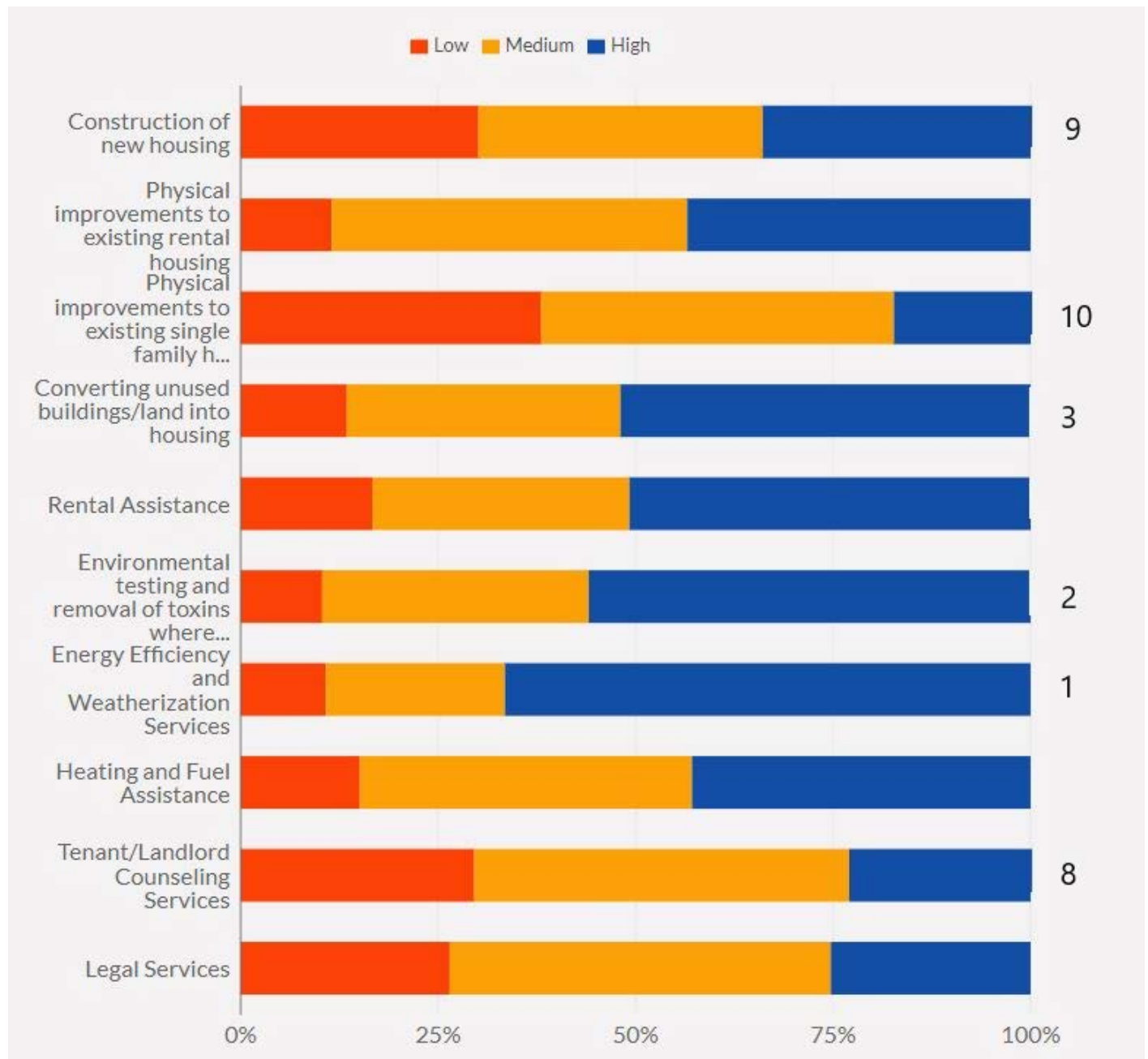


SOCIAL SERVICE PROVIDER SURVEY



HOUSING AVAILABILITY

The general community survey and social service provider survey asked questions regarding the type of housing they perceive Portland needs. In addition, the general survey asked participants to rank our current priorities as high, medium, or low. The three top ranking housing activities include Energy Efficiency and Weatherization Services (66.54%/ 173 people), Environmental Testing and Removal of Toxins (5.94%/ 146 people), Converting Unused Buildings/Land into Housing (51.92%/ 135 people). All three activities are rarely used on applications. Other programming such a Low Income Home Energy Assistance Program (LIHEAP) offers weatherization and energy efficiency services; they have steady funding through the State and have not looked for additional funding through the City. In addition, the City's Healthy Homes and Lead programs work with homeowners and renters regarding removal of toxins, therefore there is a grant readily available to pursue these activities. Lastly, CDBG eligible housing activities are very limited. Acquisition of unused buildings are allowable but rehab and construction would need to be funded from a different source. HOME funding is a typical funding stream that is tapped for rehabilitation and construction work for affordable housing.



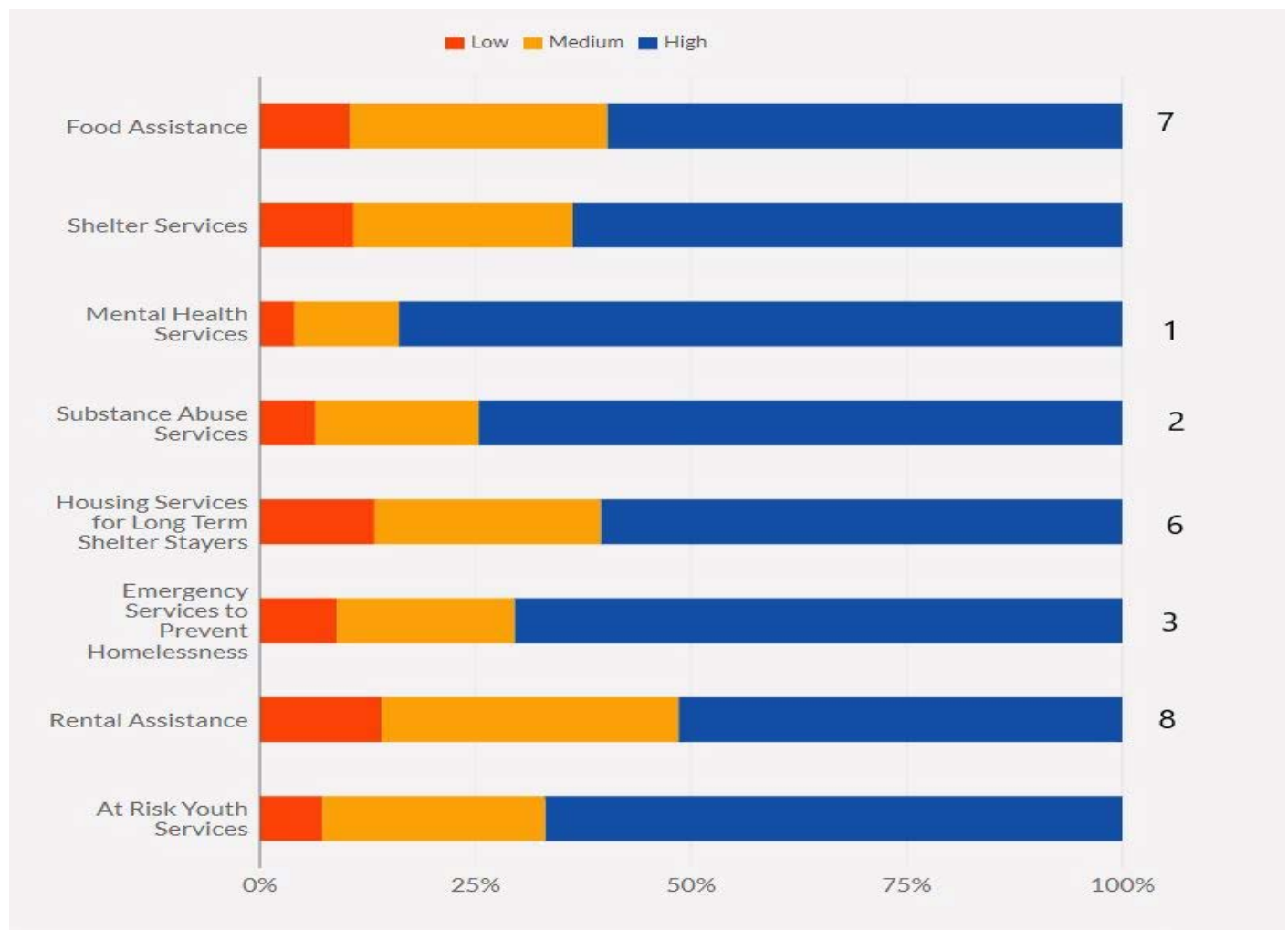
ADDRESSING THE NEEDS OF THE GROWING HOMELESS POPULATION

The General Population survey had participants rank the current priority activities as high, medium, or low. The Social Service Provider survey asked participants to rank the activities 1-9 with 1 being most important and 9 being least important. In addition, Social Service providers were able to answer an open ended question about addressing the needs of the growing homeless population. They were also able to drop a pin on a map showing what neighborhoods should be prioritized for funding (target neighborhood).

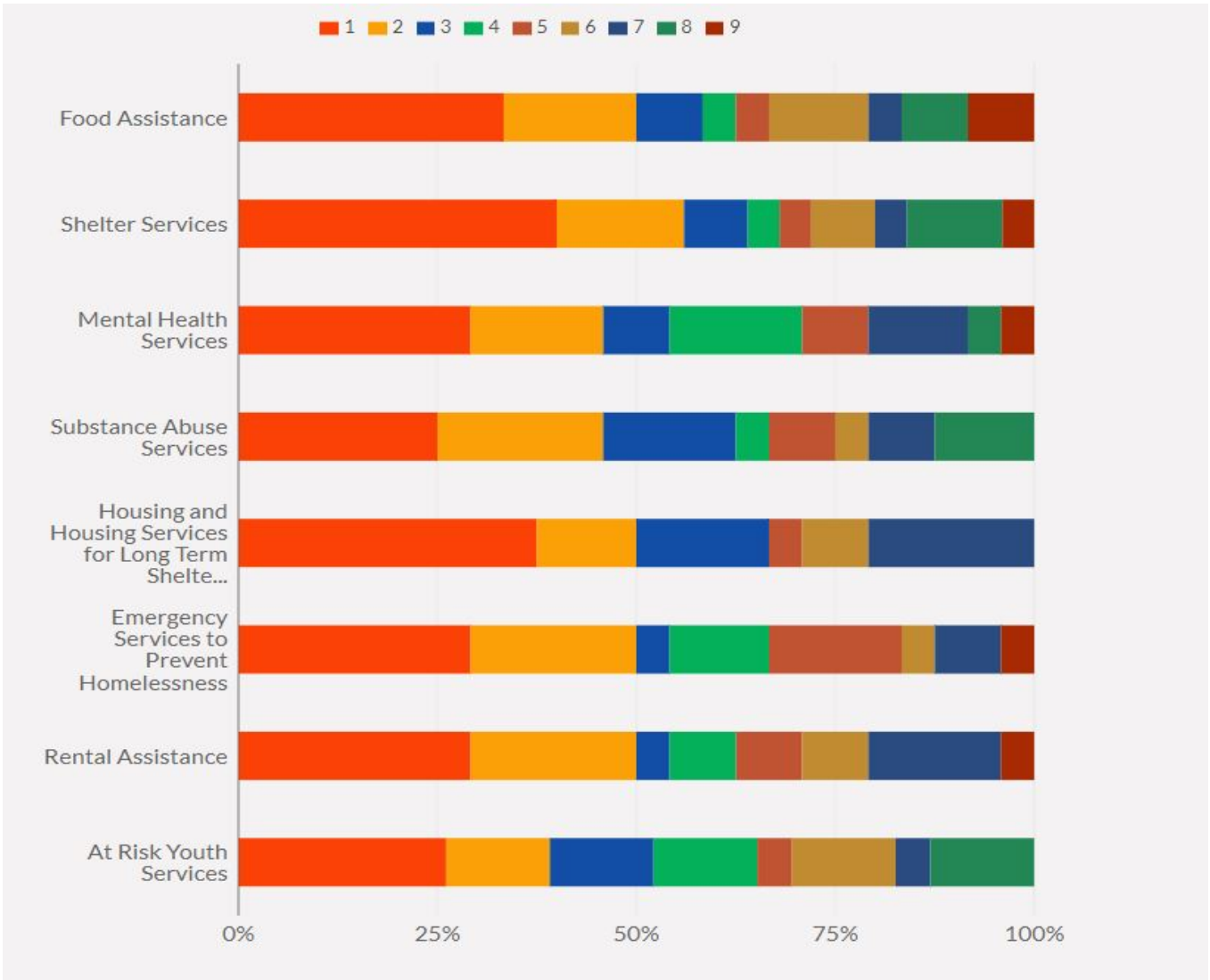
The General Population survey rankings were as follows; 1) Mental Health Services (83.97%/ 208 people) 2) Substance Abuse Services (74.6%/ 185 people), 3) Emergency Services to Prevent Homelessness (70.45%/ 174 people). Overall, very few people gave any of the activities a low ranking. Many of the activities are basic needs and from the data, it appears people recognize that all of the activities are at least somewhat important.

The Social Service Provider survey forced participants to rank all activities by importance, 1-9 with 1 being most important and 9 being least important. Shelter services were ranked number 1 with 40% of participants giving it a 1 ranking. Housing services for long-term shelter stayers was close in second with 37.5% of the number 1 vote. At Risk Youth Services received the least amount of number 1 votes with 26.09%, but did not receive any 9th place votes. Food Assistance received the highest percentage of 9th place votes with 8.33%, but also had 33.33% of the 1st place ranking. The open-ended question asking service providers for any additional needs the City should focus on for the next 5-year plan, yielded very similar answers. Supportive housing and long term housing solutions were mentioned the most based on the text analysis. Additional comments included peer support programs, case management for all not just those insured by MaineCare, and domestic violence services.

GENERAL POPULATION SURVEY

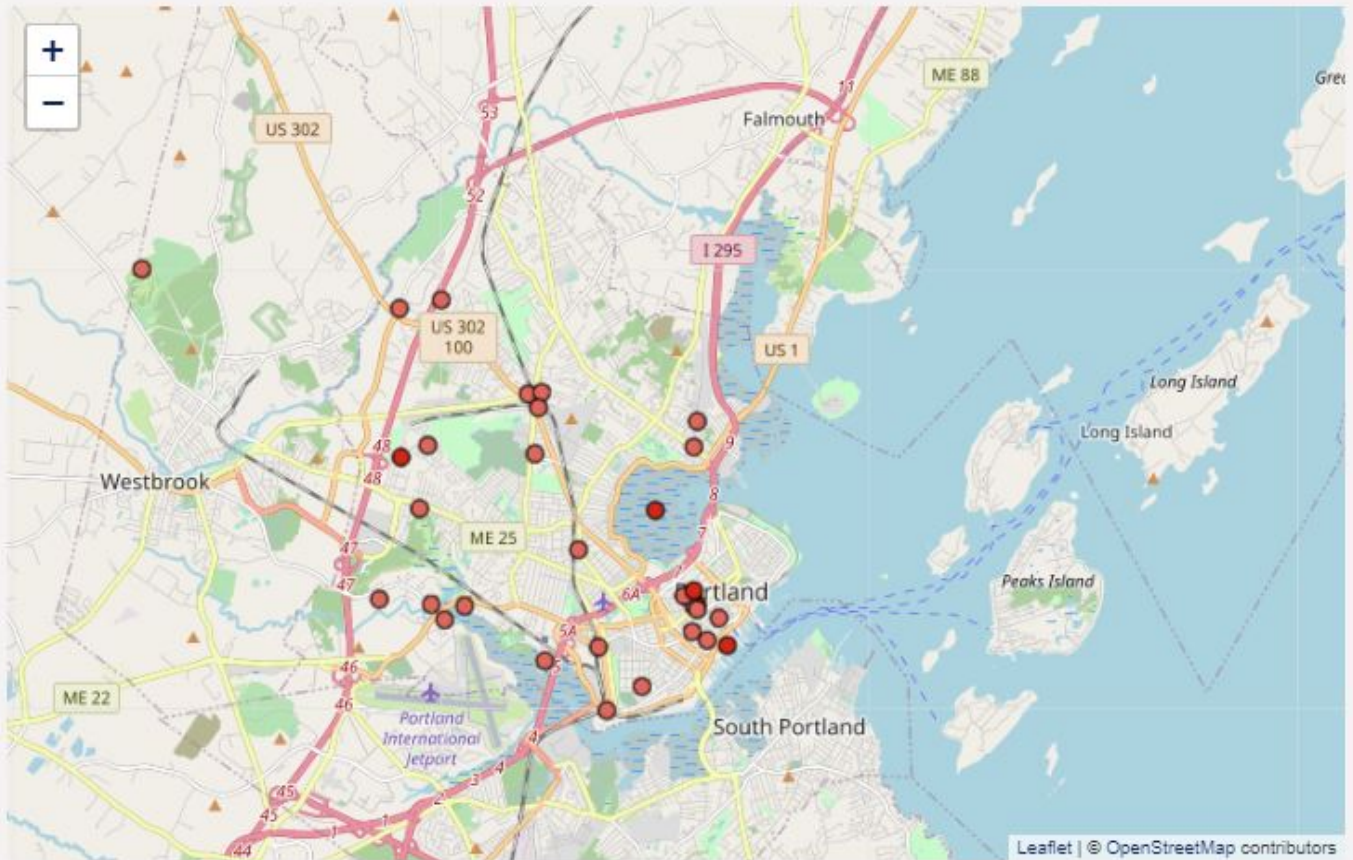


SOCIAL SERVICE PROVIDER SURVEY



Addressing the Needs of the Growing Homeless Population

Drop a pin on neighborhoods that should be prioritized for funding



NEED	GOAL	PRIORITY IMPACT LEVEL
Neighborhood Investment & Infrastructure: <i>Description:</i> Public safety and mobility are key components to improving the livelihood of Portland neighborhoods. There is a significant need to build neighborhood sidewalks where none exist, improve ADA compliance, and increase access to alternative modes of transportation. Additionally, there is a need to increase resident's ability to remain or become active and engaged members of their neighborhoods through community based services and programs. <i>Basis for Relative priority:</i> In 2014 the Portland City Council identified two goals that identified this need: 1) Develop a transportation system that advances healthy living, minimizes environmental impacts, and promotes the local economy by advancing opportunities for mass transit, bicycle use and walking; and 2) Advance environmental programs that safeguard our natural resources, promote a healthy lifestyle and support a sustainable economy. The 2030 Comprehensive plan lists the following strategy: Full Service City: 2. Provide services to all residents. Operate City facilities and services in an efficient and effective manner that is responsive to all segments of the community. Resource: City of Portland <i>Capital Improvement Plan Sustainable Portland Report and the 2030 City of Portland Comprehensive Plan</i>	Create strong, safe, accessible and vibrant neighborhoods: <i>Description:</i> Invest in infrastructure to improve neighborhood assets and build strong, safe, accessible and vibrant neighborhoods. Improve accessibility and livability through age-friendly designs and ADA compliance. Build sidewalks and trails to improve connectivity, increase the use of bicycles as a mode of transportation, and redevelop streetscapes to create shared streets for cars, bikes, and pedestrians that integrate with the fabric of the neighborhood. Support programs that increase safety in neighborhoods for residents and visitors. Invest in programs and services that address the specific needs of members of the community. Encourage programs that build a sense of inclusiveness, safety, and security within individual neighborhoods.	Including but not limited to: HIGH PRIORITY • Community policing • Public infrastructure in targeted neighborhoods • Accessibility/ADA compliance • Alternative modes of transportation PRIORITY • Park and recreation facilities • Tree planting • Non-profit rehab • Community centers and engagement programs • Historic preservation • Senior Services • Disability Services • Public infrastructure outside of targeted neighborhood

NEED	GOAL	PRIORITY IMPACT LEVEL
Housing Availability: <i>Description:</i> In 2014 Portland contracted with the Greater Portland Council of Governments to complete a study entitled <i>2030 Workforce Housing Demand Study</i>. The report, released in January 2015, found that current housing production is not meeting the housing needs of Portland. The City Council has made a goal to promote housing availability in all segments of the housing market while insuring a suitable balance of housing opportunities among those sectors. <i>Basis for Relative priority:</i> In 2014 the Portland City Council identified the following goal to address this need: provide increased availability in all segments of the housing market while insuring that there is suitable balance of housing opportunities among those sectors. Resources: <i>2030 Workforce Housing Demand Study</i> 2002 Housing Plan <i>Report of the Task Force to Develop a Strategic Plan to Prevent & End Homelessness in Portland, Nov. 2012</i>	Increase housing availability & affordability: <i>Description:</i> Increase housing availability and affordability to all Portland residents regardless of income, race, ethnicity, and family size. Encourage housing development by removing barriers to traditional urban housing types while ensuring the inclusion of workforce and age-friendly housing in significant development projects.	Including but not limited to: HIGH PRIORITY • Construction of new housing (HOME funds only) • Adaptive reuse for housing • Rehabilitation of existing housing • Housing Retention PRIORITY • Rental assistance • Environmental testing and remediation • Energy efficiency/weatherization • Fair housing activities • Heating and fuel assistance • Tenant landlord counseling services • Legal services

NEED	GOAL	PRIORITY IMPACT LEVEL
Economic Opportunity: <i>Description:</i> Portland has a well-developed employment support system with many established providers. However, the system is fragmented, providers work in silos, there is insufficient funding to cover needs of potential workers, and career planning and financial stability are often prioritized less than job placement. Employment retention support is scarce and turnover results in economic uncertainty for employees and higher costs for employers. <i>Basis for Relative priority:</i> In 2014, the Portland City Council identified the following goal: Promote Economic Development in the City in a manner that provides for increased property values, diversification across industry sectors and high paying jobs. Specifically, as it relates to HUD programming and objectives, the Council further identified the need to advance work on the “Minority and Women-owned Business Development Initiative” and secure City Council approval to invest CDBG funds in workforce development. Resources: <i>Portland Economic Development Vision and Plan</i> Portland Community Chamber of Commerce: <i>Portland’s Economic Scorecard 2014-2015</i> Muskie School of Public Service: <i>The State of Infant Pre-K Childcare in Portland, Maine 2015</i> GPCOG 2014-2018 Economic Development Action Plan	Create economic opportunities to transition people out of poverty: <i>Description:</i> Invest in Portland businesses to enable them to expand to create jobs. Invest in persons wanting to create microenterprises. Engage job seekers in a continuum of services to increase their professional capacity, financial stability, and ability to maintain employment. Focus on difficult to employ populations including homeless, new Americans and single parent head of households. Combine resources and build partnerships between public and private entities to provide opportunities to transition Portland residents out of poverty to sustainable employment and financial stability.	Including but not limited to: HIGH PRIORITY • Job creation • Microenterprise assistance • Career advancement services • Education • Job training • GED attainment • ESL • Job retention support services • Childcare vouchers • Housing counseling • Transportation assistance PRIORITY • Façade improvements • Financial stability services • Budgeting • Financial planning • Tax preparation

NEED	GOAL	PRIORITY IMPACT LEVEL
Address the Needs for Growing Homeless Population: <i>Description:</i> The shelter system in Portland is beyond capacity. Staff and local organizations struggle to deal with overflow strategies to meet increasing need. Data suggests most persons who are homeless stay at the shelter less than three weeks. Homeless Prevention and Rapid Rehousing are key components to help reduce shelter usage and homelessness. Additionally increased case management is needed for those who have mental illness and substance abuse issues to help them navigate the service delivery system. Additionally, the State of Maine will be reducing funding support and increase documentation requirements for those staying at the shelter, making it more difficult to serve those most in need. <i>Basis for Relative priority:</i> In 2014 the Portland City Council identified the goal: Prevent and end homelessness in the city of Portland by continuing to implement the recommendations of the Homelessness Task Force, including retooling the emergency shelter system to create centralized intake process and evaluate steps to improve efficiency, prevent homelessness and rapidly rehouse those who become homeless to avoid long term stays in the shelters, and increase case management for persons with mental illness and substance abuse to help navigate the service delivery system. Resource: <i>Report of the Task Force to Develop a Strategic Plan to Prevent & End Homelessness in Portland, Nov. 2012.</i>	Prevent and Reduce Homelessness: <i>Description:</i> Prevent individuals and families from becoming homeless and entering into the shelter system. Rapidly rehouse those who enter the shelter system. Provide necessary resources to assist vulnerable population's transition out of homelessness, including housing opportunities for chronically homeless or long-term stayers at homeless shelters.	Including but not limited to: HIGH PRIORITY • Food assistance • Shelter services • Mental health services • Substance abuse services • Housing and Housing Services for long-term shelter consumers • Emergency services to prevent homelessness PRIORITY • Rental Assistance • At risk youth services

MEMORANDUM

To: 2020 CDBG Priority Setting Task Force

From: Amanda Methot, HCD Compliance Officer

Date: July 23, 2020

Re: Scoring

History and Background, Current 5 Year Plan

The score card has remained the same throughout the 5 year plan. The major categories include Goal/Priority Impact/Community Need, Guiding Principles, Capacity to Deliver, and Partnership/Collaboration/Outreach. The point allocation for the major categories are as follows; Goal/Priority Impact/Community Need **33**, Guiding Principles **30**, Capacity to Deliver **25**, and Partnership/Collaboration/Outreach **max of 12**. The scoring matrix can be found at the end of this memo

The total points for each category have remained unchanged, this change can only occur with council approval. The Allocation Committee has historically talked about making changes to the major scoring categories, but did not create a proposal to bring to council. The Allocation committee does have the authority to move points within the sub categories of each larger scoring category. In years 2016-2019 the committee did not make any changes. In 2019-2020 the Committee chose to overhaul the point allocations in the sub categories. Changes were made at the December 12, 2018 meeting, below is an excerpt from the meeting minutes:

Scoring Matrix: Discussions and Changes

The Committee reviewed the current scoring matrix and asked staff about the changes they can make on a committee level. The Committee discussed the categories of partnerships, capacity to deliver, priority impacts, and guiding principles. Changes in point allocations are detailed below:

<i>Capacity to deliver (25 points),</i>	<i><u>Past Years</u></i>	<i><u>Development</u></i>	<i><u>Social Service</u></i>
• <i>Financial need:</i>	<i>5/5</i>	<i>3</i>	<i>6</i>
• <i>Leveraged funding:</i>	<i>5/5</i>	<i>6</i>	<i>8</i>
• <i>Experience:</i>	<i>4/5</i>	<i>5</i>	<i>4</i>
• <i>Readiness to proceed:</i>	<i>7/5</i>	<i>8</i>	<i>4</i>
• <i>Financial stability:</i>	<i>4/5</i>	<i>3</i>	<i>3</i>
<i>Priority Impacts (33 points)</i>	<i><u>Past Years</u></i>	<i><u>Development</u></i>	<i><u>Social Service</u></i>
• <i>Goal:</i>	<i>7</i>	<i>12</i>	<i>12</i>
• <i>Priority impact :</i>	<i>Set 7 or 11</i>	<i>Set 7 or 11</i>	<i>Set 7 or 11</i>
• <i>Community need:</i>	<i>15</i>	<i>10</i>	<i>10</i>

<i>Guiding Principles (30 points)</i>	<i><u>Past Years</u></i>	<i><u>Development</u></i>	<i><u>Social Service</u></i>
• <i>Measurable community impact:</i>	<i>10/15</i>	<i>10</i>	<i>11</i>
• <i>Diversity:</i>	<i>4/5</i>	<i>6</i>	<i>9</i>
• <i>Priority to lower incomes:</i>	<i>4/5</i>	<i>4</i>	<i>9</i>
• <i>Consistency with City goals:</i>	<i>4/5</i>	<i>1</i>	<i>1</i>
• <i>Location:</i>	<i>4/X</i>	<i>4</i>	<i>X</i>
• <i>Sustainability:</i>	<i>4/X</i>	<i>5</i>	<i>X</i>

The Allocation committee felt that many of the categories were repetitive such as goal and consistency with City goals, hence they reduced the point allocation in the latter. In addition, the Committee felt that CDBG funds should truly be used for gap funding and chose to increase the financial need and leveraged funding point allocations. Lastly, balancing experienced organizations and new innovated programs has historically been a challenge. In an effort to create a more level playing field the committee reduced the experience and readiness to proceed point allocations.

A full breakdown of the internal scoring guide summary can be found at the end of the memo

2020-2021 Scoring Analysis

The Allocation Committee was blessed to have a member this past year that works in analytics and took an interest in the scoring data over the past 2 years. The member analyzed the data and produced a small report for the Committee. The full report can be found at the end of the memo

Report Findings

In the large scoring categories the percentage of maximum points were given out as follows

- Development
 - Goals/Priority/Community Need, 89%
 - Guiding Principles, 81%
 - Capacity to Deliver, 81%
 - Partnership/Collaboration/ Outreach, 86%
- Social Service
 - Goals/Priority/Community Need, 93%
 - Guiding Principles, 89%
 - Capacity to Deliver, 82%
 - Partnership/Collaboration/ Outreach, 88%

This data shows that the largest range in point allocations fall in the capacity to deliver section on both development and social service. It does not come as a surprise that Goals/Priority/Community Need and Partnership/Collaboration/ Outreach have a larger percentage of maximum points since both categories have point allocations attached to activities as well as MOU's and Letters of Support.

Sub-categories with largest and smallest percentage of points allocated are as follows;

Development	Social Service
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HIGH (90-100%) • Priority Impact Level • Consistent with City Goals	HIGH (90-100%) • Goal • Priority Impact Level • Community Need • Priority to Lower Incomes • Consistent with City Goals • Readiness to Proceed • Financial Stability
LOW (65-75%) • Leveraged Funding • Financial Need	LOW (70-80%) • Financial Need • Leveraged Funding

Action Item

The Task Force can choose to change the point allocation within the large categories as well as the sub-categories. The total point allocation will stay at 100. The Task Force has made the decision to change the priority impact level to 5 points for a high priority activity and 0 for a priority activity, this change must be reflected in the final score card. The Task Force has also focused in on the collaboration portion of the application and increased the number of pages for MOU's and Letters of support from 2 to 5. This change should be taken in to consideration when finalizing the score card.

SCORING CATEGORIES AND POINT DISTRIBUTION

SCORING CATEGORIES AND POINT DISTRIBUTION

SCORING CATEGORY, SEE I.B FOR MORE INFORMATION	POSSIBLE POINTS
Guiding Principles: measurable community impact, diversity and inclusiveness, priority to lower incomes, consistent with city goals, plans, or initiatives	30 points
Capacity to deliver, including financial need, leveraged funding, experience providing service, readiness to proceed, and financial stability	25 points
Goal, Priority Impact Level & Community Need	33 points
Partnership/Collaboration, points distributed based on highest submitted documentation (MOA, LOS or Outreach) • Memorandum of Agreement (MOA) • Letter of Support (LOS) • Demonstrated Outreach	MOA maximum of 12 points LOS maximum of 9 points Outreach maximum of 6 points

PENALTY	POINTS DEDUCTED
Missing section/s	1 point deducted per item
Failing to follow Submission Guidelines, section I.C.3 (including but not limited to: application not typed, page limits, max/min request amounts, etc)	0.25 point deducted per instance
Errors (e.g. in budget calculation)	0.25 points deducted per instance

Internal Scoring Guide Summary 2019-2020

[illegible]

Variance of Scoring by Category

Notes

- Two categories that always score
- Finance categories more variable
- Development specific categories more variable
- Goal categories less variable
- Partner category...complicated

(Symbols)
Score Category

Variance Coefficient
of Scores (all)
Scores (development)
Scores (soc services)
Score Values

Goals

VarCo:
17%

1 2 3 4 5 6 7 8 9 10 11 12

Priority Impact Lvl

VarCo:
1%

1 2 3 4 5 6 7 8 9 10 11

Community Need

VarCo:
17%

1 2 3 4 5 6 7 8 9 10

Measure Comm Imp

VarCo:
21%

1 2 3 4 5 6 7 8 9 10 11

Diverse & Inclusive

VarCo:
19%

1 2 3 4 5 6 7 8 9

Priority to Lower Inc

VarCo:
16%

1 2 3 4 5 6 7 8 9

Consistent w City Goals

VarCo:
0%

1

Location

VarCo:
28%

1 2 3 4

Sustainability

VarCo:
32%

1 2 3 4 5

Financial Need

VarCo:
32%

1 2 3 4 5 6

Leveraged Funds

VarCo:
31%

1 2 3 4 5 6 7 8

Exp Prov Services

VarCo:
23%

1 2 3 4 5

Readiness to Proc

VarCo:
16%

1 2 3 4 5 6 7 8

Financial Stability

VarCo:
19%

1 2 3

Partner/Collab/Out

VarCo:
24%

1 2 3 4 5 6 7 8 9 10 11 12

Maximum Score Possible

	Development			Social Services		
	2017/18	2019	+/-	2017/18	2019	+/-
Goal	7	12	+5	7	12	+5
Priority Impact Level	11	11	0	11	11	0
Community Need	15	10	-5	15	10	-5
Goal/Priority/ Comm Need	33	33		33	33	
Measurable Comm Impact	10	10	0	15	11	-4
Diversity & Inclusiveness	4	6	+2	5	9	+4
Priority to lower incomes	4	4	0	5	9	+4
Consistent w City Goals	4	1	-3	5	1	-4
Location	4	4	0	0	0	0
Sustainability	4	5	+1	0	0	0
Guiding Principles	30	30		30	30	
Financial Need	5	3	-2	5	6	+1
Leveraged Funds	5	6	+1	5	8	+3
Exp. Providing Service	4	5	+1	5	4	-1
Readiness to Proceed	7	8	+1	5	4	-1
Financial Stability	4	3	-1	5	3	-2
Capacity to Deliver	25	25		25	25	
PCO	12	12	0	12	12	0
Partner/Collab/Outreach	12	12	0	12	12	0
Total	100	100		100	100	

% Points Given Out of Maximum

	Development			Social Services		
	2017/18	2019	+/-	2017/18	2019	+/-
Goal	85%	85%	0%	87%	91%	4%
Priority Impact Level	99%	100%	0%	100%	97%	-3%
Community Need	83%	83%	0%	84%	92%	8%
Goal/Priority/ Comm Need	89%	89%		90%	93%	
Measurable Comm Impact	78%	79%	1%	82%	83%	1%
Diversity & Inclusiveness	88%	87%	-1%	85%	88%	3%
Priority to lower incomes	87%	85%	-2%	89%	95%	6%
Consistent w City Goals	89%	99%	9%	87%	99%	12%
Location	83%	80%	-3%			0%
Sustainability	81%	75%	-6%			0%
Guiding Principles	83%	81%		85%	89%	
Financial Need	78%	75%	-3%	79%	71%	-8%
Leveraged Funds	62%	68%	6%	76%	79%	3%
Exp. Providing Service	91%	88%	-3%	86%	89%	3%
Readiness to Proceed	87%	88%	0%	88%	94%	6%
Financial Stability	88%	81%	-6%	85%	90%	4%
Capacity to Deliver	81%	81%		83%	82%	
PCO	86%	86%	-1%	88%	88%	0%
Partner/Collab/Outreach	86%	86%	-1%	88%	88%	0%
Total	85%	84%		86%	88%	