City of Portland, Maine
Remote Finance Committee Meeting Agenda
Wednesday, August 5, 2020
5:30 PM, Remote Meeting via ZOOM

AGENDA

ZOOM MEETING INFORMATION

This meeting will take place remotely using Zoom. Virtual meetings are allowed using emergency legislation approved by LD 2167; 1 M.R.S. §403¬A, that authorizes cities and towns to conduct meetings online. Allow your computer to install the free Zoom app to get the best meeting experience. If you are not able to attend live, a recording will be uploaded to portlandmaine.gov/livestream the next day. Please click the link below to join the webinar:
Please click the link below to join the webinar:
https://us02web.zoom.us/j/84110078137
Or iPhone one-tap :
US: +19292056099,,84110078137# or +13017158592,,84110078137#
Or Telephone:
Dial(for higher quality, dial a number based on your current location):
US: +1 929 205 6099 or +1 301 715 8592 or +1 312 626 6799 or +1 669 900 6833 or +1 253 215 8782 or +1 346 248 7799
Webinar ID: 841 1007 8137
International numbers available: https://us02web.zoom.us/u/kcvhDt3xV

1. Introductions

2. FY21 City Manager's Recommended Budget

a. Overview from City Manager (5-10 minutes)
b. Presentation from Finance Director (15-20 minutes). Copy and paste link in web browser: https://docs.google.com/presentation/d/1qFildJOIOuj80a8lOOFIluuGFIyMdJ8IZlFfpN2V0Fo/edit?usp=sharing
c. Department Specific Budget Presentations and Q&A (Jetport, Public Works, Legal, Planning & Urban Development, Housing & Economic Development, Permitting & Inspections)

3. Review of Future Budget Meeting Dates

a. Finance Committee* - Thursday, August 6th at 5:30PM via Zoom (Parking, Facilities & Waterfront, Executive, City Council, Finance, Assessors, Human Resources, Fire, Library)
b. Finance Committee* - Wednesday, August 12th (City Clerk, Parks & Rec, Police, Health & Human Services, IT)
c. Finance Committee* – Wednesday, September 2nd (Public Hearing and Vote to Refer Budget to Full City Council)
d. City Council – Wednesday, September 9th (Budget 1st Read)
e. City Council Budget Workshop – Monday, September 14th
f. City Council – Monday, September 21st (Budget 2nd Read, Public Hearing and Vote)

4. Adjournment

***Note: Timing of Departments scheduled to appear at Finance Committee is subject to change, but is current as of 8/3/20**

CITY OF PORTLAND
Executive Department
Jon P. Jennings, City Manager

August 5, 2020

To Mayor Snyder and Members of the Portland City Council:

Pursuant to Article VI, Section 5(e) and Article VII, Sections 5 and 6 of the City of Portland Charter, I am hereby submitting the City Manager's Recommended $202 million FY21 Municipal Operating Budget.

Prior to the onset of COVID-19, I was prepared and proud to present you with a FY21 budget that only included a 1.8% tax rate increase, generally aligned with inflation. However, in light of the ramifications we have faced due to the pandemic, the budget I now present to you is drastically different. As you know, the State's Executive Order granted municipalities more time to review and approve next year's fiscal budget. The City automatically carried over its FY20 budget on July 1 in order to give us more time to prepare the new budget and attempt to forecast what our new revenue streams will look like as we operate in this new normal. We set about this work with the goal of no property tax rate increase, and through the hard work and tough choices of each City Department, I am bringing forward a recommended budget which includes a property tax rate decrease for FY21. I felt this was particularly important as we all deal with these difficult economic times.

The City's FY21 revenue outlook has significantly changed since this budget was initially developed back in January 2020. Our non-property tax revenue estimates for FY21 have dropped by almost $12M. These losses are made up of many activities that came to a halt as people adjusted to life during a pandemic -- a reduction of approximately $3.2M in Parking Department revenues, $2.5M in Parks & Recreation Department revenues from a lack of events, lessons, and programs, $2.1M in Facilities & Waterfront Department revenues from cruise ships, $1.5M estimated loss in State revenue sharing and $1M in estimated excise tax revenue, and more. While many aspects of life have re-opened, several of these key revenue areas continue to not function or not function at the same level in which they were before. We expect it will take quite some time for our revenues to fully rebound.

In order to reduce spending, we immediately implemented a non-essential hiring freeze and non-essential spending freeze in the middle of March. Later in March, I had to make the difficult decision to begin issuing temporary furlough notices to staff whose roles were impacted by the pandemic. Throughout April and May, additional staff were temporarily furloughed to further reduce spending in light of revenues falling significantly shorter than normal. In June, temporary furloughs were instituted across all departments, including City leadership, and all cost of living adjustments and performance pay increases for non-union employees were frozen. In total, the City had nearly 700 furloughs across all categories of employees. You'll see that our year over year revenue loss was only approximately $5 million due to increases in some revenue categories including state and Federal COVID-19 relief funds, general assistance reimbursement, and debt service reimbursement from our Sewer and Stormwater enterprise funds. Had we not received these monies, we would've had to take even more drastic measures to balance our budget.

I take my fiscal responsibility as City Manager very seriously, as I know you do as well, and I have always been concerned about the affordability of our city and how government can be a driver of costs associated with this. Over my tenure, I have always prioritized ensuring we can perform our municipal operations and the implementation of Council policies in the most efficient and effective manner, and in a way that limits the burden on taxpayers. In light of the negative impacts this pandemic has had on individuals, families, and businesses, I felt it was only right to present you with a negative budget.

As I talk about our efforts to operate efficiently and innovatively in our delivery of services, I want to stress that we continue to remain a compassionate city, one that goes above and beyond in taking care of our city's people. We have continued to dedicate a significant amount of our budget and staff resources to providing social services, emergency shelter, public health, and long-term care to our neediest populations. In fact, our Health and Human Services Department is our largest department and I am supremely proud of the more than 350 city employees who commit themselves daily to serving the people of Portland. This Department was one of only four staffed Departments this year which received an increase in funding and their increase (approximately $1.75M) was larger than the budget increases in all of the other staffed Departments combined. Over the last 10 years the Health & Human Services budget has risen by more than $6.3M, the largest increase of any staffed Department over that period. In contrast, no other staffed Departments has received more than a $4.2M increase over that same 10-year period.

HHS's work has become increasingly harder during the pandemic. Our Social Services division set up isolation and quarantine spaces at one of our Family Shelter buildings for clients, utilized motels for families and individuals needing emergency shelter, and set up a temporary shelter in order to provide additional space at the Oxford Street Shelter, in accordance with CDC guidelines. Our long-term skilled rehabilitation center at The Barron Center also established a quarantine space within its facility and instituted a number of changes in line with best practices to keep its patients and staff safe. At the India Street Health Center, we increased our outreach efforts to ensure continued access to needle exchange services and implemented a contact-free system, as well as pre-screening protocols for STD and Free Clinic patients to maximize how many we could accommodate during each clinic session.

I'm proud of what we've accomplished over my five years as City Manager -- the progress we've made in making municipal government more compassionate, innovative, inclusive, and transparent. As well as our efforts to address some of the long neglected critical infrastructure projects. Since 2015, we've spent approximately $75 million investing in stormwater and sewer projects to update our aging infrastructure to prevent combined sewer overflow discharge into Back Cove and Portland Harbor, and become compliant with our consent agreement with the U.S. EPA and Maine DEP.

While our department directors took a hard look at where we could make reductions, we continue to face many cost increases outside of our control which exceed the regular rate of inflation, such as debt service costs (an approximately $1M increase in our pension obligation bond debt service), county tax, and our METRO contribution. The increase in our County Tax assessment alone represented a four cent increase to our local mil rate, which I was forced to offset by making cuts elsewhere in the budget.

This coming year will look much different as we're forced to scale back. Should there be any additional priorities the Council wants to address, I felt it most appropriate for those decisions to be made by the Council before being added to the final budget.

FY20 RECAP

Fiscal Year 2020 is certainly one in which no one could have predicted and had us reacting in many different ways. As the social services center of the state, our commitment to providing key health and human services for our people has not wavered. We continue to provide general assistance services, housing counseling to help people access housing and stay housed, workforce development training, and emergency shelter services at the Oxford Street Shelter for adults, the Family Shelter on Chestnut Street, and overflow facilities. In June of last year, we welcomed an unprecedented number of families seeking asylum in our city and quickly stood up an emergency shelter at the James A. Banks, Sr. Portland Exposition Building. I take pride in our staff who quickly worked together to put this plan in place, and working with the Governor's office in advocating for the inclusion of individuals seeking asylum to be covered by General Assistance. Because of this support, we were able to find housing and other shelter opportunities in and around Portland by mid-August in time for when the Expo had to return to its contractual obligations.

In response to COVID-19, we once again expanded our emergency shelter services by creating a second 24-hour shelter facility, as well as quarantine space for those requiring respite. This created appropriate social distancing, allowing those who needed emergency shelter most to safely access it during the pandemic. In spite of additional housing challenges, our staff worked extremely hard to find permanent housing solutions for our most vulnerable populations, as well as working with area landlords to keep formerly homeless individuals housed. The Oxford Street Shelter placed a total of 147 clients, 27 of whom were long-term stayers into permanent housing. The 147 clients were representative of 19,613 bed nights or 54 years. The Family Shelter served 169 families totaling 561 individuals with 0% recidivism and we housed 152 families totaling 509 individuals.

Following the Council's decision to select the City-owned Riverside Street location, we continue to make progress toward the creation of a fully modern homeless services center that will provide emergency shelter services with on-site access to food, health care, housing counseling, and all other related wrap-around services in order to provide a more humane experience for those who are in need of these critical and basic services. In light of COVID-19, we're incorporating pandemic safety measures into how the facility will be constructed and operated. The City is working with our state and local partners to move this project forward as quickly as possible.

While the beginning of 2020 certainly hasn't gone as we all planned, our Planning and Urban Development Department has seen planning applications, including those for affordable and market rate housing have continued to flow in through our development review process. While we can't say how many applications would be in if COVID-19 hadn't happened, we've seen no drop off in what was already a tremendously busy year (and years) for new projects. These development review applications include housing development but also large commercial and institutional projects like the VA Clinic on West Commercial Street (approved), the Cold Storage project on West Commercial Street (in review), Mercy Hospital's expansion of their Fore River campus (approved), and USM campus planning project (in review), just to name a few recent major developments. This is on top of the many smaller projects that keep the department busy.

Beyond this, we continue to make great strides toward the Council's top goal of creating more housing in our city. Almost 900 units of new mixed-income housing across the city are currently in the development pipeline that have either been recently approved by the full Council, have been reviewed and approved by Council Committees, or will be before the Council for final approval in August. These projects are the result of either an affordable housing TIF District or the recent sale of City property for the creation of housing. Tax increment financing, or TIF as it is more commonly known, is a flexible financing tool utilized by local governments to spur economic growth and assist affordable housing projects. Affordable

Housing TIFs enable communities to use the increased annual tax revenue generated from the affordable housing development district to subsidize the creation of affordable housing within the district. The Housing Trust fund balance is currently $1,696,395, with just under $1 million in funding requests being considered by the City Council at their August 3rd meeting.

And we've continued our work to update our land use code regulations to help advance our economy sustainably. The Planning Board unanimously voted to recommend Phase I of our ReCode effort to the City Council on July 28. Having a new, unified development code will be more user-friendly, advance the goals of the city's Comprehensive Plan, and be better equipped to meet the myriad needs of the city in such areas as housing, design, preservation, conservation, the working waterfront, energy, and transportation.

Our small business community, which makes Portland so unique, has faced extraordinary challenges throughout the pandemic. In response to these challenges, our staff worked hard to pivot quickly and adapt our programs and policies in order to help them stay afloat during this time and reopen to the best of their abilities. In May, the City Council approved a pilot program that allowed staff to temporarily close several streets in order to facilitate the expansion of outdoor dining and retail. The program also included the expansion of outdoor dining and retail operations on sidewalks, parks/squares, private parking lots, and the use of parklets in parking spaces. These temporary business licenses are valid June 1 through November 1, and to date 135 businesses have taken advantage of these new business licenses.

Additionally in May, the Council approved the creation of three emergency business assistance programs with more than $700,000 in funds, including the Business Assistance Program for Job Creation (BAP-Rehire), the Microenterprise Grant Program, and the Rapid Response Microloan Program. These programs were funded through the use of unrestricted loan funds from the Portland Development Corporation and federally awarded funds through the City's Community Development Block Grant allocation.

Outside of its COVID-19 response, the Portland Development Corporation invested just over $600,000 in FY19 in 18 businesses and economic development projects, which leveraged more than $2 million in private sector funds associated with creating 43 jobs and retaining seven jobs. Fiscal year 2019 loan activity included a public to private investment ratio of 1:6.

Despite winning several customer experience awards and breaking passenger records in each of the past four years (2016-2019) our Portland International Jetport suffered a never before seen drop, 97% at its worst on April 14, 2020, in passengers due to the pandemic, travel bans, and drop in tourism and business travel. Volumes today remain down approximately 70% and are expected to recover slowly over the next two fiscal years. Again, this is a stark contrast to the recent record increases. In fact, the Jetport saw all time monthly records for January and February of 2020. This all changed quickly on March 15, 2020 when the World Health Organization declared a worldwide pandemic.

BUDGET GOALS & REALITIES

Given the severity of our revenue shortfalls, I asked every department head to present a budget with a 5% overall reduction so that we could meet the goal of an overall budget with no tax increase. While the pandemic has impacted each department in a variety of revenue and programmatic ways, it was important for each department to be as fiscally responsible as possible during this time. Only three departments came in higher than last year -- Health and Human Services, Permitting & Inspections and City Clerk.

The reality is that we are facing significant erosion across many revenue categories due to COVID. Portland prides itself on having the most diverse revenue base in Northern New England with 55.1% of our FY20 general fund revenue coming from non-property tax sources (charges for services, licenses and permits, intergovernmental revenue and more). However, in my proposed FY21 budget this percentage decreases to approximately 53.7% due to losses of $1M of estimated excise tax revenue, $3M of parking tickets, meters, and garages; $2.5M of cruise ship revenues; $1.5M of State revenue sharing; $2.25M of Barron Center revenues (due to new patients not being accepted); and $1.5-$2M of Parks & Recreation revenue (due to no events, programs, and facility rentals).

In order to balance the budget, unfortunately, there are necessary reductions in staffing that we had to make in order to meet a budget with no tax rate increase. These cuts are necessary both due to decreased revenues, as well as because some of the services we provide simply cannot be provided at this point during the pandemic. Overall, this budget includes layoffs and reduction in hours that represent a full-time employee reduction of approximately 65 City positions. In making these hard decisions, we first eliminated approximately 32 vacant positions. This resulted in us needing to cut positions and reduce hours of approximately 42 City employees.

DEPARTMENT HIGHLIGHTS

<u>**Health & Human Services**</u>

My recommendation for our FY21 Health & Human Services budget (Social Services, Public Health, and the Barron Center) includes a nearly $1.75M increase in spending up to $33.3M. This total is the highest amount the City has ever appropriated to HHS and is a nearly 5.5% increase from FY21 when nearly every other staffed Department is seeing a reduction in expenditures.

<u>**Social Services:**</u> The City Social Services budget has seen drastic funding increases over the last several years highlighted by my decision to turn our Oxford Street Shelter to a 24/7 operation funded in last year's budget. We have continued our commitment to Social Services in FY21 with another nearly $1.5M increase (11.1%) which expands our general assistance program and adds staffing and outreach in Social Services and our multiple City-run shelters. The $14.6M allocation recommended for Social Services is the highest in the City's history and is up nearly 75% over a 10-year period.

<u>**Public Health:**</u> Our Public Health Department budget has increased by 5.9% driven by additional grant funds to assist with COVID-19 prevention and education, tobacco prevention, substance use prevention and harm reduction services, MaineCare enrollment, and minority health. We continue to aggressively pursue funding opportunities, including grants, for areas of public health need in Portland. This is the fourth consecutive year with increases to budgeted Public Health funding.

<u>**Barron Center:**</u> Although our patient census is down at the Barron Center, (the facility is accepting only limited new patients during the pandemic) the facility has increased costs related to COVID-19. My recommendation for the Barron Center includes an approximately $165k increase for the facility.

<u>**Public Works:**</u> This budget includes a 6.7% overall reduction. It includes the elimination of seven positions, which will impact our customer service response times. It also includes line striping reduced to once a year from twice and the elimination of our spring leaf yard waste collection and the collection of recyclables on holidays. We will also no longer be able to use high quality pavement markings, and we'll have a reduction in the use of private contractors for snow plow operations, which will extend the time it takes to complete plow routes by one to two hours on arterials and possibly longer on residential streets. There will also be a reduction in service levels within our Streets and Sidewalks and Island services team.

<u>**Economic Development now Housing & Economic Development:**</u> This budget shows an overall increase due to the reorganization of Housing & Community Development from Planning & Urban

Development into a newly named department. The Housing & Economic Development Department will work side by side to continue its efforts to meet the goals of the Council's Housing & Economic Development Committees. Separately included in this budget is the elimination of the Marketing Coordinator position and a 50% cost shift of two staff to either the Fish Pier Authority or Portland Development Corporation to align staff services to work on responsibilities and free up TIF revenue for other investments.

Parks, Recreation & Facilities: This budget includes a 20% overall reduction and the elimination of 31.7 positions across Parks, Recreation, Aquatics, Public Assemblies, Golf Course, and Administration. There will be a reduction in park maintenance, financial support for community gardens, cemetery maintenance, reduced capacity to service the community in our Before & After Care school program, loss of "Park & Play" program, loss of Senior Adult program, and limited capacity to fully implement the organic field maintenance program to accomplish the goals of the pesticide ordinance.

Planning & Urban Development: This budget includes a 31.5% overall reduction due to the reorganization of Housing & Community Development staff to Economic Development. However, this change is cost neutral to the City budget and results in a more cohesive Housing program aligned with Council goals as noted above.

Police: This budget includes a 3.2% or $1.09 million overall reduction. This includes the loss of two sworn officers due to the elimination of school resource officers and a loss of one sworn community policing officer. Additionally, the budget considers cost savings as a result of delays in hiring new sworn officers and communications (dispatch / 911) personnel.

Fire: This budget includes a 2.4% overall reduction. This will result in reduced Fire Prevention and Community Outreach capacity with the elimination of a division chief.

Parking: This budget includes a 5.1% overall reduction due to the loss of parking revenue in light of the pandemic. The City did not conduct parking enforcement of meters and time zones from March to June out of respect for residents and businesses that were adjusting to the new reality of staying at home, working remotely, and offering curbside services. Overall, there continues to be a reduction in the volume of meter and garage revenue. As such, this budget includes the postponement of maintenance and repair projects in the garages.

Permitting & Inspections: This budget includes a 4.2% increase due to the volume of work being processed by the Business Licensing division, including the recently passed marijuana ordinance. The new expenses will be offset by additional marijuana licensing and permitting revenues.

Jetport: This budget forecasts the Jetport will have just 52% of its pre-COVID passenger volumes in FY21. Revenues are budgeted to fall 39% from FY20. Thankfully the Portland International Jetport received $12.162 million in Federal CARES Act relief grant funding. This funding in conjunction with a 9% reduction in expenses makes up for these revenue losses. The expense reductions include the elimination of two full time positions through attrition.

Finance: This budget includes a 4.5% overall reduction, which will result in reduced capacity to serve customers in Treasury due to a position cut and reduced capacity to complete City procurement due to a reduction in staff hours.

Assessors: The City has postponed the implementation of this year's citywide property revaluation until 2021 due to the unknown real estate market and fiscal implications of the COVID-19 pandemic. Given the unknowns with the changes the real estate market will see from the pandemic, it would not have been prudent to set new values for the April 1, 2020 assessment date. The Assessor's Office will continue to analyze market data to see what trends emerge as this crisis continues and set new assessment values as of 4/1/2021 for the Fiscal Year 2022 tax billing cycle. In this budget, there will be reduction in capacity to serve customers and an elimination of outside legal services and independent appraisal services.

Information Technology: This budget includes an 11.2% overall reduction with a net decrease in Department headcount of 1FTE for FY21. Several significant IT contractual service items have been either renegotiated or not renewed for FY21 which contributed to the savings as well.

City Clerk: The 3.8% increase in the City Clerk's budget is due to increased costs associated with running the Presidential election this November and June primary in accordance with CDC guidelines.

Executive Office: This budget includes a 21.1% overall reduction. It includes the elimination of the Director of Innovation and Performance Management position and the elimination of a half-time Sustainability Associate position.

POSITIVE BUDGET DRIVERS

Excise taxes are still a significant source of revenue for the city, but we are behind in our collection given in-person transactions were halted for several months during the height of the pandemic. We're in the midst of making up this revenue now that we're able to conduct transactions by appointment, but we're still conservatively projecting excise tax revenue to decrease by just under $1M for FY21 given many people's own personal finances have been impacted during this time, and rental car companies are not registering as many new vehicles due to the decline in tourism.

Property valuation has grown by $85 million in the current year due to significant new projects breaking ground and continues our upward trajectory in overall valuation. This $85 million of new property valuation creates an additional approximately $986,850 in new tax revenue for municipal use. While this may seem like a significant amount, it represents only a 0.106% overall increase to our FY20 valuation of approximately $7.985 billion, and can only fund a fraction of the cost increases and budget challenges we face in FY21, which are outside of my control.

Health Insurance: Due to COVID19, our Health Insurance claims have been reduced. We expect the decrease to continue into FY21 and have budgeted for a slight decrease in overall claims expense. The City also recently issued an RFP for benefits management which we hope will further reduce our benefits expense in the future.

BUDGET CHALLENGES

In addition to the significant amount of revenue we have lost during the pandemic, and the fact that new property growth alone has not been able to keep up with the built in cost increases, we continue to face other budget challenges that are outside my control such as previously approved union contracts, debt services increases, Cumberland County tax, and METRO fees for public transportation.

Contractual Salary Obligations: The City Council approves contracts with all eight City bargaining units representing nearly 90% of the City workforce. The remaining 10% is non-union. All non-union personnel will not be receiving salary increases for FY21. One of our bargaining units (Pro-Tech) has agreed to no cost of living adjustments for FY21. Two bargaining units (CEBA and Labor & Trades) voted to retain their previously agreed upon 2.75% cost of living adjustment for FY21 - a budgeted increase of just under $400,000 for FY21. The remaining bargaining units have not agreed upon contracts for FY21 and have been budgeted at a 0% increase.

Debt Service: This budget includes an approximately $1M increase in debt service related to our 2001 pension obligation bonds. Similarly sized annual increases are looming in the FY22 - FY26 budgets as well. Overall our debt service is down just over $600M in the current year as we deferred our first principal payment on the Lyseth Elementary School renovation and the FY20 CIP until FY22.

METRO: The FY21 budget includes a 3.2% increase in our METRO contribution or an additional $89,286.

County Tax: The FY21 budget includes a 5.6% or $370,843 increase in Cumberland County tax assessment pushing it to more than $7 million. This represents a 29.4% increase over the last five years.

BALANCING THE BUDGET

City general fund expenditures have decreased 2.4% from FY20 to FY21. The growth of non-tax revenues and property valuation result in an overall municipal tax rate decrease with a new FY21 city-side mill rate of $11.61 per $1,000 of assessed property value, one cent lower than last year.

CONCLUSION

I would like to thank Finance Director Brendan T. O'Connell, Deputy Finance Director Anne Bilodeau, Budget Analyst Jennifer Lodge, Human Resources Director Gina Tapp, and Communications Director Jessica Grondin for their assistance in developing this budget recommendation and presentation, as well as the hard work and diligence of Department Heads in developing budget requests. Thank you to the members of the City Council for agreeing to give us this extra time to develop this budget. In light of all that is going on, we hope the public will have a greater understanding of what we face in the year ahead. We look forward to reviewing this proposed budget with the Finance Committee and full Council.

Sincerely,

Jon P. Jennings
City Manager

City of Portland, Maine

City Manager's
Recommended Budget

FY21 Budget

July 1, 2020 – June 30, 2021

CITY OF PORTLAND
Executive Department
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This coming year will look much different as we're forced to scale back. Should there be any additional priorities the Council wants to address, I felt it most appropriate for those decisions to be made by the Council before being added to the final budget.

FY20 RECAP

Fiscal Year 2020 is certainly one in which no one could have predicted and had us reacting in many different ways. As the social services center of the state, our commitment to providing key health and human services for our people has not wavered. We continue to provide general assistance services, housing counseling to help people access housing and stay housed, workforce development training, and emergency shelter services at the Oxford Street Shelter for adults, the Family Shelter on Chestnut Street, and overflow facilities. In June of last year, we welcomed an unprecedented number of families seeking asylum in our city and quickly stood up an emergency shelter at the James A. Banks, Sr. Portland Exposition Building. I take pride in our staff who quickly worked together to put this plan in place, and working with the Governor's office in advocating for the inclusion of individuals seeking asylum to be covered by General Assistance. Because of this support, we were able to find housing and other shelter opportunities in and around Portland by mid-August in time for when the Expo had to return to its contractual obligations.

In response to COVID-19, we once again expanded our emergency shelter services by creating a second 24-hour shelter facility, as well as quarantine space for those requiring respite. This created appropriate social distancing, allowing those who needed emergency shelter most to safely access it during the pandemic. In spite of additional housing challenges, our staff worked extremely hard to find permanent housing solutions for our most vulnerable populations, as well as working with area landlords to keep formerly homeless individuals housed. The Oxford Street Shelter placed a total of 147 clients, 27 of whom were long-term stayers into permanent housing. The 147 clients were representative of 19,613 bed nights or 54 years. The Family Shelter served 169 families totaling 561 individuals with 0% recidivism and we housed 152 families totaling 509 individuals.

Following the Council's decision to select the City-owned Riverside Street location, we continue to make progress toward the creation of a fully modern homeless services center that will provide emergency shelter services with on-site access to food, health care, housing counseling, and all other related wrap-around services in order to provide a more humane experience for those who are in need of these critical and basic services. In light of COVID-19, we're incorporating pandemic safety measures into how the facility will be constructed and operated. The City is working with our state and local partners to move this project forward as quickly as possible.

While the beginning of 2020 certainly hasn't gone as we all planned, our Planning and Urban Development Department has seen planning applications, including those for affordable and market rate housing have continued to flow in through our development review process. While we can't say how many applications would be in if COVID-19 hadn't happened, we've seen no drop off in what was already a tremendously busy year (and years) for new projects. These development review applications include housing development but also large commercial and institutional projects like the VA Clinic on West Commercial Street (approved), the Cold Storage project on West Commercial Street (in review), Mercy Hospital's expansion of their Fore River campus (approved), and USM campus planning project (in review), just to name a few recent major developments. This is on top of the many smaller projects that keep the department busy.

Beyond this, we continue to make great strides toward the Council's top goal of creating more housing in our city. Almost 900 units of new mixed-income housing across the city are currently in the development pipeline that have either been recently approved by the full Council, have been reviewed and approved by Council Committees, or will be before the Council for final approval in August. These projects are the result of either an affordable housing TIF District or the recent sale of City property for the creation of housing. Tax increment financing, or TIF as it is more commonly known, is a flexible financing tool utilized by local governments to spur economic growth and assist affordable housing projects. Affordable

Housing TIFs enable communities to use the increased annual tax revenue generated from the affordable housing development district to subsidize the creation of affordable housing within the district. The Housing Trust fund balance is currently $1,696,395, with just under $1 million in funding requests being considered by the City Council at their August 3rd meeting.

And we've continued our work to update our land use code regulations to help advance our economy sustainably. The Planning Board unanimously voted to recommend Phase I of our ReCode effort to the City Council on July 28. Having a new, unified development code will be more user-friendly, advance the goals of the city's Comprehensive Plan, and be better equipped to meet the myriad needs of the city in such areas as housing, design, preservation, conservation, the working waterfront, energy, and transportation.

Our small business community, which makes Portland so unique, has faced extraordinary challenges throughout the pandemic. In response to these challenges, our staff worked hard to pivot quickly and adapt our programs and policies in order to help them stay afloat during this time and reopen to the best of their abilities. In May, the City Council approved a pilot program that allowed staff to temporarily close several streets in order to facilitate the expansion of outdoor dining and retail. The program also included the expansion of outdoor dining and retail operations on sidewalks, parks/squares, private parking lots, and the use of parklets in parking spaces. These temporary business licenses are valid June 1 through November 1, and to date 135 businesses have taken advantage of these new business licenses.

Additionally in May, the Council approved the creation of three emergency business assistance programs with more than $700,000 in funds, including the Business Assistance Program for Job Creation (BAP-Rehire), the Microenterprise Grant Program, and the Rapid Response Microloan Program. These programs were funded through the use of unrestricted loan funds from the Portland Development Corporation and federally awarded funds through the City's Community Development Block Grant allocation.

Outside of its COVID-19 response, the Portland Development Corporation invested just over $600,000 in FY19 in 18 businesses and economic development projects, which leveraged more than $2 million in private sector funds associated with creating 43 jobs and retaining seven jobs. Fiscal year 2019 loan activity included a public to private investment ratio of 1:6.

Despite winning several customer experience awards and breaking passenger records in each of the past four years (2016-2019) our Portland International Jetport suffered a never before seen drop, 97% at its worst on April 14, 2020, in passengers due to the pandemic, travel bans, and drop in tourism and business travel. Volumes today remain down approximately 70% and are expected to recover slowly over the next two fiscal years. Again, this is a stark contrast to the recent record increases. In fact, the Jetport saw all time monthly records for January and February of 2020. This all changed quickly on March 15, 2020 when the World Health Organization declared a worldwide pandemic.

BUDGET GOALS & REALITIES

Given the severity of our revenue shortfalls, I asked every department head to present a budget with a 5% overall reduction so that we could meet the goal of an overall budget with no tax increase. While the pandemic has impacted each department in a variety of revenue and programmatic ways, it was important for each department to be as fiscally responsible as possible during this time. Only three departments came in higher than last year -- Health and Human Services, Permitting & Inspections and City Clerk.

The reality is that we are facing significant erosion across many revenue categories due to COVID. Portland prides itself on having the most diverse revenue base in Northern New England with 55.1% of our FY20 general fund revenue coming from non-property tax sources (charges for services, licenses and permits, intergovernmental revenue and more). However, in my proposed FY21 budget this percentage decreases to approximately 53.7% due to losses of $1M of estimated excise tax revenue, $3M of parking tickets, meters, and garages; $2.5M of cruise ship revenues; $1.5M of State revenue sharing; $2.25M of Barron Center revenues (due to new patients not being accepted); and $1.5-$2M of Parks & Recreation revenue (due to no events, programs, and facility rentals).

In order to balance the budget, unfortunately, there are necessary reductions in staffing that we had to make in order to meet a budget with no tax rate increase. These cuts are necessary both due to decreased revenues, as well as because some of the services we provide simply cannot be provided at this point during the pandemic. Overall, this budget includes layoffs and reduction in hours that represent a full-time employee reduction of approximately 65 City positions. In making these hard decisions, we first eliminated approximately 32 vacant positions. This resulted in us needing to cut positions and reduce hours of approximately 42 City employees.

DEPARTMENT HIGHLIGHTS

Health & Human Services

My recommendation for our FY21 Health & Human Services budget (Social Services, Public Health, and the Barron Center) includes a nearly $1.75M increase in spending up to $33.3M. This total is the highest amount the City has ever appropriated to HHS and is a nearly 5.5% increase from FY21 when nearly every other staffed Department is seeing a reduction in expenditures.

Social Services: The City Social Services budget has seen drastic funding increases over the last several years highlighted by my decision to turn our Oxford Street Shelter to a 24/7 operation funded in last year's budget. We have continued our commitment to Social Services in FY21 with another nearly $1.5M increase (11.1%) which expands our general assistance program and adds staffing and outreach in Social Services and our multiple City-run shelters. The $14.6M allocation recommended for Social Services is the highest in the City's history and is up nearly 75% over a 10-year period.

Public Health: Our Public Health Department budget has increased by 5.9% driven by additional grant funds to assist with COVID-19 prevention and education, tobacco prevention, substance use prevention and harm reduction services, MaineCare enrollment, and minority health. We continue to aggressively pursue funding opportunities, including grants, for areas of public health need in Portland. This is the fourth consecutive year with increases to budgeted Public Health funding.

Barron Center: Although our patient census is down at the Barron Center, (the facility is accepting only limited new patients during the pandemic) the facility has increased costs related to COVID-19. My recommendation for the Barron Center includes an approximately $165k increase for the facility.

Public Works: This budget includes a 6.7% overall reduction. It includes the elimination of seven positions, which will impact our customer service response times. It also includes line striping reduced to once a year from twice and the elimination of our spring leaf yard waste collection and the collection of recyclables on holidays. We will also no longer be able to use high quality pavement markings, and we'll have a reduction in the use of private contractors for snow plow operations, which will extend the time it takes to complete plow routes by one to two hours on arterials and possibly longer on residential streets. There will also be a reduction in service levels within our Streets and Sidewalks and Island services team.

Economic Development now Housing & Economic Development: This budget shows an overall increase due to the reorganization of Housing & Community Development from Planning & Urban

Development into a newly named department. The Housing & Economic Development Department will work side by side to continue its efforts to meet the goals of the Council's Housing & Economic Development Committees. Separately included in this budget is the elimination of the Marketing Coordinator position and a 50% cost shift of two staff to either the Fish Pier Authority or Portland Development Corporation to align staff services to work on responsibilities and free up TIF revenue for other investments.

Parks, Recreation & Facilities: This budget includes a 20% overall reduction and the elimination of 31.7 positions across Parks, Recreation, Aquatics, Public Assemblies, Golf Course, and Administration. There will be a reduction in park maintenance, financial support for community gardens, cemetery maintenance, reduced capacity to service the community in our Before & After Care school program, loss of "Park & Play" program, loss of Senior Adult program, and limited capacity to fully implement the organic field maintenance program to accomplish the goals of the pesticide ordinance.

Planning & Urban Development: This budget includes a 31.5% overall reduction due to the reorganization of Housing & Community Development staff to Economic Development. However, this change is cost neutral to the City budget and results in a more cohesive Housing program aligned with Council goals as noted above.

Police: This budget includes a 3.2% or $1.09 million overall reduction. This includes the loss of two sworn officers due to the elimination of school resource officers and a loss of one sworn community policing officer. Additionally, the budget considers cost savings as a result of delays in hiring new sworn officers and communications (dispatch / 911) personnel.

Fire: This budget includes a 2.4% overall reduction. This will result in reduced Fire Prevention and Community Outreach capacity with the elimination of a division chief.

Parking: This budget includes a 5.1% overall reduction due to the loss of parking revenue in light of the pandemic. The City did not conduct parking enforcement of meters and time zones from March to June out of respect for residents and businesses that were adjusting to the new reality of staying at home, working remotely, and offering curbside services. Overall, there continues to be a reduction in the volume of meter and garage revenue. As such, this budget includes the postponement of maintenance and repair projects in the garages.

Permitting & Inspections: This budget includes a 4.2% increase due to the volume of work being processed by the Business Licensing division, including the recently passed marijuana ordinance. The new expenses will be offset by additional marijuana licensing and permitting revenues.

Jetport: This budget forecasts the Jetport will have just 52% of its pre-COVID passenger volumes in FY21. Revenues are budgeted to fall 39% from FY20. Thankfully the Portland International Jetport received $12.162 million in Federal CARES Act relief grant funding. This funding in conjunction with a 9% reduction in expenses makes up for these revenue losses. The expense reductions include the elimination of two full time positions through attrition.

Finance: This budget includes a 4.5% overall reduction, which will result in reduced capacity to serve customers in Treasury due to a position cut and reduced capacity to complete City procurement due to a reduction in staff hours.

Assessors: The City has postponed the implementation of this year's citywide property revaluation until 2021 due to the unknown real estate market and fiscal implications of the COVID-19 pandemic. Given the unknowns with the changes the real estate market will see from the pandemic, it would not have been prudent to set new values for the April 1, 2020 assessment date. The Assessor's Office will continue to analyze market data to see what trends emerge as this crisis continues and set new assessment values as of 4/1/2021 for the Fiscal Year 2022 tax billing cycle. In this budget, there will be reduction in capacity to serve customers and an elimination of outside legal services and independent appraisal services.

Information Technology: This budget includes an 11.2% overall reduction with a net decrease in Department headcount of 1FTE for FY21. Several significant IT contractual service items have been either renegotiated or not renewed for FY21 which contributed to the savings as well.

City Clerk: The 3.8% increase in the City Clerk's budget is due to increased costs associated with running the Presidential election this November and June primary in accordance with CDC guidelines.

Executive Office: This budget includes a 21.1% overall reduction. It includes the elimination of the Director of Innovation and Performance Management position and the elimination of a half-time Sustainability Associate position.

POSITIVE BUDGET DRIVERS

Excise taxes are still a significant source of revenue for the city, but we are behind in our collection given in-person transactions were halted for several months during the height of the pandemic. We're in the midst of making up this revenue now that we're able to conduct transactions by appointment, but we're still conservatively projecting excise tax revenue to decrease by just under $1M for FY21 given many people's own personal finances have been impacted during this time, and rental car companies are not registering as many new vehicles due to the decline in tourism.

Property valuation has grown by $85 million in the current year due to significant new projects breaking ground and continues our upward trajectory in overall valuation. This $85 million of new property valuation creates an additional approximately $986,850 in new tax revenue for municipal use. While this may seem like a significant amount, it represents only a 0.106% overall increase to our FY20 valuation of approximately $7.985 billion, and can only fund a fraction of the cost increases and budget challenges we face in FY21, which are outside of my control.

Health Insurance: Due to COVID19, our Health Insurance claims have been reduced. We expect the decrease to continue into FY21 and have budgeted for a slight decrease in overall claims expense. The City also recently issued an RFP for benefits management which we hope will further reduce our benefits expense in the future.

BUDGET CHALLENGES

In addition to the significant amount of revenue we have lost during the pandemic, and the fact that new property growth alone has not been able to keep up with the built in cost increases, we continue to face other budget challenges that are outside my control such as previously approved union contracts, debt services increases, Cumberland County tax, and METRO fees for public transportation.

Contractual Salary Obligations: The City Council approves contracts with all eight City bargaining units representing nearly 90% of the City workforce. The remaining 10% is non-union. All non-union personnel will not be receiving salary increases for FY21. One of our bargaining units (Pro-Tech) has agreed to no cost of living adjustments for FY21. Two bargaining units (CEBA and Labor & Trades) voted to retain their previously agreed upon 2.75% cost of living adjustment for FY21 - a budgeted increase of just under $400,000 for FY21. The remaining bargaining units have not agreed upon contracts for FY21 and have been budgeted at a 0% increase.

Debt Service: This budget includes an approximately $1M increase in debt service related to our 2001 pension obligation bonds. Similarly sized annual increases are looming in the FY22 - FY26 budgets as well. Overall our debt service is down just over $600M in the current year as we deferred our first principal payment on the Lyseth Elementary School renovation and the FY20 CIP until FY22.

METRO: The FY21 budget includes a 3.2% increase in our METRO contribution or an additional $89,286.

County Tax: The FY21 budget includes a 5.6% or $370,843 increase in Cumberland County tax assessment pushing it to more than $7 million. This represents a 29.4% increase over the last five years.

BALANCING THE BUDGET

City general fund expenditures have decreased 2.4% from FY20 to FY21. The growth of non-tax revenues and property valuation result in an overall municipal tax rate decrease with a new FY21 city-side mill rate of $11.61 per $1,000 of assessed property value, one cent lower than last year.

CONCLUSION

I would like to thank Finance Director Brendan T. O'Connell, Deputy Finance Director Anne Bilodeau, Budget Analyst Jennifer Lodge, Human Resources Director Gina Tapp, and Communications Director Jessica Grondin for their assistance in developing this budget recommendation and presentation, as well as the hard work and diligence of Department Heads in developing budget requests. Thank you to the members of the City Council for agreeing to give us this extra time to develop this budget. In light of all that is going on, we hope the public will have a greater understanding of what we face in the year ahead. We look forward to reviewing this proposed budget with the Finance Committee and full Council.

Sincerely,

Jon P. Jennings
City Manager

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City Manager's Recommendation

		FY20	FY21	$ +/( )	%
CITY GENERAL FUND REVENUES					
31	Property Taxes	$ 92,813,653	$ 93,689,579	$ 875,926	0.9%
31	Other Local Taxes	8,416,388	6,848,477	(1,567,911)	-18.6%
32	Licenses & Permits	6,300,644	6,712,953	412,309	6.5%
33	Intergovernmental Revenue	12,312,490	12,936,276	623,786	5.1%
34	Charges for Services	36,750,588	34,492,550	(2,258,038)	-6.1%
35	Fines, Forfeits and Penalties	1,996,710	1,310,550	(686,160)	-34.4%
36	Use of Money and Property	12,279,430	8,934,475	(3,344,955)	-27.2%
39	Other Sources	35,862,668	37,591,785	1,729,117	4.8%
	Fund Balance Use (Restoration)	-	-	-	
	Total General Fund Revenues	206,732,571	202,516,645	(4,215,926)	-2.0%
GENERAL FUND EXPENDITURES					
100-11	City Council	344,046	304,214	(39,832)	-11.6%
100-12	City Clerk	622,721	679,454	56,733	9.1%
100-13	Executive	929,877	734,108	(195,769)	-21.1%
100-14	Assessor	435,159	418,620	(16,539)	-3.8%
100-15	Finance Administration	1,218,727	1,172,963	(45,764)	-3.8%
	Treasury	734,003	692,539	(41,464)	-5.6%
	Total Finance	1,952,730	1,865,502	(87,228)	-4.5%
100-16	Legal	741,338	728,821	(12,517)	-1.7%
100-17	Human Resources Admin	1,071,134	1,072,530	1,396	0.1%
100-18	Parking	1,487,050	1,481,693	(5,357)	-0.4%
	Elm Street Garage	300,164	250,713	(49,451)	-16.5%
	Spring Street Garage	452,870	434,447	(18,423)	-4.1%
	Temple Street Garage	126,130	78,000	(48,130)	-38.2%
	Total Parking/Garages	2,366,214	2,244,853	(121,361)	-5.1%
100-19	Housing and Economic Development(1)	674,528	1,220,230 (1)	545,702	80.9%
	(1) FY21 Housing and Economic Development includes $531,246 of expenditures transferred in from Planning & Urban Development				
100-21	Police Administration	1,274,264	1,218,444	(55,820)	-4.4%
	Uniformed Operations Group	10,616,533	10,306,530	(310,003)	-2.9%
	Bureau Investigative Services	2,017,675	1,843,314	(174,361)	-8.6%
	Operations Support Services	907,441	876,435	(31,006)	-3.4%
	Dispatch Services	2,360,103	2,375,832	15,729	0.7%
	Jetport Security	581,524	575,274	(6,250)	-1.1%
	Total Police	17,757,540	17,195,829	(561,711)	-3.2%

FY21 CM Final: 08/03/20 (9:00 am)
Print Date:8/4/2020

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		FY20	FY21	$ +/( )	%
100-22	Fire Administration	598,617	625,811	27,194	4.5%
	Code Enforcement & Comm Svcs	288,508	238,082	(50,426)	-17.5%
	Field Operations	15,517,194	14,963,356	(553,838)	-3.6%
	Operations Support Services	803,148	872,768	69,620	8.7%
	Air Rescue	1,027,681	1,104,349	76,668	7.5%
	Total Fire	18,235,148	17,804,366	(430,782)	-2.4%
100-24	Planning & Urban Dev. Admin(2)	560,269	211,863 (2)	(348,406)	-62.2%
	Planning	1,330,594	1,213,659	(116,935)	-8.8%
	Housing & Comm Development(3)	189,169	0 (3)	(189,169)	-100.0%
	Total Planning & Urban Development	2,080,032	1,425,522	(654,510)	-31.5%
	(2) $284,880 of expenditures transferred into Housing and Economic Development for FY21				
	(3) $246,366 of expenditures transferred into Housing and Economic Development for FY21				
100-25	Permitting & Inspections Administration	130,487	156,338	25,851	19.8%
	Inspections	1,076,567	1,042,864	(33,703)	-3.1%
	Housing Safety	407,613	481,750	74,137	18.2%
	Business Licensing	233,892	245,091	11,199	4.8%
	Total Permitting & Licensing	1,848,559	1,926,043	77,484	4.2%
100-29	Information Technology	2,914,482	2,589,248	(325,234)	-11.2%
100-31	Public Works Administration	725,708	671,793	(53,915)	-7.4%
	Streets	1,741,974	1,678,340	(63,634)	-3.7%
	Solid Waste	2,141,502	2,241,470	99,968	4.7%
	Communications	197,443	196,098	(1,345)	-0.7%
	Portland Downtown District	404,862	414,503	9,641	2.4%
	Winter Operations	1,329,439	1,329,517	78	0.0%
	Island Services	687,836	689,311	1,475	0.2%
	Traffic(4)	0	1,407,899 (4)	1,407,899	0.0%
	Transportation Engineering (4)	2,333,681	438,778 (4)	(1,894,903)	-81.2%
	Engineering	1,266,603	1,206,876	(59,727)	-4.7%
	Fleet Services	3,807,154	3,381,149	(426,005)	-11.2%
	Total Public Works	14,636,202	13,655,734	(980,468)	-6.7%
	(4) $1,407,899 of expenditures transferred from Transportation Engineering to newly created Traffic division for FY21				
100-33	Parks Rec & Facilities Admin	639,408	483,407	(156,001)	-24.4%
	Parks	1,129,821	847,077	(282,744)	-25.0%
	Forestry	710,847	727,060	16,213	2.3%
	Athletic Facilities	811,667	799,187	(12,480)	-1.5%
	Cemeteries	827,545	784,163	(43,382)	-5.2%
	Recreation	1,901,439	1,425,500	(475,939)	-25.0%
	Aquatics	639,302	470,351	(168,951)	-26.4%
	Golf Course	1,100,519	991,379	(109,140)	-9.9%
	Golf Course Restaurant	540,787	227,699	(313,088)	-57.9%
	Ice Arena	595,229	551,074	(44,155)	-7.4%
	Public Assembly Facilities	1,061,236	610,039	(451,197)	-42.5%
	Concessions	418,426	369,979	(48,447)	-11.6%
	Custodial Services	958,378	814,505	(143,873)	-15.0%
	Merrill Auditorium	182,589	109,414	(73,175)	-40.1%
	Total Parks Rec & Facilities	11,517,193	9,210,834	(2,306,359)	-20.0%

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		FY20	FY21	$ +/( )	%
100-35	Public Bldgs & Waterfront Admin	387,731	392,355	4,624	1.2%
	Trades	736,916	605,385	(131,531)	-17.8%
	School HVAC	518,442	545,883	27,441	5.3%
	Public Safety Bldg.	317,700	298,405	(19,295)	-6.1%
	City Hall	392,450	562,250	169,800	43.3%
	Merrill Auditorium (PB)	173,550	170,555	(2,995)	-1.7%
	Hadlock Stadium	322,076	323,945	1,869	0.6%
	Expo Building	208,600	254,100	45,500	21.8%
	Canco Road Buildings	434,250	416,850	(17,400)	-4.0%
	Other Public Buildings	270,857	275,271	4,414	1.6%
	Waterfront	1,317,769	1,234,185	(83,584)	-6.3%
	Total Public Buildings & Waterfront	5,080,341	5,079,184	(1,157)	0.0%
100-44	HHS - Administration	337,276	329,165	(8,111)	-2.4%
	Public Health	2,093,528	2,216,800	123,272	5.9%
	Social Services	13,167,747	14,623,335	1,455,588	11.1%
	Barron Center	15,947,969	16,112,624	164,655	1.0%
	Total HHS	31,546,520	33,281,924	1,735,404	5.5%
100-47	Debt Service	45,087,798	45,700,279	612,481	1.4%
100-48	Public Library	4,178,550	3,927,837	(250,713)	-6.0%
100-51	Pension	8,398,292	7,764,619	(633,673)	-7.5%
100-52	Health Insurance	19,948,893	18,741,418	(1,207,475)	-6.1%
	Workers' Comp	2,053,072	1,810,292	(242,780)	-11.8%
	FICA	1,138,099	1,393,538	255,439	22.4%
	Group Life	205,822	211,911	6,089	3.0%
	Unemployment	100,000	100,000	0	0.0%
	Total Employee Benefits	23,445,886	22,257,159	(1,188,727)	-5.1%
100-61	Contingent	250,000	250,000	0	0.0%
100-62	Liability Insurance	839,325	793,128	(46,197)	-5.5%
100-65	Regional Transportation Program	78,480	78,480	0	0.0%
	Contributions	437,388	419,910	(17,478)	-4.0%
	Total Memberships/Contributions	515,868	498,390	(17,478)	-3.4%
100-67	Wage Adjustment	(165,000)	0	165,000	-100.0%
	Total General Fund Expenditures	197,304,483	192,628,428	(4,676,055)	-2.4%
100-63	County Tax	6,640,316	7,011,159	370,843	5.6%
100-65	Metro Assessment	2,787,772	2,877,058	89,286	3.2%
Total General Fund and Assessments		$ 206,732,571	$ 202,516,645	$ (4,215,926)	-2.0%

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		FY20	FY21	$ +/( )	%
ENTERPRISE FUND REVENUES					
31	Property Taxes, Current Year	$ -	$ -	$ -	
32	Licenses & Permits	17,950	17,950	-	0.0%
33	Intergovernmental	117,968	116,660	(1,308)	-1.1%
34	Charges for Services	34,701,607	33,498,951	(1,202,656)	-3.5%
36	Use of Money and Property	26,228,136	16,148,356	(10,079,780)	-38.4%
39	Other Sources	405,874	442,964	37,090	9.1%
	Fund Balance	(4,683,172)	3,954,879	8,638,051	-184.4%
	Total Enterprise Fund Revenues	56,788,363	54,179,760	(2,608,603)	-4.6%
ENTERPRISE FUND EXPENDITURES					
530	Fish Pier	388,679	423,216	34,537	8.9%
570	Sewer - Finance Admin	141,938	104,356	(37,582)	-26.5%
	Sewer Public Works Admin	838,548	741,301	(97,247)	-11.6%
	Sewer Operations	2,637,279	2,555,803	(81,476)	-3.1%
	Sewer Communications	65,808	65,378	(430)	-0.7%
	Sewer Engineering	603,082	512,695	(90,387)	-15.0%
	Sewer Debt Service	8,088,788	8,029,746	(59,042)	-0.7%
	Sewer Fringe Benefits	1,519,490	1,522,494	3,004	0.2%
	PWD Assessment	13,137,639	13,177,145	39,506	0.3%
	Total Sewer	27,032,572	26,708,918	(323,654)	-1.2%
571	Stormwater - Finance Admin	275,145	266,228	(8,917)	-3.2%
	Stormwater Management	1,543,268	1,548,607	5,339	0.3%
	Debt Service	685,421	754,949	69,528	10.1%
	Fringe Benefits	285,003	403,088	118,085	41.4%
	Total Stormwater	2,788,837	2,972,872	184,035	6.6%
583	Jetport Admin	1,221,479	1,145,365	(76,114)	-6.2%
	Marketing	598,640	411,140	(187,500)	-31.3%
	Fringe, Indirects & Chargebacks	4,084,313	4,288,163	203,850	5.0%
	Field	4,577,799	4,220,698	(357,101)	-7.8%
	General Aviation	17,168	17,168	-	0.0%
	Jetport Operations	2,702,802	2,363,263	(339,539)	-12.6%
	Terminal	6,992,649	6,396,682	(595,967)	-8.5%
	Parking	4,907,020	4,557,244	(349,776)	-7.1%
	Airfield Deicing	674,781	675,031	250	0.0%
	Jetport Anticipated Surplus	801,624	0	(801,624)	-100.0%
	Total Jetport	26,578,275	24,074,754	(2,503,521)	-9.4%
Total Enterprise Fund Expenditures		56,788,363	54,179,760	(2,608,603)	-4.6%
TOTAL CITY EXPENDITURES		$ 263,520,934	$ 256,696,405	$ (6,824,529)	-2.6%

FY21 CM Final: 08/03/20 (9:00 am)
Print Date:8/4/2020

TAX RATE COMPUTATION--FY2021
City Manager's Recommendation

	General Fund	***County Tax***	**General Fund**	**Enterprise Funds**	**TOTAL CITY**
Total Expenditures	*$195,505,486*	*$7,011,159*	$202,516,645	$54,179,760	$256,696,405
Less: Revenues	*(108,827,066)*	*0*	(108,827,066)	(50,224,881)	(159,051,947)
Surplus	*0*	*0*	0	(3,954,879)	(3,954,879)
Tax Levy	***$86,678,420***	***$7,011,159***	**$93,689,579**	**$0**	**$93,689,579**
Tax Levy %					49.8%
Valuation	***8,070,000,000***				
FY21	*$10.74*	*$0.87*	$11.61	$0.00	**$11.61**
FY20	*$10.79*	*$0.83*	$11.62	$0.00	***$11.62***
$ Increase	*($0.05)*	*$0.04*	($0.01)	*$0.00*	**($0.01)**
% of Total Increase	*-0.4%*	*0.3%*	-0.1%	*0.0%*	**-0.1%**

CITY OF PORTLAND, MAINE
FY2021 Non-Tax Revenue
City Manager's Recommendation

Department	FY19 Collected	FY20 Est (budget)	FY20 Proj	FY21 Est (budget)	FY21 Est vs FY20 Est (budget)	%
General Fund Revenues:						
City Council	$5,000	$5,000	$5,000	$5,000	$0	0.0%
City Clerk	219,874	228,094	199,642	187,518	(40,576)	-17.8%
Executive	1,060,116	1,011,715	989,435	968,776	(42,939)	-4.2%
Assessor	967	1,000	2,000	1,500	500	50.0%
Finance	22,332,408	18,755,574	19,258,916	17,575,609	(1,179,965)	-6.3%
Legal	182,531	151,525	666,525	151,525	-	0.0%
Human Resources	76,056	75,945	75,945	75,945	-	0.0%
Parking	9,876,489	10,165,220	8,695,804	7,264,735	(2,900,485)	-28.5%
Econ Dev	579,002	596,748	710,217	1,219,867	623,119	104.4%
Police	3,222,454	2,985,289	2,957,046	3,215,674	230,385	7.7%
Fire	4,136,313	4,584,937	4,580,689	4,887,080	302,143	6.6%
Planning & Development	813,197	1,072,827	815,763	746,865	(325,962)	-30.4%
Permitting & Inspections	4,880,349	4,901,064	4,932,464	5,131,172	230,108	4.7%
Information Technology	418,220	433,387	430,340	429,141	(4,246)	-1.0%
Public Works	4,784,354	5,128,213	5,140,952	5,222,450	94,237	1.8%
Parks, Rec & Facilities	7,375,011	7,817,734	5,299,025	5,828,980	(1,988,754)	-25.4%
Public Bldgs & Waterfront	3,281,082	3,550,966	3,279,129	1,620,873	(1,930,093)	-54.4%
HHS--Public Health	139,083	1,133,407	1,170,393	1,818,088	684,681	60.4%
HHS--Social Services	5,733,331	8,065,096	8,169,889	10,211,905	2,146,809	26.6%
HHS--Barron Center	21,047,420	19,510,800	20,756,370	19,243,369	(267,431)	-1.4%
Employee Benefits	7,225,696	7,640,858	7,774,554	7,410,958	(229,900)	-3.0%
Insurance	162,939	177,918	353,954	189,275	11,357	6.4%
Debt Service Reimb.	17,036,651	19,731,496	18,532,246	19,189,768	(541,728)	-2.7%
Memberships / Other	-	302,717	-	654,516	351,799	116.2%
Total General Fund:	$114,588,543	$118,027,530	$114,796,298	$113,250,589	($4,776,941)	-4.0%
Enterprise Funds Revenue:						
Fish Pier Authority	574,599	559,178	400,559	581,304	22,126	4.0%
Sewer	26,063,618	27,456,657	26,920,121	26,715,241	(741,416)	-2.7%
Stormwater	6,816,993	6,877,425	6,806,025	6,761,428	(115,997)	-1.7%
Jetport	26,659,406	26,578,275	21,031,279	16,166,908	(10,411,367)	-39.2%
Total Enterprise Funds:	$60,114,616	$61,471,535	$55,157,984	$50,224,881	($11,246,654)	-18.3%
Total City Revenue	$174,703,159	$179,499,065	169,954,282	$163,475,470	($16,023,595)	-8.9%

FY2021 CITY BUDGET SUMMARY
by category
City Manager's Recommendation

	FY20 Approp.	FY21 Proposed	$ +/-	% +/-	% Of Total
01 Personnel--General Fund	$84,519,133	82,085,557	($2,433,576)	-2.9%	40.5%
--Ent Funds	7,038,292	6,986,250	(52,042)	-0.7%	12.9%
Total	91,557,425	89,071,807	(2,485,618)	-2.7%	34.7%
02+ Contractual--General Fund	66,318,423	64,859,197	(1,459,226)	-2.2%	32.0%
--Ent Funds	29,654,106	28,990,138	(663,968)	-2.2%	53.5%
Total	95,972,529	93,849,335	(2,123,194)	-2.2%	36.6%
55 Supplies--General Fund	6,952,920	5,896,091	(1,056,829)	-15.2%	2.9%
--Ent Funds	1,469,313	1,321,228	(148,085)	-10.1%	2.4%
Total	8,422,233	7,217,319	(1,204,914)	-14.3%	2.8%
63 Utilities--General Fund	3,574,036	3,747,456	173,420	4.9%	1.9%
--Ent Funds	1,545,875	1,406,741	(139,134)	-9.0%	2.6%
Total	5,119,911	5,154,197	34,286	0.7%	2.0%
70 Capital--General Fund	280,261	228,065	(52,196)	-18.6%	0.1%
--Ent Funds	3,532,645	2,713,514	(819,131)	-23.2%	5.0%
Total	3,812,906	2,941,579	(871,327)	-22.9%	1.1%
75 Debt Svc--Total GF	45,087,798	45,700,279	612,481	1.4%	22.6%
--Ent Funds	8,611,695	8,637,394	25,699	0.3%	15.9%
Total	53,699,493	54,337,673	638,180	1.2%	21.2%
75 Jetport Rev Bond Debt Svc	4,134,813	4,124,495	(10,318)	-0.2%	7.6%
Jetport Surplus	801,624	0	(801,624)	-100.0%	0.0%
Total General Fund	206,732,571	202,516,645	(4,215,926)	-2.0%	100.0%
Total Enterprise Funds	56,788,363	54,179,760	(2,608,603)	-4.6%	100.0%
Total	$263,520,934	$256,696,405	($6,824,529)	-2.6%	100.0%

City of Portland
FY21 Staffing FTE Change
City Manager's Recommendation

Department	FY16	FY17	FY18	FY19	FY20	FY21 CM	+/- Chg
General Fund:							
City Council	-	1.0	-	-	-	-	-
City Clerk	8.9	7.4	7.8	7.9	7.9	7.9	-
Executive	14.0	10.0	13.0	10.5	9.5	8.0	(1.5)
Assessor	4.9	5.9	5.9	5.9	5.9	5.7	(0.2)
Finance	24.3	24.0	25.0	25.0	25.0	24.4	(0.6)
Legal	6.0	6.0	6.0	7.0	7.0	7.0	-
Human Resources	10.0	10.5	11.0	11.0	10.5	11.3	0.8
Parking	29.6	29.6	29.6	29.6	30.0	29.0	(1.0)
Economic Development	4.0	5.8	5.8	7.1	7.0	16.0	9.0
Police	223.3	227.3	232.3	226.3	227.0	224.0	(3.0)
Fire	228.1	229.6	229.2	226.0	226.0	224.0	(2.0)
Planning & Urban Dev.	34.7	21.5	24.0	24.0	24.0	17.0	(7.0)
Permitting & Inspections	-	25.0	28.0	28.0	28.5	30.8	2.3
IT	17.0	17.0	17.0	17.3	16.0	16.0	-
Public Works	132.0	125.0	129.0	131.0	131.5	122.1	(9.4)
Parks Rec & Fac	136.5	155.2	161.5	142.0	141.7	115.4	(26.3)
Pubic Bldgs & Waterfront	-	-	-	24.5	24.5	22.0	(2.5)
HHS Administration	-	5.0	5.0	5.0	4.0	4.0	-
Public Health	62.3	38.2	25.0	27.1	28.3	32.3	4.0
Social Services	90.7	78.3	80.1	87.8	93.5	94.5	1.0
Barron Center	266.7	260.7	263.7	244.0	246.8	237.6	(9.2)
Total HHS:	*419.7*	*382.2*	*373.8*	*363.9*	*372.6*	*368.4*	(4.2)
General Fund Subtotal:	**1,293.0**	**1,283.0**	**1,298.9**	**1,287.0**	**1,294.6**	**1,249.0**	(45.7)

City of Portland
FY21 Staffing FTE Change
City Manager's Recommendation

Department	FY16	FY17	FY18	FY19	FY20	FY21 CM	+/- Chg
Enterprise Funds:							
Sewer Fund	32.0	31.0	30.0	33.0	33.0	31.0	(2.0)
Stormwater Fund	11.5	11.0	13.0	10.0	10.0	9.0	(1.0)
Jetport	49.5	50.5	52.5	56.0	59.0	57.0	(2.0)
Enterprise Subtotal:	**93.0**	**92.5**	**95.5**	**99.0**	**102.0**	**97.0**	(5.0)
Total City Employees:	**1,386.0**	**1,375.5**	**1,394.4**	**1,386.0**	**1,396.6**	**1,346.0**	(50.7)

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
General Fund (100 & 107):							
City Council 11							
City Council 10011000							
*	**Payroll**	$131,202	$132,291	$132,320	$131,109	($1,182)	-0.89%
*	**Benefits**	$1,700	$1,200	$1,900	$1,200	$0	0.00%
*	**Administrative Svcs**	$66,585	$51,610	$53,610	$42,410	($9,200)	-17.83%
*	**Contractual Services**	$93,998	$154,945	$153,945	$125,245	($29,700)	-19.17%
*	**Supplies**	$2,293	$4,000	$3,800	$4,250	$250	6.25%
**	**City Council**	**$295,778**	**$344,046**	**$345,575**	**$304,214**	**($39,832)**	**-11.58%**
****	**City Council**	**$295,778**	**$344,046**	**$345,575**	**$304,214**	**($39,832)**	**-11.58%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
City Clerk 12							
City Clerk 10012000							
*	**Payroll**	$458,615	$466,672	$501,581	$507,161	$40,489	8.68%
*	**Benefits**	$600	$600	$600	$600	$0	0.00%
*	**Administrative Svcs**	$2,744	$6,361	$6,361	$5,426	($935)	-14.70%
*	**Contractual Services**	$24,408	$68,621	$70,321	$104,147	$35,526	51.77%
*	**Maintenance & Repair**	$3,028	$5,710	$5,710	$5,660	($50)	-0.88%
*	**Rentals**	$10,365	$29,306	$29,456	$50,560	$21,254	72.52%
*	**Supplies**	$9,850	$45,451	$45,451	$5,900	($39,551)	-87.02%
**	**City Clerk**	**$509,609**	**$622,721**	**$659,480**	**$679,454**	**$56,733**	**9.11%**
****	**City Clerk**	**$509,609**	**$622,721**	**$659,480**	**$679,454**	**$56,733**	**9.11%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
City Manager 13							
City Manager Administration 10013100							
*	**Payroll**	$861,314	$852,266	$975,432	$683,921	($168,345)	-19.75%
*	**Benefits**	$10,946	$11,200	$12,100	$10,600	($600)	-5.36%
*	**Administrative Svcs**	$37,065	$29,274	$32,000	$17,650	($11,624)	-39.71%
*	**Contractual Services**	$61,394	$21,327	$20,540	$7,537	($13,790)	-64.66%
*	**Rentals**	$5,749	$6,500	$6,500	$6,500	$0	0.00%
*	**Supplies**	$12,951	$9,310	$9,310	$7,900	($1,410)	-15.15%
**	**City Manager Administration**	**$989,419**	**$929,877**	**$1,055,882**	**$734,108**	**($195,769)**	**-21.05%**
****	**City Manager**	**$989,419**	**$929,877**	**$1,055,882**	**$734,108**	**($195,769)**	**-21.05%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Assessor 14							
Assessor 10014000							
*	**Payroll**	$375,047	$394,383	$393,000	$391,475	($2,908)	-0.74%
*	**Benefits**	$538	$960	$400	$360	($600)	-62.50%
*	**Administrative Svcs**	$7,854	$16,960	$9,960	$8,920	($8,040)	-47.41%
*	**Contractual Services**	$9,276	$12,340	$10,750	$7,765	($4,575)	-37.07%
*	**Maintenance & Repair**	$0	$0	$0	$0	$0	---
*	**Rentals**	$1,962	$2,016	$2,016	$2,100	$84	4.17%
*	**Supplies**	$5,207	$8,500	$8,500	$8,000	($500)	-5.88%
**	**Assessor**	**$399,885**	**$435,159**	**$424,626**	**$418,620**	**($16,539)**	**-3.80%**
****	**Assessor**	**$399,885**	**$435,159**	**$424,626**	**$418,620**	**($16,539)**	**-3.80%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Finance 15							
Finance Administration 10015100							
*	**Payroll**	$1,055,902	$1,096,661	$1,067,698	$1,061,032	($35,629)	-3.25%
*	**Benefits**	$1,946	$2,016	$2,016	$2,016	$0	0.00%
*	**Administrative Svcs**	$82,339	$93,740	$87,560	$85,095	($8,645)	-9.22%
*	**Contractual Services**	$4,667	$5,350	$13,688	$5,000	($350)	-6.54%
*	**Rentals**	$5,011	$4,860	$4,860	$5,220	$360	7.41%
*	**Supplies**	$11,990	$16,100	$15,600	$14,600	($1,500)	-9.32%
*	**Capital Outlay**	$255,208	$0	$0	$0	$0	---
**	**Finance Administration**	**$1,417,063**	**$1,218,727**	**$1,191,422**	**$1,172,963**	**($45,764)**	**-3.76%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Treasury 10015200							
*	**Payroll**	$449,423	$516,246	$471,000	$501,458	($14,788)	-2.86%
*	**Administrative Svcs**	$65,459	$93,375	$77,300	$76,525	($16,850)	-18.05%
*	**Contractual Services**	$97,623	$108,057	$97,644	$98,306	($9,751)	-9.02%
*	**Maintenance & Repair**	$0	$500	$0	$500	$0	0.00%
*	**Rentals**	$2,467	$2,425	$2,450	$2,500	$75	3.10%
*	**Supplies**	$9,856	$13,400	$13,614	$13,250	($150)	-1.12%
*	**Capital Outlay**	$0	$0	$0	$0	$0	---
**	**Treasury**	**$624,828**	**$734,003**	**$662,008**	**$692,539**	**($41,464)**	**-5.65%**
****	**Finance**	**$2,041,891**	**$1,952,730**	**$1,853,430**	**$1,865,502**	**($87,228)**	**-4.47%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Legal	**16**						
Legal	**10016000**						
*	**Payroll**	$607,994	$667,533	$667,533	$672,108	$4,575	0.69%
*	**Benefits**	$42	$3,000	$600	$840	($2,160)	-72.00%
*	**Administrative Svcs**	$19,489	$26,841	$26,841	$22,641	($4,200)	-15.65%
*	**Contractual Services**	$12,746	$35,964	$35,500	$30,732	($5,232)	-14.55%
*	**Maintenance & Repair**	$0	$0	$0	$0	$0	---
*	**Supplies**	$8,928	$8,000	$8,000	$2,500	($5,500)	-68.75%
**	**Legal**	**$649,199**	**$741,338**	**$738,474**	**$728,821**	**($12,517)**	**-1.69%**
****	**Legal**	**$649,199**	**$741,338**	**$738,474**	**$728,821**	**($12,517)**	**-1.69%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Human Resources 17							
Human Resources 10017100							
*	**Payroll**	$854,728	$879,333	$911,135	$903,725	$24,392	2.77%
*	**Benefits**	$3,927	$4,040	$4,040	$3,790	($250)	-6.19%
*	**Administrative Svcs**	$36,515	$42,650	$42,650	$46,795	$4,145	9.72%
*	**Contractual Services**	$148,676	$110,111	$188,695	$83,770	($26,341)	-23.92%
*	**Maintenance & Repair**	$0	$4,000	$4,000	$1,000	($3,000)	-75.00%
*	**Rentals**	$10,306	$9,000	$17,400	$16,800	$7,800	86.67%
*	**Supplies**	$15,439	$22,000	$22,000	$16,650	($5,350)	-24.32%
**	**Human Resources**	**$1,069,591**	**$1,071,134**	**$1,189,920**	**$1,072,530**	**$1,396**	**0.13%**
****	**Human Resources**	**$1,069,591**	**$1,071,134**	**$1,189,920**	**$1,072,530**	**$1,396**	**0.13%**

ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Parking 18							
Parking Administration 10018100							
*	**Payroll**	$881,223	$962,374	$976,313	$985,526	$23,152	2.41%
*	**Benefits**	$13,767	$14,220	$14,185	$14,184	($36)	-0.25%
*	**Administrative Svcs**	$19,706	$17,695	$17,555	$11,740	($5,955)	-33.65%
*	**Contractual Services**	$243,142	$311,320	$288,858	$282,650	($28,670)	-9.21%
*	**Maintenance & Repair**	$164	$850	$750	$3,700	$2,850	335.29%
*	**Rentals**	$128,576	$130,912	$132,942	$138,293	$7,381	5.64%
*	**Supplies**	$59,255	$47,100	$48,571	$43,020	($4,080)	-8.66%
*	**Utilities**	$1,067	$1,140	$1,100	$1,140	$0	0.00%
*	**Contributions**	$1,440	$1,440	$1,440	$1,440	$0	0.00%
**	**Parking Administration**	**$1,348,340**	**$1,487,050**	**$1,481,714**	**$1,481,693**	**($5,357)**	**-0.36%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Elm Street Garage 10018200							
*	**Payroll**	$200,377	$202,869	$204,869	$171,403	($31,466)	-15.51%
*	**Benefits**	$694	$1,100	$1,100	$1,100	$0	0.00%
*	**Contractual Services**	$26,649	$31,175	$31,100	$31,655	$480	1.54%
*	**Maintenance & Repair**	$48,167	$45,840	$46,970	$29,280	($16,560)	-36.13%
*	**Supplies**	$3,559	$5,455	$5,454	$3,975	($1,480)	-27.13%
*	**Utilities**	$13,825	$13,725	$14,030	$13,300	($425)	-3.10%
**	**Elm Street Garage**	**$293,270**	**$300,164**	**$303,523**	**$250,713**	**($49,451)**	**-16.47%**

ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Spring Street Garage 10018300							
*	**Payroll**	$285,270	$269,680	$271,680	$272,442	$2,762	1.02%
*	**Benefits**	$898	$1,100	$1,100	$1,100	$0	0.00%
*	**Contractual Services**	$54,325	$65,240	$60,550	$64,520	($720)	-1.10%
*	**Maintenance & Repair**	$73,200	$68,090	$69,220	$49,470	($18,620)	-27.35%
*	**Rentals**	$0	$100	$0	$0	($100)	-100.00%
*	**Supplies**	$5,960	$6,930	$6,829	$5,450	($1,480)	-21.36%
*	**Utilities**	$42,150	$41,730	$41,925	$41,465	($265)	-0.64%
**	**Spring Street Garage**	**$461,802**	**$452,870**	**$451,304**	**$434,447**	**($18,423)**	**-4.07%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Temple Street Garage 10018400							
*	**Administrative Svcs**	$25,377	$26,130	$26,370	$28,000	$1,870	7.16%
*	**Maintenance & Repair**	$104,097	$100,000	$100,000	$50,000	($50,000)	-50.00%
**	**Temple Street Garage**	**$129,474**	**$126,130**	**$126,370**	**$78,000**	**($48,130)**	**-38.16%**
****	**Parking**	**$2,232,886**	**$2,366,214**	**$2,362,911**	**$2,244,853**	**($121,361)**	**-5.13%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Economic Development 19							
Economic Development Admin 10019100							
*	**Payroll**	$525,238	$564,676	$657,979	$617,281	$52,605	9.32%
*	**Benefits**	$626	$1,620	$1,500	$1,620	$0	0.00%
*	**Operating Transfers**	$0	$0	$0	$0	$0	---
*	**Administrative Svcs**	$6,943	$14,635	$15,536	$7,011	($7,624)	-52.09%
*	**Contractual Services**	$35,625	$55,175	$55,475	$27,800	($27,375)	-49.61%
*	**Rentals**	$1,776	$2,400	$2,400	$2,000	($400)	-16.67%
*	**Supplies**	$6,253	$7,500	$7,500	$4,750	($2,750)	-36.67%
*	**Utilities**	$0	$0	$0	$0	$0	---
**	**Economic Development Admin**	**$576,461**	**$646,006**	**$740,390**	**$660,462**	**$14,456**	**2.24%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Portland Development Corp 10019200							
*	**Administrative Svcs**	$4,449	$4,875	$4,875	$4,875	$0	0.00%
*	**Contractual Services**	$24,613	$22,897	$22,897	$22,897	$0	0.00%
*	**Supplies**	$651	$750	$750	$750	$0	0.00%
**	**Portland Development Corp**	**$29,714**	**$28,522**	**$28,522**	**$28,522**	**$0**	**0.00%**

ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Housing & Community Dev 10019300							
*	**Payroll**	$0	$0	$0	$531,246	$531,246	---
**	**Housing & Community Dev**	**$0**	**$0**	**$0**	**$531,246**	**$531,246**	**---**
****	**Economic Development**	**$606,175**	**$674,528**	**$768,912**	**$1,220,230**	**$545,702**	**80.90%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Police Department 21							
Police Administration 10021100							
*	**Payroll**	$1,064,574	$1,255,235	$1,041,616	$1,199,746	($55,489)	-4.42%
*	**Benefits**	$5,248	$6,400	$5,800	$5,740	($660)	-10.31%
*	**Administrative Svcs**	$9,061	$8,425	$8,113	$8,450	$25	0.30%
*	**Contractual Services**	($1,315)	$0	$0	$0	$0	---
*	**Maintenance & Repair**	$0	$200	$0	$200	$0	0.00%
*	**Rentals**	$2,217	$2,204	$2,200	$2,508	$304	13.79%
*	**Supplies**	$1,229	$1,800	$1,200	$1,800	$0	0.00%
**	**Police Administration**	**$1,081,014**	**$1,274,264**	**$1,058,929**	**$1,218,444**	**($55,820)**	**-4.38%**

ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Uniformed Operations Group 10021200							
*	**Payroll**	$9,925,183	$9,924,632	$10,054,815	$9,690,716	($233,916)	-2.36%
*	**Benefits**	$195,074	$173,805	$173,785	$152,755	($21,050)	-12.11%
*	**Administrative Svcs**	$18,588	$18,738	$15,228	$40,690	$21,952	117.15%
*	**Contractual Services**	$227,159	$231,692	$188,953	$208,602	($23,090)	-9.97%
*	**Maintenance & Repair**	$58,540	$69,973	$42,073	$85,993	$16,020	22.89%
*	**Rentals**	$2,743	$7,775	$2,775	$2,975	($4,800)	-61.74%
*	**Supplies**	$18,060	$189,438	$179,161	$124,295	($65,143)	-34.39%
*	**Minor Capital Items**	$0	$0	$0	$0	$0	---
*	**Utilities**	$545	$480	$540	$504	$24	5.00%
*	**Capital Outlay**	$0	$0	$0	$0	$0	---
**	**Uniformed Operations Group**	**$10,445,892**	**$10,616,533**	**$10,657,330**	**$10,306,530**	**($310,003)**	**-2.92%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Bureau Investigative Services 10021300							
*	**Payroll**	$1,578,191	$1,963,501	$1,755,809	$1,795,600	($167,901)	-8.55%
*	**Benefits**	$19,470	$29,490	$21,083	$27,230	($2,260)	-7.66%
*	**Administrative Svcs**	$297	$1,530	$100	$1,280	($250)	-16.34%
*	**Contractual Services**	$5,354	$6,700	$6,100	$4,100	($2,600)	-38.81%
*	**Maintenance & Repair**	$0	$2,000	$0	$2,000	$0	0.00%
*	**Rentals**	$2,430	$2,504	$2,400	$2,704	$200	7.99%
*	**Supplies**	$1,996	$11,950	$8,350	$10,400	($1,550)	-12.97%
*	**Capital Outlay**	$0	$0	$0	$0	$0	---
**	**Bureau Investigative Services**	**$1,607,737**	**$2,017,675**	**$1,793,842**	**$1,843,314**	**($174,361)**	**-8.64%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Police Operation Support Svcs 10021400							
*	**Payroll**	$657,712	$658,632	$681,112	$657,433	($1,199)	-0.18%
*	**Benefits**	$3,665	$6,000	$3,500	$6,000	$0	0.00%
*	**Administrative Svcs**	$89,600	$133,960	$92,220	$110,410	($23,550)	-17.58%
*	**Contractual Services**	$13,480	$11,720	$13,000	$11,720	$0	0.00%
*	**Maintenance & Repair**	$598	$34,006	$23,515	$30,255	($3,751)	-11.03%
*	**Rentals**	$8,136	$8,280	$7,354	$7,574	($706)	-8.53%
*	**Supplies**	$70,505	$54,843	$49,343	$53,043	($1,800)	-3.28%
**	**Police Operation Support Svcs**	**$843,696**	**$907,441**	**$870,044**	**$876,435**	**($31,006)**	**-3.42%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Dispatch Services 10021500							
*	**Payroll**	$2,127,534	$2,280,437	$2,066,099	$2,288,466	$8,029	0.35%
*	**Benefits**	$6,500	$16,700	$6,820	$16,700	$0	0.00%
*	**Administrative Svcs**	$10,525	$16,675	$16,050	$10,175	($6,500)	-38.98%
*	**Contractual Services**	$1,611	$2,250	$2,525	$13,130	$10,880	483.56%
*	**Maintenance & Repair**	$1,049	$5,200	$1,201	$8,140	$2,940	56.54%
*	**Rentals**	$587	$641	$770	$641	$0	0.00%
*	**Supplies**	$6,025	$11,500	$9,224	$10,500	($1,000)	-8.70%
*	**Minor Capital Items**	$15,000	$15,000	$15,000	$15,000	$0	0.00%
*	**Utilities**	$11,948	$11,700	$11,600	$13,080	$1,380	11.79%
**	**Dispatch Services**	**$2,180,778**	**$2,360,103**	**$2,129,289**	**$2,375,832**	**$15,729**	**0.67%**

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Jetport Security 10021800							
*	**Payroll**	$576,116	$558,061	$622,719	$553,811	($4,250)	-0.76%
*	**Benefits**	$1,213	$16,815	$1,675	$16,815	$0	0.00%
*	**Administrative Svcs**	$1,311	$3,450	$450	$1,450	($2,000)	-57.97%
*	**Maintenance & Repair**	$0	$250	$0	$250	$0	0.00%
*	**Rentals**	$345	$648	$350	$648	$0	0.00%
*	**Supplies**	$1,499	$2,300	$350	$2,300	$0	0.00%
**	**Jetport Security**	**$580,484**	**$581,524**	**$625,544**	**$575,274**	**($6,250)**	**-1.07%**
****	**Police Department**	**$16,739,602**	**$17,757,540**	**$17,134,978**	**$17,195,829**	**($561,711)**	**-3.16%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Fire Department 22							
Fire Administration 10022100							
*	**Payroll**	$409,317	$516,941	$543,250	$572,709	$55,768	10.79%
*	**Benefits**	$2,587	$4,908	$4,908	$2,884	($2,024)	-41.24%
*	**Administrative Svcs**	$13,491	$24,708	$24,708	$18,858	($5,850)	-23.68%
*	**Contractual Services**	$6,670	$4,800	$4,800	$1,600	($3,200)	-66.67%
*	**Rentals**	$1,678	$2,160	$2,160	$2,160	$0	0.00%
*	**Supplies**	$47,946	$45,100	$45,100	$27,600	($17,500)	-38.80%
**	**Fire Administration**	**$481,688**	**$598,617**	**$624,926**	**$625,811**	**$27,194**	**4.54%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Fire Code Enforce & Comm Svcs 10022200							
*	**Payroll**	$214,397	$256,231	$256,231	$224,061	($32,170)	-12.56%
*	**Benefits**	$2,873	$2,832	$3,000	$2,976	$144	5.08%
*	**Administrative Svcs**	$8,492	$21,675	$21,675	$6,275	($15,400)	-71.05%
*	**Contractual Services**	$612	$770	$770	$770	$0	0.00%
*	**Supplies**	$4,058	$7,000	$7,000	$4,000	($3,000)	-42.86%
**	**Fire Code Enforce & Comm Svcs**	**$230,432**	**$288,508**	**$288,676**	**$238,082**	**($50,426)**	**-17.48%**

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Fire Field Operations 10022300							
*	**Payroll**	$14,272,459	$14,362,963	$14,381,816	$13,935,637	($427,326)	-2.98%
*	**Benefits**	$440,715	$228,972	$265,384	$176,832	($52,140)	-22.77%
*	**Administrative Svcs**	$85,917	$94,200	$94,200	$225,400	$131,200	139.28%
*	**Contractual Services**	$153,755	$203,996	$203,996	$138,446	($65,550)	-32.13%
*	**Maintenance & Repair**	$91,204	$117,500	$117,500	$119,350	$1,850	1.57%
*	**Rentals**	$4,032	$3,432	$3,432	$3,960	$528	15.38%
*	**Supplies**	$370,774	$430,175	$430,204	$344,775	($85,400)	-19.85%
*	**Minor Capital Items**	$0	$56,000	$55,703	$0	($56,000)	-100.00%
*	**Utilities**	$18,003	$19,956	$19,956	$18,956	($1,000)	-5.01%
*	**Capital Outlay**	$0	$0	$0	$0	$0	---
**	**Fire Field Operations**	**$15,436,859**	**$15,517,194**	**$15,572,191**	**$14,963,356**	**($553,838)**	**-3.57%**

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FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Fire Operation Support Svcs 10022400							
*	**Payroll**	$0	$0	$0	$0	$0	---
*	**Benefits**	$242	$0	$39	$0	$0	---
*	**Administrative Svcs**	$0	$1,075	$1,075	$1,075	$0	0.00%
*	**Contractual Services**	$27,752	$21,500	$21,500	$21,815	$315	1.47%
*	**Maintenance & Repair**	$108,120	$116,715	$116,715	$173,630	$56,915	48.76%
*	**Rentals**	$386,646	$398,308	$398,308	$410,000	$11,692	2.94%
*	**Supplies**	$54,260	$64,900	$65,804	$58,900	($6,000)	-9.24%
*	**Utilities**	$160,350	$200,650	$200,650	$207,348	$6,698	3.34%
*	**Capital Outlay**	$0	$0	$0	$0	$0	---
**	**Fire Operation Support Svcs**	**$737,369**	**$803,148**	**$804,091**	**$872,768**	**$69,620**	**8.67%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Air Rescue Station 10022800							
*	**Payroll**	$857,375	$809,859	$823,701	$831,197	$21,338	2.63%
*	**Benefits**	$1,425	$13,892	$13,892	$16,440	$2,548	18.34%
*	**Administrative Svcs**	$28,338	$46,080	$46,080	$46,080	$0	0.00%
*	**Contractual Services**	$61	$2,953	$2,953	$3,453	$500	16.93%
*	**Maintenance & Repair**	$42,625	$99,975	$112,285	$151,725	$51,750	51.76%
*	**Supplies**	$24,561	$39,210	$39,210	$39,210	$0	0.00%
*	**Utilities**	$7,088	$15,712	$15,712	$16,244	$532	3.39%
**	**Air Rescue Station**	**$961,473**	**$1,027,681**	**$1,053,833**	**$1,104,349**	**$76,668**	**7.46%**
****	**Fire Department**	**$17,847,821**	**$18,235,148**	**$18,343,717**	**$17,804,366**	**($430,782)**	**-2.36%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Dept of Planning & Development 24							
Planning & Development Admin 10024100							
*	**Payroll**	$416,544	$551,119	$437,745	$202,313	($348,806)	-63.29%
*	**Benefits**	$2,715	$1,100	$575	$1,100	$0	0.00%
*	**Administrative Svcs**	$6,816	$4,200	$2,732	$5,700	$1,500	35.71%
*	**Contractual Services**	$295	$250	$0	$250	$0	0.00%
*	**Maintenance & Repair**	$0	$100	$0	$0	($100)	-100.00%
*	**Supplies**	$359	$3,500	$1,895	$2,500	($1,000)	-28.57%
**	**Planning & Development Admin**	**$426,728**	**$560,269**	**$442,947**	**$211,863**	**($348,406)**	**-62.19%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Planning 10024200							
*	**Payroll**	$962,826	$989,519	$980,623	$946,269	($43,250)	-4.37%
*	**Benefits**	$1,516	$2,680	$1,233	$1,450	($1,230)	-45.90%
*	**Administrative Svcs**	$27,389	$21,825	$19,024	$27,620	$5,795	26.55%
*	**Contractual Services**	$271,996	$286,970	$241,320	$194,600	($92,370)	-32.19%
*	**Maintenance & Repair**	$1,841	$1,000	$1,000	$7,820	$6,820	682.00%
*	**Rentals**	$13,946	$15,600	$14,500	$15,600	$0	0.00%
*	**Supplies**	$23,412	$13,000	$8,524	$20,300	$7,300	56.15%
**	**Planning**	**$1,302,927**	**$1,330,594**	**$1,266,225**	**$1,213,659**	**($116,935)**	**-8.79%**

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Housing & Community Dev. 10024300							
*	**Payroll**	$0	$189,169	$183,970	$0	($189,169)	-100.00%
*	**Contractual Services**	$0	$0	$0	$0	$0	---
**	**Housing & Community Dev.**	**$0**	**$189,169**	**$183,970**	**$0**	**($189,169)**	**-100.00%**
****	**Dept of Planning & Development**	**$1,729,655**	**$2,080,032**	**$1,893,142**	**$1,425,522**	**($654,510)**	**-31.47%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Permitting & Inspections 25							
Permitting & Inspections Admin 10025100							
*	**Payroll**	$178,351	$126,097	$105,306	$153,388	$27,291	21.64%
*	**Benefits**	$350	$600	$200	$450	($150)	-25.00%
*	**Administrative Svcs**	$6,217	$1,650	$2,400	$1,500	($150)	-9.09%
*	**Contractual Services**	$0	$740	$320	$200	($540)	-72.97%
*	**Rentals**	$0	$0	$0	$0	$0	---
*	**Supplies**	$2,579	$1,400	$3,111	$800	($600)	-42.86%
**	**Permitting & Inspections Admin**	**$187,497**	**$130,487**	**$111,337**	**$156,338**	**$25,851**	**19.81%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Inspections 10025200							
*	**Payroll**	$958,931	$967,022	$1,018,734	$999,269	$32,247	3.33%
*	**Benefits**	$6,105	$9,850	$9,850	$9,130	($720)	-7.31%
*	**Administrative Svcs**	$11,346	$27,095	$26,595	$17,165	($9,930)	-36.65%
*	**Contractual Services**	$40,760	$58,300	$25,431	$7,000	($51,300)	-87.99%
*	**Rentals**	$1,864	$1,800	$1,800	$1,800	$0	0.00%
*	**Supplies**	$10,351	$12,500	$13,000	$8,500	($4,000)	-32.00%
*	**Minor Capital Items**	$0	$0	$0	$0	$0	---
*	**Capital Outlay**	$0	$0	$0	$0	$0	---
**	**Inspections**	**$1,029,357**	**$1,076,567**	**$1,095,410**	**$1,042,864**	**($33,703)**	**-3.13%**

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Housing Safety 10025300							
*	**Payroll**	$297,288	$350,934	$293,936	$432,696	$81,762	23.30%
*	**Benefits**	$4,264	$5,280	$5,280	$5,880	$600	11.36%
*	**Administrative Svcs**	$3,654	$7,640	$7,490	$3,725	($3,915)	-51.24%
*	**Contractual Services**	$33,826	$38,505	$38,505	$35,495	($3,010)	-7.82%
*	**Rentals**	$339	$504	$504	$504	$0	0.00%
*	**Supplies**	$1,503	$4,750	$4,950	$3,450	($1,300)	-27.37%
**	**Housing Safety**	**$340,874**	**$407,613**	**$350,665**	**$481,750**	**$74,137**	**18.19%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Business Licensing 10025400							
*	**Payroll**	$195,524	$193,879	$219,613	$200,353	$6,474	3.34%
*	**Benefits**	$2,499	$2,924	$2,924	$2,924	$0	0.00%
*	**Administrative Svcs**	$604	$1,330	$1,330	$755	($575)	-43.23%
*	**Contractual Services**	$32,436	$27,920	$27,920	$31,920	$4,000	14.33%
*	**Rentals**	$2,019	$2,064	$2,064	$2,064	$0	0.00%
*	**Supplies**	$12,327	$5,775	$6,075	$7,075	$1,300	22.51%
**	**Business Licensing**	**$245,409**	**$233,892**	**$259,926**	**$245,091**	**$11,199**	**4.79%**
****	**Permitting & Inspections**	**$1,803,137**	**$1,848,559**	**$1,817,338**	**$1,926,043**	**$77,484**	**4.19%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Information Technology 29							
Information Technology 10029100							
*	**Payroll**	$1,226,537	$1,148,860	$1,135,000	$1,164,282	$15,422	1.34%
*	**Benefits**	$5,707	$6,180	$5,120	$5,136	($1,044)	-16.89%
*	**Administrative Svcs**	$12,003	$14,450	$13,150	$3,950	($10,500)	-72.66%
*	**Contractual Services**	$419,460	$498,583	$527,090	$440,837	($57,746)	-11.58%
*	**Maintenance & Repair**	$718,592	$800,989	$780,254	$613,603	($187,386)	-23.39%
*	**Rentals**	$13,056	$12,000	$15,265	$12,000	$0	0.00%
*	**Supplies**	$66,801	$81,100	$81,100	$31,000	($50,100)	-61.78%
*	**Utilities**	$364,176	$352,320	$348,900	$318,440	($33,880)	-9.62%
*	**Capital Outlay**	$0	$0	$0	$0	$0	---
**	**Information Technology**	**$2,826,333**	**$2,914,482**	**$2,905,879**	**$2,589,248**	**($325,234)**	**-11.16%**
****	**Information Technology**	**$2,826,333**	**$2,914,482**	**$2,905,879**	**$2,589,248**	**($325,234)**	**-11.16%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Public Works 31							
Public Works Administration 10031100							
*	**Payroll**	$660,150	$660,503	$652,100	$617,833	($42,670)	-6.46%
*	**Benefits**	$2,108	$2,772	$1,882	$2,052	($720)	-25.97%
*	**Administrative Svcs**	$11,248	$15,460	$11,553	$7,985	($7,475)	-48.35%
*	**Contractual Services**	$4,045	$6,800	$1,479	$6,280	($520)	-7.65%
*	**Maintenance & Repair**	$27,281	$25,893	$23,436	$24,893	($1,000)	-3.86%
*	**Rentals**	$2,696	$3,000	$2,475	$3,000	$0	0.00%
*	**Supplies**	$11,829	$11,280	$7,797	$9,750	($1,530)	-13.56%
**	**Public Works Administration**	**$719,357**	**$725,708**	**$700,721**	**$671,793**	**($53,915)**	**-7.43%**

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
PW Operations							
Districting 10031202							
*	**Payroll**	$1,319,961	$1,535,122	$1,373,998	$1,483,747	($51,375)	-3.35%
*	**Benefits**	$55,335	$20,030	$29,609	$15,630	($4,400)	-21.97%
*	**Administrative Svcs**	$1,288	$4,880	$1,749	$1,880	($3,000)	-61.48%
*	**Contractual Services**	$883,410	$5,500	$33,415	$23,200	$17,700	321.82%
*	**Maintenance & Repair**	$47	$2,000	$4,000	$2,000	$0	0.00%
*	**Rentals**	$15,062	$14,500	$14,600	$14,500	$0	0.00%
*	**Supplies**	$133,397	$152,443	$184,064	$137,383	($15,060)	-9.88%
*	**Minor Capital Items**	$0	$7,500	$5,755	$0	($7,500)	-100.00%
*	**Utilities**	$573	$0	$550	$0	$0	---
*	**Capital Outlay**	$888,000	$0	$0	$0	$0	---
**	**Districting**	**$3,297,072**	**$1,741,974**	**$1,647,740**	**$1,678,340**	**($63,634)**	**-3.65%**

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Solid Waste 10031203							
*	**Payroll**	$982,115	$997,567	$877,500	$795,475	($202,092)	-20.26%
*	**Benefits**	$15,485	$14,020	$70,400	$10,740	($3,280)	-23.40%
*	**Administrative Svcs**	$3,136	$5,495	$5,779	$9,330	$3,835	69.79%
*	**Contractual Services**	$995,896	$1,052,180	$1,424,685	$1,407,295	$355,115	33.75%
*	**Maintenance & Repair**	$0	$1,500	$1,245	$4,680	$3,180	212.00%
*	**Rentals**	$63,408	$1,760	$12,118	$0	($1,760)	-100.00%
*	**Supplies**	$23,370	$15,800	$14,292	$10,770	($5,030)	-31.84%
*	**Utilities**	$3,170	$3,180	$3,180	$3,180	$0	0.00%
*	**Capital Outlay**	($28,125)	$50,000	$0	$0	($50,000)	-100.00%
**	**Solid Waste**	**$2,058,456**	**$2,141,502**	**$2,409,198**	**$2,241,470**	**$99,968**	**4.67%**

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Communications 10031204							
*	**Payroll**	$106,445	$179,482	$181,500	$175,523	($3,959)	-2.21%
*	**Benefits**	$1,488	$1,325	$1,758	$1,125	($200)	-15.09%
*	**Administrative Svcs**	$779	$1,250	$391	$0	($1,250)	-100.00%
*	**Contractual Services**	$7,124	$2,950	$3,168	$5,700	$2,750	93.22%
*	**Maintenance & Repair**	$1,083	$500	$2,103	$8,500	$8,000	1600.00%
*	**Rentals**	$5,087	$8,036	$4,000	$1,700	($6,336)	-78.85%
*	**Supplies**	$4,964	$3,900	$2,514	$3,550	($350)	-8.97%
**	**Communications**	**$126,971**	**$197,443**	**$195,434**	**$196,098**	**($1,345)**	**-0.68%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Portland Downtown District 10031205							
*	**Payroll**	$301,484	$353,907	$329,700	$379,573	$25,666	7.25%
*	**Benefits**	$2,283	$3,875	$2,709	$3,450	($425)	-10.97%
*	**Contractual Services**	$10,083	$9,500	$9,690	$50	($9,450)	-99.47%
*	**Maintenance & Repair**	$255	$500	$275	$500	$0	0.00%
*	**Rentals**	$418	$360	$400	$360	$0	0.00%
*	**Supplies**	$21,137	$30,560	$24,136	$25,910	($4,650)	-15.22%
*	**Utilities**	$5,973	$6,160	$6,360	$4,660	($1,500)	-24.35%
**	**Portland Downtown District**	**$341,633**	**$404,862**	**$373,269**	**$414,503**	**$9,641**	**2.38%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Winter Operations 10031206							
*	**Payroll**	$382,195	$457,929	$395,943	$422,677	($35,252)	-7.70%
*	**Benefits**	$172	$0	$0	$0	$0	---
*	**Administrative Svcs**	$6,890	$3,000	$4,192	$10,900	$7,900	263.33%
*	**Contractual Services**	$31,465	$27,305	$112,160	$115,305	$88,000	322.29%
*	**Maintenance & Repair**	$8,665	$5,000	$0	$5,000	$0	0.00%
*	**Rentals**	$295,347	$386,088	$427,576	$360,220	($25,868)	-6.70%
*	**Supplies**	$427,903	$449,337	$477,947	$414,635	($34,702)	-7.72%
*	**Minor Capital Items**	$0	$0	$0	$0	$0	---
*	**Utilities**	$596	$780	$1,069	$780	$0	0.00%
**	**Winter Operations**	**$1,153,232**	**$1,329,439**	**$1,418,888**	**$1,329,517**	**$78**	**0.01%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Island Services 10031207							
*	**Payroll**	$467,853	$484,326	$478,726	$480,106	($4,220)	-0.87%
*	**Benefits**	$3,425	$5,520	$2,320	$5,295	($225)	-4.08%
*	**Administrative Svcs**	$535	$2,950	$383	$2,650	($300)	-10.17%
*	**Contractual Services**	$141,578	$140,700	$142,826	$138,900	($1,800)	-1.28%
*	**Maintenance & Repair**	$3,626	$8,500	$132	$8,500	$0	0.00%
*	**Rentals**	$0	$0	$10,688	$7,020	$7,020	---
*	**Supplies**	$24,426	$33,700	$30,445	$34,700	$1,000	2.97%
*	**Minor Capital Items**	$0	$0	$0	$0	$0	---
*	**Utilities**	$12,254	$12,140	$8,250	$12,140	$0	0.00%
*	**Capital Outlay**	$0	$0	$0	$0	$0	---
**	**Island Services**	**$653,697**	**$687,836**	**$673,771**	**$689,311**	**$1,475**	**0.21%**

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FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Traffic & Transportation Ops 10031208							
*	**Payroll**	$0	$0	$0	$517,354	$517,354	---
*	**Benefits**	$0	$0	$0	$8,350	$8,350	---
*	**Administrative Svcs**	$0	$0	$0	$3,765	$3,765	---
*	**Contractual Services**	$0	$0	$0	$239,265	$239,265	---
*	**Maintenance & Repair**	$0	$0	$0	$67,675	$67,675	---
*	**Supplies**	$0	$0	$0	$132,646	$132,646	---
*	**Minor Capital Items**	$0	$0	$0	$0	$0	---
*	**Utilities**	$0	$0	$0	$438,844	$438,844	---
*	**Capital Outlay**	$0	$0	$0	$0	$0	---
**	**Traffic & Transportation Ops**	**$0**	**$0**	**$0**	**$1,407,899**	**$1,407,899**	**---**
***	**PW Operations**	**$7,631,060**	**$6,503,056**	**$6,718,299**	**$7,957,138**	**$1,454,082**	**22.36%**

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FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
PW Engineering Division							
Transportation Operations 10031302							
*	**Payroll**	$1,035,821	$1,135,311	$957,000	$400,318	($734,993)	-64.74%
*	**Benefits**	$8,752	$15,110	$9,500	$3,640	($11,470)	-75.91%
*	**Administrative Svcs**	$18,907	$29,415	$15,207	$11,070	($18,345)	-62.37%
*	**Contractual Services**	$309,399	$523,030	$813,390	$12,750	($510,280)	-97.56%
*	**Maintenance & Repair**	$39,231	$64,675	$49,500	$5,000	($59,675)	-92.27%
*	**Rentals**	$353	$0	$356	$0	$0	---
*	**Supplies**	$195,397	$147,296	$144,600	$6,000	($141,296)	-95.93%
*	**Minor Capital Items**	$0	$15,000	$15,000	$0	($15,000)	-100.00%
*	**Utilities**	$537,341	$403,844	$463,994	$0	($403,844)	-100.00%
**	**Transportation Operations**	**$2,145,201**	**$2,333,681**	**$2,468,547**	**$438,778**	**($1,894,903)**	**-81.20%**

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FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Engineering 10031303							
*	**Payroll**	$1,049,154	$1,193,828	$1,142,856	$1,149,176	($44,652)	-3.74%
*	**Benefits**	$2,997	$3,980	$3,460	$3,300	($680)	-17.09%
*	**Administrative Svcs**	$15,470	$20,845	$11,488	$7,550	($13,295)	-63.78%
*	**Contractual Services**	$31,185	$28,148	$8,575	$29,748	$1,600	5.68%
*	**Maintenance & Repair**	$1,269	$2,900	$2,600	$2,150	($750)	-25.86%
*	**Rentals**	$1,928	$1,560	$1,838	$1,560	$0	0.00%
*	**Supplies**	$47,409	$13,350	$3,742	$13,200	($150)	-1.12%
*	**Utilities**	$1,274	$1,992	$192	$192	($1,800)	-90.36%
*	**Capital Outlay**	$0	$0	$0	$0	$0	---
**	**Engineering**	**$1,150,686**	**$1,266,603**	**$1,174,752**	**$1,206,876**	**($59,727)**	**-4.72%**
***	**PW Engineering Division**	**$3,295,887**	**$3,600,284**	**$3,643,298**	**$1,645,654**	**($1,954,630)**	**-54.29%**

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ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Fleet Services 10031400							
*	**Payroll**	$1,380,195	$1,519,543	$1,445,540	$1,496,719	($22,824)	-1.50%
*	**Benefits**	$50,163	$46,360	$36,175	$32,760	($13,600)	-29.34%
*	**Administrative Svcs**	$8,299	$10,972	$9,469	$6,772	($4,200)	-38.28%
*	**Contractual Services**	$4,626	$5,944	$44,000	$1,000	($4,944)	-83.18%
*	**Maintenance & Repair**	$1,242,619	$1,340,200	$1,435,241	$1,269,500	($70,700)	-5.28%
*	**Rentals**	$31,082	$1,980	$40,480	$10,480	$8,500	429.29%
*	**Supplies**	$982,363	$807,000	$732,298	$563,918	($243,082)	-30.12%
*	**Minor Capital Items**	$4,994	$0	$0	$0	$0	---
*	**Utilities**	$2,121	$1,155	$1,310	$0	($1,155)	-100.00%
*	**Capital Outlay**	$25,920	$74,000	$11,798	$0	($74,000)	-100.00%
**	**Fleet Services**	**$3,732,382**	**$3,807,154**	**$3,756,311**	**$3,381,149**	**($426,005)**	**-11.19%**
****	**Public Works**	**$15,378,687**	**$14,636,202**	**$14,818,629**	**$13,655,734**	**($980,468)**	**-6.70%**

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Parks, Rec & Facilities 33							
Parks Rec & Fac Administration 10033100							
*	**Payroll**	$553,578	$608,437	$612,564	$454,796	($153,641)	-25.25%
*	**Benefits**	$1,020	$1,560	$1,560	$600	($960)	-61.54%
*	**Administrative Svcs**	$11,031	$12,145	$12,123	$11,368	($777)	-6.40%
*	**Contractual Services**	$21,916	$11,526	$10,542	$10,423	($1,103)	-9.57%
*	**Rentals**	$2,463	$2,040	$2,520	$2,520	$480	23.53%
*	**Supplies**	$3,921	$3,700	$3,864	$3,700	$0	0.00%
**	**Parks Rec & Fac Administration**	**$593,928**	**$639,408**	**$643,173**	**$483,407**	**($156,001)**	**-24.40%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Parks Division							
Parks 10033202							
*	**Payroll**	$667,169	$865,488	$759,782	$613,096	($252,392)	-29.16%
*	**Benefits**	$23,163	$15,870	$13,424	$13,180	($2,690)	-16.95%
*	**Administrative Svcs**	$3,171	$1,800	$1,799	$2,025	$225	12.50%
*	**Contractual Services**	$63,994	$65,700	$65,506	$46,700	($19,000)	-28.92%
*	**Maintenance & Repair**	$0	$0	$0	$0	$0	---
*	**Rentals**	$15,727	$28,782	$21,548	$24,000	($4,782)	-16.61%
*	**Supplies**	$57,444	$72,948	$70,481	$70,000	($2,948)	-4.04%
*	**Minor Capital Items**	$20,925	$10,000	$9,939	$7,500	($2,500)	-25.00%
*	**Utilities**	$63,845	$69,233	$68,317	$70,576	$1,343	1.94%
*	**Capital Outlay**	$17,316	$0	$0	$0	$0	---
**	**Parks**	**$932,755**	**$1,129,821**	**$1,010,796**	**$847,077**	**($282,744)**	**-25.03%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Forestry 10033203							
*	**Payroll**	$526,236	$572,902	$514,607	$582,615	$9,713	1.70%
*	**Benefits**	$10,137	$10,800	$9,312	$9,375	($1,425)	-13.19%
*	**Administrative Svcs**	$5,335	$5,505	$3,517	$5,505	$0	0.00%
*	**Contractual Services**	$84,209	$66,300	$74,992	$68,300	$2,000	3.02%
*	**Maintenance & Repair**	$0	$1,700	$1,431	$1,700	$0	0.00%
*	**Supplies**	$34,446	$53,640	$51,151	$59,565	$5,925	11.05%
*	**Minor Capital Items**	$0	$0	$0	$0	$0	---
**	**Forestry**	**$660,365**	**$710,847**	**$655,010**	**$727,060**	**$16,213**	**2.28%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Athletic Facilities 10033204							
*	**Payroll**	$477,892	$565,510	$550,010	$560,095	($5,415)	-0.96%
*	**Benefits**	$6,852	$10,295	$10,075	$8,520	($1,775)	-17.24%
*	**Administrative Svcs**	$3,067	$3,700	$3,687	$3,700	$0	0.00%
*	**Contractual Services**	$21,612	$24,050	$23,867	$25,550	$1,500	6.24%
*	**Maintenance & Repair**	$74,659	$13,750	$13,536	$13,750	$0	0.00%
*	**Rentals**	$36,249	$33,362	$33,117	$33,372	$10	0.03%
*	**Supplies**	$93,564	$94,500	$96,295	$95,200	$700	0.74%
*	**Minor Capital Items**	$0	$7,500	$7,790	$0	($7,500)	-100.00%
*	**Utilities**	$61,004	$59,000	$59,000	$59,000	$0	0.00%
*	**Capital Outlay**	$38,637	$0	$0	$0	$0	---
**	**Athletic Facilities**	**$813,536**	**$811,667**	**$797,377**	**$799,187**	**($12,480)**	**-1.54%**

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Cemeteries 10033205							
*	**Payroll**	$658,613	$655,762	$626,839	$643,704	($12,058)	-1.84%
*	**Benefits**	$6,149	$8,249	$6,638	$5,974	($2,275)	-27.58%
*	**Administrative Svcs**	$1,394	$1,750	$1,117	$1,230	($520)	-29.71%
*	**Contractual Services**	$72,747	$42,937	$49,967	$26,622	($16,315)	-38.00%
*	**Maintenance & Repair**	$7,330	$35,575	$35,103	$26,269	($9,306)	-26.16%
*	**Rentals**	$1,073	$8,100	$6,534	$7,350	($750)	-9.26%
*	**Supplies**	$54,519	$53,208	$53,150	$53,350	$142	0.27%
*	**Minor Capital Items**	$0	$0	$0	$2,700	$2,700	---
*	**Utilities**	$6,898	$6,964	$5,875	$6,964	$0	0.00%
*	**Capital Outlay**	$12,055	$15,000	$10,000	$10,000	($5,000)	-33.33%
**	**Cemeteries**	**$820,779**	**$827,545**	**$795,223**	**$784,163**	**($43,382)**	**-5.24%**
***	**Parks Division**	**$3,227,435**	**$3,479,880**	**$3,258,406**	**$3,157,487**	**($322,393)**	**-9.26%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Recreation Division							
Recreation 10033302							
*	**Payroll**	$1,462,564	$1,533,977	$1,484,634	$1,239,898	($294,079)	-19.17%
*	**Benefits**	$15,605	$14,190	$13,194	$12,830	($1,360)	-9.58%
*	**Administrative Svcs**	$26,760	$22,110	$20,783	$11,460	($10,650)	-48.17%
*	**Contractual Services**	$214,882	$211,350	$214,706	$110,420	($100,930)	-47.75%
*	**Rentals**	$34,937	$51,160	$55,461	$4,160	($47,000)	-91.87%
*	**Supplies**	$63,483	$64,812	$63,060	$42,892	($21,920)	-33.82%
*	**Minor Capital Items**	$0	$0	$0	$0	$0	---
*	**Utilities**	$1,687	$3,840	$718	$3,840	$0	0.00%
**	**Recreation**	**$1,819,917**	**$1,901,439**	**$1,852,556**	**$1,425,500**	**($475,939)**	**-25.03%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Aquatics 10033303							
*	**Payroll**	$507,300	$528,337	$500,824	$388,910	($139,427)	-26.39%
*	**Benefits**	$3,170	$3,630	$3,360	$2,200	($1,430)	-39.39%
*	**Administrative Svcs**	$1,730	$2,785	$3,268	$2,191	($594)	-21.33%
*	**Contractual Services**	$36,158	$37,200	$31,900	$31,600	($5,600)	-15.05%
*	**Maintenance & Repair**	$2,426	$2,100	$2,078	$1,700	($400)	-19.05%
*	**Rentals**	$0	$500	$500	$0	($500)	-100.00%
*	**Supplies**	$36,821	$42,400	$39,025	$27,900	($14,500)	-34.20%
*	**Utilities**	$11,803	$22,350	$22,730	$15,850	($6,500)	-29.08%
**	**Aquatics**	**$599,409**	**$639,302**	**$603,685**	**$470,351**	**($168,951)**	**-26.43%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Riverside Golf Course 10033304							
*	**Payroll**	$552,059	$582,817	$582,512	$488,511	($94,306)	-16.18%
*	**Benefits**	$6,720	$5,690	$15,306	$5,060	($630)	-11.07%
*	**Administrative Svcs**	$3,269	$2,545	$2,545	$3,145	$600	23.58%
*	**Contractual Services**	$30,259	$49,524	$49,524	$48,580	($944)	-1.91%
*	**Maintenance & Repair**	$44,347	$46,500	$48,650	$42,500	($4,000)	-8.60%
*	**Rentals**	$110,016	$135,305	$135,305	$134,345	($960)	-0.71%
*	**Supplies**	$219,506	$201,278	$199,474	$192,378	($8,900)	-4.42%
*	**Minor Capital Items**	$0	$0	$0	$0	$0	---
*	**Utilities**	$80,009	$76,860	$76,860	$76,860	$0	0.00%
**	**Riverside Golf Course**	**$1,046,186**	**$1,100,519**	**$1,110,176**	**$991,379**	**($109,140)**	**-9.92%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Golf Course Restaurant 10033305							
*	**Payroll**	$219,809	$244,210	$226,046	$110,118	($134,092)	-54.91%
*	**Benefits**	$0	$0	$0	$0	$0	---
*	**Administrative Svcs**	$2,403	$3,715	$3,565	$0	($3,715)	-100.00%
*	**Contractual Services**	$30,010	$28,682	$28,682	$7,826	($20,856)	-72.71%
*	**Maintenance & Repair**	$6,473	$4,540	$4,540	$1,770	($2,770)	-61.01%
*	**Rentals**	$8,023	$8,440	$8,440	$7,935	($505)	-5.98%
*	**Supplies**	$241,799	$239,200	$237,200	$91,050	($148,150)	-61.94%
*	**Utilities**	$10,619	$12,000	$11,373	$9,000	($3,000)	-25.00%
**	**Golf Course Restaurant**	**$519,136**	**$540,787**	**$519,846**	**$227,699**	**($313,088)**	**-57.89%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Ice Arena 10033306							
*	**Payroll**	$297,268	$312,142	$327,142	$287,889	($24,253)	-7.77%
*	**Benefits**	$1,601	$1,560	$1,499	$4,560	$3,000	192.31%
*	**Administrative Svcs**	$1,415	$895	$845	$895	$0	0.00%
*	**Contractual Services**	$14,391	$16,070	$15,712	$14,240	($1,830)	-11.39%
*	**Maintenance & Repair**	$25,063	$28,200	$27,984	$28,200	$0	0.00%
*	**Rentals**	$1,308	$1,812	$2,070	$2,240	$428	23.62%
*	**Supplies**	$29,321	$29,800	$28,771	$32,300	$2,500	8.39%
*	**Minor Capital Items**	$0	$0	$0	$0	$0	---
*	**Utilities**	$181,849	$204,750	$200,377	$180,750	($24,000)	-11.72%
**	**Ice Arena**	**$552,217**	**$595,229**	**$604,400**	**$551,074**	**($44,155)**	**-7.42%**
***	**Recreation Division**	**$4,536,864**	**$4,777,276**	**$4,690,663**	**$3,666,003**	**($1,111,273)**	**-23.26%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Public Assemblies							
Public Assemblies Admin 10033401							
*	**Payroll**	$913,684	$936,936	$946,477	$440,084	($496,852)	-53.03%
*	**Benefits**	$3,175	$3,240	$3,198	$2,790	($450)	-13.89%
*	**Administrative Svcs**	$6,676	$7,290	$7,344	$6,025	($1,265)	-17.35%
*	**Contractual Services**	$79,787	$66,250	$69,277	$33,820	($32,430)	-48.95%
*	**Maintenance & Repair**	$153	$1,200	$1,200	$600	($600)	-50.00%
*	**Rentals**	$467	$3,000	$2,923	$0	($3,000)	-100.00%
*	**Supplies**	$18,916	$19,900	$25,310	$45,640	$25,740	129.35%
*	**Minor Capital Items**	$0	$22,620	$22,223	$80,280	$57,660	254.91%
*	**Utilities**	$914	$800	$879	$800	$0	0.00%
**	**Public Assemblies Admin**	**$1,023,772**	**$1,061,236**	**$1,078,831**	**$610,039**	**($451,197)**	**-42.52%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Concessions 10033402							
*	**Payroll**	$193,844	$199,561	$198,906	$146,684	($52,877)	-26.50%
*	**Benefits**	$1,572	$1,560	$1,550	$1,580	$20	1.28%
*	**Administrative Svcs**	$2,511	$2,865	$2,860	$3,115	$250	8.73%
*	**Contractual Services**	$10,967	$13,890	$15,890	$15,280	$1,390	10.01%
*	**Maintenance & Repair**	$5,677	$5,500	$5,429	$7,600	$2,100	38.18%
*	**Supplies**	$178,719	$194,250	$197,288	$194,920	$670	0.34%
*	**Minor Capital Items**	$0	$0	$0	$0	$0	---
*	**Utilities**	$550	$800	$662	$800	$0	0.00%
**	**Concessions**	**$393,841**	**$418,426**	**$422,585**	**$369,979**	**($48,447)**	**-11.58%**

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FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Exposition Buildings 10033403							
*	**Payroll**	$0	$0	$0	$0	$0	---
*	**Benefits**	$0	$0	$0	$0	$0	---
*	**Contractual Services**	$0	$0	$0	$0	$0	---
*	**Maintenance & Repair**	$0	$0	$0	$0	$0	---
*	**Rentals**	$0	$0	$0	$0	$0	---
*	**Supplies**	$0	$0	$0	$0	$0	---
*	**Utilities**	$0	$0	$0	$0	$0	---
**	**Exposition Buildings**	**$0**	**$0**	**$0**		**$0**	**---**

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FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Custodial Services 10033404							
*	**Payroll**	$749,158	$803,570	$693,329	$708,552	($95,018)	-11.82%
*	**Benefits**	$42,869	$14,405	$19,990	$7,340	($7,065)	-49.05%
*	**Administrative Svcs**	$0	$0	$0	$0	$0	---
*	**Contractual Services**	$22,933	$15,303	$11,344	$12,384	($2,919)	-19.07%
*	**Maintenance & Repair**	$1,879	$2,000	$1,999	$2,000	$0	0.00%
*	**Supplies**	$111,115	$110,904	$110,749	$84,229	($26,675)	-24.05%
*	**Capital Outlay**	$0	$12,196	$12,196	$0	($12,196)	-100.00%
**	**Custodial Services**	**$927,955**	**$958,378**	**$849,607**	**$814,505**	**($143,873)**	**-15.01%**

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FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Merrill Auditorium 10033405							
*	**Payroll**	$137,712	$140,789	$141,350	$74,244	($66,545)	-47.27%
*	**Benefits**	$960	$480	$480	$480	$0	0.00%
*	**Contractual Services**	$13,947	$14,320	$19,495	$8,690	($5,630)	-39.32%
*	**Maintenance & Repair**	$18,042	$17,000	$17,000	$17,000	$0	0.00%
*	**Rentals**	$801	$1,000	$1,000	$0	($1,000)	-100.00%
*	**Supplies**	$10,500	$9,000	$9,000	$9,000	$0	0.00%
*	**Minor Capital Items**	$0	$0	$0	$0	$0	---
*	**Utilities**	$0	$0	$0	$0	$0	---
**	**Merrill Auditorium**	**$181,961**	**$182,589**	**$188,325**	**$109,414**	**($73,175)**	**-40.08%**
***	**Public Assemblies**	**$2,527,529**	**$2,620,629**	**$2,539,348**	**$1,903,937**	**($716,692)**	**-27.35%**
****	**Parks, Rec & Facilities**	**$10,885,756**	**$11,517,193**	**$11,131,590**	**$9,210,834**	**($2,306,359)**	**-20.03%**

ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Public Buildings & Waterfront 35							
PB & Wtrfnt - Admin							
PB & Wtrfnt - Administration 10035100							
*	**Payroll**	$352,865	$370,481	$368,981	$379,681	$9,200	2.48%
*	**Benefits**	$2,609	$3,320	$2,820	$3,320	$0	0.00%
*	**Administrative Svcs**	$2,314	$4,950	$3,394	$2,850	($2,100)	-42.42%
*	**Contractual Services**	$398	$2,000	$1,000	$500	($1,500)	-75.00%
*	**Rentals**	$1,499	$2,580	$3,277	$3,504	$924	35.81%
*	**Supplies**	$2,537	$4,400	$3,384	$2,500	($1,900)	-43.18%
**	**PB & Wtrfnt - Administration**	**$362,223**	**$387,731**	**$382,856**	**$392,355**	**$4,624**	**1.19%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
PB & Wtrfnt - Trades 10035101							
*	**Payroll**	$601,208	$703,346	$699,502	$580,995	($122,351)	-17.40%
*	**Benefits**	$10,900	$14,500	$14,700	$8,200	($6,300)	-43.45%
*	**Administrative Svcs**	$3,207	$9,070	$7,200	$6,690	($2,380)	-26.24%
*	**Contractual Services**	$0	$500	$160	$0	($500)	-100.00%
*	**Rentals**	$1,908	$0	$0	$0	$0	---
*	**Supplies**	$12,767	$9,500	$9,500	$9,500	$0	0.00%
**	**PB & Wtrfnt - Trades**	**$629,989**	**$736,916**	**$731,062**	**$605,385**	**($131,531)**	**-17.85%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
PB & Wtrfnt - School HVAC 10035102							
*	**Payroll**	$100,894	$122,519	$122,519	$128,664	$6,145	5.02%
*	**Benefits**	$2,552	$2,724	$2,724	$2,030	($694)	-25.48%
*	**Administrative Svcs**	$927	$6,260	$6,260	$3,250	($3,010)	-48.08%
*	**Contractual Services**	$9,163	$12,600	$12,600	$12,600	$0	0.00%
*	**Maintenance & Repair**	$206,459	$214,339	$214,339	$214,339	$0	0.00%
*	**Supplies**	$128,051	$160,000	$160,000	$160,000	$0	0.00%
*	**Minor Capital Items**	$0	$0	$0	$0	$0	---
*	**Capital Outlay**	$0	$0	$0	$25,000	$25,000	---
**	**PB & Wtrfnt - School HVAC**	**$448,046**	**$518,442**	**$518,442**	**$545,883**	**$27,441**	**5.29%**
***	**PB & Wtrfnt - Admin**	**$1,440,258**	**$1,643,089**	**$1,632,360**	**$1,543,623**	**($99,466)**	**-6.05%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
PB & Wtrfnt - Buildings							
PB & Wtrfnt - Public Safety 10035201							
*	**Payroll**	$0	$0	$0	$0	$0	---
*	**Benefits**	$0	$0	$0	$0	$0	---
*	**Contractual Services**	$5,869	$6,700	$5,515	$5,900	($800)	-11.94%
*	**Maintenance & Repair**	$62,807	$83,000	$83,000	$64,505	($18,495)	-22.28%
*	**Supplies**	$16,757	$24,500	$21,145	$24,500	$0	0.00%
*	**Utilities**	$185,087	$203,500	$162,500	$203,500	$0	0.00%
**	**PB & Wtrfnt - Public Safety**	**$270,521**	**$317,700**	**$272,160**	**$298,405**	**($19,295)**	**-6.07%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
PB & Wtrfnt - City Hall 10035202							
*	**Payroll**	$0	$0	$0	$0	$0	---
*	**Benefits**	$0	$0	$0	$0	$0	---
*	**Contractual Services**	$2,677	$3,950	$3,950	$8,750	$4,800	121.52%
*	**Maintenance & Repair**	$111,888	$137,500	$167,500	$137,500	$0	0.00%
*	**Rentals**	$0	$10,000	$10,000	$0	($10,000)	-100.00%
*	**Supplies**	$52,414	$48,000	$48,000	$48,000	$0	0.00%
*	**Minor Capital Items**	$0	$0	$0	$0	$0	---
*	**Utilities**	$188,229	$193,000	$196,000	$368,000	$175,000	90.67%
**	**PB & Wtrfnt - City Hall**	**$355,209**	**$392,450**	**$425,450**	**$562,250**	**$169,800**	**43.27%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
PB & Wtrfnt - Merrill (PB) 10035203							
*	**Contractual Services**	$5,865	$4,350	$4,350	$2,050	($2,300)	-52.87%
*	**Maintenance & Repair**	$49,297	$75,200	$75,200	$74,505	($695)	-0.92%
*	**Supplies**	$9,919	$14,000	$14,000	$14,000	$0	0.00%
*	**Utilities**	$76,346	$80,000	$80,000	$80,000	$0	0.00%
**	**PB & Wtrfnt - Merrill (PB)**	**$141,427**	**$173,550**	**$173,550**	**$170,555**	**($2,995)**	**-1.73%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
PB & Wtrfnt - Hadlock 10035204							
*	**Contractual Services**	$2,481	$4,925	$4,925	$4,325	($600)	-12.18%
*	**Maintenance & Repair**	$69,282	$70,120	$70,120	$70,120	$0	0.00%
*	**Rentals**	$7,712	$9,000	$0	$0	($9,000)	-100.00%
*	**Supplies**	$25,965	$31,500	$31,500	$31,500	$0	0.00%
*	**Utilities**	$165,830	$186,531	$180,500	$198,000	$11,469	6.15%
*	**Capital Outlay**	$21,828	$20,000	$14,800	$20,000	$0	0.00%
**	**PB & Wtrfnt - Hadlock**	**$293,098**	**$322,076**	**$301,845**	**$323,945**	**$1,869**	**0.58%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
PB & Wtrfnt - Expo 10035205							
*	**Contractual Services**	$2,036	$4,920	$4,920	$4,920	$0	0.00%
*	**Maintenance & Repair**	$55,539	$39,580	$39,580	$60,080	$20,500	51.79%
*	**Rentals**	$0	$0	$0	$0	$0	---
*	**Supplies**	$12,341	$21,000	$21,000	$21,000	$0	0.00%
*	**Utilities**	$122,302	$143,100	$137,700	$143,100	$0	0.00%
*	**Capital Outlay**	$0	$0	$14,000	$25,000	$25,000	---
**	**PB & Wtrfnt - Expo**	**$192,217**	**$208,600**	**$217,200**	**$254,100**	**$45,500**	**21.81%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
PB & Wtrfnt - Canco Rd 10035206							
*	**Payroll**	$0	$0	$0	$0	$0	---
*	**Contractual Services**	$13,618	$19,550	$15,000	$9,450	($10,100)	-51.66%
*	**Maintenance & Repair**	$215,701	$197,000	$197,000	$207,000	$10,000	5.08%
*	**Supplies**	$28,343	$30,000	$30,000	$30,000	$0	0.00%
*	**Minor Capital Items**	$0	$0	$0	$0	$0	---
*	**Utilities**	$161,852	$187,700	$176,400	$170,400	($17,300)	-9.22%
**	**PB & Wtrfnt - Canco Rd**	**$419,514**	**$434,250**	**$418,400**	**$416,850**	**($17,400)**	**-4.01%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
PB & Wtrfnt - Other Bldgs 10035210							
*	**Payroll**	$485	$0	($489)	$0	$0	---
*	**Benefits**	$0	$0	$0	$0	$0	---
*	**Contractual Services**	$14,320	$10,032	$10,032	$11,532	$1,500	14.95%
*	**Maintenance & Repair**	$59,568	$59,855	$59,855	$59,855	$0	0.00%
*	**Supplies**	$33,768	$40,500	$40,500	$40,500	$0	0.00%
*	**Minor Capital Items**	$0	$60,000	$60,000	$0	($60,000)	-100.00%
*	**Utilities**	$155,373	$100,470	$90,470	$113,384	$12,914	12.85%
*	**Capital Outlay**	$0	$0	$0	$50,000	$50,000	---
**	**PB & Wtrfnt - Other Bldgs**	**$263,514**	**$270,857**	**$260,368**	**$275,271**	**$4,414**	**1.63%**
***	**PB & Wtrfnt - Buildings**	**$1,935,499**	**$2,119,483**	**$2,068,973**	**$2,301,376**	**$181,893**	**8.58%**

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
PB & Wtrfnt - Waterfront 10035300							
*	**Payroll**	$209,152	$254,085	$260,165	$269,241	$15,156	5.96%
*	**Benefits**	$2,481	$4,874	$4,874	$4,074	($800)	-16.41%
*	**Administrative Svcs**	$11,335	$22,300	$22,300	$18,300	($4,000)	-17.94%
*	**Contractual Services**	$272,780	$365,818	$355,818	$178,770	($187,048)	-51.13%
*	**Maintenance & Repair**	$267,474	$213,672	$263,672	$309,600	$95,928	44.89%
*	**Rentals**	$7,205	$10,080	$10,080	$6,900	($3,180)	-31.55%
*	**Supplies**	$174,964	$46,800	$46,800	$46,800	$0	0.00%
*	**Minor Capital Items**	$0	$0	$0	$0	$0	---
*	**Utilities**	$353,474	$375,140	$322,019	$375,500	$360	0.10%
*	**Capital Outlay**	$36,506	$25,000	$24,730	$25,000	$0	0.00%
**	**PB & Wtrfnt - Waterfront**	**$1,335,371**	**$1,317,769**	**$1,310,458**	**$1,234,185**	**($83,584)**	**-6.34%**
****	**Public Buildings & Waterfront**	**$4,711,129**	**$5,080,341**	**$5,011,791**	**$5,079,184**	**($1,157)**	**-0.02%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Health & Human Services 44							
HHS Administration 10044100							
*	**Payroll**	$377,334	$326,696	$299,196	$322,335	($4,361)	-1.33%
*	**Benefits**	$1,765	$1,980	$1,730	$1,980	$0	0.00%
*	**Administrative Svcs**	$1,320	$3,600	$3,600	$600	($3,000)	-83.33%
*	**Contractual Services**	$1,010	$1,500	$1,050	$750	($750)	-50.00%
*	**Maintenance & Repair**	$0	$0	$0	$0	$0	---
*	**Supplies**	$883	$3,500	$3,500	$3,500	$0	0.00%
**	**HHS Administration**	**$382,313**	**$337,276**	**$309,076**	**$329,165**	**($8,111)**	**-2.40%**
***	**HHS Administration**	**$382,313**	**$337,276**	**$309,076**	**$329,165**	**($8,111)**	**-2.40%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Public Health							
Public Health Administration 10044201							
*	**Payroll**	$201,250	$267,814	$206,418	$279,321	$11,507	4.30%
*	**Benefits**	$600	$1,200	$500	$600	($600)	-50.00%
*	**Administrative Svcs**	$5,218	$11,650	$11,650	$5,550	($6,100)	-52.36%
*	**Contractual Services**	$2,339	$3,510	$13,023	$2,850	($660)	-18.80%
*	**Rentals**	$2,138	$2,345	$2,345	$2,345	$0	-0.01%
*	**Supplies**	$2,667	$4,000	$4,000	$3,500	($500)	-12.50%
**	**Public Health Administration**	**$214,211**	**$290,519**	**$237,936**	**$294,166**	**$3,647**	**1.26%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Family Health 10044202							
*	**Payroll**	$89,835	$121,883	$121,883	$125,245	$3,362	2.76%
*	**Benefits**	$350	$600	$600	$600	$0	0.00%
*	**Administrative Svcs**	$3,446	$4,617	$4,617	$2,917	($1,700)	-36.82%
*	**Client Expenses**	$0	$0	$0	$0	$0	---
*	**Contractual Services**	$4,068	$5,027	$12,313	$2,400	($2,627)	-52.26%
*	**Rentals**	$813	$808	$808	$808	$0	-0.05%
*	**Supplies**	$3,016	$3,500	$3,500	$2,750	($750)	-21.43%
*	**Utilities**	$632	$720	$720	$720	$0	0.00%
**	**Family Health**	**$102,160**	**$137,155**	**$144,441**	**$135,440**	**($1,715)**	**-1.25%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Chronic Disease Prevention 10044203							
*	**Payroll**	$70,545	$648,522	$720,356	$800,501	$151,979	23.43%
*	**Benefits**	$350	$600	$600	$600	$0	0.00%
*	**Administrative Svcs**	$2,761	$2,500	$2,500	$2,000	($500)	-20.00%
*	**Client Expenses**	$14,915	$15,000	$15,000	$0	($15,000)	-100.00%
*	**Contractual Services**	$3,627	$3,500	$3,000	$2,250	($1,250)	-35.71%
*	**Rentals**	$396	$12,035	$12,035	$12,383	$348	2.89%
*	**Supplies**	$2,430	$1,000	$1,000	$1,000	$0	0.00%
*	**Utilities**	$0	$2,376	$2,376	$2,376	$0	0.00%
**	**Chronic Disease Prevention**	**$95,024**	**$685,533**	**$756,867**	**$821,110**	**$135,577**	**19.78%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Health Equity/Research 10044204							
*	**Payroll**	$89,133	$154,191	$153,165	$203,517	$49,326	31.99%
*	**Benefits**	$720	$900	$900	$900	$0	0.00%
*	**Administrative Svcs**	$5,968	$6,700	$4,200	$1,200	($5,500)	-82.09%
*	**Client Expenses**	$0	$0	$0	$0	$0	---
*	**Contractual Services**	$4,099	$4,750	$3,963	$2,500	($2,250)	-47.37%
*	**Rentals**	$0	$0	$0	$0	$0	---
*	**Supplies**	$2,448	$800	$800	$800	$0	0.00%
**	**Health Equity/Research**	**$102,368**	**$167,341**	**$163,028**	**$208,917**	**$41,576**	**24.85%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
India Street Clinic 10044205							
*	**Payroll**	$238,980	$501,833	$488,201	$502,145	$312	0.06%
*	**Benefits**	$57	$0	$0	$100	$100	---
*	**Administrative Svcs**	$1,152	$3,650	$3,650	$3,650	$0	0.00%
*	**Client Expenses**	$995	$1,000	$1,000	$1,000	$0	0.00%
*	**Contractual Services**	$59,347	$118,599	$118,970	$80,646	($37,953)	-32.00%
*	**Maintenance & Repair**	$1,473	$1,200	$1,200	$1,200	$0	0.00%
*	**Rentals**	$65,055	$55,793	$55,793	$57,303	$1,510	2.71%
*	**Supplies**	$37,773	$45,150	$45,400	$45,150	$0	0.00%
*	**Utilities**	$9,436	$10,824	$10,824	$10,824	$0	0.00%
**	**India Street Clinic**	**$414,268**	**$738,049**	**$725,038**	**$702,018**	**($36,031)**	**-4.88%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Research & Evaluation 10044206							
*	**Payroll**	$49,667	$64,081	$61,620	$46,215	($17,866)	-27.88%
*	**Benefits**	$120	$600	$600	$684	$84	14.00%
*	**Administrative Svcs**	$1,795	$3,900	$3,900	$2,500	($1,400)	-35.90%
*	**Contractual Services**	$154	$4,450	$4,450	$3,850	($600)	-13.48%
*	**Maintenance & Repair**	$0	$1,500	$1,500	$1,500	$0	0.00%
*	**Supplies**	$7,219	$400	$400	$400	$0	0.00%
**	**Research & Evaluation**	**$58,955**	**$74,931**	**$72,470**	**$55,149**	**($19,782)**	**-26.40%**
***	**Public Health**	**$986,986**	**$2,093,528**	**$2,099,780**	**$2,216,800**	**$123,272**	**5.89%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Social Services							
Social Services Administration 10044301							
*	**Payroll**	$447,769	$520,478	$513,602	$538,117	$17,639	3.39%
*	**Benefits**	$6,138	$7,600	$7,500	$5,000	($2,600)	-34.21%
*	**Administrative Svcs**	$2,887	$5,575	$5,575	$1,075	($4,500)	-80.72%
*	**Contractual Services**	$2,264	$6,326	$6,326	$6,326	$0	0.00%
*	**Maintenance & Repair**	$0	$1,000	$1,000	$1,000	$0	0.00%
*	**Rentals**	$58,802	$61,085	$60,881	$62,048	$963	1.58%
*	**Supplies**	$9,227	$11,806	$11,806	$8,806	($3,000)	-25.41%
*	**Utilities**	$5,152	$10,698	$6,271	$6,698	($4,000)	-37.39%
**	**Social Services Administration**	**$532,239**	**$624,568**	**$612,961**	**$629,070**	**$4,502**	**0.72%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
General Assistance 10044302							
*	**Payroll**	$592,297	$626,157	$606,388	$622,969	($3,188)	-0.51%
*	**Benefits**	$500	$600	$600	$600	$0	0.00%
*	**Administrative Svcs**	$1,925	$2,000	$2,000	$0	($2,000)	-100.00%
*	**Client Expenses**	$5,893,958	$6,129,365	$6,280,641	$7,589,403	$1,460,038	23.82%
*	**Contractual Services**	$150,407	$172,768	$172,768	$97,806	($74,962)	-43.39%
*	**Maintenance & Repair**	$2,675	$2,500	$2,500	$2,500	$0	0.00%
*	**Rentals**	$108,023	$111,312	$110,934	$113,103	$1,791	1.61%
*	**Supplies**	$14,722	$19,000	$19,000	$18,000	($1,000)	-5.26%
*	**Utilities**	$14,663	$12,880	$12,880	$12,880	$0	0.00%
**	**General Assistance**	**$6,779,169**	**$7,076,582**	**$7,207,711**	**$8,457,261**	**$1,380,679**	**19.51%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Portland Community Support 10044303							
*	**Payroll**	$0	$0	$0	$0	$0	---
*	**Client Expenses**	$303,918	$200,000	$27,400	$0	($200,000)	-100.00%
**	**Portland Community Support**	**$303,918**	**$200,000**	**$27,400**		**($200,000)**	**-100.00%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Oxford Street Shelter 10044304							
*	**Payroll**	$1,781,457	$2,756,336	$2,778,825	$3,115,212	$358,876	13.02%
*	**Benefits**	$0	$1,800	$1,800	$1,800	$0	0.00%
*	**Administrative Svcs**	$1,491	$4,000	$4,000	$0	($4,000)	-100.00%
*	**Client Expenses**	$6,624	$79,450	$79,450	$79,450	$0	0.00%
*	**Contractual Services**	$217,144	$193,093	$193,093	$87,028	($106,065)	-54.93%
*	**Maintenance & Repair**	$0	$68,946	$68,946	$68,946	$0	0.00%
*	**Rentals**	$36,066	$258,280	$162,280	$167,077	($91,203)	-35.31%
*	**Supplies**	$458	$265,407	$202,825	$239,833	($25,574)	-9.64%
*	**Minor Capital Items**	$0	$0	$0	$0	$0	---
*	**Utilities**	$48,523	$49,501	$49,501	$52,501	$3,000	6.06%
*	**Capital Outlay**	$0	$0	$0	$0	$0	---
**	**Oxford Street Shelter**	**$2,091,763**	**$3,676,813**	**$3,540,720**	**$3,811,847**	**$135,034**	**3.67%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Family Shelter 10044305							
*	**Payroll**	$340,700	$1,082,314	$1,292,244	$1,193,671	$111,357	10.29%
*	**Benefits**	$1,440	$2,400	$2,700	$3,000	$600	25.00%
*	**Administrative Svcs**	$0	$2,000	$2,000	$0	($2,000)	-100.00%
*	**Client Expenses**	$8,280	$16,800	$26,671	$16,800	$0	0.00%
*	**Contractual Services**	$13,628	$80,814	$138,744	$67,924	($12,890)	-15.95%
*	**Maintenance & Repair**	$2,394	$40,000	$52,698	$40,000	$0	0.00%
*	**Rentals**	$164,876	$278,968	$278,968	$287,274	$8,306	2.98%
*	**Supplies**	$9,114	$37,960	$29,907	$41,960	$4,000	10.54%
*	**Utilities**	$79,356	$48,528	$69,619	$74,528	$26,000	53.58%
**	**Family Shelter**	**$619,788**	**$1,589,784**	**$1,893,551**	**$1,725,157**	**$135,373**	**8.52%**
***	**Social Services**	**$10,326,877**	**$13,167,747**	**$13,282,343**	**$14,623,335**	**$1,455,588**	**11.05%**

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Barron Center							
Office of Elder Affairs 10044402							
*	**Payroll**	$225,965	$337,386	$334,343	$330,632	($6,754)	-2.00%
*	**Benefits**	$0	$0	$0	$0	$0	---
*	**Administrative Svcs**	$3,229	$3,000	$3,250	$3,010	$10	0.33%
*	**Contractual Services**	$5,828	$6,325	$4,530	$900	($5,425)	-85.77%
*	**Supplies**	$30,789	$36,775	$35,550	$24,875	($11,900)	-32.36%
*	**Utilities**	$300	$300	$300	$300	$0	0.00%
**	**Office of Elder Affairs**	**$266,112**	**$383,786**	**$377,973**	**$359,717**	**($24,069)**	**-6.27%**
***	**Barron Center**	**$266,112**	**$383,786**	**$377,973**	**$359,717**	**($24,069)**	**-6.27%**
****	**Health & Human Services**	**$11,962,287**	**$15,982,337**	**$16,069,172**	**$17,529,017**	**$1,546,680**	**9.68%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Debt Service 47							
Debt Service 10047000							
*	**Contractual Services**	$763,325	$730,500	$730,500	$760,000	$29,500	4.04%
*	**Debt Service**	$41,262,888	$44,357,298	$43,444,397	$44,940,279	$582,981	1.31%
**	**Debt Service**	**$42,026,213**	**$45,087,798**	**$44,174,897**	**$45,700,279**	**$612,481**	**1.36%**
****	**Debt Service**	**$42,026,213**	**$45,087,798**	**$44,174,897**	**$45,700,279**	**$612,481**	**1.36%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Library 48							
Library 10048000							
*	**Payroll**	$2,852,765	$2,955,700	$2,955,700	$2,804,154	($151,546)	-5.13%
*	**Benefits**	$507,253	$505,000	$505,000	$537,000	$32,000	6.34%
*	**Supplies**	$1,984	$0	$0	$0	$0	---
*	**Utilities**	$0	$0	$0	$0	$0	---
*	**Contributions**	$699,997	$717,850	$717,850	$586,683	($131,167)	-18.27%
**	**Library**	**$4,062,000**	**$4,178,550**	**$4,178,550**	**$3,927,837**	**($250,713)**	**-6.00%**
****	**Library**	**$4,062,000**	**$4,178,550**	**$4,178,550**	**$3,927,837**	**($250,713)**	**-6.00%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Pension 51							
Pension 10051200							
*	**Benefits**	$7,928,610	$8,398,292	$8,246,577	$7,764,619	($633,673)	-7.55%
**	**Pension**	**$7,928,610**	**$8,398,292**	**$8,246,577**	**$7,764,619**	**($633,673)**	**-7.55%**
****	**Pension**	**$7,928,610**	**$8,398,292**	**$8,246,577**	**$7,764,619**	**($633,673)**	**-7.55%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Employee Benefits 52							
Health Insurance Program 10052200							
*	**Benefits**	$16,327,123	$18,848,578	$16,865,999	$17,861,128	($987,450)	-5.24%
*	**Administrative Svcs**	$954,977	$1,086,811	$747,907	$866,826	($219,985)	-20.24%
*	**Rentals**	$9,730	$12,084	$12,000	$12,000	($84)	-0.70%
*	**Utilities**	$1,344	$1,420	$733	$1,464	$44	3.10%
**	**Health Insurance Program**	**$17,293,174**	**$19,948,893**	**$17,626,639**	**$18,741,418**	**($1,207,475)**	**-6.05%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Workers' Compensation 10052300							
*	**Administrative Svcs**	($269,447)	($103,572)	($125,000)	($184,000)	($80,428)	77.65%
*	**Contractual Services**	$932,760	$1,054,087	$996,766	$959,900	($94,187)	-8.94%
*	**Insurance**	$1,265,046	$950,782	$1,047,500	$907,400	($43,382)	-4.56%
*	**Contributions**	$220,110	$151,775	$155,622	$126,992	($24,783)	-16.33%
**	**Workers' Compensation**	**$2,148,469**	**$2,053,072**	**$2,074,888**	**$1,810,292**	**($242,780)**	**-11.83%**

ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
FICA 10052400							
*	**Benefits**	$1,159,074	$1,138,099	$1,210,226	$1,393,538	$255,439	22.44%
**	**FICA**	**$1,159,074**	**$1,138,099**	**$1,210,226**	**$1,393,538**	**$255,439**	**22.44%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Group Life Insurance 10052500							
*	**Benefits**	$213,004	$205,822	$208,293	$211,911	$6,089	2.96%
**	**Group Life Insurance**	**$213,004**	**$205,822**	**$208,293**	**$211,911**	**$6,089**	**2.96%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Unemployment 10052600							
*	**Benefits**	$61,793	$100,000	$75,000	$100,000	$0	0.00%
**	**Unemployment**	**$61,793**	**$100,000**	**$75,000**	**$100,000**	**$0**	**0.00%**
****	**Employee Benefits**	**$20,875,514**	**$23,445,886**	**$21,195,046**	**$22,257,159**	**($1,188,727)**	**-5.07%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Contingency 61							
Contingency 10061000							
*	**Payroll**	$98,999	$0	$0	$0	$0	---
*	**Administrative Svcs**	$24,093	$895	$5,950	$925	$30	3.35%
*	**Contractual Services**	$114,018	$249,105	$231,597	$249,075	($30)	-0.01%
*	**Supplies**	$21,486	$0	$12,453	$0	$0	---
*	**Utilities**	$0	$0	$0	$0	$0	---
*	**Capital Outlay**	$6,600	$0	$0	$0	$0	---
**	**Contingency**	**$265,196**	**$250,000**	**$250,000**	**$250,000**	**$0**	**0.00%**
****	**Contingency**	**$265,196**	**$250,000**	**$250,000**	**$250,000**	**$0**	**0.00%**

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Liability Insurance 62							
Liability Insurance 10062000							
*	**Administrative Svcs**	$6,275	$5,700	$5,700	$5,700	$0	0.00%
*	**Contractual Services**	$0	$0	$0	$5,000	$5,000	---
*	**Insurance**	$695,521	$833,625	$788,796	$782,428	($51,197)	-6.14%
**	**Liability Insurance**	**$701,796**	**$839,325**	**$794,496**	**$793,128**	**($46,197)**	**-5.50%**
****	**Liability Insurance**	**$701,796**	**$839,325**	**$794,496**	**$793,128**	**($46,197)**	**-5.50%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
County Tax 63							
County Tax 10063000							
*	**Contributions**	$6,288,845	$6,640,316	$6,640,316	$7,011,159	$370,843	5.58%
**	**County Tax**	**$6,288,845**	**$6,640,316**	**$6,640,316**	**$7,011,159**	**$370,843**	**5.58%**
****	**County Tax**	**$6,288,845**	**$6,640,316**	**$6,640,316**	**$7,011,159**	**$370,843**	**5.58%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Memberships / Other 65							
Transit District (Metro) 10065200							
*	**Contributions**	$2,709,916	$2,787,772	$2,787,772	$2,877,058	$89,286	3.20%
**	**Transit District (Metro)**	**$2,709,916**	**$2,787,772**	**$2,787,772**	**$2,877,058**	**$89,286**	**3.20%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Regional Transportation 10065300							
*	**Contributions**	$60,942	$78,480	$78,480	$78,480	$0	0.00%
**	**Regional Transportation**	**$60,942**	**$78,480**	**$78,480**	**$78,480**	**$0**	**0.00%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Memberships - Misc 10065400							
*	**Contractual Services**	$42,901	$50,000	$45,861	$50,000	$0	0.00%
*	**Contributions**	$314,088	$387,388	$387,000	$369,910	($17,478)	-4.51%
**	**Memberships - Misc**	**$356,989**	**$437,388**	**$432,861**	**$419,910**	**($17,478)**	**-4.00%**
****	**Memberships / Other**	**$3,127,847**	**$3,303,640**	**$3,299,113**	**$3,375,448**	**$71,808**	**2.17%**

ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Wage Adjustment 67							
Wage Adjustment 10067000							
*	**Payroll**	$0	($165,000)	$0	$0	$165,000	-100.00%
**	**Wage Adjustment**	**$0**	**($165,000)**	**$0**	**$0**	**$165,000**	**-100.00%**
****	**Wage Adjustment**	**$0**	**($165,000)**	**$0**	**$0**	**$165,000**	**-100.00%**
*****	**General Fund (0100):**	**$177,954,862**	**$191,168,388**	**$187,304,441**	**$186,763,738**	**($4,404,650)**	**-2.30%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Health & Human Services 44							
Barron Center							
Barron Center Administration 10744401							
*	**Payroll**	$570,868	$700,101	$614,445	$693,718	($6,383)	-0.91%
*	**Benefits**	$2,057	$4,200	$4,005	$4,920	$720	17.14%
*	**Administrative Svcs**	$42,963	$60,685	$56,667	$259,670	$198,985	327.90%
*	**Contractual Services**	$1,053,176	$972,074	$1,413,630	$882,284	($89,790)	-9.24%
*	**Maintenance & Repair**	$10,639	$16,240	$12,000	$12,940	($3,300)	-20.32%
*	**Rentals**	$3,479	$4,020	$3,925	$5,340	$1,320	32.84%
*	**Supplies**	$41,516	$55,700	$49,000	$42,250	($13,450)	-24.15%
*	**Minor Capital Items**	$0	$0	$0	$0	$0	---
*	**Utilities**	$814	$9,540	$900	$900	($8,640)	-90.57%
*	**Capital Outlay**	$0	$0	$0	$0	$0	---
**	**Barron Center Administration**	**$1,725,512**	**$1,822,560**	**$2,154,572**	**$1,902,022**	**$79,462**	**4.36%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Therapeutic Recreation 10744403							
*	**Payroll**	$216,490	$267,084	$254,866	$268,068	$984	0.37%
*	**Administrative Svcs**	$607	$1,100	$770	$325	($775)	-70.45%
*	**Contractual Services**	$10,824	$13,100	$13,100	$11,600	($1,500)	-11.45%
*	**Supplies**	$7,502	$12,300	$12,000	$9,250	($3,050)	-24.80%
**	**Therapeutic Recreation**	**$235,422**	**$293,584**	**$280,736**	**$289,243**	**($4,341)**	**-1.48%**

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Nursing Administration 10744404							
*	**Payroll**	$1,182,729	$1,407,529	$1,186,645	$1,458,239	$50,710	3.60%
*	**Benefits**	$8,927	$10,600	$9,150	$11,000	$400	3.77%
*	**Administrative Svcs**	$4,844	$34,050	$21,850	$27,770	($6,280)	-18.44%
*	**Contractual Services**	$44,093	$79,245	$52,590	$79,640	$395	0.50%
*	**Rentals**	$1,103	$900	$900	$1,680	$780	86.67%
*	**Supplies**	$38,993	$49,250	$43,000	$45,966	($3,284)	-6.67%
*	**Minor Capital Items**	$0	$0	$0	$0	$0	---
*	**Capital Outlay**	$0	$25,000	$0	$25,000	$0	0.00%
**	**Nursing Administration**	**$1,280,690**	**$1,606,574**	**$1,314,135**	**$1,649,295**	**$42,721**	**2.66%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Nursing Direct Care 10744405							
*	**Payroll**	$6,208,875	$6,634,928	$6,411,242	$6,783,782	$148,854	2.24%
*	**Benefits**	$35,720	$0	$23,957	$0	$0	---
**	**Nursing Direct Care**	**$6,244,595**	**$6,634,928**	**$6,435,199**	**$6,783,782**	**$148,854**	**2.24%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Nutrition & Supply 10744406							
*	**Payroll**	$1,261,045	$1,332,385	$1,318,230	$1,290,327	($42,058)	-3.16%
*	**Benefits**	$9,874	$10,340	$10,150	$11,120	$780	7.54%
*	**Administrative Svcs**	$1,306	$2,645	$2,450	$2,225	($420)	-15.88%
*	**Client Expenses**	$8,126	$7,500	$7,020	$7,500	$0	0.00%
*	**Contractual Services**	$33,868	$45,388	$45,911	$45,470	$82	0.18%
*	**Maintenance & Repair**	$11,433	$12,100	$11,450	$12,595	$495	4.09%
*	**Rentals**	$22,911	$24,674	$21,055	$24,100	($574)	-2.33%
*	**Supplies**	$1,335,869	$1,458,080	$1,400,182	$1,376,797	($81,283)	-5.57%
*	**Minor Capital Items**	$0	$7,500	$7,500	$23,500	$16,000	213.33%
*	**Capital Outlay**	$48,138	$0	$0	$0	$0	---
**	**Nutrition & Supply**	**$2,732,568**	**$2,900,612**	**$2,823,948**	**$2,793,634**	**($106,978)**	**-3.69%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Environmental Services 10744407							
*	**Payroll**	$357,100	$377,381	$432,374	$387,568	$10,187	2.70%
*	**Benefits**	$2,732	$4,000	$4,000	$4,440	$440	11.00%
*	**Administrative Svcs**	$2,371	$2,600	$1,500	$1,250	($1,350)	-51.92%
*	**Contractual Services**	$71,767	$70,700	$65,822	$75,935	$5,235	7.40%
*	**Maintenance & Repair**	$95,270	$93,790	$91,925	$117,930	$24,140	25.74%
*	**Rentals**	$0	$0	$0	$0	$0	---
*	**Supplies**	$84,964	$94,988	$91,970	$70,355	($24,633)	-25.93%
*	**Minor Capital Items**	$0	$0	$0	$0	$0	---
*	**Utilities**	$383,181	$414,547	$397,260	$417,668	$3,121	0.75%
*	**Capital Outlay**	$37,012	$59,065	$90,948	$48,065	($11,000)	-18.62%
**	**Environmental Services**	**$1,034,397**	**$1,117,071**	**$1,175,799**	**$1,123,211**	**$6,140**	**0.55%**

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FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Housekeeping 10744408							
*	**Payroll**	$470,012	$507,205	$458,705	$538,910	$31,705	6.25%
*	**Benefits**	$1,137	$1,300	$1,300	$1,200	($100)	-7.69%
*	**Contractual Services**	$2,969	$3,600	$3,600	$3,360	($240)	-6.67%
*	**Maintenance & Repair**	$888	$665	$665	$2,360	$1,695	254.89%
*	**Supplies**	$116,329	$120,136	$115,750	$108,635	($11,501)	-9.57%
*	**Minor Capital Items**	$0	$8,500	$6,912	$1,000	($7,500)	-88.24%
**	**Housekeeping**	**$591,335**	**$641,406**	**$586,932**	**$655,465**	**$14,059**	**2.19%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Laundry Services 10744409							
*	**Payroll**	$450,313	$467,668	$476,809	$486,800	$19,132	4.09%
*	**Benefits**	$5,284	$1,450	$2,374	$1,200	($250)	-17.24%
*	**Administrative Svcs**	$0	$250	$0	$250	$0	0.00%
*	**Maintenance & Repair**	$7,781	$13,675	$10,000	$10,050	($3,625)	-26.51%
*	**Supplies**	$53,723	$64,405	$57,915	$57,955	($6,450)	-10.01%
*	**Capital Outlay**	$0	$0	$0	$0	$0	---
**	**Laundry Services**	**$517,101**	**$547,448**	**$547,098**	**$556,255**	**$8,807**	**1.61%**
***	**Barron Center**	**$14,361,621**	**$15,564,183**	**$15,318,419**	**$15,752,907**	**$188,724**	**1.21%**
****	**Health & Human Services**	**$14,361,621**	**$15,564,183**	**$15,318,419**	**$15,752,907**	**$188,724**	**1.21%**
*****	**Barron Center General Fnd (0107):**	**$14,361,621**	**$15,564,183**	**$15,318,419**	**$15,752,907**	**$188,724**	**1.21%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
****** GF Total (100 & 107):	$192,316,483	$206,732,571	$202,622,860	$202,516,645	($4,215,926)	-2.04%

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Enterprise Funds (500s):							
Public Buildings & Waterfront 35							
PB & Wtrfnt - Waterfront							
Pub Bldg & Wtrfnt - Fish Pier 53035301							
*	**Payroll**	$25,811	$32,000	$32,000	$74,647	$42,647	133.27%
*	**Benefits**	$0	$0	$0	$11,805	$11,805	---
*	**Operating Transfers**	$0	$0	$0	$0	$0	---
*	**Administrative Svcs**	$6,342	$14,594	$14,594	$14,594	$0	0.00%
*	**Contractual Services**	$28,670	$42,676	$42,676	$42,476	($200)	-0.47%
*	**Maintenance & Repair**	$112,475	$225,000	$225,000	$225,000	$0	0.00%
*	**Insurance**	$10,750	$13,119	$13,119	$14,195	$1,076	8.20%
*	**Supplies**	$4,418	$13,500	$13,500	$13,500	$0	0.00%
*	**Utilities**	$37,460	$35,304	$15,000	$15,000	($20,304)	-57.51%
*	**Contributions**	$0	$0	$0	$0	$0	---
*	**Capital Outlay**	$0	$0	$0	$0	$0	---
*	**Debt Service**	$16,508	$12,486	$12,486	$11,999	($487)	-3.90%
**	**Pub Bldg & Wtrfnt - Fish Pier**	**$242,433**	**$388,679**	**$368,375**	**$423,216**	**$34,537**	**8.89%**
***	**PB & Wtrfnt - Waterfront**	**$242,433**	**$388,679**	**$368,375**	**$423,216**	**$34,537**	**8.89%**
****	**Public Buildings & Waterfront**	**$242,433**	**$388,679**	**$368,375**	**$423,216**	**$34,537**	**8.89%**
*****	**Fish Pier Authority Fund (0530):**	**$242,433**	**$388,679**	**$368,375**	**$423,216**	**$34,537**	**8.89%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Finance 15							
Acct, Budget & Purchasing							
Sewer Utility Finance 57015300							
*	**Payroll**	$74,820	$79,648	$76,152	$81,246	$1,598	2.01%
*	**Administrative Svcs**	$2,864	$5,820	$3,000	$5,135	($685)	-11.77%
*	**Contractual Services**	$69,562	$53,620	$15,000	$15,125	($38,495)	-71.79%
*	**Supplies**	$2,149	$2,850	$2,850	$2,850	$0	0.00%
**	**Sewer Utility Finance**	**$149,395**	**$141,938**	**$97,002**	**$104,356**	**($37,582)**	**-26.48%**
***	**Acct, Budget & Purchasing**	**$149,395**	**$141,938**	**$97,002**	**$104,356**	**($37,582)**	**-26.48%**
****	**Finance**	**$149,395**	**$141,938**	**$97,002**	**$104,356**	**($37,582)**	**-26.48%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Public Works 31							
Public Works Administration							
Sewer Utility PW Admin 57031100							
*	**Payroll**	$537,044	$652,927	$555,856	$606,495	($46,432)	-7.11%
*	**Benefits**	$1,381	$3,192	$1,056	$3,192	$0	-0.01%
*	**Administrative Svcs**	$26,804	$34,795	$25,712	$19,570	($15,225)	-43.76%
*	**Contractual Services**	$34,648	$30,750	$13,287	$26,720	($4,030)	-13.11%
*	**Maintenance & Repair**	$60,010	$86,857	$56,713	$57,897	($28,960)	-33.34%
*	**Rentals**	$1,072	$19,677	$19,737	$19,677	$1	0.00%
*	**Supplies**	$5,178	$10,350	$5,331	$7,750	($2,600)	-25.12%
*	**Minor Capital Items**	$0	$0	$0	$0	$0	---
*	**Capital Outlay**	$0	$0	$0	$0	$0	---
**	**Sewer Utility PW Admin**	**$666,138**	**$838,548**	**$677,692**	**$741,301**	**($97,247)**	**-11.60%**
***	**Public Works Administration**	**$666,138**	**$838,548**	**$677,692**	**$741,301**	**($97,247)**	**-11.60%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
PW Operations							
Sewer Utility Districting 57031202							
*	**Payroll**	$1,014,891	$1,138,065	$1,138,250	$1,152,646	$14,581	1.28%
*	**Benefits**	$23,967	$21,781	$25,289	$25,407	$3,626	16.65%
*	**Administrative Svcs**	$41,498	$28,695	$35,988	$37,250	$8,555	29.81%
*	**Contractual Services**	$369,409	$518,252	$515,190	$651,464	$133,212	25.70%
*	**Maintenance & Repair**	$372,518	$271,501	$237,140	$216,834	($54,667)	-20.14%
*	**Rentals**	$70,826	$93,960	$74,160	$77,160	($16,800)	-17.88%
*	**Supplies**	$228,969	$253,001	$235,360	$237,877	($15,124)	-5.98%
*	**Utilities**	$128,607	$112,024	$119,249	$92,910	($19,114)	-17.06%
*	**Capital Outlay**	$25,001	$200,000	$75,000	$64,255	($135,745)	-67.87%
**	**Sewer Utility Districting**	**$2,275,685**	**$2,637,279**	**$2,455,626**	**$2,555,803**	**($81,476)**	**-3.09%**

ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Sewer Communications 57031204							
*	**Payroll**	$57,092	$59,822	$61,496	$58,519	($1,303)	-2.18%
*	**Benefits**	$0	$442	$442	$375	($67)	-15.09%
*	**Administrative Svcs**	$0	$417	$130	$0	($417)	-100.00%
*	**Contractual Services**	$0	$983	$1,056	$1,900	$917	93.24%
*	**Maintenance & Repair**	$0	$167	$701	$2,834	$2,667	1600.57%
*	**Rentals**	$787	$2,678	$1,667	$567	($2,111)	-78.83%
*	**Supplies**	$2,019	$1,300	$1,005	$1,183	($117)	-8.99%
**	**Sewer Communications**	**$59,898**	**$65,808**	**$66,497**	**$65,378**	**($430)**	**-0.65%**
***	**PW Operations**	**$2,335,583**	**$2,703,087**	**$2,522,122**	**$2,621,181**	**($81,906)**	**-3.03%**

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FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
PW Engineering Division							
Sewer Engineering 57031303							
*	**Payroll**	$351,301	$343,929	$388,750	$367,292	$23,363	6.79%
*	**Benefits**	$1,910	$2,960	$1,740	$2,600	($360)	-12.16%
*	**Administrative Svcs**	$16,085	$20,050	$6,655	$9,710	($10,340)	-51.57%
*	**Contractual Services**	$150,170	$128,498	$126,200	$125,248	($3,250)	-2.53%
*	**Maintenance & Repair**	$1,035	$695	$3,631	$895	$200	28.78%
*	**Rentals**	$0	$750	$0	$750	$0	0.00%
*	**Supplies**	$14,760	$6,200	$6,848	$6,200	$0	0.00%
*	**Contributions**	$0	$0	$0	$0	$0	---
*	**Capital Outlay**	$0	$100,000	$0	$0	($100,000)	-100.00%
**	**Sewer Engineering**	**$535,260**	**$603,082**	**$533,824**	**$512,695**	**($90,387)**	**-14.99%**
***	**PW Engineering Division**	**$535,260**	**$603,082**	**$533,824**	**$512,695**	**($90,387)**	**-14.99%**

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ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Debt Service							
Sewer Utility Debt Service 57031600							
*	**Contractual Services**	$177,557	$165,000	$152,580	$151,500	($13,500)	-8.18%
*	**Debt Service**	$7,374,671	$7,923,788	$7,700,343	$7,878,246	($45,542)	-0.57%
**	**Sewer Utility Debt Service**	**$7,552,228**	**$8,088,788**	**$7,852,923**	**$8,029,746**	**($59,042)**	**-0.73%**
***	**Debt Service**	**$7,552,228**	**$8,088,788**	**$7,852,923**	**$8,029,746**	**($59,042)**	**-0.73%**

ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Fringe Benefits							
Sewer Utility Fringe Benefits 57031700							
*	**Payroll**	$0	$0	$0	$0	$0	---
*	**Benefits**	$322,550	$970,377	$878,439	$1,003,320	$32,943	3.39%
*	**Administrative Svcs**	$511,722	$518,384	$518,384	$518,384	$0	0.00%
*	**Insurance**	$28,150	$30,729	$6,644	$790	($29,939)	-97.43%
**	**Sewer Utility Fringe Benefits**	**$862,422**	**$1,519,490**	**$1,403,467**	**$1,522,494**	**$3,004**	**0.20%**
***	**Fringe Benefits**	**$862,422**	**$1,519,490**	**$1,403,467**	**$1,522,494**	**$3,004**	**0.20%**

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ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
PWD Assessment							
Sewer Utility PWD Assessment 57031800							
*	**Administrative Svcs**	$12,432,252	$13,137,639	$12,739,710	$13,177,145	$39,506	0.30%
**	**Sewer Utility PWD Assessment**	**$12,432,252**	**$13,137,639**	**$12,739,710**	**$13,177,145**	**$39,506**	**0.30%**
***	**PWD Assessment**	**$12,432,252**	**$13,137,639**	**$12,739,710**	**$13,177,145**	**$39,506**	**0.30%**
****	**Public Works**	**$24,383,882**	**$26,890,634**	**$25,729,739**	**$26,604,562**	**($286,072)**	**-1.06%**
*****	**Sewer Utility Fund (0570):**	**$24,533,277**	**$27,032,572**	**$25,826,741**	**$26,708,918**	**($323,654)**	**-1.20%**

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Finance 15							
Finance Administration							
Stormwater Finance 57115100							
*	**Payroll**	$161,516	$168,104	$166,359	$171,005	$2,901	1.73%
*	**Administrative Svcs**	$32,495	$46,953	$30,704	$44,953	($2,000)	-4.26%
*	**Contractual Services**	$34,013	$54,939	$23,585	$45,120	($9,819)	-17.87%
*	**Supplies**	$2,873	$5,150	$5,150	$5,150	$0	0.00%
**	**Stormwater Finance**	**$230,897**	**$275,145**	**$225,798**	**$266,228**	**($8,917)**	**-3.24%**
***	**Finance Administration**	**$230,897**	**$275,145**	**$225,798**	**$266,228**	**($8,917)**	**-3.24%**
****	**Finance**	**$230,897**	**$275,145**	**$225,798**	**$266,228**	**($8,917)**	**-3.24%**

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ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Public Works 31							
Stormwater Management 57131500							
*	**Payroll**	$759,905	$813,926	$799,000	$836,610	$22,684	2.79%
*	**Benefits**	$2,998	$3,420	$3,200	$3,060	($360)	-10.53%
*	**Administrative Svcs**	$28,995	$63,415	$34,200	$40,110	($23,305)	-36.75%
*	**Contractual Services**	$202,026	$377,520	$320,225	$431,520	$54,000	14.30%
*	**Maintenance & Repair**	$52,457	$82,500	$62,250	$61,500	($21,000)	-25.45%
*	**Rentals**	$28,911	$64,617	$38,617	$50,617	($14,000)	-21.67%
*	**Supplies**	$118,056	$137,870	$128,200	$125,190	($12,680)	-9.20%
*	**Capital Outlay**	($21,770)	$0	$280,000	$0	$0	---
**	**Stormwater Management**	**$1,171,577**	**$1,543,268**	**$1,665,692**	**$1,548,607**	**$5,339**	**0.35%**

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	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Debt Service							
Stormwater Debt Service 57131600							
*	**Contractual Services**	$8,546	$10,000	$7,850	$7,800	($2,200)	-22.00%
*	**Debt Service**	$393,769	$675,421	$637,158	$747,149	$71,728	10.62%
**	**Stormwater Debt Service**	**$402,315**	**$685,421**	**$645,008**	**$754,949**	**$69,528**	**10.14%**
***	**Debt Service**	**$402,315**	**$685,421**	**$645,008**	**$754,949**	**$69,528**	**10.14%**

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FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Fringe Benefits							
Stormwater Fringe Benefits 57131700							
*	**Payroll**	$0	$0	$0	$0	$0	---
*	**Benefits**	$312,892	$216,151	$271,055	$332,236	$116,085	53.71%
*	**Administrative Svcs**	$68,054	$68,852	$68,852	$68,852	$0	0.00%
*	**Insurance**	$0	$0	$1,988	$2,000	$2,000	---
**	**Stormwater Fringe Benefits**	**$380,945**	**$285,003**	**$341,895**	**$403,088**	**$118,085**	**41.43%**
***	**Fringe Benefits**	**$380,945**	**$285,003**	**$341,895**	**$403,088**	**$118,085**	**41.43%**
****	**Public Works**	**$1,954,838**	**$2,513,692**	**$2,652,595**	**$2,706,644**	**$192,952**	**7.68%**
*****	**Stormwater Fund (0571):**	**$2,185,734**	**$2,788,837**	**$2,878,393**	**$2,972,872**	**$184,035**	**6.60%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Jetport 28							
Jetport Administration Div.							
Jetport Administration 58328101							
*	**Payroll**	$629,601	$849,572	$746,031	$798,880	($50,692)	-5.97%
*	**Benefits**	$1,467	$2,200	$2,121	$3,688	$1,488	67.64%
*	**Administrative Svcs**	$66,663	$70,118	$59,632	$90,378	$20,260	28.89%
*	**Contractual Services**	$274,474	$217,300	$250,681	$162,450	($54,850)	-25.24%
*	**Maintenance & Repair**	$9,313	$8,146	$8,086	$8,646	$500	6.14%
*	**Rentals**	$6,288	$4,200	$5,953	$4,200	$0	0.00%
*	**Supplies**	$27,004	$24,463	$13,408	$61,463	$37,000	151.25%
*	**Minor Capital Items**	$0	$0	$0	$0	$0	---
*	**Utilities**	$14,428	$7,980	$12,910	$15,660	$7,680	96.24%
*	**Capital Outlay**	$0	$37,500	$0	$0	($37,500)	-100.00%
**	**Jetport Administration**	**$1,029,239**	**$1,221,479**	**$1,098,822**	**$1,145,365**	**($76,114)**	**-6.23%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Jetport Marketing 58328102							
*	**Payroll**	$0	$6,750	$0	$6,750	$0	0.00%
*	**Administrative Svcs**	$74,134	$167,390	$114,260	$119,890	($47,500)	-28.38%
*	**Contractual Services**	$290,175	$417,000	$272,975	$277,000	($140,000)	-33.57%
*	**Supplies**	$0	$7,500	$190	$7,500	$0	0.00%
**	**Jetport Marketing**	**$364,308**	**$598,640**	**$387,425**	**$411,140**	**($187,500)**	**-31.32%**

ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Jetport Fringe/Indirect Costs 58328103							
*	**Benefits**	$1,363,469	$2,248,653	$2,180,765	$2,347,918	$99,265	4.41%
*	**Administrative Svcs**	$513,192	$570,411	$506,414	$570,411	$0	0.00%
*	**Insurance**	$143,821	$187,568	$160,331	$182,485	($5,083)	-2.71%
*	**Contributions**	$1,076,545	$1,077,681	$874,766	$1,187,349	$109,668	10.18%
**	**Jetport Fringe/Indirect Costs**	**$3,097,027**	**$4,084,313**	**$3,722,276**	**$4,288,163**	**$203,850**	**4.99%**
***	**Jetport Administration Div.**	**$4,490,574**	**$5,904,432**	**$5,208,523**	**$5,844,668**	**($59,764)**	**-1.01%**

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Jetport Field 58328200							
*	**Payroll**	$786,054	$1,025,415	$949,093	$1,019,284	($6,131)	-0.60%
*	**Benefits**	$18,487	$100,498	$24,524	$41,748	($58,750)	-58.46%
*	**Administrative Svcs**	$35,707	$32,515	$24,214	$10,115	($22,400)	-68.89%
*	**Contractual Services**	$1,001,152	$1,178,311	$865,608	$957,678	($220,633)	-18.72%
*	**Maintenance & Repair**	$376,745	$508,647	$442,195	$544,647	$36,000	7.08%
*	**Rentals**	$6,529	$10,258	$2,281	$7,008	($3,250)	-31.68%
*	**Supplies**	$242,364	$807,150	$519,013	$635,541	($171,609)	-21.26%
*	**Minor Capital Items**	$0	$0	$0	$0	$0	---
*	**Utilities**	$167,298	$162,820	$130,484	$132,677	($30,143)	-18.51%
*	**Capital Outlay**	$64,549	$752,185	$508,159	$872,000	$119,815	15.93%
**	**Jetport Field**	**$2,698,883**	**$4,577,799**	**$3,465,571**	**$4,220,698**	**($357,101)**	**-7.80%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Jetport General Aviation 58328300							
*	**Payroll**	$0	$500	$0	$500	$0	0.00%
*	**Contractual Services**	$15,168	$15,168	$15,168	$15,168	$0	0.00%
*	**Maintenance & Repair**	$37	$1,500	$100	$1,500	$0	0.00%
*	**Supplies**	$0	$0	$0	$0	$0	---
*	**Capital Outlay**	$0	$0	$0	$0	$0	---
**	**Jetport General Aviation**	**$15,205**	**$17,168**	**$15,268**	**$17,168**	**$0**	**0.00%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Jetport Operations 58328400							
*	**Payroll**	$859,659	$1,004,221	$699,066	$921,948	($82,273)	-8.19%
*	**Benefits**	$14,511	$52,305	$10,981	$14,680	($37,625)	-71.93%
*	**Administrative Svcs**	$44,904	$58,935	$40,665	$46,305	($12,630)	-21.43%
*	**Contractual Services**	$674,900	$552,988	$739,371	$511,617	($41,371)	-7.48%
*	**Maintenance & Repair**	$26,192	$24,223	$23,026	$62,000	$37,777	155.96%
*	**Supplies**	$36,135	$55,375	$33,156	$44,088	($11,287)	-20.38%
*	**Utilities**	$8,766	$8,256	$8,045	$8,760	$504	6.10%
*	**Contributions**	$680,746	$663,421	$622,630	$674,606	$11,185	1.69%
*	**Capital Outlay**	$213,930	$283,078	$283,078	$79,259	($203,819)	-72.00%
**	**Jetport Operations**	**$2,559,742**	**$2,702,802**	**$2,460,018**	**$2,363,263**	**($339,539)**	**-12.56%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Jetport Terminal Division 58328500							
*	**Payroll**	$711,061	$846,914	$744,076	$873,928	$27,014	3.19%
*	**Benefits**	$3,720	$9,190	$6,138	$8,360	($830)	-9.03%
*	**Administrative Svcs**	$7,403	$51,032	$16,432	$28,352	($22,680)	-44.44%
*	**Contractual Services**	$2,262,319	$2,540,127	$2,098,568	$2,126,784	($413,343)	-16.27%
*	**Maintenance & Repair**	$574,744	$572,125	$647,751	$558,303	($13,822)	-2.42%
*	**Rentals**	$6,287	$7,712	$10,478	$7,500	($212)	-2.75%
*	**Supplies**	$96,204	$124,492	$129,157	$152,572	$28,081	22.56%
*	**Minor Capital Items**	$0	$0	$0	$0	$0	---
*	**Utilities**	$986,064	$1,214,295	$1,126,266	$1,136,538	($77,757)	-6.40%
*	**Capital Outlay**	$255,354	$1,115,000	$352,295	$1,005,000	($110,000)	-9.87%
*	**Debt Service**	$513,363	$511,763	$511,763	$499,345	($12,418)	-2.43%
**	**Jetport Terminal Division**	**$5,416,519**	**$6,992,649**	**$5,642,924**	**$6,396,682**	**($595,967)**	**-8.52%**

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Jetport Parking Division 58328600							
*	**Payroll**	$18,581	$14,500	$12,753	$14,500	$0	0.00%
*	**Administrative Svcs**	$280	$1,160	$380	$1,160	$0	0.00%
*	**Contractual Services**	$87,959	$97,015	$84,299	$97,020	$5	0.01%
*	**Maintenance & Repair**	$96,329	$101,729	$71,092	$101,729	$0	0.00%
*	**Rentals**	$0	$500	$942	$500	$0	0.00%
*	**Supplies**	$5,213	$18,988	$4,179	$18,989	$1	0.01%
*	**Utilities**	$14,570	$5,196	$9,374	$5,196	$0	0.00%
*	**Capital Outlay**	$295,681	$1,044,882	$1,228,656	$693,000	($351,882)	-33.68%
*	**Debt Service**	$3,600,700	$3,623,050	$3,623,050	$3,625,150	$2,100	0.06%
**	**Jetport Parking Division**	**$4,119,313**	**$4,907,020**	**$5,034,725**	**$4,557,244**	**($349,776)**	**-7.13%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Jetport Airfield Deicing Fac. 58328700							
*	**Payroll**	$2,312	$2,000	$0	$2,000	$0	0.00%
*	**Contractual Services**	$659,169	$662,706	$662,706	$662,706	$0	0.00%
*	**Maintenance & Repair**	$823	$8,950	$9,795	$8,950	$0	0.00%
*	**Rentals**	$0	$0	$0	$0	$0	---
*	**Supplies**	$1,125	$1,125	$1,125	$1,375	$250	22.22%
*	**Utilities**	$0	$0	$0	$0	$0	---
**	**Jetport Airfield Deicing Fac.**	**$663,429**	**$674,781**	**$673,626**	**$675,031**	**$250**	**0.04%**

ACCOUNT DESCRIPTION		FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
Jetport Surplus 58328900							
*	**Administrative Svcs**	$0	$801,624	$0	$0	($801,624)	-100.00%
**	**Jetport Surplus**	**$0**	**$801,624**	**$0**	**$0**	**($801,624)**	**-100.00%**
****	**Jetport**	**$19,963,665**	**$26,578,275**	**$22,500,655**	**$24,074,754**	**($2,503,521)**	**-9.42%**
*****	**Jetport Fund (0583):**	**$19,963,665**	**$26,578,275**	**$22,500,655**	**$24,074,754**	**($2,503,521)**	**-9.42%**

CITY OF PORTLAND, ME
FY21 ORG CATEGORY SUMMARY EXPENDITURE REPORT

ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (12/31/19)	FY20 TOTAL PROJECTION	FY21 CITY MGR RECOMM	INCR (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
****** EF Total (500s):	$46,925,110	$56,788,363	$51,574,164	$54,179,760	($2,608,603)	-4.59%
Report Total:	$239,241,592	$263,520,934	$254,197,023	$256,696,405	($6,824,529)	-2.59%

CITY OF PORTLAND, ME
FY21 FUND DEPARTMENT SUMMARY REVENUE REPORT

	ACCOUNT DESCRIPTION	FY19 ACTUALS	FY20 REVISED APPRO (01/31/19)	FY20 TOTAL PROJECTION	FY21 ORIG DEPT REQUEST (JAN)	FY21 REVISED DEPT REQ (CM)	FY21 DR REVISED vs ORIG JAN	INCR / (DECR) FY21 / FY20	APPRO % CHG FY21 / FY20
*	City Council	$5,000	$5,000	$5,000	$5,000	$5,000	$0	$0	0.00%
*	City Clerk	$219,874	$228,094	$199,642	$221,763	$187,518	($34,245)	($40,576)	-17.79%
*	City Manager	$1,060,116	$1,011,715	$989,435	$1,031,247	$968,776	($62,471)	($42,939)	-4.24%
*	Assessor	$967	$1,000	$2,000	$1,500	$1,500	$0	$500	50.00%
*	Finance	$111,851,841	$111,100,778	$111,132,223	$16,298,596	$13,152,086	($3,146,510)	($97,948,692)	-88.16%
*	Legal	$182,531	$151,525	$666,525	$151,525	$151,525	$0	$0	0.00%
*	Human Resources	$76,056	$75,945	$75,945	$75,945	$75,945	$0	$0	0.00%
*	Parking	$9,876,489	$10,165,220	$8,695,804	$10,425,970	$7,264,735	($3,161,235)	($2,900,485)	-28.53%
*	Economic Development	$579,002	$596,748	$710,217	$732,662	$1,219,867	$487,205	$623,119	104.42%
*	Police Department	$3,222,454	$2,985,289	$2,957,046	$3,031,769	$3,215,674	$183,905	$230,385	7.72%
*	Fire Department	$4,136,313	$4,584,937	$4,580,689	$5,154,015	$4,887,080	($266,935)	$302,143	6.59%
*	Dept of Planning & Development	$813,197	$1,072,827	$815,763	$1,147,567	$746,865	($400,702)	($325,962)	-30.38%
*	Permitting & Inspections	$4,880,349	$4,901,064	$4,932,464	$5,102,583	$5,131,172	$28,589	$230,108	4.70%
*	Information Technology	$418,220	$433,387	$430,340	$431,331	$429,141	($2,190)	($4,246)	-0.98%
*	Public Works	$4,784,354	$5,128,213	$5,140,952	$5,178,812	$5,222,450	$43,638	$94,237	1.84%
*	Parks, Rec & Facilities	$7,375,011	$7,817,734	$5,299,025	$8,258,743	$5,828,980	($2,429,763)	($1,988,754)	-25.44%
*	Public Buildings & Waterfront	$3,281,082	$3,550,966	$3,279,129	$3,584,308	$1,620,873	($1,963,435)	($1,930,093)	-54.35%
*	Health & Human Services	$26,919,835	$28,709,303	$30,096,652	$30,624,917	$31,273,362	$648,445	$2,564,059	8.93%
*	Debt Service	$17,036,651	$19,731,496	$18,532,246	$20,579,492	$19,189,768	($1,389,724)	($541,728)	-2.75%
*	Pension	$968,080	$1,127,244	$940,853	$1,169,738	$1,159,691	($10,047)	$32,447	2.88%
*	Employee Benefits	$6,257,616	$6,513,614	$6,833,701	$7,039,885	$6,251,267	($788,618)	($262,347)	-4.03%
*	Liability Insurance	$162,939	$177,918	$353,954	$189,275	$189,275	$0	$11,357	6.38%
*	Memberships / Other	$0	$302,717	$0	$0	$654,516	$654,516	$351,799	116.21%
*	Finance	$0	($3,640,163)	$0	$0	$0	$0	$3,640,163	-100.00%
***	**GF Total (100 & 107):**	**$204,107,977**	**$206,732,571**	**$206,669,606**	**$120,436,643**	**$108,827,066**	**($11,609,577)**	**($97,905,505)**	**-47.36%**

PWM
Portland International Jetport

Finance Committee Jetport FY 2021 Budget Overview

August 5, 2020

Portland International Jetport FY21 Budget Summary

REVENUES:	FY 19 Budgeted	FY 19 Actuals	FY 20 Budgeted	FY20 Projected	FY21 Request	% Change
Terminal Division:	$15,729,371	$17,385,103	$16,970,819	$14,828,005	$10,568,720	-37.7%
General Aviation:	$189,431	$263,307	$246,500	$206,558	$212,680	-13.7%
Operations Division:	$42,625	$126,436	$58,125	$38,004	$37,500	-35.5%
Parking Division:	$7,406,650	$8,204,950	$8,585,042	$5,239,893	$4,616,007	-46.2%
Airfield Deicing Facility:	$744,670	$679,610	$717,789	$717,768	$732,000	2.0%
TOTAL REVENUES:	**$24,112,747**	**$26,659,406**	**$26,578,275**	**$21,030,228**	**$16,166,907**	-39.2%

EXPENDITURES:	FY 19 Budgeted	FY 19 Actuals	FY 20 Budgeted	FY20 Projected	FY21 Request	% Change
Administration:	$1,047,618	$1,029,239	$1,221,478	$1,098,819	$1,145,364	-6.2%
Jetport Field:	$4,185,665	$2,794,179	$4,615,299	$3,465,570	$4,220,697	-8.5%
General Aviation:	$17,168	$15,205	$17,168	$15,268	$17,168	0.0%
Fringe & Indirect Costs:	$3,960,802	$3,604,427	$4,084,313	$3,722,275	$4,288,163	5.0%
Operations:	$2,675,598	$2,639,442	$2,771,811	$2,460,021	$2,363,263	-14.7%
Terminal:	$6,010,333	$5,447,103	$7,140,758	$5,642,925	$6,396,682	-10.4%
Marketing:	$501,890	$364,308	$598,640	$387,425	$411,140	-31.3%
Parking:	$4,558,489	$4,213,959	$5,235,443	$4,667,726	$4,557,244	-13.0%
Airfield Deicing Facility:	$700,661	$663,429	$674,781	$673,627	$675,031	0.0%
TOTAL EXPENDITURES:	**$23,658,224**	**$20,771,291**	**$26,359,691**	**$22,133,656**	**$24,074,751**	-8.7%
SURPLUS (DEFICIT):	**$454,523**	**$5,888,115**	**$218,584**	**($1,103,428)**	**($7,907,844)**	

Portland International Jetport

Portland International Jetport FY21 Budget Summary

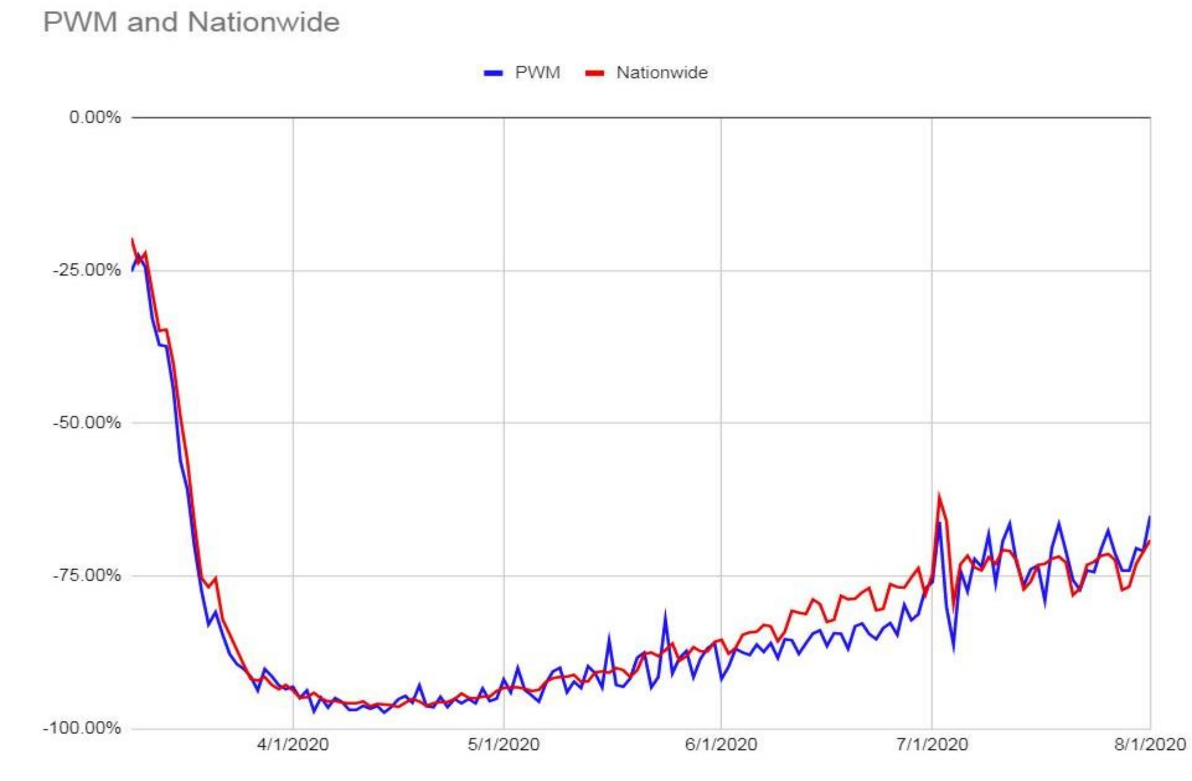
	FY 19 Budgeted	FY19 Actual	FY 20 Budgeted	FY20 Projected	FY21 Request	
SURPLUS (DEFICIT):	**$454,523**	**$5,888,115**	**$218,584**	**($1,103,428)**	**($7,907,844)**	
Total Jetport FTEs:	56		59		57	
Total Operating Revenues:	$24,112,747	$26,111,066	$26,578,275	$21,030,228	$16,166,907	
Interest on Invenstments	$100,000	$592,350	$161,000	$161,000	$161,000	
CARES Act Funds of $12.162 M				$1,927,607	$7,960,000	
Less: M&O Expenses:	($17,233,362)	($16,564,361)	($18,499,229)	($17,319,396)	($17,300,997)	
Net Revenue:	$6,979,385	$10,139,055	$8,240,046	$5,799,439	$6,986,910	
Debt Service:	$4,142,963	$4,142,963	$4,134,813	$4,164,813	$4,124,495	
Debt Service Ratio:	**1.68**	**2.45**	**1.99**	**1.39**	**1.69**	
Airline Revenues:	$8,265,818	$8,637,615	$8,292,678	$8,769,971	$5,649,286	-31.9%
Enplanements:	951,000	1,107,901	1,075,000	819,738	559,000	-48.0%
Airline C.P.E.:	$8.69	$7.80	$7.71	$10.70	$10.11	31.0%

Cash Balance, as of 08/04/2020 $21,649,428
Excludes $3,052,107 PFC

Operating cost per day: $47,400
Days cash on hand is: 457

Portland International Jetport

Covid-19: PWM and National Impact



PWM has seen a slow upward trend from its low point in passenger throughput.

- PWM Low: April 14, 2020 down 97.3% compared to the same day in 2019.
- Nationwide Low: April 16, 2020 down 96.4%.
- For last week the nation was down 73% and PWM was down 70.6%.

Portland International Jetport

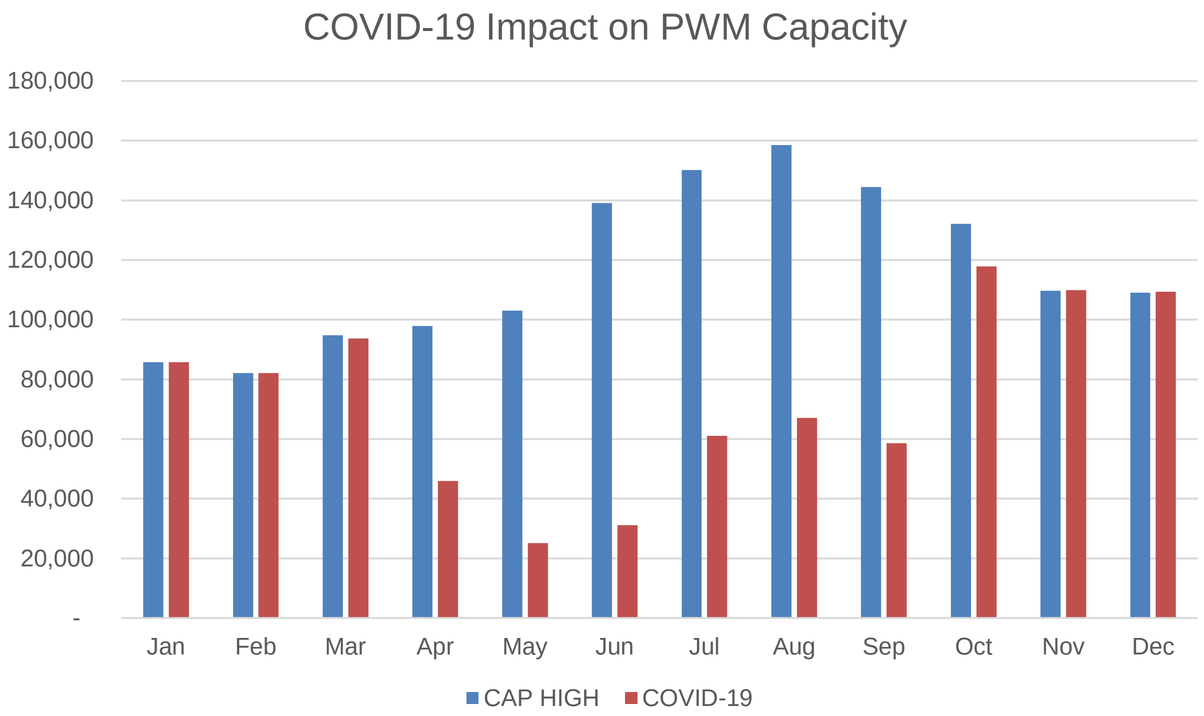
Passenger Statistics: Historical Enplanements

	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total
2009	53,194	56,597	65,801	60,412	66,607	78,514	98,852	107,730	81,361	86,345	64,245	59,012	878,670
2010	54,572	52,300	64,097	68,263	67,812	77,122	91,115	101,234	78,666	81,631	63,434	54,952	855,198
2011	51,278	53,493	65,925	63,835	68,188	76,236	92,855	95,219	77,163	79,097	61,393	55,139	839,821
2012	49,310	51,971	60,574	64,041	68,543	74,159	87,503	92,742	77,661	76,475	58,972	54,103	816,054
2013	50,413	49,175	60,393	66,643	70,906	74,518	90,596	96,583	82,396	84,320	59,029	58,972	843,944
2014	48,818	48,770	64,414	65,873	69,448	75,085	88,763	96,224	82,881	85,388	58,365	60,012	844,041
2015	48,563	46,461	59,348	64,355	71,113	82,041	97,206	102,054	86,623	87,892	65,595	58,702	869,953
2016	49,982	48,897	61,051	66,309	72,695	79,392	95,454	100,668	92,260	94,762	68,821	65,138	895,429
2017	54,499	50,256	65,566	67,338	75,344	84,231	101,368	104,165	92,530	99,996	71,613	64,343	931,249
2018	56,272	57,672	62,490	77,423	81,816	100,961	122,194	130,339	110,634	115,234	83,995	74,537	1,073,567
2019	64,824	65,678	77,180	78,421	84,340	100,525	119,151	127,461	113,123	110,707	*77,611*	*75,017*	1,094,038
2020	67,985	67,499	36,979	2,535	7,184	14,486							196,668
Change ENP	**4.9%**	**2.8%**	**-52.1%**	**-96.8%**	**-91.5%**	**-85.6%**							
Cap 20	85,779	82,098	93,743	45,881	25,765	31,152	61,070	67,038	58,608	117,891	109,903	109,311	**888,239**
LF 20	**79%**	**82%**	**39%**	**6%**	**28%**	**47%**	**0%**	**0%**	**0%**	**0%**	**0%**	**0%**	**22.1%**
Cap 19	88,780	80,783	90,923	92,011	103,822	121,715	137,503	142,466	126,980	122,380	93,111	90,600	**1,291,074**
LF 19	**73%**	**81%**	**85%**	**85%**	**81%**	**83%**	**87%**	**89%**	**89%**	**90%**	**83%**	**83%**	**85%**
Change CAP 19/20	-3.4%	1.6%	3.1%	-50.1%	-75.2%	-74.4%	-55.6%	-52.9%	-53.8%	-3.7%	18.0%	20.7%	-31.2%
Cap 18	82,705	72,913	85,473	95,466	104,825	125,797	143,457	148,580	132,357	132,078	104,788	98,521	**1,326,960**
LF 18	**68%**	**79%**	**73%**	**81%**	**78%**	**80%**	**85%**	**88%**	**84%**	**87%**	**80%**	**76%**	**81%**

Record Month

Portland International Jetport

COVID-19 Impact on 2020 Capacity



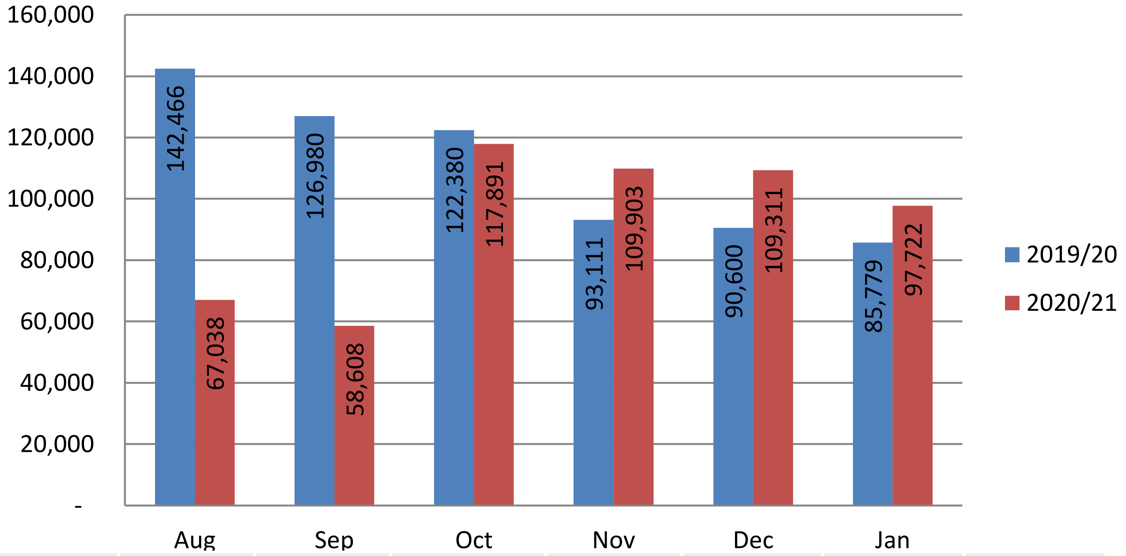
Outbound Capacity is down 519,030 seats.

This represents a reduction of 40.18% from the initial pre-pandemic 2020 Schedule.

Available Seats out of PWM August 2020 – January 2021

Available Seats

Updated 08/03/2020



Change 19/20	(75,428)	(68,372)	(4,489)	16,792	18,711	11,943	(100,843)
%	-52.9%	-53.8%	-3.7%	18.0%	20.7%	13.9%	-15.2%

Outbound Capacity is down 100,843 seats over the next six months. This is a decrease of 15.2% year-over-year.

Portland International Jetport

Thank you!

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HMS HOST
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Inland
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FedEx®
Elite Airways
jetBlue AIRWAYS
CONVENTION + VISITORS BUREAU PORTLAND MAINE
enterprise rent-a-car
POLICE PORTLAND MAINE
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DELTA AIR LINES
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PWM Portland International Jetport

Department Change Summary - Public Works - General Fund
FY21 City Manager Recommended Budget Highlights

Total Expenditure Request	
FY21 Expenditure Request	$ 13,655,734
FY20 Expenditure Budget	$ 14,636,202
$ Change	$ (980,468)
% Change:	**-6.70%**
Payroll	$7,918,501
Benefits	$86,342
Other Expenses	$5,650,891
Total Revenue Budget	
FY21 Revenue Request	$ 5,222,450
FY20 Budget	$ 5,128,213
$ Change	$ 94,237
% Change	**1.84%**
Total Budget-Net	
FY21 Request-Net	$ 8,433,284
FY20 Budget-Net	$ 9,507,989
$ Change	$ (1,074,705)
% Change	**-11.30%**

Major Budget and Operational / Public Impacts

10 Position Cuts: Account Clerk 2 and Office Associate in Administration, 2 Maintenance Worker 2 positions and the SW Manager in Solid Waste, the Project Manager, Transportation Engineer and Paving Coordinator in Transportation Operations/Engineering, the Customer Service Specialist in Engineering and a Fleet Supervisor

3 positions being eliminated in Transportation Engineering are result of a reduction in work for the next 12-18 mos

Significant reductions in temporary services in Streets & Sidewalks and Islands will result in limited to no flower gardens or landscaping on Peaks Island and a reduction in service with no fill ins for vacations

Reductions in contractual services and equipment rental in Winter Operations will result in extending the time for plow routes by one to two hours on arterials and collectors and possibly longer on residentials

Spring leaf and yard waste collection has been eliminated

Collection of recyclables on holidays has been eliminated

The street markings including lines, crosswalks, stop bars, etc. will be done only once per year instead of twice, which will cause most markings in the City to fade befor the next annual painting

High quality paint markings are eliminated these are used in high traffic/pedestrian areas and last for 3 to 5 years and are safer in these locations than paint

Flashing speed signs have been eliminated, so no new ones will be installed

Fuel costs were cut significantly due to taking advantage of excellent market prices this past spring

Significant cuts to contractual services and material and supply accounts will result in less work being done.

CITY OF PORTLAND

Planning and Urban Development Dept./Christine Grimando, Director

Economic Development Dept./Greg Mitchell, Director

Housing and Community Development Division/Mary Davis, Director

MEMORANDUM

TO: **City of Portland Finance Committee**

FROM: **Christine Grimando, Planning and Urban Dev. Director**
Greg Mitchell, Economic Development Director
Mary Davis, Housing and Community Dev. Div. Director

Cc: **Jon Jennings, City Manager**

DATE: **August 3, 2020**

SUBJECT: **Creation of Housing and Economic Development Department: Housing & Community Development Division and Economic Development Department Merger**

This Memo has been jointly prepared by Greg, Christine, and Mary to support a proposed merger of the Housing and Community Development Division located in the Planning and Urban Development Department with the Economic Development Department. The new Department is listed as Housing and Economic Development in the FY21 City Manager's Recommended Budget

OVERVIEW

The FY20 Economic Development Department (EDD) included a total of nine positions. See attached organization chart.

The FY20 Housing & Community Development Division (HCD), currently part of the Planning & Urban Development Department (PUD), includes a total of eight positions of PUD's 27 total positions inclusive of Housing related positions in the PUD Admin. See attached HCD organization chart.

REASONS FOR THE MERGER

Highlights to <u>support</u> the merger include:

- A merger would allow for more attentiveness to potential housing investment in the City of Portland, reorganizing existing staff to shift position lending, underwriting, and administrative responsibilities to create efficiencies and increase staff capacity. This will allow for more staff time dedicated to proactively engaging with property owners and developers to stimulate housing investment in Portland.

- EDD currently includes management of two HUD/CDBG funded programs that already lends itself to cross-department coordination, and a merger would therefore consolidate the City's CDBG programs.

- In addition to CDBG programs, both offices manage federal and state grant funds utilized to underwrite and invest in development projects (HCD – housing, and EDD through PDC - commercial).

- There is an existing working relationship between EDD and HCD to support TIF CEA projects, sale/lease of City-owned property for housing developments (21 Randall Street, 165 Lambert Street, 43/91 Douglass Street, etc.), and other public-private affordable and workforce housing partnerships; this would allow for EDD to streamline management of these financial tools and transactions in one department.

- Both EDD and HCD work with an overlapping developer base.

- A merger has the potential to create synergy around future City investment in housing and workforce investment, as directed by the Council adopted Five-Year Consolidated Plan. One new possible policy direction is to utilize CDBG funds to invest in workforce training instead of other activities.

- Both offices are located on the same floor, which would facilitate HCD's integration into EDD.

- Another opportunity that would be enhanced by HCD's movement into EDD would be to modify the Housing Trust Fund investment to recapture City investments versus forgivable loans to create a more sustainable funding source to support City investment in housing.

ADDITIONAL CONSIDERATIONS

One critical issue is that housing policy and implementation is among PUD's core functions, and a merger that groups grant funding, TIF financing, property transactions, and related core economic development functions together should be done so as not to detract from housing policy capacity in Planning. The HCD Division Director and the Housing Program Manager positions make important contributions to Planning housing policy initiatives currently. PUD and EDD will continue to collaborate on the numerous housing, development, and policy matters that involve both departments. Coordination between the two Departments to ensure that policy, as well as economic and community development program needs are met, will be critical in the transition and into the future.

FUNDING

HCD staff and overhead are primarily funded by HUD/CDBG and HOME funds along with City General Funds covering 29% of the cost of the HCD Division Director position.

Also, an estimated $19,365 in HUD/CDBG funds covers the cost of the following PUD positions:

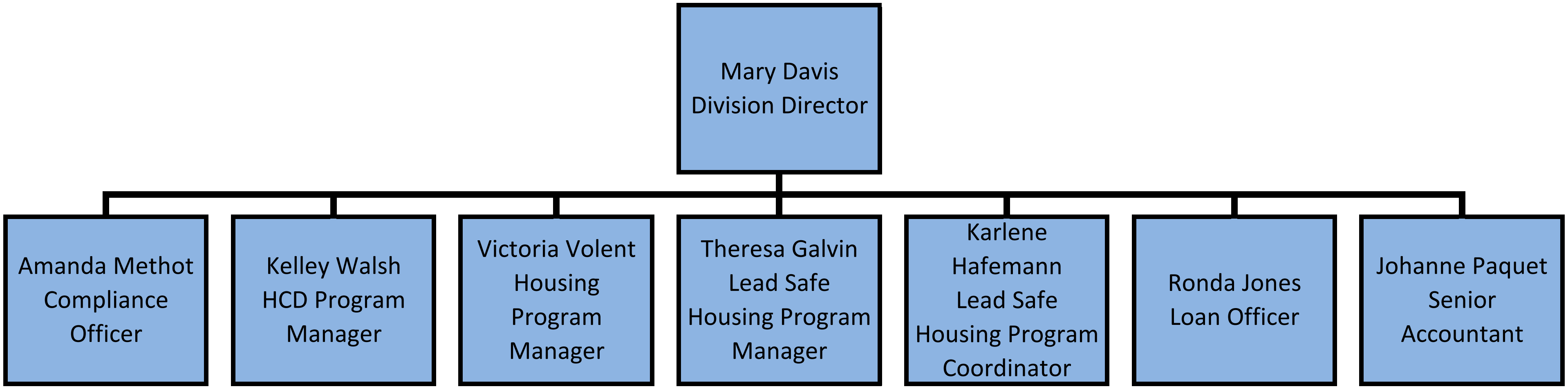
- 10% of a Senior Planner position $6,407.25
- 15% of Historic Preservation staff $12,957.75

EDD staff and overhead are primarily covered by TIF district funds, including a portion of the costs of the City Manager and PUD Director positions. There should be a discussion on the use of TIF funds to cover the City General funds costs of the HCD Division Director position.

NEXT STEPS

The Economic Development Department Director Greg Mitchell, the Planning & Urban Development Director Christine Grimando, and Housing and Community Development Division Director Mary Davis are available to discuss or provide additional information on the reorganization along with any questions about the Planning and Urban Development and Housing and Economic Development budgets in general.

Housing & Community Development Division



1/2020

ECONOMIC DEVELOPMENT DEPARTMENT

ORGANIZATIONAL CHART

- Director
  Greg Mitchell
  - Business Programs Manager
    Nelle Hanig
  - Waterfront Coordinator
    Bill Needelman
  - Office of Econ. Opportunity Director
    Julia Trujillo Luengo
    - Outreach and Initiatives' Coordinator
      Angelina Klouthis
      - Goodwill/Vista Volunteer
        Haley Brazier
  - Senior Executive Assistant
    Lori Paulette
  - Office of Creative Portland
    - Director
      Dinah Minot
      - Executive Assistant
        Katherine Page