

City of Portland, Maine
Remote Finance Committee Meeting
Tuesday, April 27, 2021
5:00 PM, via ZOOM

AGENDA

ZOOM MEETING INFORMATION

This meeting will take place remotely using Zoom. Virtual meetings are allowed using emergency legislation approved by LD 2167; 1 M.R.S. §403A, that authorizes cities and towns to conduct meetings online. Allow your computer to install the free Zoom app to get the best meeting experience. If you are not able to attend live, a recording will be uploaded to portlandmaine.gov/livestream the next day.

Please click the link below to join the webinar:

<https://zoom.us/j/94019530231?pwd=OTBPUjVqOGlmKzF1Snd6YWtneE4rZz09>

Passcode: 897860

Or One tap mobile :

US: +16465588656,,94019530231# or +13017158592,,94019530231#

Or Telephone:

Dial(for higher quality, dial a number based on your current location):

US: +1 646 558 8656 or +1 301 715 8592 or +1 312 626 6799 or +1 669 900 9128 or
+1 253 215 8782 or +1 346 248 7799

Webinar ID: 940 1953 0231

International numbers available: <https://zoom.us/u/abxIVGHyKg>

1. Introductions

2. FY22 City Manager Recommended Budget – Overview from Finance Director

At the meeting the Committee will hear a brief presentation from City Finance Director Brendan T. O’Connell regarding the FY22 budget, major highlights, American Rescue Plan Act funding and impact on sustaining City services, and comparative data from the last 5-10 budget years. This is a discussion item only - no action is scheduled for the current meeting. Link to presentation:

https://docs.google.com/presentation/d/1-dD7E_MMcnRO2aoVCAkyMKpxN7s1GGgBNDDt2nk-LzM/edit?usp=sharing

3. FY22 City Manager Recommended Budget – Detailed Department by Department Review

At the meeting the Committee will begin detailed review of the FY22 City Manager's Recommended budget and hear from several City Departments including: Jetport, Parking, Public Works and other smaller Departments. This is a discussion item only - no action is scheduled for the current meeting.

4. Review of Upcoming Committee and City Budget Dates

- a. Joint City/School Finance Committee Meeting 4/29 – 5:00PM (Public Hearing)**
- b. City Finance Committee Meeting 5/6 – 5:00PM**
- c. City Council Budget Workshop – 5/10 – 5:00PM**
- d. City Finance Committee Meeting – 5/13 – 5:00PM**
- e. City Council Meeting - Budget 1st Read - 5/17 – 5:00PM (Public Hearing)**
- f. City Finance Committee Meeting – 5/20 – 5:00PM (Public Hearing)**
- g. City Council Meeting - Budget 2nd Read and Vote – 6/7 - 5:00PM**

5. Adjournment

City of Portland, Maine

City Manager's Recommended Budget



FY22 Budget

July 1, 2021 – June 30, 2022



CITY OF PORTLAND
Executive Department
Jon P. Jennings, City Manager

April 26, 2021

To Mayor Snyder and Members of the Portland City Council:

Pursuant to Article VI, Section 5(e) and Article VII, Sections 5 and 6 of the City of Portland Charter, I am hereby submitting the City Manager's Recommended \$268 million FY22 Municipal Operating Budget, which results in a 4% reduction to the municipal portion of the tax rate.

With more than a year now under our belts of working essentially in emergency-response mode to prevent the spread of COVID-19 while also providing municipal services in pandemic conditions, we are starting to feel hopeful there is light at the end of the tunnel. However, we continue to feel the effects the pandemic has had on our staff, resources, and revenues. We drastically reduced our budget last year in light of the impact COVID had on our revenue streams and the impact it had on our taxpayers. While it was not easy to make reductions in our staff and services, I felt it was particularly important to ensure there was no property tax rate increase as we all dealt with difficult economic times. In fact, I'm proud that we ended up being able to present a 4 cent property tax rate decrease on the City side of the overall budget last year. Making those tough decisions was the right thing to do given the circumstances, and has helped ensure this year is not as bleak. As we set about our budget work this year, our goal was to come up with a measured and moderate budget; one that would have as minimal of a tax rate increase as possible, but also one that would start the process of getting us back to where we were before the pandemic hit. We expect it will take a few budget cycles to get us back to FY19 levels as the economy recovers, but this budget does begin that rebuilding process.

Our FY22 revenue outlook continues to feel the effects of the pandemic. Recent estimates from our Finance Department indicate that the City had COVID related revenue losses of nearly \$28 million during FY21 and the tail end of FY20. Revenue estimates for FY22 have also dropped by millions of dollars in a number of key categories when compared to the most recently completed fiscal year prior to the pandemic. These losses are made up of many activities which will not operate or will operate at a significantly reduced level during life in a pandemic. These include a reduction of approximately \$1.9 million in key Parking Department revenues, \$1.7 million in key Parks & Recreation Department revenues from a lack of events, lessons, and programs, \$1.9 million in Facilities & Waterfront Department revenues from cruise lines and other vessels, a \$1.6 million reduction in estimated excise tax revenue, and many more. While some aspects of life have re-opened, several of these key revenue areas continue to not function or not function at the same level in which they existed previously. We expect it will take some time for our revenues to fully rebound. While our department directors took a hard look at where we could make reductions related to these revenue losses, we also continue to face many cost increases outside of our control, which exceed the regular rate of inflation, such as debt service costs (an approximately \$1 million increase in our pension obligation bond debt service alone), increases in the tax levied by Cumberland County, increases in our required METRO contribution, and contractually obligated union wage increases.

I'm proud that Portland is a city that is committed to being compassionate, one that goes above and beyond in taking care of its people. I'm also thankful for this commitment as it has been relied upon more than ever before due to the ripple effects of the pandemic. The budget I'm presenting continues to dedicate a significant amount of our money and staff resources to providing social services, emergency shelter, public health, and long-term care to our neediest populations. Our Health and Human Services Department continues to be our largest City department with more than 350 employees. Over this last year they have worked tirelessly to provide crucial services to their clients and the public at-large during the pandemic. For the third consecutive year this Department received the largest funding increase of any staffed Department. In FY22, the increase in HHS funding of nearly \$2.7 million is over three times larger than the increase in any other staffed Department. Since FY11 the Health & Human Services budget has risen by more than \$9 million, more than double the size of the increase in any other staffed Department over that same period.

I have made it a priority to run our municipal operations and implement Council policies in the most efficient and effective manner, and in a way that limits the burden on taxpayers. I have always been concerned about the affordability of our city and how government can be a driver of costs associated with this. This is why I once again asked Department Directors to take a hard look at their budgets. In light of the negative impacts from the pandemic, we strived to prepare a budget that balanced operational goals and needs with Council priorities and cost increases outside of our control. Our goal was to do this by strategically using grant and COVID-relief funds with as little of a tax rate increase as possible.

As a result, this recommended budget does include building back up some staff and resources in areas in which activity has resumed and in areas to meet Council goals. After the tough decisions we made last year, which included a reduction of 65 City positions, this budget includes the restoration of 20.5 full-time employees (FTE). This demonstrates how we're beginning to rebuild back to pre-COVID staffing levels where we averaged approximately 1290 FTEs in the General Fund from FY17-20. That number dropped off to 1250 last year and with the addition of 20.5 in this budget, we'd be back up to 1271 FTEs.

The American Rescue Plan (ARP) approved by the federal government does provide us with a backstop to recoup some of these revenue losses. It is expected that Portland will receive roughly \$48 million over the course of two fiscal years. As we continue to wait for the guidelines for how this money can be used by the December 2024 deadline, our Finance Director and I have crafted a three-year plan for how we can use a portion of the funds to cover some of our revenue losses in COVID impacted categories. This plan gradually reduces the need to cover key revenue loss areas over the course of the next three fiscal years as the expectation is that these revenues will slowly return. Preliminarily, this recommended FY22 budget does include the use of \$8.75 million in ARP funds. Doing so allows us to sustain municipal services while presenting a budget with a property tax rate decrease, something I continue to believe is the right thing for our taxpayers as we slowly rebuild. I am also recommending using \$5-6 million of ARP funds in FY23 and \$2-3 million in FY24 to recoup remaining losses as revenues in key categories climb back to pre-COVID totals. After addressing the COVID related revenue losses in City budgets, the use of remaining ARP funds should be decided by the City Council with staff recommendations made outside of the fiscal year budgeting process.

In light of all this, I'm proud to present you with a recommended budget that includes a **4% decrease in the tax rate** on the City side of the overall budget. It should be noted that if it weren't for the use of \$8.75 million in ARP funds in this budget, we'd be looking at a projected tax rate increase of in excess of 4% to maintain current levels of municipal services. We are very grateful to the Biden Administration and members of Congress who voted to support the American Rescue Plan. I

	City	County	School
FY16	\$9.83	\$0.68	\$10.12
FY17	\$10.08	\$0.70	\$10.33
FY18	\$10.28	\$0.76	\$10.61
FY19	\$10.54	\$0.80	\$11.14
FY20	\$10.79	\$0.83	\$11.69
FY21	\$10.75	\$0.87	\$11.69
FY22 Proposed	\$10.28	\$0.88	\$12.33

believe it also important to bring forward a budget decrease due to the implementation of the city-wide revaluation process. Should there be any additional priorities the Council wants to address, I felt it most appropriate for those decisions to be made by the Council before being added to the final budget.

The total increase on the City portion of the tax levy during my six budgets as City Manager has only been 4.58% assuming approval of the budget as presented. This represents an average of less than 0.76% increase per year. To provide some context, over that same time period, the Schools portion of the tax rate has increased by 21.8% and the County Tax rate has increased by 29.4%.

Over my tenure as City Manager, I have challenged myself and staff to think of ways in which we can be innovative to improve the experience of our customers and streamline internal processes. Part of our commitment to innovation allowed us to more easily meet the needs of our residents during the pandemic. Our digital tools and services were accessed more than ever before as people sought real time information. We were able to unveil a new chat bot on our website, so people could more easily and quickly find the information and answers they were seeking, and we stood up a dedicated website for our COVID-19 public health campaign. We're in the process of further upgrading our website capabilities as we know the demand for people to access information and perform transactions and services digitally will continue to grow. And we recently launched a new civic engagement platform that will serve as a digital town hall in order to better foster two-way communication with our residents. As we continue to predominantly interact with people virtually, this will provide a key way for us to receive input on the work we're doing. We also pivoted quickly to conducting Council and Committee meetings online via Zoom. One benefit of this has been greater public participation and access for those who previously couldn't attend our in-person meetings. We look forward to continuing our efforts in communicating more effectively with our residents and customers.

I'm proud of what we've accomplished over my six years as City Manager -- the progress we've made in making municipal government more compassionate, innovative, inclusive, and transparent. As well as our efforts to address some of the long neglected critical infrastructure projects. We purchased our streetlights from Central Maine Power and used the cost savings to convert the lights to LED technology, and deployed intelligent traffic signals to improve congestion in some of our busiest intersections. I'm proud of what we have accomplished in our Capital Improvement Plan budgets as well. Since 2015, we've invested over \$50 million in transportation projects to upgrade our streets, signals and sidewalks. The City has also authorized over \$250 million since 2013 to invest in stormwater and sewer projects to update our aging infrastructure to prevent combined sewer overflow discharge into Back Cove and Portland Harbor, and become compliant with our consent agreement with the U.S. EPA and Maine DEP. We also expanded and improved our commitment to recycling with the addition of new recycling carts for residents. And thanks to the support of the City Council, we have invested over \$20 million in the rebuilding of our aging fleet of City and School vehicles since 2015, a category of assets which had not received adequate funding prior to my arrival. Through these investments we also incorporated hybrid and electric vehicles into our fleet and have added charging stations.

In addition to the policy changes that have been implemented to spur the creation of affordable housing, we've also made significant investments in the Jill C. Dusen Housing Trust Fund through our fiscal year budgets. Inclusive of the amounts being proposed for FY22, since 2015 we will have allocated over \$4 million into the housing trust fund. This year's budget also includes a \$250,000 direct allocation on top of the traditional mix of revenue streams which are earmarked for the fund.

We've made major internal investments in our technology infrastructure in order to achieve efficiencies with staff work time and improve our customer response times. This included an upgrade to the Google for Government platform as well as the implementation of Tyler Technologies' software. We're now in a place to be able to better manage our data and make sure we're using it strategically to inform our decision making processes. These decisions have led to greater efficiencies in our municipal operations, allowing us to achieve savings that we can reinvest toward our long-range goals.

Customer service has also been a top priority of mine during my tenure. This can be seen through the creation and realignment of city departments, like the creation of the Permitting & Inspections Department and realignment of the Parks, Recreation & Facilities Department in 2016, and the combination of the Housing & Economic Development Department in 2020. We also instituted customer service trainings for staff, extended the hours of operation in the Treasury Office to include one late night a week so customers have greater ability to conduct transactions, deployed new electronic multi-space parking meters with the ability to pay via a mobile app, increased our live-streaming capabilities of Council and Committee meetings, and unveiled a mass notifications system to send emergency alerts as well as routine city news.

We also made great strides in increasing our diversity and inclusion efforts as part of our commitment to being a welcoming city. We funded a workforce diversity and inclusion specialist position, implemented new diversity and inclusion workshops and training for staff, some of which included language access, cultural competency, and reducing bias. In this budget proposal, we've included funding for the National League of Cities Race, Equity, and Leadership (REAL) training for city and library staff. Since 2015, we've also increased the score Portland received from the Human Rights Campaign's Municipal Equality Index by 19 points, earning a 94 in 2020. I'm thankful of the time our Human Resources staff has spent making sure our policies, practices, training, and benefits are inclusive to the people we employ and serve.

FY21 RECAP

Fiscal Year 2021 had us operating in emergency response mode as we operated within the new normal confines of the COVID-19 pandemic. Revenue losses and major changes in our service delivery were incorporated into the budget which was approved by Council just a few months ago in October 2020. When comparing FY21 projected final revenues to FY19 revenue levels, the City estimates a COVID related decrease in key revenue lines of approximately \$16.6 million.

As the social services center of the state, our commitment to providing key health and human services became even more necessary as our people felt the effects of the pandemic. Our emergency shelter services expanded as need increased, operating a second 24-hour shelter facility. The second facility became a contracted hotel with 144 individual rooms. This created appropriate social distancing allowing those who needed emergency shelter to safely access it during the pandemic. Additionally, individuals were provided non-congregate shelter options through emergency general assistance. The housing teams at both Oxford Street and Family Shelters did a tremendous job overcoming housing challenges due to the pandemic. Our staff worked extremely hard to find permanent housing solutions for our most vulnerable neighbors, as well as working with area landlords to keep formerly homeless individuals housed. The Oxford Street Shelter placed a total of 91 clients, 32 of whom were long-term stayers into permanent housing. The 91 housing placements represent 23,392 bed nights or 64 years. The 32 long term stayer placements represented 17,229 of those bed nights or 74%. The Family Shelter served 173 families totaling 586 individuals with 0% recidivism. They housed 115 families totaling 406 individuals. And at the India Street Health Center, we increased our outreach efforts to ensure continued access to needle exchange services and implemented a contact-free system, as well as pre-screening protocols for STD and Free Clinic patients to maximize how many we could accommodate during each clinic session. Needless to say, the emergence of COVID vaccines has been welcomed, and staff remain focused on providing essential services.

We also continue to make progress toward the creation of a fully modern homeless services center at 654 Riverside Street that will provide emergency shelter services with on-site access to food, health care, housing counseling, and all other related wrap-around services in order to provide a more humane experience for those who are in need of these critical and basic services. In light of COVID-19, we incorporated pandemic safety measures into how the facility will be constructed and operated. In February of this year, we issued a Request for Proposals from developers for the creation of this new building with the idea that once constructed, the City will lease the space to operate the new facility.

As of the beginning of 2021, the Planning and Urban Development Department has seen applications continue to flow in for review. While we can't say how many applications we would have received if not for COVID-19, we've seen no drop in what was already a tremendously busy year (and years) for new projects. These applications include residential and mixed-use development like 165 Lambert Street (in review), 52 Hanover Street in Bayside (approved), 200 Federal Street on Federal Street (in review), and the redevelopment of the Mercy Hospital campus on State Street (in review), in addition to commercial/industrial and institutional projects like the Cold Storage project on West Commercial Street (approved), Canal Landing Building F located at 100 West Commercial Street (in review), USM campus planning project (approved), and the Preble Street Emergency Shelter on Portland Street (approved). More than 200 site plan applications were reviewed this year, as well as more than 300 historic preservation reviews, and 10 map and/or text amendment applications, ranging in size and complexity.

Planning & Urban Development has also made significant progress on its long-range planning initiatives. In the transportation realm, this work has focused on completing several long-range planning projects (the Commercial Street Operations & Master Plan and the Peaks Island Landside Operations Study) and developing our multi-modal infrastructure (including our network of multi-use path, neighborhood byway, and bicycle lanes, and preparing for the launch of a bikeshare system). From a land use policy perspective, we have reviewed and made recommendations on privately-initiated land use code amendments, as well as conducted research, outreach, and analysis around public land use initiatives, such as the shelter zoning work, and disposition of City properties for new housing creation. Lastly, we have made significant strides in advancing ReCode, our effort to update the city's land use code. In November of 2020, the City Council voted to adopt Phase I of the ReCode, enacting a more consistent, succinct, and legible version of the land use code, which included several significant policy changes around Accessory Dwelling Units, parking policy, and sign standards. Building off the momentum of Phase I, we've recently commenced work on Phase II of ReCode, which will be focused on critical issues related reflected in the city's Comprehensive Plan, such as sea level rise, climate change mitigation, housing affordability, and zoning standards. We've also embarked on revising and restructuring our city's Design Manual in an effort to create a more accessible and user-friendly document to ensure design outcomes that align with city policies. The department has had a busy year with Public Art proposals, as well, including the Great Black Hawk sculpture in Deering Oaks, Brighton Ave Roundabout public art installation, Gathering Stones (TEMPOArts), and the Black is Beautiful Cove Street mural (Indigo Arts).

Beyond this, we continue to make great strides toward the Council's goal of creating more housing in our city. Approximately 400 units of housing were approved in 2020, with hundreds more in review for 2021. All are needed additions to the city's overall housing supply so we can diversify our housing types and affordability levels, many with implications for Portland's Jill C. Dusen Housing Trust Fund. A total of \$421,717 was contributed to the housing trust in 2020 from Inclusionary Zoning contributions, and \$30,448 from hotel inclusionary requirements. While the pandemic slowed down the schedule for low-income housing tax credit projects, staff expects that six projects will be under construction during fall 2021, creating 260 units and renovating 100 units of affordable housing. Our Housing & Economic Development Department facilitated the sale of City-owned properties to leverage the creation of new affordable housing, including: 43/91 Douglass Street and 21 Randall, which will be before the Council for approval in May; 622 Auburn Street/0 Gray Road in Falmouth, which is currently out to bid with responses due by May 4; and the approved Purchase and Sale Agreement for 165 Lambert Street, with an anticipated closing in early May.

Our small business community, which makes Portland so unique, continues to face extraordinary challenges as a result of the on-going pandemic. In response, the Housing and Economic Development Department provided over 360 small Portland businesses and nonprofits with free PPE, funded through the Maine Cares Act. Through COVID Community Development Block Grant (CDBG) funding, the Department provided Winter Business Sustainability Grants of up to \$9,000 each to 11 restaurants, and, through the Portland Development Corporation (PDC), provided Microenterprise Grants of up to \$5,000 to 81 businesses. Also, the PDC set aside City loan funds for pandemic-impacted small businesses

through its Rapid Response Micro Loans, providing 15 loans of up to \$10,000, with \$5,000 forgivable if the business retained or hired back at least 50% of its pre-COVID employees/jobs. Lastly, the PDC deferred loan payments for 24 businesses with City loans for up to three-to-five months.

To assist our arts and creative economy during the pandemic, Creative Portland (CP) raised \$90,000 for the Artist Relief Fund, which supported over 85 individual artists, awarding each a \$500 grant. An open and ongoing application process, the fund is now also open to small arts businesses and sole proprietors. CP also hired 18 artists to participate in the public health messaging program by creating unique art banners, murals, flagpoles and signs. In addition, CP hired four artists to create permanent public art on four existing bus shelters, with the support of an NEA Our Town grant, and in partnership with Metro and the Greater Portland Council of Governments. Finally, CP managed and mentored nine new fiscal sponsorship arrangements with organizations pivoting their practices and adapting to the pandemic.

The Portland International Jetport continued its record for customer service, winning Best Airport in North America in the 2-5 million passenger category (its fourth consecutive award); but like airports nationwide, FY21 saw Jetport passenger volumes down more than 65% from 2019 levels due to the pandemic. Thankfully, federal relief funding covered expense shortfalls caused by this significant reduction in passenger traffic and positioned the Jetport well for a more sustained and robust recovery in FY22. The Jetport is already seeing signs of this recovery with recent announcements of new air service to the Midwest. In fact the number of seats for sale out of the Jetport in June of this year is up 7.7% over June 2019. This is a positive sign for the Jetport and for the many businesses that rely on tourism in Portland and throughout the region.

BUDGET GOALS & REALITIES

Given we're not over the effects of the pandemic yet, I asked every department head to prepare their budgets conservatively so we could meet the goal of an overall budget with as minimal of a tax rate increase as possible. I'm proud of the work they did to prioritize our needs given the situation we're in. Several departments came in with decreases or at roughly a flat rate. For the majority of departments with increases, it's important to note that their funding is still below pre-pandemic levels.

The reality is that we are facing significant erosion across many revenue categories due to COVID. Portland prides itself on having the most diverse revenue base in Northern New England with 54% of our FY21 general fund revenue coming from non-property tax sources (charges for services, licenses and permits, intergovernmental revenue and more).

As was stated before, balancing the budget with a tax rate decrease this year is only due to the use of ARP funds. Otherwise, we'd be facing a tax rate increase or a reduction in our levels of services.

DEPARTMENT HIGHLIGHTS

Health & Human Services

The recommended FY22 Health & Human Services budget, which includes Social Services, Public Health, and the Barron Center, is up 8% overall, an increase of almost \$2.7 million.

Social Services: We have continued our commitment to Social Services in FY22 with a \$2.1 million increase (14.3%) which expands our general assistance program and adds staffing and outreach in Social Services and our multiple City-run shelters. The \$16.7 million allocation recommended for Social Services is the highest in the City's history and our allocation of funding has almost doubled since FY11.

Public Health: Our Public Health Department budget has increased by 6.3%. We continue to aggressively pursue funding opportunities, including grants, for areas of public health need in Portland. This is the fifth consecutive year with increases to budgeted Public Health funding.

Barron Center: Although our patient census is down at the Barron Center, due to not being able to accept new patients during the pandemic, the facility has increased costs related to COVID-19. My recommendation for the Barron Center includes an approximately 2.6% increase.

Public Works: After a 6.7% overall reduction to the Public Works budget in FY21, the FY22 budget includes a 5.8% increase. This will allow the Department to fill several key engineering positions, an Island maintenance worker, and a project coordinator, bringing them back up to near pre-pandemic levels.

Housing & Economic Development: The Housing & Economic Development Department includes a 4.7% increase due to additional funds for the work in our Office of Economic Opportunity, which is doing great inclusion work with our new Mainer populations, as well as providing key connections between employers and job seekers. It also includes the upgrade of one administrative position.

Parks, Recreation & Facilities: This budget includes a 1.4% reduction due to revenues not fully rebounding as we had hoped. While we've been able to add back some positions in parks and recreation as revenues and programs have opened back up, our public assembly facilities have not rebounded yet in terms of public events.

Planning & Urban Development: This budget includes a 12.1% increase due to contractual services for ReCode Phase 2 and the Historic District Impact Study, which was a recent request by the Council.

Police: This budget includes a 12.5% reduction due to the separation of emergency dispatch services from the Police budget. Dispatch Services will now have its own budget line. This will allow for better comparability of our own Police Department to other agencies around the nation. It will also help us isolate costs related to our shared emergency dispatch center which also serves and receives revenue reimbursement from South Portland and Cape Elizabeth.

Fire: The Fire Department remains largely unchanged with an approximately 2.1% increase.

Parking: This budget includes a 6.4% increase after a 5.1% reduction last year. The increase this year includes money for necessary maintenance and repair projects in our parking garages that were not funded last year.

Permitting & Inspections: This budget includes a 12.8% increase due to new positions required by the November 2020 citizen initiated referendum. Two additional positions are necessary to manage work related to the new rent control ordinance as contemplated in the referendum language. Two additional new positions are also required to manage the volume of work related to marijuana retail licensing resulting from the removal of the cap on licenses. These additional positions will be offset almost entirely by additional revenue in these areas.

Finance: This budget includes a 1.5% increase due in part to the continued offering of extended / late hours of operation in the Treasury Office. Our implementation of offering customers appointments in light of COVID has been very well received by our customers. We plan to continue offering appointments even when City Hall is fully open to the public again, which will significantly reduce the time people spent waiting in lines.

Assessors: The City postponed the implementation of last year's citywide property revaluation to this year due to fiscal implications of the COVID-19 pandemic. The Assessor's Office is now ready to set new assessment values as of 4/1/2021 as part of the Fiscal Year 2022 tax billing cycle. In this budget, there is a slight increase in order to restore one position that still had furloughed hours. Having a fully staffed Assessor's Office will be critical during the Revaluation process.

Information Technology: This budget includes an 10.4% increase after a 12% reduction last year. This restores some remaining positions that still had furloughed hours and restores a couple of positions that were cut last year, which are critical to our overall human resources and financial systems work.

City Clerk: The 6.5% decrease in the City Clerk's budget is due to the reduction of one-time costs last year for the Presidential election and grant funding that was received to cover COVID-related election expenses.

Executive Office: After a 21.1% overall reduction last year, this year's budget includes an 8% increase due to the addition of a Communications Specialist position to assist our Communications Director. In addition to the communications efforts mentioned above, I know it's been a priority of the Council to increase our engagement and storytelling efforts.

POSITIVE BUDGET DRIVERS

Excise Tax

Excise taxes are still a significant source of revenue for the city's transportation needs. However, in light of the overall economy, we're projecting excise tax revenue to decrease to \$10.5M in FY22.

Property Valuation

Property valuation is estimated to grow by \$85 million in the current year due to newly permitted and on-going construction projects and continues our upward trajectory in overall valuation. This \$85 million of new property valuation creates an additional approximately \$950,000 in new tax revenue for municipal use. While this may seem like a significant amount, it represents only approximately a 1% overall increase to our FY21 valuation of approximately \$8.04 billion, and can only fund a fraction of the cost increases and budget challenges we face in FY22, which are outside of my control.

As the 2021 Revaluation Project comes to a close in late summer/early fall, the City's overall taxable valuation will increase substantially and the millage rate will drop proportionately. As of the time of this publication, these numbers are not yet final. These new values and tax rate changes will be implemented and used for all FY22 tax bills.

Health Insurance: Our employee benefits are down 4.11% overall due to our contract with a benefits management company that has helped us reduce our benefits expenses. Additionally, lower health insurance claims have contributed to this decrease.

State Revenue Sharing

State revenue sharing revenue is estimated at \$7.4 million for the current fiscal year based on the current law in place and updated March 2021 projections from the State of Maine.

BUDGET CHALLENGES

In addition to the significant amount of revenue we have lost during the pandemic, and the fact that new property growth alone has not been able to keep up with the built in cost increases, we continue to face other budget challenges that are outside my control such as previously approved union contracts, debt services increases, Cumberland County tax, and METRO fees for public transportation.

Contractual Salary Obligations: The City Council approves contracts with all eight City bargaining units representing nearly 90% of the City workforce. The remaining 10% is non-union. After several unions and all non-union personnel did not receive salary increases in FY21, this budget does include a 2% cost of living increase for non-union personnel and other wage adjustments according to the various union contracts.

Debt Service: Our debt service is up roughly \$2.65 million or 5.8% overall. This includes a little more than a \$1 million increase in debt service related to our 2001 pension obligation bonds. Similarly sized annual increases are looming in the FY23 - FY26 budgets as well. Additional debt service is attributable to the first payment due on the Lyseth Elementary School renovation.

METRO: The FY22 budget includes a 5% increase in our METRO contribution or an additional \$143,089. When combined with anticipated revenue reductions from METRO (decreases in the level of Federal reimbursement passed along to the City by METRO) the net cost to taxpayers of METRO in FY22 will increase by over 6%.

County Tax: The FY22 budget includes a 1.94% or \$136,150 increase in Cumberland County tax assessment pushing it to more than \$7.1 million.

Overall Budget Tax Rate:

City general fund expenditures have increased 4.6% from FY21 to FY22. The overall municipal tax rate proposed for FY22 is a decrease of 4% with a new FY22 city-side mill rate of \$11.16 per \$1,000 of assessed property value, **46 cents lower than last year.**

CONCLUSION

I would like to thank Finance Director Brendan T. O’Connell, Deputy Finance Director Anne Bilodeau, Budget Analyst Jennifer Lodge, Human Resources Director Gina Tapp, and Communications Director Jessica Grondin for their assistance in developing this budget recommendation and presentation, as well as the hard work and diligence of Department Heads in developing budget requests.

I’d also like to thank all City employees for the work they’ve done in helping us accomplish the many things we’ve achieved over the last several years, as well as the regular municipal services they provide each and every day. And I’d like to express my sincere gratitude for the way in which staff has continued to perform top-notch public service during the pandemic. It has been a long and ever-changing year in which we’ve faced many obstacles, and I’m proud of how we all worked together to keep our community strong.

Finally, I’d like to thank the members of the City Council for agreeing to give us this extra time to develop this budget. In light of all that is going on, we hope the public will have a greater understanding of what we face in the year ahead. We look forward to reviewing this proposed budget with the Finance Committee and full Council.

Sincerely,

Jon P. Jennings
City Manager

CITY OF PORTLAND, MAINE
COMPARATIVE BUDGET PLAN FY2022

July 1, 2020 - June 30, 2021

July 1, 2021 - June 30, 2022

City Manager's Recommendation

	FY20	FY21	FY22 City Mgr's Recomm.	FY22-CM / FY21 \$	%
CITY GENERAL FUND REVENUES					
31 Property Taxes	\$92,813,653	\$93,754,694	\$91,014,931	(\$2,739,763)	-2.9%
31 Other Local Taxes	8,416,388	6,848,477	6,087,977	(760,500)	-11.1%
32 Licenses & Permits	6,300,644	6,712,953	6,751,336	38,383	0.6%
33 Intergovernmental Revenue	12,312,490	12,936,276	25,406,110	12,469,834	96.4%
34 Charges for Services	36,750,588	34,492,550	35,487,998	995,448	2.9%
35 Fines, Forfeits and Penalties	1,996,710	1,310,550	1,761,050	450,500	34.4%
36 Use of Money and Property	12,279,430	9,159,375	8,870,217	(289,158)	-3.2%
39 Other Sources	35,862,668	37,591,785	36,777,265	(814,520)	-2.2%
Fund Balance Use (Restoration)	-	-	-	-	
Total General Fund Revenues	\$206,732,571	\$202,806,660	\$212,156,884	\$9,350,224	4.6%
GENERAL FUND EXPENDITURES					
100-11 City Council	\$344,046	\$450,014	\$424,240	(\$25,774)	-5.7%
100-12 City Clerk	622,721	679,454	632,235	(47,219)	-6.9%
100-13 Executive	929,877	764,688	830,736	66,048	8.6%
100-14 Assessor	435,159	418,620	446,739	28,119	6.7%
100-15 Finance Administration	1,218,727	1,172,963	1,204,259	31,296	2.7%
Treasury	734,003	692,539	688,701	(3,838)	-0.6%
Total Finance	1,952,730	1,865,502	1,892,960	27,458	1.5%
100-16 Legal	741,338	728,821	845,052	116,231	15.9%
100-17 Human Resources Admin	1,071,134	1,072,530	1,157,467	84,937	7.9%
100-18 Parking	1,487,050	1,481,693	1,465,907	(15,786)	-1.1%
Elm Street Garage	300,164	250,713	301,367	50,654	20.2%
Spring Street Garage	452,870	434,447	493,474	59,027	13.6%
Temple Street Garage	126,130	78,000	127,000	49,000	62.8%
Total Parking/Garages	2,366,214	2,244,853	2,387,748	142,895	6.4%
100-19 Economic Development Admin	646,006	660,462	710,695	50,233	7.6%
Portland Development Corp	28,522	28,522	28,522	0	0.0%
Housing & Community Dev.	-	531,246	538,174	6,928	1.3%
Total Housing & Economic Dev.	674,528	1,220,230	1,277,391	57,161	4.7%
100-21 Police Administration	1,274,264	1,218,444	1,302,585	84,141	6.9%
Uniformed Operations Group	10,616,533	10,306,530	10,417,102	110,572	1.1%
Bureau Investigative Services	2,017,675	1,843,314	1,872,765	29,451	1.6%
Operations Support Services	907,441	876,435	893,343	16,908	1.9%
Dispatch Services	2,360,103	2,375,832	0	(2,375,832)	-100.0%
Jetport Security	581,524	575,274	564,068	(11,206)	-1.9%
Total Police	17,757,540	17,195,829	15,049,863	(2,145,966)	-12.5%

**CITY OF PORTLAND, MAINE
COMPARATIVE BUDGET PLAN FY2022**

July 1, 2020 - June 30, 2021

July 1, 2021 - June 30, 2022

City Manager's Recommendation

		FY20	FY21	FY22 City Mgr's Recomm.	FY22-CM / FY21 \$	%
100-22	Fire Administration	598,617	625,811	647,798	21,987	3.5%
	Code Enforcement & Comm Svcs	288,508	238,082	177,995	(60,087)	-25.2%
	Field Operations	15,517,194	14,963,356	15,352,104	388,748	2.6%
	Operations Support Services	803,148	872,768	896,043	23,275	2.7%
	Air Rescue	1,027,681	1,104,349	1,107,200	2,851	0.3%
	Total Fire	18,235,148	17,804,366	18,181,140	376,774	2.1%
100-23	Dispatch Services	-	-	2,417,816.00	2,417,816	#DIV/0!
100-24	Planning & Urban Dev. Admin	560,269	211,863	229,214	17,351	8.2%
	Planning	1,330,594	1,213,659	1,369,054	155,395	12.8%
	Housing & Community Development	189,169	-	-	-	#DIV/0!
	Total Planning & Urban Dev.	2,080,032	1,425,522	1,598,268	172,746	12.1%
100-25	Permitting & Inspections Admin	130,487	156,338	179,556	23,218	14.9%
	Inspections	1,076,567	1,042,864	1,078,915	36,051	3.5%
	Housing Safety	407,613	481,750	591,019	109,269	22.7%
	Business Licensing	233,892	245,091	322,894	77,803	31.7%
	Total Permitting & Licensing	1,848,559	1,926,043	2,172,384	246,341	12.8%
100-29	Information Technology	2,914,482	2,589,248	2,858,804	269,556	10.4%
100-31	Public Works Administration	725,708	671,793	705,111	33,318	5.0%
	Streets	1,741,974	1,678,340	1,773,724	95,384	5.7%
	Solid Waste	2,141,502	2,241,470	2,413,927	172,457	7.7%
	Communications	197,443	196,098	193,926	(2,172)	-1.1%
	Portland Downtown District	404,862	414,503	414,126	(377)	-0.1%
	Winter Operations	1,329,439	1,329,517	1,383,835	54,318	4.1%
	Island Services	687,836	689,311	757,211	67,900	9.9%
	Traffic & Transportation Ops	-	1,407,899	1,547,308	139,409	9.9%
	Transportation Engineering	2,333,681	438,778	441,885	3,107	0.7%
	Engineering	1,266,603	1,206,876	1,268,444	61,568	5.1%
	Fleet Services	3,807,154	3,381,149	3,552,126	170,977	5.1%
	Total Public Works	14,636,202	13,655,734	14,451,623	795,889	5.8%
100-33	Parks & Recreation Admin	639,408	483,407	418,208	(65,199)	-13.5%
	Parks	1,129,821	847,077	819,594	(27,483)	-3.2%
	Forestry	710,847	727,060	771,079	44,019	6.1%
	Athletic Facilities	811,667	912,822	919,875	7,053	0.8%
	Cemeteries	827,545	784,163	823,303	39,140	5.0%
	Recreation	1,901,439	1,425,500	1,510,842	85,342	6.0%
	Aquatics	639,302	470,351	542,260	71,909	15.3%
	Golf Course	1,100,519	991,379	1,008,813	17,434	1.8%
	Golf Course Restaurant	540,787	227,699	19,660	(208,039)	-91.4%
	Ice Arena	595,229	551,074	522,891	(28,183)	-5.1%
	Public Assembly Facilities	1,061,236	610,039	472,515	(137,524)	-22.5%
	Concessions	418,426	369,979	389,405	19,426	5.3%
	Custodial Services	958,378	814,505	878,807	64,302	7.9%
	Merrill Auditorium	182,589	109,414	93,732	(15,682)	-14.3%
	Total Parks Rec & Facilities	11,517,193	9,324,469	9,190,984	(133,485)	-1.4%

CITY OF PORTLAND, MAINE
COMPARATIVE BUDGET PLAN FY2022

July 1, 2020 - June 30, 2021

July 1, 2021 - June 30, 2022

City Manager's Recommendation

		FY20	FY21	FY22 City Mgr's Recomm.	FY22-CM / FY21 \$	%
100-35	Public Bldgs & Waterfront Admin	387,731	392,355	412,961	20,606	5.3%
	Trades	736,916	605,385	622,623	17,238	2.8%
	School HVAC	518,442	545,883	558,036	12,153	2.2%
	Public Safety Bldg.	317,700	298,405	299,905	1,500	0.5%
	City Hall	392,450	562,250	649,284	87,034	15.5%
	Merrill Auditorium (PB)	173,550	170,555	673,655	503,100	295.0%
	Hadlock Stadium	322,076	323,945	267,845	(56,100)	-17.3%
	Expo Building	208,600	254,100	207,020	(47,080)	-18.5%
	Canco Road Buildings	434,250	416,850	418,400	1,550	0.4%
	Other Public Buildings	270,857	275,271	272,614	(2,657)	-1.0%
	Waterfront	1,317,769	1,234,185	1,135,799	(98,386)	-8.0%
	Total Public Bldgs & Waterfront	5,080,341	5,079,184	5,518,142	438,958	8.6%
100-44	HHS - Administration	337,276	329,165	338,515	9,350	2.8%
	Public Health	2,093,528	2,216,800	2,356,743	139,943	6.3%
	Social Services	13,167,747	14,623,335	16,714,830	2,091,495	14.3%
	Barron Center	15,947,969	16,112,624	16,537,167	424,543	2.6%
	Total HHS	31,546,520	33,281,924	35,947,255	2,665,331	8.0%
100-47	Debt Service	45,087,798	45,700,279	48,355,413	2,655,134	5.8%
100-48	Public Library	4,178,550	3,927,837	4,006,394	78,557	2.0%
100-51	Pension	8,398,292	7,764,619	8,531,837	767,218	9.9%
100-52	Health Insurance	19,948,893	18,741,418	17,994,636	(746,782)	-4.0%
	Workers' Comp	2,053,072	1,810,292	1,692,000	(118,292)	-6.5%
	FICA	1,138,099	1,393,538	1,325,660	(67,878)	-4.9%
	Group Life	205,822	211,911	230,240	18,329	8.6%
	Unemployment	100,000	100,000	100,000	-	0.0%
	Total Employee Benefits	23,445,886	22,257,159	21,342,536	(914,623)	-4.1%
100-61	Contingent	250,000	250,000	250,000	-	0.0%
100-62	Liability Insurance	839,325	793,128	817,034	23,906	3.0%
100-65	Regional Transportation Program	78,480	78,480	78,480	-	0.0%
	Contributions	437,388	419,910	689,149	269,239	64.1%
	Total Memberships/Contributions	515,868	498,390	767,629	269,239	54.0%
100-67	Wage Adjustment	(165,000.00)	-	637,738	637,738	#DIV/0!
	Total General Fund Expenditures	197,304,483	192,918,443	201,989,428	9,070,985	4.7%
100-63	County Tax	6,640,316	7,011,159	7,147,309	136,150	1.9%
100-65	Metro Assessment	2,787,772	2,877,058	3,020,147	143,089	5.0%
	Total General Fund and Assessments	\$206,732,571	\$202,806,660	\$212,156,884	\$9,350,224	4.6%

CITY OF PORTLAND, MAINE
COMPARATIVE BUDGET PLAN FY2022

July 1, 2020 - June 30, 2021

July 1, 2021 - June 30, 2022

City Manager's Recommendation

	FY20	FY21	FY22 City Mgr's Recomm.	FY22-CM / FY21 \$	%
ENTERPRISE FUND REVENUES					
31 Property Taxes, Current Year	-	-	-	-	-
32 Licenses & Permits	\$17,950	\$17,950	\$12,600	(5,350)	-29.8%
33 Intergovernmental	117,968	116,660	1,951,053	1,834,393	1572.4%
34 Charges for Services	34,701,607	33,498,951	36,602,681	3,103,730	9.3%
36 Use of Money and Property	26,228,136	16,148,356	19,200,733	3,052,377	18.9%
39 Other Sources	405,874	442,964	452,612	9,648	2.2%
Fund Balance	(4,683,172)	3,954,879	(2,160,262)	(6,115,141)	-154.6%
Total Enterprise Fund Revenues	\$56,788,363	\$54,179,760	\$56,059,417	\$1,879,657	3.5%
ENTERPRISE FUND EXPENDITURES					
530 Fish Pier	\$388,679	\$423,216	\$421,641	(\$1,575)	-0.4%
570 Sewer - Finance Admin	141,938	104,356	98,104	(6,252)	-6.0%
Sewer Public Works Admin	838,548	741,301	747,715	6,414	0.9%
Sewer Operations (Districting)	2,637,279	2,555,803	2,725,639	169,836	6.6%
Sewer Communications	65,808	65,378	64,034	(1,344)	-2.1%
Sewer Engineering	603,082	512,695	620,541	107,846	21.0%
Sewer Debt Service	8,088,788	8,029,746	8,805,095	775,349	9.7%
Sewer Fringe Benefits	1,519,490	1,522,494	1,500,808	(21,686)	-1.4%
PWD Assessment	13,137,639	13,177,145	13,879,425	702,280	5.3%
Total Sewer	27,032,572	26,708,918	28,441,361	1,732,443	6.5%
571 Stormwater - Finance Admin	275,145	266,228	253,389	(12,839)	-4.8%
Stormwater Management	1,543,268	1,548,607	1,685,091	136,484	8.8%
Debt Service	685,421	754,949	954,037	199,088	26.4%
Fringe Benefits	285,003	403,088	356,144	(46,944)	-11.6%
Total Stormwater	2,788,837	2,972,872	3,248,661	275,789	9.3%
583 Jetport Admin	1,221,479	1,145,365	1,094,140	(51,225)	-4.5%
Marketing	598,640	411,140	417,390	6,250	1.5%
Fringe, Indirects & Chargebacks	4,084,313	4,288,163	4,208,328	(79,835)	-1.9%
Field	4,577,799	4,220,698	4,235,206	14,508	0.3%
General Aviation	17,168	17,168	17,168	-	0.0%
Jetport Operations	2,702,802	2,363,263	2,439,490	76,227	3.2%
Terminal	6,992,649	6,396,682	6,385,111	(11,571)	-0.2%
Parking	4,907,020	4,557,244	4,475,890	(81,354)	-1.8%
Airfield Deicing	674,781	675,031	675,031	-	0.0%
Jetport Anticipated Surplus	801,624	-	-	0	#DIV/0!
Total Jetport	26,578,275	24,074,754	23,947,754	(127,000)	-0.5%
Total Enterprise Fund Expenditures	\$56,788,363	\$54,179,760	\$56,059,417	\$1,879,657	3.5%
TOTAL CITY EXPENDITURES	\$263,520,934	\$256,986,420	\$268,216,301	\$11,229,881	4.4%

TAX RATE COMPUTATION--FY2022
City Manager's Recommendation

	General Fund	County Tax	City General Fund	Enterprise Funds	TOTAL CITY
Total Expenditures	\$205,009,575	\$7,147,309	\$212,156,884	\$56,059,417	\$268,216,301
Less: Revenues	(121,141,953)	0	(121,141,953)	(58,219,679)	(179,361,632)
Surplus	0	0	0	2,160,262	2,160,262
Tax Levy	\$83,867,622	\$7,147,309	\$91,014,931	\$0	\$91,014,931
Valuation	8,155,000,000				
Tax Rate:					
FY22	\$10.28	\$0.88	\$11.16	\$0.00	\$11.16
FY21	\$10.75	\$0.87	\$11.62	\$0.00	\$11.62
\$ Increase	(\$0.47)	\$0.01	(\$0.46)	\$0.00	(\$0.46)
% of Total Increase	-4.0%	0.1%	-4.0%	0.0%	-4.0%

CITY OF PORTLAND, MAINE

FY2022 Non-Tax Revenue

Excludes Taxes & TIF

City Manager's Recommendation

Department	FY20 Collected	FY21 Est (budget)	FY21 Proj	FY22 Est (budget)	FY22 Est vs FY21 Est (budget)	%
General Fund Revenues:						
City Council	\$5,000	\$5,000	\$5,500	\$5,000	\$0	0.0%
City Clerk	173,510	187,518	157,308	178,540	(8,978)	-4.8%
Executive	990,393	968,776	966,776	895,724	(73,052)	-7.5%
Assessor	2,216	1,500	1,000	1,000	(500)	-33.3%
Finance	19,808,748	17,575,609	20,047,466	20,372,904	2,797,295	15.9%
Legal	684,535	151,525	150,960	192,940	41,415	27.3%
Human Resources	75,945	75,945	75,945	53,692	(22,253)	-29.3%
Parking	8,674,604	7,489,635	7,337,087	10,281,259	2,791,624	37.3%
Housing & Economic Dev	634,249	1,219,867	1,219,860	1,277,391	57,524	4.7%
Police	2,957,473	3,215,674	2,743,206	2,106,238	(1,109,436)	-34.5%
Fire	4,633,493	4,887,080	4,732,455	4,594,331	(292,749)	-6.0%
Dispatch Services	-	-	-	1,116,240	1,116,240	#DIV/0!
Planning & Development	1,199,784	746,865	666,865	739,313	(7,552)	-1.0%
Permitting & Inspections	7,652,920	5,131,172	5,017,719	5,112,419	(18,753)	-0.4%
Information Technology	399,801	429,141	429,868	313,180	(115,961)	-27.0%
Public Works	5,035,017	5,222,450	5,355,554	5,342,603	120,153	2.3%
Parks, Rec & Facilities	6,145,748	5,828,980	3,912,583	7,277,693	1,448,713	24.9%
Public Bldgs & Waterfront	3,166,917	1,620,873	1,450,613	3,595,351	1,974,478	121.8%
HHS--Public Health	1,131,310	1,818,088	1,715,349	1,496,154	(321,934)	-17.7%
HHS--Social Services	9,983,176	10,211,905	14,080,520	10,318,690	106,785	1.0%
HHS--Barron Center	19,899,036	19,243,369	17,009,341	22,458,574	3,215,205	16.7%
Employee Benefits	7,197,901	7,410,958	6,056,319	7,704,810	293,852	4.0%
Insurance	369,601	189,275	186,564	197,138	7,863	4.2%
Debt Service Reimb.	18,765,460	19,189,768	19,389,768	20,004,027	814,259	4.2%
Memberships / Other	302,717	654,516	262,513	640,265	(14,251)	-2.2%
Total General Fund:	\$119,889,554	\$113,475,489	\$112,971,139	\$126,275,476	\$12,799,987	11.3%
Enterprise Funds Revenue:						
Fish Pier Authority	627,739	581,304	506,240	580,274	(1,030)	-0.2%
Sewer	26,055,427	26,715,241	26,897,182	28,957,451	2,242,210	8.4%
Stormwater	6,434,178	6,761,428	7,388,790	7,417,771	656,343	9.7%
Jetport	23,402,586	16,166,908	21,923,051	21,264,183	5,097,275	31.5%
Total Enterprise Funds:	\$56,519,930	\$50,224,881	\$56,715,263	\$58,219,679	\$7,994,798	15.9%
Total City Revenue	\$176,409,484	\$163,700,370	169,686,402	\$184,495,155	\$20,794,785	12.7%

FY2022 CITY BUDGET SUMMARY

by category
City Manager's Recommendation

	FY21 Approp.	FY22 Proposed	\$ +/-	% +/-	% Of Total
01 Personnel--General Fund	\$82,173,192	84,925,475	\$2,752,283	3.3%	40.0%
--Ent Funds	7,046,162	7,297,822	251,660	3.6%	13.0%
Total	89,219,354	92,223,297	3,003,943	3.4%	34.4%
02+ Contractual--General Fund	65,041,941	68,032,198	2,990,257	4.6%	32.1%
--Ent Funds	28,929,226	29,661,060	731,834	2.5%	52.9%
Total	93,971,167	97,693,258	3,722,091	4.0%	36.4%
55+ Supplies--General Fund	5,915,227	6,133,717	218,490	3.7%	2.9%
--Ent Funds	1,322,228	1,322,420	192	0.0%	2.4%
Total	7,237,455	7,456,137	218,682	3.0%	2.8%
63 Utilities--General Fund	3,747,956	3,715,716	(32,240)	-0.9%	1.8%
--Ent Funds	1,406,741	1,376,332	(30,409)	-2.2%	2.5%
Total	5,154,697	5,092,048	(62,649)	-1.2%	1.9%
70 Capital--General Fund	228,065	994,365	766,300	336.0%	0.5%
--Ent Funds	2,713,514	2,712,550	(964)	0.0%	4.8%
Total	2,941,579	3,706,915	765,336	26.0%	1.4%
75 Debt Svc--Total GF	45,700,279	48,355,413	2,655,134	5.8%	22.8%
--Ent Funds	8,637,394	9,566,838	929,444	10.8%	17.1%
Total	54,337,673	57,922,251	3,584,578	6.6%	21.6%
75 Jetport Rev Bond Debt Svc	4,124,495	4,122,395	(2,100)	-0.1%	7.4%
Jetport Surplus	0	0	0	#DIV/0!	0.0%
Total General Fund	202,806,660	212,156,884	9,350,224	4.6%	100.0%
Total Enterprise Funds	54,179,760	56,059,417	1,879,657	3.5%	100.0%
Total	\$256,986,420	\$268,216,301	\$11,229,881	4.4%	100.0%

City of Portland, Maine
Tax Levy by Budget Category
City Manager's Recommendation

Department	FY22 Tax Levy	FY22 Tax Rate	% of Taxes
Debt Service	28,351,386	\$3.48	31.1%
Fire	15,467,731	\$1.90	17.0%
Police	14,790,710	\$1.81	16.2%
Public Works	9,598,016	\$1.18	10.5%
County Tax	7,147,309	\$0.88	7.9%
Library	4,006,394	\$0.49	4.4%
Health & Human Services	2,903,692	\$0.35	3.2%
Parks, Rec & Facilities	2,595,700	\$0.32	2.9%
Metro	2,458,362	\$0.30	2.7%
General Government	2,084,485	\$0.25	2.3%
Dispatch Services	1,611,146	\$0.20	1.8%
Total:	\$91,014,931	\$11.16	100.0%

City of Portland
Staffing FTE Change
FY22 City Manager's Recommendation

Department	FY17	FY18	FY19	FY20	FY21	FY22	+/- Chg
General Fund:							
City Council	1.0	-	-	-	-	-	-
City Clerk	7.4	7.8	7.9	7.9	7.9	7.9	-
Executive	10.0	13.0	10.5	9.5	8.5	8.5	-
Assessor	5.9	5.9	5.9	5.9	5.7	5.9	0.2
Finance	24.0	25.0	25.0	25.0	24.4	25.0	0.6
Legal	6.0	6.0	7.0	7.0	7.0	8.0	1.0
Human Resources	10.5	11.0	11.0	10.5	11.3	11.5	0.2
Parking	29.6	29.6	29.6	30.0	29.0	29.2	0.2
Housing & Economic Dev.	5.8	5.8	7.1	7.0	16.0	16.0	-
Police	227.3	232.3	226.3	227.0	224.0	189.0	(35.0)
Fire	229.6	229.2	226.0	226.0	224.0	224.0	-
Dispatch Services	-	-	-	-	-	36.0	36.0
Planning & Urban Dev.	21.5	24.0	24.0	24.0	17.0	17.0	-
Permitting & Inspections	25.0	28.0	28.0	28.5	30.8	35.0	4.2
IT	17.0	17.0	17.3	16.0	16.0	15.8	(0.2)
Public Works	125.0	129.0	131.0	131.5	122.1	126.5	4.4
Parks & Rec	155.2	161.5	142.0	141.7	116.4	113.7	(2.7)
Public Bldgs & Waterfront	-	-	24.5	24.5	22.0	24.0	2.0
HHS Administration	5.0	5.0	5.0	4.0	4.0	6.0	2.0
Public Health	38.2	25.0	27.1	28.3	32.3	31.8	(0.5)
Social Services	78.3	80.1	87.8	93.5	94.5	95.2	0.7
Barron Center	260.7	263.7	244.0	246.8	237.6	245.0	7.4
<i>Total HHS:</i>	<i>382.2</i>	<i>373.8</i>	<i>363.9</i>	<i>372.6</i>	<i>368.4</i>	<i>378.0</i>	<i>9.6</i>
General Fund Subtotal:	1,283.0	1,298.9	1,287.0	1,294.6	1,250.5	1,271.0	20.50
Enterprise Funds:							
Sewer Fund	31.0	30.0	33.0	33.0	34.0	34.0	-
Stormwater Fund	11.0	13.0	10.0	10.0	9.0	10.0	1.0
Jetport Fund	50.5	52.5	56.0	59.0	57.0	57.0	-
Enterprise Subtotal:	92.5	95.5	99.0	102.0	100.0	101.0	1.0
Total City Employees:	1,375.5	1,394.4	1,386.0	1,396.6	1,350.5	1,372.0	21.5

APR 2021

SUN	MON	TUE	WED	THU	FRI	SAT
	29	30	31	01	02	03
Finance Committee Meetings Remote						
04	05	06	07	08	09	10
	City Council Meeting 5:00 PM			Joint City/School Finance Committee Meeting 5:00 PM		
11	12	13	14	15	16	17
18	19	20	21	22	23	24
	Patriot's Day Holiday School Vacation Week	School Vacation Week	School Vacation Week	School Vacation Week	School Vacation Week	
25	26	27	28	29	30	
	City Council Meeting 5:00 PM City Manager Recommended Budget Presentation	Finance Committee Meeting 5:00 PM		Joint City/School Finance Committee Meeting 5:00 PM Public Hearing & Vote on PPS Budget		

MAY 2021

SUN MON TUE WED THU FRI SAT

01

Finance
Committee
Meetings
held
remotely
until further
notice

02

03

04

05

06

07

08

City Council Meeting
5:00

Finance Committee
Meeting 5:00 PM

09

10

11

12

13

14

15

City Council Workshop

Finance Committee
Meeting 5:00 PM

16

17

18

19

20

21

22

City Council Meeting
5:00 Budget 1st Read
& Public Hearing

Finance Committee
Meeting 5:00 PM
Public Hearing & Vote on
City Budget

23

24

25

26

27

28

29

30

31

Memorial Day Holiday

JUNE 2021

SUN	MON	TUE	WED	THU	FRI	SAT
		01	02	03	04	05
<i>Finance Committee Meetings held remotely until further notice</i>						
06	07	08	09	10	11	12
<i>City Council Meeting 5:00 Budget 2nd Read and Vote</i>						
13	14	15	16	17	18	19
20	21	22	23	24	25	26
<i>City Council Meeting 5:00</i>						
27	28	29	30			

City of Portland, Maine

City Manager's Recommended Budget



FY22 Budget

July 1, 2021 – June 30, 2022



CITY OF PORTLAND
Executive Department
Jon P. Jennings, City Manager

April 26, 2021

To Mayor Snyder and Members of the Portland City Council:

Pursuant to Article VI, Section 5(e) and Article VII, Sections 5 and 6 of the City of Portland Charter, I am hereby submitting the City Manager's Recommended \$268 million FY22 Municipal Operating Budget, which results in a 4% reduction to the municipal portion of the tax rate.

With more than a year now under our belts of working essentially in emergency-response mode to prevent the spread of COVID-19 while also providing municipal services in pandemic conditions, we are starting to feel hopeful there is light at the end of the tunnel. However, we continue to feel the effects the pandemic has had on our staff, resources, and revenues. We drastically reduced our budget last year in light of the impact COVID had on our revenue streams and the impact it had on our taxpayers. While it was not easy to make reductions in our staff and services, I felt it was particularly important to ensure there was no property tax rate increase as we all dealt with difficult economic times. In fact, I'm proud that we ended up being able to present a 4 cent property tax rate decrease on the City side of the overall budget last year. Making those tough decisions was the right thing to do given the circumstances, and has helped ensure this year is not as bleak. As we set about our budget work this year, our goal was to come up with a measured and moderate budget; one that would have as minimal of a tax rate increase as possible, but also one that would start the process of getting us back to where we were before the pandemic hit. We expect it will take a few budget cycles to get us back to FY19 levels as the economy recovers, but this budget does begin that rebuilding process.

Our FY22 revenue outlook continues to feel the effects of the pandemic. Recent estimates from our Finance Department indicate that the City had COVID related revenue losses of nearly \$28 million during FY21 and the tail end of FY20. Revenue estimates for FY22 have also dropped by millions of dollars in a number of key categories when compared to the most recently completed fiscal year prior to the pandemic. These losses are made up of many activities which will not operate or will operate at a significantly reduced level during life in a pandemic. These include a reduction of approximately \$1.9 million in key Parking Department revenues, \$1.7 million in key Parks & Recreation Department revenues from a lack of events, lessons, and programs, \$1.9 million in Facilities & Waterfront Department revenues from cruise lines and other vessels, a \$1.6 million reduction in estimated excise tax revenue, and many more. While some aspects of life have re-opened, several of these key revenue areas continue to not function or not function at the same level in which they existed previously. We expect it will take some time for our revenues to fully rebound. While our department directors took a hard look at where we could make reductions related to these revenue losses, we also continue to face many cost increases outside of our control, which exceed the regular rate of inflation, such as debt service costs (an approximately \$1 million increase in our pension obligation bond debt service alone), increases in the tax levied by Cumberland County, increases in our required METRO contribution, and contractually obligated union wage increases.

I'm proud that Portland is a city that is committed to being compassionate, one that goes above and beyond in taking care of its people. I'm also thankful for this commitment as it has been relied upon more than ever before due to the ripple effects of the pandemic. The budget I'm presenting continues to dedicate a significant amount of our money and staff resources to providing social services, emergency shelter, public health, and long-term care to our neediest populations. Our Health and Human Services Department continues to be our largest City department with more than 350 employees. Over this last year they have worked tirelessly to provide crucial services to their clients and the public at-large during the pandemic. For the third consecutive year this Department received the largest funding increase of any staffed Department. In FY22, the increase in HHS funding of nearly \$2.7 million is over three times larger than the increase in any other staffed Department. Since FY11 the Health & Human Services budget has risen by more than \$9 million, more than double the size of the increase in any other staffed Department over that same period.

I have made it a priority to run our municipal operations and implement Council policies in the most efficient and effective manner, and in a way that limits the burden on taxpayers. I have always been concerned about the affordability of our city and how government can be a driver of costs associated with this. This is why I once again asked Department Directors to take a hard look at their budgets. In light of the negative impacts from the pandemic, we strived to prepare a budget that balanced operational goals and needs with Council priorities and cost increases outside of our control. Our goal was to do this by strategically using grant and COVID-relief funds with as little of a tax rate increase as possible.

As a result, this recommended budget does include building back up some staff and resources in areas in which activity has resumed and in areas to meet Council goals. After the tough decisions we made last year, which included a reduction of 65 City positions, this budget includes the restoration of 20.5 full-time employees (FTE). This demonstrates how we're beginning to rebuild back to pre-COVID staffing levels where we averaged approximately 1290 FTEs in the General Fund from FY17-20. That number dropped off to 1250 last year and with the addition of 20.5 in this budget, we'd be back up to 1271 FTEs.

The American Rescue Plan (ARP) approved by the federal government does provide us with a backstop to recoup some of these revenue losses. It is expected that Portland will receive roughly \$48 million over the course of two fiscal years. As we continue to wait for the guidelines for how this money can be used by the December 2024 deadline, our Finance Director and I have crafted a three-year plan for how we can use a portion of the funds to cover some of our revenue losses in COVID impacted categories. This plan gradually reduces the need to cover key revenue loss areas over the course of the next three fiscal years as the expectation is that these revenues will slowly return. Preliminarily, this recommended FY22 budget does include the use of \$8.75 million in ARP funds. Doing so allows us to sustain municipal services while presenting a budget with a property tax rate decrease, something I continue to believe is the right thing for our taxpayers as we slowly rebuild. I am also recommending using \$5-6 million of ARP funds in FY23 and \$2-3 million in FY24 to recoup remaining losses as revenues in key categories climb back to pre-COVID totals. After addressing the COVID related revenue losses in City budgets, the use of remaining ARP funds should be decided by the City Council with staff recommendations made outside of the fiscal year budgeting process.

In light of all this, I'm proud to present you with a recommended budget that includes a **4% decrease in the tax rate** on the City side of the overall budget. It should be noted that if it weren't for the use of \$8.75 million in ARP funds in this budget, we'd be looking at a projected tax rate increase of in excess of 4% to maintain current levels of municipal services. We are very grateful to the Biden Administration and members of Congress who voted to support the American Rescue Plan. I

	City	County	School
FY16	\$9.83	\$0.68	\$10.12
FY17	\$10.08	\$0.70	\$10.33
FY18	\$10.28	\$0.76	\$10.61
FY19	\$10.54	\$0.80	\$11.14
FY20	\$10.79	\$0.83	\$11.69
FY21	\$10.75	\$0.87	\$11.69
FY22 Proposed	\$10.28	\$0.88	\$12.33

believe it also important to bring forward a budget decrease due to the implementation of the city-wide revaluation process. Should there be any additional priorities the Council wants to address, I felt it most appropriate for those decisions to be made by the Council before being added to the final budget.

The total increase on the City portion of the tax levy during my six budgets as City Manager has only been 4.58% assuming approval of the budget as presented. This represents an average of less than 0.76% increase per year. To provide some context, over that same time period, the Schools portion of the tax rate has increased by 21.8% and the County Tax rate has increased by 29.4%.

Over my tenure as City Manager, I have challenged myself and staff to think of ways in which we can be innovative to improve the experience of our customers and streamline internal processes. Part of our commitment to innovation allowed us to more easily meet the needs of our residents during the pandemic. Our digital tools and services were accessed more than ever before as people sought real time information. We were able to unveil a new chat bot on our website, so people could more easily and quickly find the information and answers they were seeking, and we stood up a dedicated website for our COVID-19 public health campaign. We're in the process of further upgrading our website capabilities as we know the demand for people to access information and perform transactions and services digitally will continue to grow. And we recently launched a new civic engagement platform that will serve as a digital town hall in order to better foster two-way communication with our residents. As we continue to predominantly interact with people virtually, this will provide a key way for us to receive input on the work we're doing. We also pivoted quickly to conducting Council and Committee meetings online via Zoom. One benefit of this has been greater public participation and access for those who previously couldn't attend our in-person meetings. We look forward to continuing our efforts in communicating more effectively with our residents and customers.

I'm proud of what we've accomplished over my six years as City Manager -- the progress we've made in making municipal government more compassionate, innovative, inclusive, and transparent. As well as our efforts to address some of the long neglected critical infrastructure projects. We purchased our streetlights from Central Maine Power and used the cost savings to convert the lights to LED technology, and deployed intelligent traffic signals to improve congestion in some of our busiest intersections. I'm proud of what we have accomplished in our Capital Improvement Plan budgets as well. Since 2015, we've invested over \$50 million in transportation projects to upgrade our streets, signals and sidewalks. The City has also authorized over \$250 million since 2013 to invest in stormwater and sewer projects to update our aging infrastructure to prevent combined sewer overflow discharge into Back Cove and Portland Harbor, and become compliant with our consent agreement with the U.S. EPA and Maine DEP. We also expanded and improved our commitment to recycling with the addition of new recycling carts for residents. And thanks to the support of the City Council, we have invested over \$20 million in the rebuilding of our aging fleet of City and School vehicles since 2015, a category of assets which had not received adequate funding prior to my arrival. Through these investments we also incorporated hybrid and electric vehicles into our fleet and have added charging stations.

In addition to the policy changes that have been implemented to spur the creation of affordable housing, we've also made significant investments in the Jill C. Dusen Housing Trust Fund through our fiscal year budgets. Inclusive of the amounts being proposed for FY22, since 2015 we will have allocated over \$4 million into the housing trust fund. This year's budget also includes a \$250,000 direct allocation on top of the traditional mix of revenue streams which are earmarked for the fund.

We've made major internal investments in our technology infrastructure in order to achieve efficiencies with staff work time and improve our customer response times. This included an upgrade to the Google for Government platform as well as the implementation of Tyler Technologies' software. We're now in a place to be able to better manage our data and make sure we're using it strategically to inform our decision making processes. These decisions have led to greater efficiencies in our municipal operations, allowing us to achieve savings that we can reinvest toward our long-range goals.

Customer service has also been a top priority of mine during my tenure. This can be seen through the creation and realignment of city departments, like the creation of the Permitting & Inspections Department and realignment of the Parks, Recreation & Facilities Department in 2016, and the combination of the Housing & Economic Development Department in 2020. We also instituted customer service trainings for staff, extended the hours of operation in the Treasury Office to include one late night a week so customers have greater ability to conduct transactions, deployed new electronic multi-space parking meters with the ability to pay via a mobile app, increased our live-streaming capabilities of Council and Committee meetings, and unveiled a mass notifications system to send emergency alerts as well as routine city news.

We also made great strides in increasing our diversity and inclusion efforts as part of our commitment to being a welcoming city. We funded a workforce diversity and inclusion specialist position, implemented new diversity and inclusion workshops and training for staff, some of which included language access, cultural competency, and reducing bias. In this budget proposal, we've included funding for the National League of Cities Race, Equity, and Leadership (REAL) training for city and library staff. Since 2015, we've also increased the score Portland received from the Human Rights Campaign's Municipal Equality Index by 19 points, earning a 94 in 2020. I'm thankful of the time our Human Resources staff has spent making sure our policies, practices, training, and benefits are inclusive to the people we employ and serve.

FY21 RECAP

Fiscal Year 2021 had us operating in emergency response mode as we operated within the new normal confines of the COVID-19 pandemic. Revenue losses and major changes in our service delivery were incorporated into the budget which was approved by Council just a few months ago in October 2020. When comparing FY21 projected final revenues to FY19 revenue levels, the City estimates a COVID related decrease in key revenue lines of approximately \$16.6 million.

As the social services center of the state, our commitment to providing key health and human services became even more necessary as our people felt the effects of the pandemic. Our emergency shelter services expanded as need increased, operating a second 24-hour shelter facility. The second facility became a contracted hotel with 144 individual rooms. This created appropriate social distancing allowing those who needed emergency shelter to safely access it during the pandemic. Additionally, individuals were provided non-congregate shelter options through emergency general assistance. The housing teams at both Oxford Street and Family Shelters did a tremendous job overcoming housing challenges due to the pandemic. Our staff worked extremely hard to find permanent housing solutions for our most vulnerable neighbors, as well as working with area landlords to keep formerly homeless individuals housed. The Oxford Street Shelter placed a total of 91 clients, 32 of whom were long-term stayers into permanent housing. The 91 housing placements represent 23,392 bed nights or 64 years. The 32 long term stayer placements represented 17,229 of those bed nights or 74%. The Family Shelter served 173 families totaling 586 individuals with 0% recidivism. They housed 115 families totaling 406 individuals. And at the India Street Health Center, we increased our outreach efforts to ensure continued access to needle exchange services and implemented a contact-free system, as well as pre-screening protocols for STD and Free Clinic patients to maximize how many we could accommodate during each clinic session. Needless to say, the emergence of COVID vaccines has been welcomed, and staff remain focused on providing essential services.

We also continue to make progress toward the creation of a fully modern homeless services center at 654 Riverside Street that will provide emergency shelter services with on-site access to food, health care, housing counseling, and all other related wrap-around services in order to provide a more humane experience for those who are in need of these critical and basic services. In light of COVID-19, we incorporated pandemic safety measures into how the facility will be constructed and operated. In February of this year, we issued a Request for Proposals from developers for the creation of this new building with the idea that once constructed, the City will lease the space to operate the new facility.

As of the beginning of 2021, the Planning and Urban Development Department has seen applications continue to flow in for review. While we can't say how many applications we would have received if not for COVID-19, we've seen no drop in what was already a tremendously busy year (and years) for new projects. These applications include residential and mixed-use development like 165 Lambert Street (in review), 52 Hanover Street in Bayside (approved), 200 Federal Street on Federal Street (in review), and the redevelopment of the Mercy Hospital campus on State Street (in review), in addition to commercial/industrial and institutional projects like the Cold Storage project on West Commercial Street (approved), Canal Landing Building F located at 100 West Commercial Street (in review), USM campus planning project (approved), and the Preble Street Emergency Shelter on Portland Street (approved). More than 200 site plan applications were reviewed this year, as well as more than 300 historic preservation reviews, and 10 map and/or text amendment applications, ranging in size and complexity.

Planning & Urban Development has also made significant progress on its long-range planning initiatives. In the transportation realm, this work has focused on completing several long-range planning projects (the Commercial Street Operations & Master Plan and the Peaks Island Landside Operations Study) and developing our multi-modal infrastructure (including our network of multi-use path, neighborhood byway, and bicycle lanes, and preparing for the launch of a bikeshare system). From a land use policy perspective, we have reviewed and made recommendations on privately-initiated land use code amendments, as well as conducted research, outreach, and analysis around public land use initiatives, such as the shelter zoning work, and disposition of City properties for new housing creation. Lastly, we have made significant strides in advancing ReCode, our effort to update the city's land use code. In November of 2020, the City Council voted to adopt Phase I of the ReCode, enacting a more consistent, succinct, and legible version of the land use code, which included several significant policy changes around Accessory Dwelling Units, parking policy, and sign standards. Building off the momentum of Phase I, we've recently commenced work on Phase II of ReCode, which will be focused on critical issues related reflected in the city's Comprehensive Plan, such as sea level rise, climate change mitigation, housing affordability, and zoning standards. We've also embarked on revising and restructuring our city's Design Manual in an effort to create a more accessible and user-friendly document to ensure design outcomes that align with city policies. The department has had a busy year with Public Art proposals, as well, including the Great Black Hawk sculpture in Deering Oaks, Brighton Ave Roundabout public art installation, Gathering Stones (TEMPOArts), and the Black is Beautiful Cove Street mural (Indigo Arts).

Beyond this, we continue to make great strides toward the Council's goal of creating more housing in our city. Approximately 400 units of housing were approved in 2020, with hundreds more in review for 2021. All are needed additions to the city's overall housing supply so we can diversify our housing types and affordability levels, many with implications for Portland's Jill C. Dusen Housing Trust Fund. A total of \$421,717 was contributed to the housing trust in 2020 from Inclusionary Zoning contributions, and \$30,448 from hotel inclusionary requirements. While the pandemic slowed down the schedule for low-income housing tax credit projects, staff expects that six projects will be under construction during fall 2021, creating 260 units and renovating 100 units of affordable housing. Our Housing & Economic Development Department facilitated the sale of City-owned properties to leverage the creation of new affordable housing, including: 43/91 Douglass Street and 21 Randall, which will be before the Council for approval in May; 622 Auburn Street/0 Gray Road in Falmouth, which is currently out to bid with responses due by May 4; and the approved Purchase and Sale Agreement for 165 Lambert Street, with an anticipated closing in early May.

Our small business community, which makes Portland so unique, continues to face extraordinary challenges as a result of the on-going pandemic. In response, the Housing and Economic Development Department provided over 360 small Portland businesses and nonprofits with free PPE, funded through the Maine Cares Act. Through COVID Community Development Block Grant (CDBG) funding, the Department provided Winter Business Sustainability Grants of up to \$9,000 each to 11 restaurants, and, through the Portland Development Corporation (PDC), provided Microenterprise Grants of up to \$5,000 to 81 businesses. Also, the PDC set aside City loan funds for pandemic-impacted small businesses

through its Rapid Response Micro Loans, providing 15 loans of up to \$10,000, with \$5,000 forgivable if the business retained or hired back at least 50% of its pre-COVID employees/jobs. Lastly, the PDC deferred loan payments for 24 businesses with City loans for up to three-to-five months.

To assist our arts and creative economy during the pandemic, Creative Portland (CP) raised \$90,000 for the Artist Relief Fund, which supported over 85 individual artists, awarding each a \$500 grant. An open and ongoing application process, the fund is now also open to small arts businesses and sole proprietors. CP also hired 18 artists to participate in the public health messaging program by creating unique art banners, murals, flagpoles and signs. In addition, CP hired four artists to create permanent public art on four existing bus shelters, with the support of an NEA Our Town grant, and in partnership with Metro and the Greater Portland Council of Governments. Finally, CP managed and mentored nine new fiscal sponsorship arrangements with organizations pivoting their practices and adapting to the pandemic.

The Portland International Jetport continued its record for customer service, winning Best Airport in North America in the 2-5 million passenger category (its fourth consecutive award); but like airports nationwide, FY21 saw Jetport passenger volumes down more than 65% from 2019 levels due to the pandemic. Thankfully, federal relief funding covered expense shortfalls caused by this significant reduction in passenger traffic and positioned the Jetport well for a more sustained and robust recovery in FY22. The Jetport is already seeing signs of this recovery with recent announcements of new air service to the Midwest. In fact the number of seats for sale out of the Jetport in June of this year is up 7.7% over June 2019. This is a positive sign for the Jetport and for the many businesses that rely on tourism in Portland and throughout the region.

BUDGET GOALS & REALITIES

Given we're not over the effects of the pandemic yet, I asked every department head to prepare their budgets conservatively so we could meet the goal of an overall budget with as minimal of a tax rate increase as possible. I'm proud of the work they did to prioritize our needs given the situation we're in. Several departments came in with decreases or at roughly a flat rate. For the majority of departments with increases, it's important to note that their funding is still below pre-pandemic levels.

The reality is that we are facing significant erosion across many revenue categories due to COVID. Portland prides itself on having the most diverse revenue base in Northern New England with 54% of our FY21 general fund revenue coming from non-property tax sources (charges for services, licenses and permits, intergovernmental revenue and more).

As was stated before, balancing the budget with a tax rate decrease this year is only due to the use of ARP funds. Otherwise, we'd be facing a tax rate increase or a reduction in our levels of services.

DEPARTMENT HIGHLIGHTS

Health & Human Services

The recommended FY22 Health & Human Services budget, which includes Social Services, Public Health, and the Barron Center, is up 8% overall, an increase of almost \$2.7 million.

Social Services: We have continued our commitment to Social Services in FY22 with a \$2.1 million increase (14.3%) which expands our general assistance program and adds staffing and outreach in Social Services and our multiple City-run shelters. The \$16.7 million allocation recommended for Social Services is the highest in the City's history and our allocation of funding has almost doubled since FY11.

Public Health: Our Public Health Department budget has increased by 6.3%. We continue to aggressively pursue funding opportunities, including grants, for areas of public health need in Portland. This is the fifth consecutive year with increases to budgeted Public Health funding.

Barron Center: Although our patient census is down at the Barron Center, due to not being able to accept new patients during the pandemic, the facility has increased costs related to COVID-19. My recommendation for the Barron Center includes an approximately 2.6% increase.

Public Works: After a 6.7% overall reduction to the Public Works budget in FY21, the FY22 budget includes a 5.8% increase. This will allow the Department to fill several key engineering positions, an Island maintenance worker, and a project coordinator, bringing them back up to near pre-pandemic levels.

Housing & Economic Development: The Housing & Economic Development Department includes a 4.7% increase due to additional funds for the work in our Office of Economic Opportunity, which is doing great inclusion work with our new Mainer populations, as well as providing key connections between employers and job seekers. It also includes the upgrade of one administrative position.

Parks, Recreation & Facilities: This budget includes a 1.4% reduction due to revenues not fully rebounding as we had hoped. While we've been able to add back some positions in parks and recreation as revenues and programs have opened back up, our public assembly facilities have not rebounded yet in terms of public events.

Planning & Urban Development: This budget includes a 12.1% increase due to contractual services for ReCode Phase 2 and the Historic District Impact Study, which was a recent request by the Council.

Police: This budget includes a 12.5% reduction due to the separation of emergency dispatch services from the Police budget. Dispatch Services will now have its own budget line. This will allow for better comparability of our own Police Department to other agencies around the nation. It will also help us isolate costs related to our shared emergency dispatch center which also serves and receives revenue reimbursement from South Portland and Cape Elizabeth.

Fire: The Fire Department remains largely unchanged with an approximately 2.1% increase.

Parking: This budget includes a 6.4% increase after a 5.1% reduction last year. The increase this year includes money for necessary maintenance and repair projects in our parking garages that were not funded last year.

Permitting & Inspections: This budget includes a 12.8% increase due to new positions required by the November 2020 citizen initiated referendum. Two additional positions are necessary to manage work related to the new rent control ordinance as contemplated in the referendum language. Two additional new positions are also required to manage the volume of work related to marijuana retail licensing resulting from the removal of the cap on licenses. These additional positions will be offset almost entirely by additional revenue in these areas.

Finance: This budget includes a 1.5% increase due in part to the continued offering of extended / late hours of operation in the Treasury Office. Our implementation of offering customers appointments in light of COVID has been very well received by our customers. We plan to continue offering appointments even when City Hall is fully open to the public again, which will significantly reduce the time people spent waiting in lines.

Assessors: The City postponed the implementation of last year's citywide property revaluation to this year due to fiscal implications of the COVID-19 pandemic. The Assessor's Office is now ready to set new assessment values as of 4/1/2021 as part of the Fiscal Year 2022 tax billing cycle. In this budget, there is a slight increase in order to restore one position that still had furloughed hours. Having a fully staffed Assessor's Office will be critical during the Revaluation process.

Information Technology: This budget includes an 10.4% increase after a 12% reduction last year. This restores some remaining positions that still had furloughed hours and restores a couple of positions that were cut last year, which are critical to our overall human resources and financial systems work.

City Clerk: The 6.5% decrease in the City Clerk's budget is due to the reduction of one-time costs last year for the Presidential election and grant funding that was received to cover COVID-related election expenses.

Executive Office: After a 21.1% overall reduction last year, this year's budget includes an 8% increase due to the addition of a Communications Specialist position to assist our Communications Director. In addition to the communications efforts mentioned above, I know it's been a priority of the Council to increase our engagement and storytelling efforts.

POSITIVE BUDGET DRIVERS

Excise Tax

Excise taxes are still a significant source of revenue for the city's transportation needs. However, in light of the overall economy, we're projecting excise tax revenue to decrease to \$10.5M in FY22.

Property Valuation

Property valuation is estimated to grow by \$85 million in the current year due to newly permitted and on-going construction projects and continues our upward trajectory in overall valuation. This \$85 million of new property valuation creates an additional approximately \$950,000 in new tax revenue for municipal use. While this may seem like a significant amount, it represents only approximately a 1% overall increase to our FY21 valuation of approximately \$8.04 billion, and can only fund a fraction of the cost increases and budget challenges we face in FY22, which are outside of my control.

As the 2021 Revaluation Project comes to a close in late summer/early fall, the City's overall taxable valuation will increase substantially and the millage rate will drop proportionately. As of the time of this publication, these numbers are not yet final. These new values and tax rate changes will be implemented and used for all FY22 tax bills.

Health Insurance: Our employee benefits are down 4.11% overall due to our contract with a benefits management company that has helped us reduce our benefits expenses. Additionally, lower health insurance claims have contributed to this decrease.

State Revenue Sharing

State revenue sharing revenue is estimated at \$7.4 million for the current fiscal year based on the current law in place and updated March 2021 projections from the State of Maine.

BUDGET CHALLENGES

In addition to the significant amount of revenue we have lost during the pandemic, and the fact that new property growth alone has not been able to keep up with the built in cost increases, we continue to face other budget challenges that are outside my control such as previously approved union contracts, debt services increases, Cumberland County tax, and METRO fees for public transportation.

Contractual Salary Obligations: The City Council approves contracts with all eight City bargaining units representing nearly 90% of the City workforce. The remaining 10% is non-union. After several unions and all non-union personnel did not receive salary increases in FY21, this budget does include a 2% cost of living increase for non-union personnel and other wage adjustments according to the various union contracts.

Debt Service: Our debt service is up roughly \$2.65 million or 5.8% overall. This includes a little more than a \$1 million increase in debt service related to our 2001 pension obligation bonds. Similarly sized annual increases are looming in the FY23 - FY26 budgets as well. Additional debt service is attributable to the first payment due on the Lyseth Elementary School renovation.

METRO: The FY22 budget includes a 5% increase in our METRO contribution or an additional \$143,089. When combined with anticipated revenue reductions from METRO (decreases in the level of Federal reimbursement passed along to the City by METRO) the net cost to taxpayers of METRO in FY22 will increase by over 6%.

County Tax: The FY22 budget includes a 1.94% or \$136,150 increase in Cumberland County tax assessment pushing it to more than \$7.1 million.

Overall Budget Tax Rate:

City general fund expenditures have increased 4.6% from FY21 to FY22. The overall municipal tax rate proposed for FY22 is a decrease of 4% with a new FY22 city-side mill rate of \$11.16 per \$1,000 of assessed property value, **46 cents lower than last year.**

CONCLUSION

I would like to thank Finance Director Brendan T. O'Connell, Deputy Finance Director Anne Bilodeau, Budget Analyst Jennifer Lodge, Human Resources Director Gina Tapp, and Communications Director Jessica Grondin for their assistance in developing this budget recommendation and presentation, as well as the hard work and diligence of Department Heads in developing budget requests.

I'd also like to thank all City employees for the work they've done in helping us accomplish the many things we've achieved over the last several years, as well as the regular municipal services they provide each and every day. And I'd like to express my sincere gratitude for the way in which staff has continued to perform top-notch public service during the pandemic. It has been a long and ever-changing year in which we've faced many obstacles, and I'm proud of how we all worked together to keep our community strong.

Finally, I'd like to thank the members of the City Council for agreeing to give us this extra time to develop this budget. In light of all that is going on, we hope the public will have a greater understanding of what we face in the year ahead. We look forward to reviewing this proposed budget with the Finance Committee and full Council.

Sincerely,

Jon P. Jennings
City Manager

CITY OF PORTLAND, MAINE
COMPARATIVE BUDGET PLAN FY2022

July 1, 2020 - June 30, 2021

July 1, 2021 - June 30, 2022

City Manager's Recommendation

	FY20	FY21	FY22 City Mgr's Recomm.	FY22-CM / FY21 \$	%
CITY GENERAL FUND REVENUES					
31 Property Taxes	\$92,813,653	\$93,754,694	\$91,014,931	(\$2,739,763)	-2.9%
31 Other Local Taxes	8,416,388	6,848,477	6,087,977	(760,500)	-11.1%
32 Licenses & Permits	6,300,644	6,712,953	6,751,336	38,383	0.6%
33 Intergovernmental Revenue	12,312,490	12,936,276	25,406,110	12,469,834	96.4%
34 Charges for Services	36,750,588	34,492,550	35,487,998	995,448	2.9%
35 Fines, Forfeits and Penalties	1,996,710	1,310,550	1,761,050	450,500	34.4%
36 Use of Money and Property	12,279,430	9,159,375	8,870,217	(289,158)	-3.2%
39 Other Sources	35,862,668	37,591,785	36,777,265	(814,520)	-2.2%
Fund Balance Use (Restoration)	-	-	-	-	
Total General Fund Revenues	\$206,732,571	\$202,806,660	\$212,156,884	\$9,350,224	4.6%
GENERAL FUND EXPENDITURES					
100-11 City Council	\$344,046	\$450,014	\$424,240	(\$25,774)	-5.7%
100-12 City Clerk	622,721	679,454	632,235	(47,219)	-6.9%
100-13 Executive	929,877	764,688	830,736	66,048	8.6%
100-14 Assessor	435,159	418,620	446,739	28,119	6.7%
100-15 Finance Administration	1,218,727	1,172,963	1,204,259	31,296	2.7%
Treasury	734,003	692,539	688,701	(3,838)	-0.6%
Total Finance	1,952,730	1,865,502	1,892,960	27,458	1.5%
100-16 Legal	741,338	728,821	845,052	116,231	15.9%
100-17 Human Resources Admin	1,071,134	1,072,530	1,157,467	84,937	7.9%
100-18 Parking	1,487,050	1,481,693	1,465,907	(15,786)	-1.1%
Elm Street Garage	300,164	250,713	301,367	50,654	20.2%
Spring Street Garage	452,870	434,447	493,474	59,027	13.6%
Temple Street Garage	126,130	78,000	127,000	49,000	62.8%
Total Parking/Garages	2,366,214	2,244,853	2,387,748	142,895	6.4%
100-19 Economic Development Admin	646,006	660,462	710,695	50,233	7.6%
Portland Development Corp	28,522	28,522	28,522	0	0.0%
Housing & Community Dev.	-	531,246	538,174	6,928	1.3%
Total Housing & Economic Dev.	674,528	1,220,230	1,277,391	57,161	4.7%
100-21 Police Administration	1,274,264	1,218,444	1,302,585	84,141	6.9%
Uniformed Operations Group	10,616,533	10,306,530	10,417,102	110,572	1.1%
Bureau Investigative Services	2,017,675	1,843,314	1,872,765	29,451	1.6%
Operations Support Services	907,441	876,435	893,343	16,908	1.9%
Dispatch Services	2,360,103	2,375,832	0	(2,375,832)	-100.0%
Jetport Security	581,524	575,274	564,068	(11,206)	-1.9%
Total Police	17,757,540	17,195,829	15,049,863	(2,145,966)	-12.5%

CITY OF PORTLAND, MAINE
COMPARATIVE BUDGET PLAN FY2022

July 1, 2020 - June 30, 2021

July 1, 2021 - June 30, 2022

City Manager's Recommendation

		FY20	FY21	FY22 City Mgr's Recomm.	FY22-CM / FY21 \$	%
100-22	Fire Administration	598,617	625,811	647,798	21,987	3.5%
	Code Enforcement & Comm Svcs	288,508	238,082	177,995	(60,087)	-25.2%
	Field Operations	15,517,194	14,963,356	15,352,104	388,748	2.6%
	Operations Support Services	803,148	872,768	896,043	23,275	2.7%
	Air Rescue	1,027,681	1,104,349	1,107,200	2,851	0.3%
	Total Fire	18,235,148	17,804,366	18,181,140	376,774	2.1%
100-23	Dispatch Services	-	-	2,417,816.00	2,417,816	#DIV/0!
100-24	Planning & Urban Dev. Admin	560,269	211,863	229,214	17,351	8.2%
	Planning	1,330,594	1,213,659	1,369,054	155,395	12.8%
	Housing & Community Development	189,169	-	-	-	#DIV/0!
	Total Planning & Urban Dev.	2,080,032	1,425,522	1,598,268	172,746	12.1%
100-25	Permitting & Inspections Admin	130,487	156,338	179,556	23,218	14.9%
	Inspections	1,076,567	1,042,864	1,078,915	36,051	3.5%
	Housing Safety	407,613	481,750	591,019	109,269	22.7%
	Business Licensing	233,892	245,091	322,894	77,803	31.7%
	Total Permitting & Licensing	1,848,559	1,926,043	2,172,384	246,341	12.8%
100-29	Information Technology	2,914,482	2,589,248	2,858,804	269,556	10.4%
100-31	Public Works Administration	725,708	671,793	705,111	33,318	5.0%
	Streets	1,741,974	1,678,340	1,773,724	95,384	5.7%
	Solid Waste	2,141,502	2,241,470	2,413,927	172,457	7.7%
	Communications	197,443	196,098	193,926	(2,172)	-1.1%
	Portland Downtown District	404,862	414,503	414,126	(377)	-0.1%
	Winter Operations	1,329,439	1,329,517	1,383,835	54,318	4.1%
	Island Services	687,836	689,311	757,211	67,900	9.9%
	Traffic & Transportation Ops	-	1,407,899	1,547,308	139,409	9.9%
	Transportation Engineering	2,333,681	438,778	441,885	3,107	0.7%
	Engineering	1,266,603	1,206,876	1,268,444	61,568	5.1%
	Fleet Services	3,807,154	3,381,149	3,552,126	170,977	5.1%
	Total Public Works	14,636,202	13,655,734	14,451,623	795,889	5.8%
100-33	Parks & Recreation Admin	639,408	483,407	418,208	(65,199)	-13.5%
	Parks	1,129,821	847,077	819,594	(27,483)	-3.2%
	Forestry	710,847	727,060	771,079	44,019	6.1%
	Athletic Facilities	811,667	912,822	919,875	7,053	0.8%
	Cemeteries	827,545	784,163	823,303	39,140	5.0%
	Recreation	1,901,439	1,425,500	1,510,842	85,342	6.0%
	Aquatics	639,302	470,351	542,260	71,909	15.3%
	Golf Course	1,100,519	991,379	1,008,813	17,434	1.8%
	Golf Course Restaurant	540,787	227,699	19,660	(208,039)	-91.4%
	Ice Arena	595,229	551,074	522,891	(28,183)	-5.1%
	Public Assembly Facilities	1,061,236	610,039	472,515	(137,524)	-22.5%
	Concessions	418,426	369,979	389,405	19,426	5.3%
	Custodial Services	958,378	814,505	878,807	64,302	7.9%
	Merrill Auditorium	182,589	109,414	93,732	(15,682)	-14.3%
	Total Parks Rec & Facilities	11,517,193	9,324,469	9,190,984	(133,485)	-1.4%

CITY OF PORTLAND, MAINE
COMPARATIVE BUDGET PLAN FY2022

July 1, 2020 - June 30, 2021

July 1, 2021 - June 30, 2022

City Manager's Recommendation

		FY20	FY21	FY22 City Mgr's Recomm.	FY22-CM / FY21 \$	%
100-35	Public Bldgs & Waterfront Admin	387,731	392,355	412,961	20,606	5.3%
	Trades	736,916	605,385	622,623	17,238	2.8%
	School HVAC	518,442	545,883	558,036	12,153	2.2%
	Public Safety Bldg.	317,700	298,405	299,905	1,500	0.5%
	City Hall	392,450	562,250	649,284	87,034	15.5%
	Merrill Auditorium (PB)	173,550	170,555	673,655	503,100	295.0%
	Hadlock Stadium	322,076	323,945	267,845	(56,100)	-17.3%
	Expo Building	208,600	254,100	207,020	(47,080)	-18.5%
	Canco Road Buildings	434,250	416,850	418,400	1,550	0.4%
	Other Public Buildings	270,857	275,271	272,614	(2,657)	-1.0%
	Waterfront	1,317,769	1,234,185	1,135,799	(98,386)	-8.0%
	Total Public Bldgs & Waterfront	5,080,341	5,079,184	5,518,142	438,958	8.6%
100-44	HHS - Administration	337,276	329,165	338,515	9,350	2.8%
	Public Health	2,093,528	2,216,800	2,356,743	139,943	6.3%
	Social Services	13,167,747	14,623,335	16,714,830	2,091,495	14.3%
	Barron Center	15,947,969	16,112,624	16,537,167	424,543	2.6%
	Total HHS	31,546,520	33,281,924	35,947,255	2,665,331	8.0%
100-47	Debt Service	45,087,798	45,700,279	48,355,413	2,655,134	5.8%
100-48	Public Library	4,178,550	3,927,837	4,006,394	78,557	2.0%
100-51	Pension	8,398,292	7,764,619	8,531,837	767,218	9.9%
100-52	Health Insurance	19,948,893	18,741,418	17,994,636	(746,782)	-4.0%
	Workers' Comp	2,053,072	1,810,292	1,692,000	(118,292)	-6.5%
	FICA	1,138,099	1,393,538	1,325,660	(67,878)	-4.9%
	Group Life	205,822	211,911	230,240	18,329	8.6%
	Unemployment	100,000	100,000	100,000	-	0.0%
	Total Employee Benefits	23,445,886	22,257,159	21,342,536	(914,623)	-4.1%
100-61	Contingent	250,000	250,000	250,000	-	0.0%
100-62	Liability Insurance	839,325	793,128	817,034	23,906	3.0%
100-65	Regional Transportation Program	78,480	78,480	78,480	-	0.0%
	Contributions	437,388	419,910	689,149	269,239	64.1%
	Total Memberships/Contributions	515,868	498,390	767,629	269,239	54.0%
100-67	Wage Adjustment	(165,000.00)	-	637,738	637,738	#DIV/0!
	Total General Fund Expenditures	197,304,483	192,918,443	201,989,428	9,070,985	4.7%
100-63	County Tax	6,640,316	7,011,159	7,147,309	136,150	1.9%
100-65	Metro Assessment	2,787,772	2,877,058	3,020,147	143,089	5.0%
	Total General Fund and Assessments	\$206,732,571	\$202,806,660	\$212,156,884	\$9,350,224	4.6%

CITY OF PORTLAND, MAINE
COMPARATIVE BUDGET PLAN FY2022

July 1, 2020 - June 30, 2021

July 1, 2021 - June 30, 2022

City Manager's Recommendation

	FY20	FY21	FY22 City Mgr's Recomm.	FY22-CM / FY21 \$	%
ENTERPRISE FUND REVENUES					
31 Property Taxes, Current Year	-	-	-	-	-
32 Licenses & Permits	\$17,950	\$17,950	\$12,600	(5,350)	-29.8%
33 Intergovernmental	117,968	116,660	1,951,053	1,834,393	1572.4%
34 Charges for Services	34,701,607	33,498,951	36,602,681	3,103,730	9.3%
36 Use of Money and Property	26,228,136	16,148,356	19,200,733	3,052,377	18.9%
39 Other Sources	405,874	442,964	452,612	9,648	2.2%
Fund Balance	(4,683,172)	3,954,879	(2,160,262)	(6,115,141)	-154.6%
Total Enterprise Fund Revenues	\$56,788,363	\$54,179,760	\$56,059,417	\$1,879,657	3.5%
ENTERPRISE FUND EXPENDITURES					
530 Fish Pier	\$388,679	\$423,216	\$421,641	(\$1,575)	-0.4%
570 Sewer - Finance Admin	141,938	104,356	98,104	(6,252)	-6.0%
Sewer Public Works Admin	838,548	741,301	747,715	6,414	0.9%
Sewer Operations (Districting)	2,637,279	2,555,803	2,725,639	169,836	6.6%
Sewer Communications	65,808	65,378	64,034	(1,344)	-2.1%
Sewer Engineering	603,082	512,695	620,541	107,846	21.0%
Sewer Debt Service	8,088,788	8,029,746	8,805,095	775,349	9.7%
Sewer Fringe Benefits	1,519,490	1,522,494	1,500,808	(21,686)	-1.4%
PWD Assessment	13,137,639	13,177,145	13,879,425	702,280	5.3%
Total Sewer	27,032,572	26,708,918	28,441,361	1,732,443	6.5%
571 Stormwater - Finance Admin	275,145	266,228	253,389	(12,839)	-4.8%
Stormwater Management	1,543,268	1,548,607	1,685,091	136,484	8.8%
Debt Service	685,421	754,949	954,037	199,088	26.4%
Fringe Benefits	285,003	403,088	356,144	(46,944)	-11.6%
Total Stormwater	2,788,837	2,972,872	3,248,661	275,789	9.3%
583 Jetport Admin	1,221,479	1,145,365	1,094,140	(51,225)	-4.5%
Marketing	598,640	411,140	417,390	6,250	1.5%
Fringe, Indirects & Chargebacks	4,084,313	4,288,163	4,208,328	(79,835)	-1.9%
Field	4,577,799	4,220,698	4,235,206	14,508	0.3%
General Aviation	17,168	17,168	17,168	-	0.0%
Jetport Operations	2,702,802	2,363,263	2,439,490	76,227	3.2%
Terminal	6,992,649	6,396,682	6,385,111	(11,571)	-0.2%
Parking	4,907,020	4,557,244	4,475,890	(81,354)	-1.8%
Airfield Deicing	674,781	675,031	675,031	-	0.0%
Jetport Anticipated Surplus	801,624	-	-	0	#DIV/0!
Total Jetport	26,578,275	24,074,754	23,947,754	(127,000)	-0.5%
Total Enterprise Fund Expenditures	\$56,788,363	\$54,179,760	\$56,059,417	\$1,879,657	3.5%
TOTAL CITY EXPENDITURES	\$263,520,934	\$256,986,420	\$268,216,301	\$11,229,881	4.4%

TAX RATE COMPUTATION--FY2022
City Manager's Recommendation

	General Fund	County Tax	City General Fund	Enterprise Funds	TOTAL CITY
Total Expenditures	\$205,009,575	\$7,147,309	\$212,156,884	\$56,059,417	\$268,216,301
Less: Revenues	(121,141,953)	0	(121,141,953)	(58,219,679)	(179,361,632)
Surplus	0	0	0	2,160,262	2,160,262
Tax Levy	\$83,867,622	\$7,147,309	\$91,014,931	\$0	\$91,014,931
Valuation	8,155,000,000				
Tax Rate:					
FY22	\$10.28	\$0.88	\$11.16	\$0.00	\$11.16
FY21	\$10.75	\$0.87	\$11.62	\$0.00	\$11.62
\$ Increase	(\$0.47)	\$0.01	(\$0.46)	\$0.00	(\$0.46)
% of Total Increase	-4.0%	0.1%	-4.0%	0.0%	-4.0%

CITY OF PORTLAND, MAINE

FY2022 Non-Tax Revenue

Excludes Taxes & TIF

City Manager's Recommendation

Department	FY20 Collected	FY21 Est (budget)	FY21 Proj	FY22 Est (budget)	FY22 Est vs FY21 Est (budget)	%
General Fund Revenues:						
City Council	\$5,000	\$5,000	\$5,500	\$5,000	\$0	0.0%
City Clerk	173,510	187,518	157,308	178,540	(8,978)	-4.8%
Executive	990,393	968,776	966,776	895,724	(73,052)	-7.5%
Assessor	2,216	1,500	1,000	1,000	(500)	-33.3%
Finance	19,808,748	17,575,609	20,047,466	20,372,904	2,797,295	15.9%
Legal	684,535	151,525	150,960	192,940	41,415	27.3%
Human Resources	75,945	75,945	75,945	53,692	(22,253)	-29.3%
Parking	8,674,604	7,489,635	7,337,087	10,281,259	2,791,624	37.3%
Housing & Economic Dev	634,249	1,219,867	1,219,860	1,277,391	57,524	4.7%
Police	2,957,473	3,215,674	2,743,206	2,106,238	(1,109,436)	-34.5%
Fire	4,633,493	4,887,080	4,732,455	4,594,331	(292,749)	-6.0%
Dispatch Services	-	-	-	1,116,240	1,116,240	#DIV/0!
Planning & Development	1,199,784	746,865	666,865	739,313	(7,552)	-1.0%
Permitting & Inspections	7,652,920	5,131,172	5,017,719	5,112,419	(18,753)	-0.4%
Information Technology	399,801	429,141	429,868	313,180	(115,961)	-27.0%
Public Works	5,035,017	5,222,450	5,355,554	5,342,603	120,153	2.3%
Parks, Rec & Facilities	6,145,748	5,828,980	3,912,583	7,277,693	1,448,713	24.9%
Public Bldgs & Waterfront	3,166,917	1,620,873	1,450,613	3,595,351	1,974,478	121.8%
HHS--Public Health	1,131,310	1,818,088	1,715,349	1,496,154	(321,934)	-17.7%
HHS--Social Services	9,983,176	10,211,905	14,080,520	10,318,690	106,785	1.0%
HHS--Barron Center	19,899,036	19,243,369	17,009,341	22,458,574	3,215,205	16.7%
Employee Benefits	7,197,901	7,410,958	6,056,319	7,704,810	293,852	4.0%
Insurance	369,601	189,275	186,564	197,138	7,863	4.2%
Debt Service Reimb.	18,765,460	19,189,768	19,389,768	20,004,027	814,259	4.2%
Memberships / Other	302,717	654,516	262,513	640,265	(14,251)	-2.2%
Total General Fund:	\$119,889,554	\$113,475,489	\$112,971,139	\$126,275,476	\$12,799,987	11.3%
Enterprise Funds Revenue:						
Fish Pier Authority	627,739	581,304	506,240	580,274	(1,030)	-0.2%
Sewer	26,055,427	26,715,241	26,897,182	28,957,451	2,242,210	8.4%
Stormwater	6,434,178	6,761,428	7,388,790	7,417,771	656,343	9.7%
Jetport	23,402,586	16,166,908	21,923,051	21,264,183	5,097,275	31.5%
Total Enterprise Funds:	\$56,519,930	\$50,224,881	\$56,715,263	\$58,219,679	\$7,994,798	15.9%
Total City Revenue	\$176,409,484	\$163,700,370	169,686,402	\$184,495,155	\$20,794,785	12.7%

FY2022 CITY BUDGET SUMMARY

by category
City Manager's Recommendation

	FY21 Approp.	FY22 Proposed	\$ +/-	% +/-	% Of Total
01 Personnel--General Fund	\$82,173,192	84,925,475	\$2,752,283	3.3%	40.0%
--Ent Funds	7,046,162	7,297,822	251,660	3.6%	13.0%
Total	89,219,354	92,223,297	3,003,943	3.4%	34.4%
02+ Contractual--General Fund	65,041,941	68,032,198	2,990,257	4.6%	32.1%
--Ent Funds	28,929,226	29,661,060	731,834	2.5%	52.9%
Total	93,971,167	97,693,258	3,722,091	4.0%	36.4%
55+ Supplies--General Fund	5,915,227	6,133,717	218,490	3.7%	2.9%
--Ent Funds	1,322,228	1,322,420	192	0.0%	2.4%
Total	7,237,455	7,456,137	218,682	3.0%	2.8%
63 Utilities--General Fund	3,747,956	3,715,716	(32,240)	-0.9%	1.8%
--Ent Funds	1,406,741	1,376,332	(30,409)	-2.2%	2.5%
Total	5,154,697	5,092,048	(62,649)	-1.2%	1.9%
70 Capital--General Fund	228,065	994,365	766,300	336.0%	0.5%
--Ent Funds	2,713,514	2,712,550	(964)	0.0%	4.8%
Total	2,941,579	3,706,915	765,336	26.0%	1.4%
75 Debt Svc--Total GF	45,700,279	48,355,413	2,655,134	5.8%	22.8%
--Ent Funds	8,637,394	9,566,838	929,444	10.8%	17.1%
Total	54,337,673	57,922,251	3,584,578	6.6%	21.6%
75 Jetport Rev Bond Debt Svc	4,124,495	4,122,395	(2,100)	-0.1%	7.4%
Jetport Surplus	0	0	0	#DIV/0!	0.0%
Total General Fund	202,806,660	212,156,884	9,350,224	4.6%	100.0%
Total Enterprise Funds	54,179,760	56,059,417	1,879,657	3.5%	100.0%
Total	\$256,986,420	\$268,216,301	\$11,229,881	4.4%	100.0%

City of Portland, Maine
Tax Levy by Budget Category
City Manager's Recommendation

Department	FY22 Tax Levy	FY22 Tax Rate	% of Taxes
Debt Service	28,351,386	\$3.48	31.1%
Fire	15,467,731	\$1.90	17.0%
Police	14,790,710	\$1.81	16.2%
Public Works	9,598,016	\$1.18	10.5%
County Tax	7,147,309	\$0.88	7.9%
Library	4,006,394	\$0.49	4.4%
Health & Human Services	2,903,692	\$0.35	3.2%
Parks, Rec & Facilities	2,595,700	\$0.32	2.9%
Metro	2,458,362	\$0.30	2.7%
General Government	2,084,485	\$0.25	2.3%
Dispatch Services	1,611,146	\$0.20	1.8%
Total:	\$91,014,931	\$11.16	100.0%

City of Portland
Staffing FTE Change
FY22 City Manager's Recommendation

Department	FY17	FY18	FY19	FY20	FY21	FY22	+/- Chg
General Fund:							
City Council	1.0	-	-	-	-	-	-
City Clerk	7.4	7.8	7.9	7.9	7.9	7.9	-
Executive	10.0	13.0	10.5	9.5	8.5	8.5	-
Assessor	5.9	5.9	5.9	5.9	5.7	5.9	0.2
Finance	24.0	25.0	25.0	25.0	24.4	25.0	0.6
Legal	6.0	6.0	7.0	7.0	7.0	8.0	1.0
Human Resources	10.5	11.0	11.0	10.5	11.3	11.5	0.2
Parking	29.6	29.6	29.6	30.0	29.0	29.2	0.2
Housing & Economic Dev.	5.8	5.8	7.1	7.0	16.0	16.0	-
Police	227.3	232.3	226.3	227.0	224.0	189.0	(35.0)
Fire	229.6	229.2	226.0	226.0	224.0	224.0	-
Dispatch Services	-	-	-	-	-	36.0	36.0
Planning & Urban Dev.	21.5	24.0	24.0	24.0	17.0	17.0	-
Permitting & Inspections	25.0	28.0	28.0	28.5	30.8	35.0	4.2
IT	17.0	17.0	17.3	16.0	16.0	15.8	(0.2)
Public Works	125.0	129.0	131.0	131.5	122.1	126.5	4.4
Parks & Rec	155.2	161.5	142.0	141.7	116.4	113.7	(2.7)
Public Bldgs & Waterfront	-	-	24.5	24.5	22.0	24.0	2.0
HHS Administration	5.0	5.0	5.0	4.0	4.0	6.0	2.0
Public Health	38.2	25.0	27.1	28.3	32.3	31.8	(0.5)
Social Services	78.3	80.1	87.8	93.5	94.5	95.2	0.7
Barron Center	260.7	263.7	244.0	246.8	237.6	245.0	7.4
<i>Total HHS:</i>	<i>382.2</i>	<i>373.8</i>	<i>363.9</i>	<i>372.6</i>	<i>368.4</i>	<i>378.0</i>	<i>9.6</i>
General Fund Subtotal:	1,283.0	1,298.9	1,287.0	1,294.6	1,250.5	1,271.0	20.50
Enterprise Funds:							
Sewer Fund	31.0	30.0	33.0	33.0	34.0	34.0	-
Stormwater Fund	11.0	13.0	10.0	10.0	9.0	10.0	1.0
Jetport Fund	50.5	52.5	56.0	59.0	57.0	57.0	-
Enterprise Subtotal:	92.5	95.5	99.0	102.0	100.0	101.0	1.0
Total City Employees:	1,375.5	1,394.4	1,386.0	1,396.6	1,350.5	1,372.0	21.5

APR 2021

SUN	MON	TUE	WED	THU	FRI	SAT
	29	30	31	01	02	03
Finance Committee Meetings Remote						
04	05	06	07	08	09	10
	City Council Meeting 5:00 PM			Joint City/School Finance Committee Meeting 5:00 PM		
11	12	13	14	15	16	17
18	19	20	21	22	23	24
	Patriot's Day Holiday School Vacation Week	School Vacation Week	School Vacation Week	School Vacation Week	School Vacation Week	
25	26	27	28	29	30	
	City Council Meeting 5:00 PM City Manager Recommended Budget Presentation	Finance Committee Meeting 5:00 PM		Joint City/School Finance Committee Meeting 5:00 PM Public Hearing & Vote on PPS Budget		

MAY 2021

SUN MON TUE WED THU FRI SAT

01

Finance
Committee
Meetings
held
remotely
until further
notice

02

03

04

05

06

07

08

City Council Meeting
5:00

Finance Committee
Meeting 5:00 PM

09

10

11

12

13

14

15

City Council Workshop

Finance Committee
Meeting 5:00 PM

16

17

18

19

20

21

22

City Council Meeting
5:00 Budget 1st Read
& Public Hearing

Finance Committee
Meeting 5:00 PM
Public Hearing & Vote on
City Budget

23

24

25

26

27

28

29

30

31

Memorial Day Holiday

JUNE 2021

SUN	MON	TUE	WED	THU	FRI	SAT
		01	02	03	04	05
Finance Committee Meetings held remotely until further notice						
06	07	08	09	10	11	12
City Council Meeting 5:00 Budget 2nd Read and Vote						
13	14	15	16	17	18	19
20	21	22	23	24	25	26
City Council Meeting 5:00						
27	28	29	30			

City of Portland, Maine

FY22 City Manager's Recommended Budget

July 1, 2021 – June 30, 2022

City of Portland, Maine

FY22 City Manager's Recommended Budget

Digital Budget Book Table of Contents

PDF
Page #

Budget Summary

-Summary Information Pamphlet	3
-------------------------------	---

GENERAL FUND

11-00	City Council	26
12-00	City Clerk	28
13-00	Executive	30
14-00	Assessor	32
15-00	Finance	34
16-00	Legal	38
17-00	Human Resources	40
18-00	Parking	42
19-00	Housing & Economic Development	48
21-00	Police	53
22-00	Fire	61
23-00	Dispatch Services	68
24-00	Planning & Development	70
25-00	Permitting & Inspections	74
29-00	Information Technology	80
31-00	Public Works	82
33-00	Parks Recreation & Facilities	96
35-00	Public Buildings & Waterfront	113
44-00	HHS	
44-10	HHS-Administration	127
44-20	HHS-Public Health	129
44-30	HHS-Social Services	137
44-40	HHS-Barron Center	143
47-00	Debt Service	155
48-00	Library	157
51-00	Pension	161
52-00	Employee Benefits	163
61-00	Contingency	170
62-00	Liability Insurance	172
63-00	County Tax	174
65-00	Memberships/Other	177
67-00	Wage Adjustment	185

ENTERPRISE FUNDS

530-35	Fish Pier Fund	187
570	Sewer Utility Fund	189
571	Stormwater Fund	199
583-28	Jetport Fund	205

City of Portland, Maine

City Manager's Recommended Budget



FY22 Budget

July 1, 2021 – June 30, 2022



CITY OF PORTLAND
Executive Department
Jon P. Jennings, City Manager

April 26, 2021

To Mayor Snyder and Members of the Portland City Council:

Pursuant to Article VI, Section 5(e) and Article VII, Sections 5 and 6 of the City of Portland Charter, I am hereby submitting the City Manager's Recommended \$268 million FY22 Municipal Operating Budget, which results in a 4% reduction to the municipal portion of the tax rate.

With more than a year now under our belts of working essentially in emergency-response mode to prevent the spread of COVID-19 while also providing municipal services in pandemic conditions, we are starting to feel hopeful there is light at the end of the tunnel. However, we continue to feel the effects the pandemic has had on our staff, resources, and revenues. We drastically reduced our budget last year in light of the impact COVID had on our revenue streams and the impact it had on our taxpayers. While it was not easy to make reductions in our staff and services, I felt it was particularly important to ensure there was no property tax rate increase as we all dealt with difficult economic times. In fact, I'm proud that we ended up being able to present a 4 cent property tax rate decrease on the City side of the overall budget last year. Making those tough decisions was the right thing to do given the circumstances, and has helped ensure this year is not as bleak. As we set about our budget work this year, our goal was to come up with a measured and moderate budget; one that would have as minimal of a tax rate increase as possible, but also one that would start the process of getting us back to where we were before the pandemic hit. We expect it will take a few budget cycles to get us back to FY19 levels as the economy recovers, but this budget does begin that rebuilding process.

Our FY22 revenue outlook continues to feel the effects of the pandemic. Recent estimates from our Finance Department indicate that the City had COVID related revenue losses of nearly \$28 million during FY21 and the tail end of FY20. Revenue estimates for FY22 have also dropped by millions of dollars in a number of key categories when compared to the most recently completed fiscal year prior to the pandemic. These losses are made up of many activities which will not operate or will operate at a significantly reduced level during life in a pandemic. These include a reduction of approximately \$1.9 million in key Parking Department revenues, \$1.7 million in key Parks & Recreation Department revenues from a lack of events, lessons, and programs, \$1.9 million in Facilities & Waterfront Department revenues from cruise lines and other vessels, a \$1.6 million reduction in estimated excise tax revenue, and many more. While some aspects of life have re-opened, several of these key revenue areas continue to not function or not function at the same level in which they existed previously. We expect it will take some time for our revenues to fully rebound. While our department directors took a hard look at where we could make reductions related to these revenue losses, we also continue to face many cost increases outside of our control, which exceed the regular rate of inflation, such as debt service costs (an approximately \$1 million increase in our pension obligation bond debt service alone), increases in the tax levied by Cumberland County, increases in our required METRO contribution, and contractually obligated union wage increases.

I'm proud that Portland is a city that is committed to being compassionate, one that goes above and beyond in taking care of its people. I'm also thankful for this commitment as it has been relied upon more than ever before due to the ripple effects of the pandemic. The budget I'm presenting continues to dedicate a significant amount of our money and staff resources to providing social services, emergency shelter, public health, and long-term care to our neediest populations. Our Health and Human Services Department continues to be our largest City department with more than 350 employees. Over this last year they have worked tirelessly to provide crucial services to their clients and the public at-large during the pandemic. For the third consecutive year this Department received the largest funding increase of any staffed Department. In FY22, the increase in HHS funding of nearly \$2.7 million is over three times larger than the increase in any other staffed Department. Since FY11 the Health & Human Services budget has risen by more than \$9 million, more than double the size of the increase in any other staffed Department over that same period.

I have made it a priority to run our municipal operations and implement Council policies in the most efficient and effective manner, and in a way that limits the burden on taxpayers. I have always been concerned about the affordability of our city and how government can be a driver of costs associated with this. This is why I once again asked Department Directors to take a hard look at their budgets. In light of the negative impacts from the pandemic, we strived to prepare a budget that balanced operational goals and needs with Council priorities and cost increases outside of our control. Our goal was to do this by strategically using grant and COVID-relief funds with as little of a tax rate increase as possible.

As a result, this recommended budget does include building back up some staff and resources in areas in which activity has resumed and in areas to meet Council goals. After the tough decisions we made last year, which included a reduction of 65 City positions, this budget includes the restoration of 20.5 full-time employees (FTE). This demonstrates how we're beginning to rebuild back to pre-COVID staffing levels where we averaged approximately 1290 FTEs in the General Fund from FY17-20. That number dropped off to 1250 last year and with the addition of 20.5 in this budget, we'd be back up to 1271 FTEs.

The American Rescue Plan (ARP) approved by the federal government does provide us with a backstop to recoup some of these revenue losses. It is expected that Portland will receive roughly \$48 million over the course of two fiscal years. As we continue to wait for the guidelines for how this money can be used by the December 2024 deadline, our Finance Director and I have crafted a three-year plan for how we can use a portion of the funds to cover some of our revenue losses in COVID impacted categories. This plan gradually reduces the need to cover key revenue loss areas over the course of the next three fiscal years as the expectation is that these revenues will slowly return. Preliminarily, this recommended FY22 budget does include the use of \$8.75 million in ARP funds. Doing so allows us to sustain municipal services while presenting a budget with a property tax rate decrease, something I continue to believe is the right thing for our taxpayers as we slowly rebuild. I am also recommending using \$5-6 million of ARP funds in FY23 and \$2-3 million in FY24 to recoup remaining losses as revenues in key categories climb back to pre-COVID totals. After addressing the COVID related revenue losses in City budgets, the use of remaining ARP funds should be decided by the City Council with staff recommendations made outside of the fiscal year budgeting process.

In light of all this, I'm proud to present you with a recommended budget that includes a **4% decrease in the tax rate** on the City side of the overall budget. It should be noted that if it weren't for the use of \$8.75 million in ARP funds in this budget, we'd be looking at a projected tax rate increase of in excess of 4% to maintain current levels of municipal services. We are very grateful to the Biden Administration and members of Congress who voted to support the American Rescue Plan. I

	City	County	School
FY16	\$9.83	\$0.68	\$10.12
FY17	\$10.08	\$0.70	\$10.33
FY18	\$10.28	\$0.76	\$10.61
FY19	\$10.54	\$0.80	\$11.14
FY20	\$10.79	\$0.83	\$11.69
FY21	\$10.75	\$0.87	\$11.69
FY22 Proposed	\$10.28	\$0.88	\$12.33

believe it also important to bring forward a budget decrease due to the implementation of the city-wide revaluation process. Should there be any additional priorities the Council wants to address, I felt it most appropriate for those decisions to be made by the Council before being added to the final budget.

The total increase on the City portion of the tax levy during my six budgets as City Manager has only been 4.58% assuming approval of the budget as presented. This represents an average of less than 0.76% increase per year. To provide some context, over that same time period, the Schools portion of the tax rate has increased by 21.8% and the County Tax rate has increased by 29.4%.

Over my tenure as City Manager, I have challenged myself and staff to think of ways in which we can be innovative to improve the experience of our customers and streamline internal processes. Part of our commitment to innovation allowed us to more easily meet the needs of our residents during the pandemic. Our digital tools and services were accessed more than ever before as people sought real time information. We were able to unveil a new chat bot on our website, so people could more easily and quickly find the information and answers they were seeking, and we stood up a dedicated website for our COVID-19 public health campaign. We're in the process of further upgrading our website capabilities as we know the demand for people to access information and perform transactions and services digitally will continue to grow. And we recently launched a new civic engagement platform that will serve as a digital town hall in order to better foster two-way communication with our residents. As we continue to predominantly interact with people virtually, this will provide a key way for us to receive input on the work we're doing. We also pivoted quickly to conducting Council and Committee meetings online via Zoom. One benefit of this has been greater public participation and access for those who previously couldn't attend our in-person meetings. We look forward to continuing our efforts in communicating more effectively with our residents and customers.

I'm proud of what we've accomplished over my six years as City Manager -- the progress we've made in making municipal government more compassionate, innovative, inclusive, and transparent. As well as our efforts to address some of the long neglected critical infrastructure projects. We purchased our streetlights from Central Maine Power and used the cost savings to convert the lights to LED technology, and deployed intelligent traffic signals to improve congestion in some of our busiest intersections. I'm proud of what we have accomplished in our Capital Improvement Plan budgets as well. Since 2015, we've invested over \$50 million in transportation projects to upgrade our streets, signals and sidewalks. The City has also authorized over \$250 million since 2013 to invest in stormwater and sewer projects to update our aging infrastructure to prevent combined sewer overflow discharge into Back Cove and Portland Harbor, and become compliant with our consent agreement with the U.S. EPA and Maine DEP. We also expanded and improved our commitment to recycling with the addition of new recycling carts for residents. And thanks to the support of the City Council, we have invested over \$20 million in the rebuilding of our aging fleet of City and School vehicles since 2015, a category of assets which had not received adequate funding prior to my arrival. Through these investments we also incorporated hybrid and electric vehicles into our fleet and have added charging stations.

In addition to the policy changes that have been implemented to spur the creation of affordable housing, we've also made significant investments in the Jill C. Dusen Housing Trust Fund through our fiscal year budgets. Inclusive of the amounts being proposed for FY22, since 2015 we will have allocated over \$4 million into the housing trust fund. This year's budget also includes a \$250,000 direct allocation on top of the traditional mix of revenue streams which are earmarked for the fund.

We've made major internal investments in our technology infrastructure in order to achieve efficiencies with staff work time and improve our customer response times. This included an upgrade to the Google for Government platform as well as the implementation of Tyler Technologies' software. We're now in a place to be able to better manage our data and make sure we're using it strategically to inform our decision making processes. These decisions have led to greater efficiencies in our municipal operations, allowing us to achieve savings that we can reinvest toward our long-range goals.

Customer service has also been a top priority of mine during my tenure. This can be seen through the creation and realignment of city departments, like the creation of the Permitting & Inspections Department and realignment of the Parks, Recreation & Facilities Department in 2016, and the combination of the Housing & Economic Development Department in 2020. We also instituted customer service trainings for staff, extended the hours of operation in the Treasury Office to include one late night a week so customers have greater ability to conduct transactions, deployed new electronic multi-space parking meters with the ability to pay via a mobile app, increased our live-streaming capabilities of Council and Committee meetings, and unveiled a mass notifications system to send emergency alerts as well as routine city news.

We also made great strides in increasing our diversity and inclusion efforts as part of our commitment to being a welcoming city. We funded a workforce diversity and inclusion specialist position, implemented new diversity and inclusion workshops and training for staff, some of which included language access, cultural competency, and reducing bias. In this budget proposal, we've included funding for the National League of Cities Race, Equity, and Leadership (REAL) training for city and library staff. Since 2015, we've also increased the score Portland received from the Human Rights Campaign's Municipal Equality Index by 19 points, earning a 94 in 2020. I'm thankful of the time our Human Resources staff has spent making sure our policies, practices, training, and benefits are inclusive to the people we employ and serve.

FY21 RECAP

Fiscal Year 2021 had us operating in emergency response mode as we operated within the new normal confines of the COVID-19 pandemic. Revenue losses and major changes in our service delivery were incorporated into the budget which was approved by Council just a few months ago in October 2020. When comparing FY21 projected final revenues to FY19 revenue levels, the City estimates a COVID related decrease in key revenue lines of approximately \$16.6 million.

As the social services center of the state, our commitment to providing key health and human services became even more necessary as our people felt the effects of the pandemic. Our emergency shelter services expanded as need increased, operating a second 24-hour shelter facility. The second facility became a contracted hotel with 144 individual rooms. This created appropriate social distancing allowing those who needed emergency shelter to safely access it during the pandemic. Additionally, individuals were provided non-congregate shelter options through emergency general assistance. The housing teams at both Oxford Street and Family Shelters did a tremendous job overcoming housing challenges due to the pandemic. Our staff worked extremely hard to find permanent housing solutions for our most vulnerable neighbors, as well as working with area landlords to keep formerly homeless individuals housed. The Oxford Street Shelter placed a total of 91 clients, 32 of whom were long-term stayers into permanent housing. The 91 housing placements represent 23,392 bed nights or 64 years. The 32 long term stayer placements represented 17,229 of those bed nights or 74%. The Family Shelter served 173 families totaling 586 individuals with 0% recidivism. They housed 115 families totaling 406 individuals. And at the India Street Health Center, we increased our outreach efforts to ensure continued access to needle exchange services and implemented a contact-free system, as well as pre-screening protocols for STD and Free Clinic patients to maximize how many we could accommodate during each clinic session. Needless to say, the emergence of COVID vaccines has been welcomed, and staff remain focused on providing essential services.

We also continue to make progress toward the creation of a fully modern homeless services center at 654 Riverside Street that will provide emergency shelter services with on-site access to food, health care, housing counseling, and all other related wrap-around services in order to provide a more humane experience for those who are in need of these critical and basic services. In light of COVID-19, we incorporated pandemic safety measures into how the facility will be constructed and operated. In February of this year, we issued a Request for Proposals from developers for the creation of this new building with the idea that once constructed, the City will lease the space to operate the new facility.

As of the beginning of 2021, the Planning and Urban Development Department has seen applications continue to flow in for review. While we can't say how many applications we would have received if not for COVID-19, we've seen no drop in what was already a tremendously busy year (and years) for new projects. These applications include residential and mixed-use development like 165 Lambert Street (in review), 52 Hanover Street in Bayside (approved), 200 Federal Street on Federal Street (in review), and the redevelopment of the Mercy Hospital campus on State Street (in review), in addition to commercial/industrial and institutional projects like the Cold Storage project on West Commercial Street (approved), Canal Landing Building F located at 100 West Commercial Street (in review), USM campus planning project (approved), and the Preble Street Emergency Shelter on Portland Street (approved). More than 200 site plan applications were reviewed this year, as well as more than 300 historic preservation reviews, and 10 map and/or text amendment applications, ranging in size and complexity.

Planning & Urban Development has also made significant progress on its long-range planning initiatives. In the transportation realm, this work has focused on completing several long-range planning projects (the Commercial Street Operations & Master Plan and the Peaks Island Landside Operations Study) and developing our multi-modal infrastructure (including our network of multi-use path, neighborhood byway, and bicycle lanes, and preparing for the launch of a bikeshare system). From a land use policy perspective, we have reviewed and made recommendations on privately-initiated land use code amendments, as well as conducted research, outreach, and analysis around public land use initiatives, such as the shelter zoning work, and disposition of City properties for new housing creation. Lastly, we have made significant strides in advancing ReCode, our effort to update the city's land use code. In November of 2020, the City Council voted to adopt Phase I of the ReCode, enacting a more consistent, succinct, and legible version of the land use code, which included several significant policy changes around Accessory Dwelling Units, parking policy, and sign standards. Building off the momentum of Phase I, we've recently commenced work on Phase II of ReCode, which will be focused on critical issues related reflected in the city's Comprehensive Plan, such as sea level rise, climate change mitigation, housing affordability, and zoning standards. We've also embarked on revising and restructuring our city's Design Manual in an effort to create a more accessible and user-friendly document to ensure design outcomes that align with city policies. The department has had a busy year with Public Art proposals, as well, including the Great Black Hawk sculpture in Deering Oaks, Brighton Ave Roundabout public art installation, Gathering Stones (TEMPOArts), and the Black is Beautiful Cove Street mural (Indigo Arts).

Beyond this, we continue to make great strides toward the Council's goal of creating more housing in our city. Approximately 400 units of housing were approved in 2020, with hundreds more in review for 2021. All are needed additions to the city's overall housing supply so we can diversify our housing types and affordability levels, many with implications for Portland's Jill C. Duson Housing Trust Fund. A total of \$421,717 was contributed to the housing trust in 2020 from Inclusionary Zoning contributions, and \$30,448 from hotel inclusionary requirements. While the pandemic slowed down the schedule for low-income housing tax credit projects, staff expects that six projects will be under construction during fall 2021, creating 260 units and renovating 100 units of affordable housing. Our Housing & Economic Development Department facilitated the sale of City-owned properties to leverage the creation of new affordable housing, including: 43/91 Douglass Street and 21 Randall, which will be before the Council for approval in May; 622 Auburn Street/0 Gray Road in Falmouth, which is currently out to bid with responses due by May 4; and the approved Purchase and Sale Agreement for 165 Lambert Street, with an anticipated closing in early May.

Our small business community, which makes Portland so unique, continues to face extraordinary challenges as a result of the on-going pandemic. In response, the Housing and Economic Development Department provided over 360 small Portland businesses and nonprofits with free PPE, funded through the Maine Cares Act. Through COVID Community Development Block Grant (CDBG) funding, the Department provided Winter Business Sustainability Grants of up to \$9,000 each to 11 restaurants, and, through the Portland Development Corporation (PDC), provided Microenterprise Grants of up to \$5,000 to 81 businesses. Also, the PDC set aside City loan funds for pandemic-impacted small businesses

through its Rapid Response Micro Loans, providing 15 loans of up to \$10,000, with \$5,000 forgivable if the business retained or hired back at least 50% of its pre-COVID employees/jobs. Lastly, the PDC deferred loan payments for 24 businesses with City loans for up to three-to-five months.

To assist our arts and creative economy during the pandemic, Creative Portland (CP) raised \$90,000 for the Artist Relief Fund, which supported over 85 individual artists, awarding each a \$500 grant. An open and ongoing application process, the fund is now also open to small arts businesses and sole proprietors. CP also hired 18 artists to participate in the public health messaging program by creating unique art banners, murals, flagpoles and signs. In addition, CP hired four artists to create permanent public art on four existing bus shelters, with the support of an NEA Our Town grant, and in partnership with Metro and the Greater Portland Council of Governments. Finally, CP managed and mentored nine new fiscal sponsorship arrangements with organizations pivoting their practices and adapting to the pandemic.

The Portland International Jetport continued its record for customer service, winning Best Airport in North America in the 2-5 million passenger category (its fourth consecutive award); but like airports nationwide, FY21 saw Jetport passenger volumes down more than 65% from 2019 levels due to the pandemic. Thankfully, federal relief funding covered expense shortfalls caused by this significant reduction in passenger traffic and positioned the Jetport well for a more sustained and robust recovery in FY22. The Jetport is already seeing signs of this recovery with recent announcements of new air service to the Midwest. In fact the number of seats for sale out of the Jetport in June of this year is up 7.7% over June 2019. This is a positive sign for the Jetport and for the many businesses that rely on tourism in Portland and throughout the region.

BUDGET GOALS & REALITIES

Given we're not over the effects of the pandemic yet, I asked every department head to prepare their budgets conservatively so we could meet the goal of an overall budget with as minimal of a tax rate increase as possible. I'm proud of the work they did to prioritize our needs given the situation we're in. Several departments came in with decreases or at roughly a flat rate. For the majority of departments with increases, it's important to note that their funding is still below pre-pandemic levels.

The reality is that we are facing significant erosion across many revenue categories due to COVID. Portland prides itself on having the most diverse revenue base in Northern New England with 54% of our FY21 general fund revenue coming from non-property tax sources (charges for services, licenses and permits, intergovernmental revenue and more).

As was stated before, balancing the budget with a tax rate decrease this year is only due to the use of ARP funds. Otherwise, we'd be facing a tax rate increase or a reduction in our levels of services.

DEPARTMENT HIGHLIGHTS

Health & Human Services

The recommended FY22 Health & Human Services budget, which includes Social Services, Public Health, and the Barron Center, is up 8% overall, an increase of almost \$2.7 million.

Social Services: We have continued our commitment to Social Services in FY22 with a \$2.1 million increase (14.3%) which expands our general assistance program and adds staffing and outreach in Social Services and our multiple City-run shelters. The \$16.7 million allocation recommended for Social Services is the highest in the City's history and our allocation of funding has almost doubled since FY11.

Public Health: Our Public Health Department budget has increased by 6.3%. We continue to aggressively pursue funding opportunities, including grants, for areas of public health need in Portland. This is the fifth consecutive year with increases to budgeted Public Health funding.

Barron Center: Although our patient census is down at the Barron Center, due to not being able to accept new patients during the pandemic, the facility has increased costs related to COVID-19. My recommendation for the Barron Center includes an approximately 2.6% increase.

Public Works: After a 6.7% overall reduction to the Public Works budget in FY21, the FY22 budget includes a 5.8% increase. This will allow the Department to fill several key engineering positions, an Island maintenance worker, and a project coordinator, bringing them back up to near pre-pandemic levels.

Housing & Economic Development: The Housing & Economic Development Department includes a 4.7% increase due to additional funds for the work in our Office of Economic Opportunity, which is doing great inclusion work with our new Mainer populations, as well as providing key connections between employers and job seekers. It also includes the upgrade of one administrative position.

Parks, Recreation & Facilities: This budget includes a 1.4% reduction due to revenues not fully rebounding as we had hoped. While we've been able to add back some positions in parks and recreation as revenues and programs have opened back up, our public assembly facilities have not rebounded yet in terms of public events.

Planning & Urban Development: This budget includes a 12.1% increase due to contractual services for ReCode Phase 2 and the Historic District Impact Study, which was a recent request by the Council.

Police: This budget includes a 12.5% reduction due to the separation of emergency dispatch services from the Police budget. Dispatch Services will now have its own budget line. This will allow for better comparability of our own Police Department to other agencies around the nation. It will also help us isolate costs related to our shared emergency dispatch center which also serves and receives revenue reimbursement from South Portland and Cape Elizabeth.

Fire: The Fire Department remains largely unchanged with an approximately 2.1% increase.

Parking: This budget includes a 6.4% increase after a 5.1% reduction last year. The increase this year includes money for necessary maintenance and repair projects in our parking garages that were not funded last year.

Permitting & Inspections: This budget includes a 12.8% increase due to new positions required by the November 2020 citizen initiated referendum. Two additional positions are necessary to manage work related to the new rent control ordinance as contemplated in the referendum language. Two additional new positions are also required to manage the volume of work related to marijuana retail licensing resulting from the removal of the cap on licenses. These additional positions will be offset almost entirely by additional revenue in these areas.

Finance: This budget includes a 1.5% increase due in part to the continued offering of extended / late hours of operation in the Treasury Office. Our implementation of offering customers appointments in light of COVID has been very well received by our customers. We plan to continue offering appointments even when City Hall is fully open to the public again, which will significantly reduce the time people spent waiting in lines.

Assessors: The City postponed the implementation of last year's citywide property revaluation to this year due to fiscal implications of the COVID-19 pandemic. The Assessor's Office is now ready to set new assessment values as of 4/1/2021 as part of the Fiscal Year 2022 tax billing cycle. In this budget, there is a slight increase in order to restore one position that still had furloughed hours. Having a fully staffed Assessor's Office will be critical during the Revaluation process.

Information Technology: This budget includes an 10.4% increase after a 12% reduction last year. This restores some remaining positions that still had furloughed hours and restores a couple of positions that were cut last year, which are critical to our overall human resources and financial systems work.

City Clerk: The 6.5% decrease in the City Clerk's budget is due to the reduction of one-time costs last year for the Presidential election and grant funding that was received to cover COVID-related election expenses.

Executive Office: After a 21.1% overall reduction last year, this year's budget includes an 8% increase due to the addition of a Communications Specialist position to assist our Communications Director. In addition to the communications efforts mentioned above, I know it's been a priority of the Council to increase our engagement and storytelling efforts.

POSITIVE BUDGET DRIVERS

Excise Tax

Excise taxes are still a significant source of revenue for the city's transportation needs. However, in light of the overall economy, we're projecting excise tax revenue to decrease to \$10.5M in FY22.

Property Valuation

Property valuation is estimated to grow by \$85 million in the current year due to newly permitted and on-going construction projects and continues our upward trajectory in overall valuation. This \$85 million of new property valuation creates an additional approximately \$950,000 in new tax revenue for municipal use. While this may seem like a significant amount, it represents only approximately a 1% overall increase to our FY21 valuation of approximately \$8.04 billion, and can only fund a fraction of the cost increases and budget challenges we face in FY22, which are outside of my control.

As the 2021 Revaluation Project comes to a close in late summer/early fall, the City's overall taxable valuation will increase substantially and the millage rate will drop proportionately. As of the time of this publication, these numbers are not yet final. These new values and tax rate changes will be implemented and used for all FY22 tax bills.

Health Insurance: Our employee benefits are down 4.11% overall due to our contract with a benefits management company that has helped us reduce our benefits expenses. Additionally, lower health insurance claims have contributed to this decrease.

State Revenue Sharing

State revenue sharing revenue is estimated at \$7.4 million for the current fiscal year based on the current law in place and updated March 2021 projections from the State of Maine.

BUDGET CHALLENGES

In addition to the significant amount of revenue we have lost during the pandemic, and the fact that new property growth alone has not been able to keep up with the built in cost increases, we continue to face other budget challenges that are outside my control such as previously approved union contracts, debt services increases, Cumberland County tax, and METRO fees for public transportation.

Contractual Salary Obligations: The City Council approves contracts with all eight City bargaining units representing nearly 90% of the City workforce. The remaining 10% is non-union. After several unions and all non-union personnel did not receive salary increases in FY21, this budget does include a 2% cost of living increase for non-union personnel and other wage adjustments according to the various union contracts.

Debt Service: Our debt service is up roughly \$2.65 million or 5.8% overall. This includes a little more than a \$1 million increase in debt service related to our 2001 pension obligation bonds. Similarly sized annual increases are looming in the FY23 - FY26 budgets as well. Additional debt service is attributable to the first payment due on the Lyseth Elementary School renovation.

METRO: The FY22 budget includes a 5% increase in our METRO contribution or an additional \$143,089. When combined with anticipated revenue reductions from METRO (decreases in the level of Federal reimbursement passed along to the City by METRO) the net cost to taxpayers of METRO in FY22 will increase by over 6%.

County Tax: The FY22 budget includes a 1.94% or \$136,150 increase in Cumberland County tax assessment pushing it to more than \$7.1 million.

Overall Budget Tax Rate:

City general fund expenditures have increased 4.6% from FY21 to FY22. The overall municipal tax rate proposed for FY22 is a decrease of 4% with a new FY22 city-side mill rate of \$11.16 per \$1,000 of assessed property value, **46 cents lower than last year.**

CONCLUSION

I would like to thank Finance Director Brendan T. O'Connell, Deputy Finance Director Anne Bilodeau, Budget Analyst Jennifer Lodge, Human Resources Director Gina Tapp, and Communications Director Jessica Grondin for their assistance in developing this budget recommendation and presentation, as well as the hard work and diligence of Department Heads in developing budget requests.

I'd also like to thank all City employees for the work they've done in helping us accomplish the many things we've achieved over the last several years, as well as the regular municipal services they provide each and every day. And I'd like to express my sincere gratitude for the way in which staff has continued to perform top-notch public service during the pandemic. It has been a long and ever-changing year in which we've faced many obstacles, and I'm proud of how we all worked together to keep our community strong.

Finally, I'd like to thank the members of the City Council for agreeing to give us this extra time to develop this budget. In light of all that is going on, we hope the public will have a greater understanding of what we face in the year ahead. We look forward to reviewing this proposed budget with the Finance Committee and full Council.

Sincerely,

Jon P. Jennings
City Manager

CITY OF PORTLAND, MAINE
COMPARATIVE BUDGET PLAN FY2022

July 1, 2020 - June 30, 2021

July 1, 2021 - June 30, 2022

City Manager's Recommendation

	FY20	FY21	FY22 City Mgr's Recomm.	FY22-CM / FY21 \$	%
CITY GENERAL FUND REVENUES					
31 Property Taxes	\$92,813,653	\$93,754,694	\$91,014,931	(\$2,739,763)	-2.9%
31 Other Local Taxes	8,416,388	6,848,477	6,087,977	(760,500)	-11.1%
32 Licenses & Permits	6,300,644	6,712,953	6,751,336	38,383	0.6%
33 Intergovernmental Revenue	12,312,490	12,936,276	25,406,110	12,469,834	96.4%
34 Charges for Services	36,750,588	34,492,550	35,487,998	995,448	2.9%
35 Fines, Forfeits and Penalties	1,996,710	1,310,550	1,761,050	450,500	34.4%
36 Use of Money and Property	12,279,430	9,159,375	8,870,217	(289,158)	-3.2%
39 Other Sources	35,862,668	37,591,785	36,777,265	(814,520)	-2.2%
Fund Balance Use (Restoration)	-	-	-	-	
Total General Fund Revenues	\$206,732,571	\$202,806,660	\$212,156,884	\$9,350,224	4.6%
GENERAL FUND EXPENDITURES					
100-11 City Council	\$344,046	\$450,014	\$424,240	(\$25,774)	-5.7%
100-12 City Clerk	622,721	679,454	632,235	(47,219)	-6.9%
100-13 Executive	929,877	764,688	830,736	66,048	8.6%
100-14 Assessor	435,159	418,620	446,739	28,119	6.7%
100-15 Finance Administration	1,218,727	1,172,963	1,204,259	31,296	2.7%
Treasury	734,003	692,539	688,701	(3,838)	-0.6%
Total Finance	1,952,730	1,865,502	1,892,960	27,458	1.5%
100-16 Legal	741,338	728,821	845,052	116,231	15.9%
100-17 Human Resources Admin	1,071,134	1,072,530	1,157,467	84,937	7.9%
100-18 Parking	1,487,050	1,481,693	1,465,907	(15,786)	-1.1%
Elm Street Garage	300,164	250,713	301,367	50,654	20.2%
Spring Street Garage	452,870	434,447	493,474	59,027	13.6%
Temple Street Garage	126,130	78,000	127,000	49,000	62.8%
Total Parking/Garages	2,366,214	2,244,853	2,387,748	142,895	6.4%
100-19 Economic Development Admin	646,006	660,462	710,695	50,233	7.6%
Portland Development Corp	28,522	28,522	28,522	0	0.0%
Housing & Community Dev.	-	531,246	538,174	6,928	1.3%
Total Housing & Economic Dev.	674,528	1,220,230	1,277,391	57,161	4.7%
100-21 Police Administration	1,274,264	1,218,444	1,302,585	84,141	6.9%
Uniformed Operations Group	10,616,533	10,306,530	10,417,102	110,572	1.1%
Bureau Investigative Services	2,017,675	1,843,314	1,872,765	29,451	1.6%
Operations Support Services	907,441	876,435	893,343	16,908	1.9%
Dispatch Services	2,360,103	2,375,832	0	(2,375,832)	-100.0%
Jetport Security	581,524	575,274	564,068	(11,206)	-1.9%
Total Police	17,757,540	17,195,829	15,049,863	(2,145,966)	-12.5%

**CITY OF PORTLAND, MAINE
COMPARATIVE BUDGET PLAN FY2022**

July 1, 2020 - June 30, 2021

July 1, 2021 - June 30, 2022

City Manager's Recommendation

		FY20	FY21	FY22 City Mgr's Recomm.	FY22-CM / FY21 \$	%
100-22	Fire Administration	598,617	625,811	647,798	21,987	3.5%
	Code Enforcement & Comm Svcs	288,508	238,082	177,995	(60,087)	-25.2%
	Field Operations	15,517,194	14,963,356	15,352,104	388,748	2.6%
	Operations Support Services	803,148	872,768	896,043	23,275	2.7%
	Air Rescue	1,027,681	1,104,349	1,107,200	2,851	0.3%
	Total Fire	18,235,148	17,804,366	18,181,140	376,774	2.1%
100-23	Dispatch Services	-	-	2,417,816.00	2,417,816	#DIV/0!
100-24	Planning & Urban Dev. Admin	560,269	211,863	229,214	17,351	8.2%
	Planning	1,330,594	1,213,659	1,369,054	155,395	12.8%
	Housing & Community Development	189,169	-	-	-	#DIV/0!
	Total Planning & Urban Dev.	2,080,032	1,425,522	1,598,268	172,746	12.1%
100-25	Permitting & Inspections Admin	130,487	156,338	179,556	23,218	14.9%
	Inspections	1,076,567	1,042,864	1,078,915	36,051	3.5%
	Housing Safety	407,613	481,750	591,019	109,269	22.7%
	Business Licensing	233,892	245,091	322,894	77,803	31.7%
	Total Permitting & Licensing	1,848,559	1,926,043	2,172,384	246,341	12.8%
100-29	Information Technology	2,914,482	2,589,248	2,858,804	269,556	10.4%
100-31	Public Works Administration	725,708	671,793	705,111	33,318	5.0%
	Streets	1,741,974	1,678,340	1,773,724	95,384	5.7%
	Solid Waste	2,141,502	2,241,470	2,413,927	172,457	7.7%
	Communications	197,443	196,098	193,926	(2,172)	-1.1%
	Portland Downtown District	404,862	414,503	414,126	(377)	-0.1%
	Winter Operations	1,329,439	1,329,517	1,383,835	54,318	4.1%
	Island Services	687,836	689,311	757,211	67,900	9.9%
	Traffic & Transportation Ops	-	1,407,899	1,547,308	139,409	9.9%
	Transportation Engineering	2,333,681	438,778	441,885	3,107	0.7%
	Engineering	1,266,603	1,206,876	1,268,444	61,568	5.1%
	Fleet Services	3,807,154	3,381,149	3,552,126	170,977	5.1%
	Total Public Works	14,636,202	13,655,734	14,451,623	795,889	5.8%
100-33	Parks & Recreation Admin	639,408	483,407	418,208	(65,199)	-13.5%
	Parks	1,129,821	847,077	819,594	(27,483)	-3.2%
	Forestry	710,847	727,060	771,079	44,019	6.1%
	Athletic Facilities	811,667	912,822	919,875	7,053	0.8%
	Cemeteries	827,545	784,163	823,303	39,140	5.0%
	Recreation	1,901,439	1,425,500	1,510,842	85,342	6.0%
	Aquatics	639,302	470,351	542,260	71,909	15.3%
	Golf Course	1,100,519	991,379	1,008,813	17,434	1.8%
	Golf Course Restaurant	540,787	227,699	19,660	(208,039)	-91.4%
	Ice Arena	595,229	551,074	522,891	(28,183)	-5.1%
	Public Assembly Facilities	1,061,236	610,039	472,515	(137,524)	-22.5%
	Concessions	418,426	369,979	389,405	19,426	5.3%
	Custodial Services	958,378	814,505	878,807	64,302	7.9%
	Merrill Auditorium	182,589	109,414	93,732	(15,682)	-14.3%
	Total Parks Rec & Facilities	11,517,193	9,324,469	9,190,984	(133,485)	-1.4%

CITY OF PORTLAND, MAINE
COMPARATIVE BUDGET PLAN FY2022

July 1, 2020 - June 30, 2021

July 1, 2021 - June 30, 2022

City Manager's Recommendation

		FY20	FY21	FY22 City Mgr's Recomm.	FY22-CM / FY21 \$	%
100-35	Public Bldgs & Waterfront Admin	387,731	392,355	412,961	20,606	5.3%
	Trades	736,916	605,385	622,623	17,238	2.8%
	School HVAC	518,442	545,883	558,036	12,153	2.2%
	Public Safety Bldg.	317,700	298,405	299,905	1,500	0.5%
	City Hall	392,450	562,250	649,284	87,034	15.5%
	Merrill Auditorium (PB)	173,550	170,555	673,655	503,100	295.0%
	Hadlock Stadium	322,076	323,945	267,845	(56,100)	-17.3%
	Expo Building	208,600	254,100	207,020	(47,080)	-18.5%
	Canco Road Buildings	434,250	416,850	418,400	1,550	0.4%
	Other Public Buildings	270,857	275,271	272,614	(2,657)	-1.0%
	Waterfront	1,317,769	1,234,185	1,135,799	(98,386)	-8.0%
	Total Public Bldgs & Waterfront	5,080,341	5,079,184	5,518,142	438,958	8.6%
100-44	HHS - Administration	337,276	329,165	338,515	9,350	2.8%
	Public Health	2,093,528	2,216,800	2,356,743	139,943	6.3%
	Social Services	13,167,747	14,623,335	16,714,830	2,091,495	14.3%
	Barron Center	15,947,969	16,112,624	16,537,167	424,543	2.6%
	Total HHS	31,546,520	33,281,924	35,947,255	2,665,331	8.0%
100-47	Debt Service	45,087,798	45,700,279	48,355,413	2,655,134	5.8%
100-48	Public Library	4,178,550	3,927,837	4,006,394	78,557	2.0%
100-51	Pension	8,398,292	7,764,619	8,531,837	767,218	9.9%
100-52	Health Insurance	19,948,893	18,741,418	17,994,636	(746,782)	-4.0%
	Workers' Comp	2,053,072	1,810,292	1,692,000	(118,292)	-6.5%
	FICA	1,138,099	1,393,538	1,325,660	(67,878)	-4.9%
	Group Life	205,822	211,911	230,240	18,329	8.6%
	Unemployment	100,000	100,000	100,000	-	0.0%
	Total Employee Benefits	23,445,886	22,257,159	21,342,536	(914,623)	-4.1%
100-61	Contingent	250,000	250,000	250,000	-	0.0%
100-62	Liability Insurance	839,325	793,128	817,034	23,906	3.0%
100-65	Regional Transportation Program	78,480	78,480	78,480	-	0.0%
	Contributions	437,388	419,910	689,149	269,239	64.1%
	Total Memberships/Contributions	515,868	498,390	767,629	269,239	54.0%
100-67	Wage Adjustment	(165,000.00)	-	637,738	637,738	#DIV/0!
	Total General Fund Expenditures	197,304,483	192,918,443	201,989,428	9,070,985	4.7%
100-63	County Tax	6,640,316	7,011,159	7,147,309	136,150	1.9%
100-65	Metro Assessment	2,787,772	2,877,058	3,020,147	143,089	5.0%
	Total General Fund and Assessments	\$206,732,571	\$202,806,660	\$212,156,884	\$9,350,224	4.6%

CITY OF PORTLAND, MAINE
COMPARATIVE BUDGET PLAN FY2022

July 1, 2020 - June 30, 2021

July 1, 2021 - June 30, 2022

City Manager's Recommendation

	FY20	FY21	FY22 City Mgr's Recomm.	FY22-CM / FY21 \$	%
ENTERPRISE FUND REVENUES					
31 Property Taxes, Current Year	-	-	-	-	-
32 Licenses & Permits	\$17,950	\$17,950	\$12,600	(5,350)	-29.8%
33 Intergovernmental	117,968	116,660	1,951,053	1,834,393	1572.4%
34 Charges for Services	34,701,607	33,498,951	36,602,681	3,103,730	9.3%
36 Use of Money and Property	26,228,136	16,148,356	19,200,733	3,052,377	18.9%
39 Other Sources	405,874	442,964	452,612	9,648	2.2%
Fund Balance	(4,683,172)	3,954,879	(2,160,262)	(6,115,141)	-154.6%
Total Enterprise Fund Revenues	\$56,788,363	\$54,179,760	\$56,059,417	\$1,879,657	3.5%
ENTERPRISE FUND EXPENDITURES					
530 Fish Pier	\$388,679	\$423,216	\$421,641	(\$1,575)	-0.4%
570 Sewer - Finance Admin	141,938	104,356	98,104	(6,252)	-6.0%
Sewer Public Works Admin	838,548	741,301	747,715	6,414	0.9%
Sewer Operations (Districting)	2,637,279	2,555,803	2,725,639	169,836	6.6%
Sewer Communications	65,808	65,378	64,034	(1,344)	-2.1%
Sewer Engineering	603,082	512,695	620,541	107,846	21.0%
Sewer Debt Service	8,088,788	8,029,746	8,805,095	775,349	9.7%
Sewer Fringe Benefits	1,519,490	1,522,494	1,500,808	(21,686)	-1.4%
PWD Assessment	13,137,639	13,177,145	13,879,425	702,280	5.3%
Total Sewer	27,032,572	26,708,918	28,441,361	1,732,443	6.5%
571 Stormwater - Finance Admin	275,145	266,228	253,389	(12,839)	-4.8%
Stormwater Management	1,543,268	1,548,607	1,685,091	136,484	8.8%
Debt Service	685,421	754,949	954,037	199,088	26.4%
Fringe Benefits	285,003	403,088	356,144	(46,944)	-11.6%
Total Stormwater	2,788,837	2,972,872	3,248,661	275,789	9.3%
583 Jetport Admin	1,221,479	1,145,365	1,094,140	(51,225)	-4.5%
Marketing	598,640	411,140	417,390	6,250	1.5%
Fringe, Indirects & Chargebacks	4,084,313	4,288,163	4,208,328	(79,835)	-1.9%
Field	4,577,799	4,220,698	4,235,206	14,508	0.3%
General Aviation	17,168	17,168	17,168	-	0.0%
Jetport Operations	2,702,802	2,363,263	2,439,490	76,227	3.2%
Terminal	6,992,649	6,396,682	6,385,111	(11,571)	-0.2%
Parking	4,907,020	4,557,244	4,475,890	(81,354)	-1.8%
Airfield Deicing	674,781	675,031	675,031	-	0.0%
Jetport Anticipated Surplus	801,624	-	-	0	#DIV/0!
Total Jetport	26,578,275	24,074,754	23,947,754	(127,000)	-0.5%
Total Enterprise Fund Expenditures	\$56,788,363	\$54,179,760	\$56,059,417	\$1,879,657	3.5%
TOTAL CITY EXPENDITURES	\$263,520,934	\$256,986,420	\$268,216,301	\$11,229,881	4.4%

TAX RATE COMPUTATION--FY2022
City Manager's Recommendation

	General Fund	County Tax	City General Fund	Enterprise Funds	TOTAL CITY
Total Expenditures	\$205,009,575	\$7,147,309	\$212,156,884	\$56,059,417	\$268,216,301
Less: Revenues	(121,141,953)	0	(121,141,953)	(58,219,679)	(179,361,632)
Surplus	0	0	0	2,160,262	2,160,262
Tax Levy	\$83,867,622	\$7,147,309	\$91,014,931	\$0	\$91,014,931
Valuation	8,155,000,000				
Tax Rate:					
FY22	\$10.28	\$0.88	\$11.16	\$0.00	\$11.16
FY21	\$10.75	\$0.87	\$11.62	\$0.00	\$11.62
\$ Increase	(\$0.47)	\$0.01	(\$0.46)	\$0.00	(\$0.46)
% of Total Increase	-4.0%	0.1%	-4.0%	0.0%	-4.0%

CITY OF PORTLAND, MAINE

FY2022 Non-Tax Revenue

Excludes Taxes & TIF

City Manager's Recommendation

Department	FY20 Collected	FY21 Est (budget)	FY21 Proj	FY22 Est (budget)	FY22 Est vs FY21 Est (budget)	%
General Fund Revenues:						
City Council	\$5,000	\$5,000	\$5,500	\$5,000	\$0	0.0%
City Clerk	173,510	187,518	157,308	178,540	(8,978)	-4.8%
Executive	990,393	968,776	966,776	895,724	(73,052)	-7.5%
Assessor	2,216	1,500	1,000	1,000	(500)	-33.3%
Finance	19,808,748	17,575,609	20,047,466	20,372,904	2,797,295	15.9%
Legal	684,535	151,525	150,960	192,940	41,415	27.3%
Human Resources	75,945	75,945	75,945	53,692	(22,253)	-29.3%
Parking	8,674,604	7,489,635	7,337,087	10,281,259	2,791,624	37.3%
Housing & Economic Dev	634,249	1,219,867	1,219,860	1,277,391	57,524	4.7%
Police	2,957,473	3,215,674	2,743,206	2,106,238	(1,109,436)	-34.5%
Fire	4,633,493	4,887,080	4,732,455	4,594,331	(292,749)	-6.0%
Dispatch Services	-	-	-	1,116,240	1,116,240	#DIV/0!
Planning & Development	1,199,784	746,865	666,865	739,313	(7,552)	-1.0%
Permitting & Inspections	7,652,920	5,131,172	5,017,719	5,112,419	(18,753)	-0.4%
Information Technology	399,801	429,141	429,868	313,180	(115,961)	-27.0%
Public Works	5,035,017	5,222,450	5,355,554	5,342,603	120,153	2.3%
Parks, Rec & Facilities	6,145,748	5,828,980	3,912,583	7,277,693	1,448,713	24.9%
Public Bldgs & Waterfront	3,166,917	1,620,873	1,450,613	3,595,351	1,974,478	121.8%
HHS--Public Health	1,131,310	1,818,088	1,715,349	1,496,154	(321,934)	-17.7%
HHS--Social Services	9,983,176	10,211,905	14,080,520	10,318,690	106,785	1.0%
HHS--Barron Center	19,899,036	19,243,369	17,009,341	22,458,574	3,215,205	16.7%
Employee Benefits	7,197,901	7,410,958	6,056,319	7,704,810	293,852	4.0%
Insurance	369,601	189,275	186,564	197,138	7,863	4.2%
Debt Service Reimb.	18,765,460	19,189,768	19,389,768	20,004,027	814,259	4.2%
Memberships / Other	302,717	654,516	262,513	640,265	(14,251)	-2.2%
Total General Fund:	\$119,889,554	\$113,475,489	\$112,971,139	\$126,275,476	\$12,799,987	11.3%
Enterprise Funds Revenue:						
Fish Pier Authority	627,739	581,304	506,240	580,274	(1,030)	-0.2%
Sewer	26,055,427	26,715,241	26,897,182	28,957,451	2,242,210	8.4%
Stormwater	6,434,178	6,761,428	7,388,790	7,417,771	656,343	9.7%
Jetport	23,402,586	16,166,908	21,923,051	21,264,183	5,097,275	31.5%
Total Enterprise Funds:	\$56,519,930	\$50,224,881	\$56,715,263	\$58,219,679	\$7,994,798	15.9%
Total City Revenue	\$176,409,484	\$163,700,370	169,686,402	\$184,495,155	\$20,794,785	12.7%

FY2022 CITY BUDGET SUMMARY

by category
City Manager's Recommendation

	FY21 Approp.	FY22 Proposed	\$ +/-	% +/-	% Of Total
01 Personnel--General Fund	\$82,173,192	84,925,475	\$2,752,283	3.3%	40.0%
--Ent Funds	7,046,162	7,297,822	251,660	3.6%	13.0%
Total	89,219,354	92,223,297	3,003,943	3.4%	34.4%
02+ Contractual--General Fund	65,041,941	68,032,198	2,990,257	4.6%	32.1%
--Ent Funds	28,929,226	29,661,060	731,834	2.5%	52.9%
Total	93,971,167	97,693,258	3,722,091	4.0%	36.4%
55+ Supplies--General Fund	5,915,227	6,133,717	218,490	3.7%	2.9%
--Ent Funds	1,322,228	1,322,420	192	0.0%	2.4%
Total	7,237,455	7,456,137	218,682	3.0%	2.8%
63 Utilities--General Fund	3,747,956	3,715,716	(32,240)	-0.9%	1.8%
--Ent Funds	1,406,741	1,376,332	(30,409)	-2.2%	2.5%
Total	5,154,697	5,092,048	(62,649)	-1.2%	1.9%
70 Capital--General Fund	228,065	994,365	766,300	336.0%	0.5%
--Ent Funds	2,713,514	2,712,550	(964)	0.0%	4.8%
Total	2,941,579	3,706,915	765,336	26.0%	1.4%
75 Debt Svc--Total GF	45,700,279	48,355,413	2,655,134	5.8%	22.8%
--Ent Funds	8,637,394	9,566,838	929,444	10.8%	17.1%
Total	54,337,673	57,922,251	3,584,578	6.6%	21.6%
75 Jetport Rev Bond Debt Svc	4,124,495	4,122,395	(2,100)	-0.1%	7.4%
Jetport Surplus	0	0	0	#DIV/0!	0.0%
Total General Fund	202,806,660	212,156,884	9,350,224	4.6%	100.0%
Total Enterprise Funds	54,179,760	56,059,417	1,879,657	3.5%	100.0%
Total	\$256,986,420	\$268,216,301	\$11,229,881	4.4%	100.0%

City of Portland, Maine
Tax Levy by Budget Category
City Manager's Recommendation

Department	FY22 Tax Levy	FY22 Tax Rate	% of Taxes
Debt Service	28,351,386	\$3.48	31.1%
Fire	15,467,731	\$1.90	17.0%
Police	14,790,710	\$1.81	16.2%
Public Works	9,598,016	\$1.18	10.5%
County Tax	7,147,309	\$0.88	7.9%
Library	4,006,394	\$0.49	4.4%
Health & Human Services	2,903,692	\$0.35	3.2%
Parks, Rec & Facilities	2,595,700	\$0.32	2.9%
Metro	2,458,362	\$0.30	2.7%
General Government	2,084,485	\$0.25	2.3%
Dispatch Services	1,611,146	\$0.20	1.8%
Total:	\$91,014,931	\$11.16	100.0%

City of Portland
Staffing FTE Change
FY22 City Manager's Recommendation

Department	FY17	FY18	FY19	FY20	FY21	FY22	+/- Chg
General Fund:							
City Council	1.0	-	-	-	-	-	-
City Clerk	7.4	7.8	7.9	7.9	7.9	7.9	-
Executive	10.0	13.0	10.5	9.5	8.5	8.5	-
Assessor	5.9	5.9	5.9	5.9	5.7	5.9	0.2
Finance	24.0	25.0	25.0	25.0	24.4	25.0	0.6
Legal	6.0	6.0	7.0	7.0	7.0	8.0	1.0
Human Resources	10.5	11.0	11.0	10.5	11.3	11.5	0.2
Parking	29.6	29.6	29.6	30.0	29.0	29.2	0.2
Housing & Economic Dev.	5.8	5.8	7.1	7.0	16.0	16.0	-
Police	227.3	232.3	226.3	227.0	224.0	189.0	(35.0)
Fire	229.6	229.2	226.0	226.0	224.0	224.0	-
Dispatch Services	-	-	-	-	-	36.0	36.0
Planning & Urban Dev.	21.5	24.0	24.0	24.0	17.0	17.0	-
Permitting & Inspections	25.0	28.0	28.0	28.5	30.8	35.0	4.2
IT	17.0	17.0	17.3	16.0	16.0	15.8	(0.2)
Public Works	125.0	129.0	131.0	131.5	122.1	126.5	4.4
Parks & Rec	155.2	161.5	142.0	141.7	116.4	113.7	(2.7)
Public Bldgs & Waterfront	-	-	24.5	24.5	22.0	24.0	2.0
HHS Administration	5.0	5.0	5.0	4.0	4.0	6.0	2.0
Public Health	38.2	25.0	27.1	28.3	32.3	31.8	(0.5)
Social Services	78.3	80.1	87.8	93.5	94.5	95.2	0.7
Barron Center	260.7	263.7	244.0	246.8	237.6	245.0	7.4
<i>Total HHS:</i>	<i>382.2</i>	<i>373.8</i>	<i>363.9</i>	<i>372.6</i>	<i>368.4</i>	<i>378.0</i>	<i>9.6</i>
General Fund Subtotal:	1,283.0	1,298.9	1,287.0	1,294.6	1,250.5	1,271.0	20.50
Enterprise Funds:							
Sewer Fund	31.0	30.0	33.0	33.0	34.0	34.0	-
Stormwater Fund	11.0	13.0	10.0	10.0	9.0	10.0	1.0
Jetport Fund	50.5	52.5	56.0	59.0	57.0	57.0	-
Enterprise Subtotal:	92.5	95.5	99.0	102.0	100.0	101.0	1.0
Total City Employees:	1,375.5	1,394.4	1,386.0	1,396.6	1,350.5	1,372.0	21.5

APR 2021

SUN	MON	TUE	WED	THU	FRI	SAT
	29	30	31	01	02	03
Finance Committee Meetings Remote						
04	05	06	07	08	09	10
	City Council Meeting 5:00 PM			Joint City/School Finance Committee Meeting 5:00 PM		
11	12	13	14	15	16	17
18	19	20	21	22	23	24
	Patriot's Day Holiday School Vacation Week		School Vacation Week		School Vacation Week	
25	26	27	28	29	30	
	City Council Meeting 5:00 PM City Manager Recommended Budget Presentation			Joint City/School Finance Committee Meeting 5:00 PM Public Hearing & Vote on PPS Budget		

MAY 2021

SUN MON TUE WED THU FRI SAT

01

Finance
Committee
Meetings
held
remotely
until further
notice

02

03

04

05

06

07

08

City Council Meeting
5:00

Finance Committee
Meeting 5:00 PM

09

10

11

12

13

14

15

City Council Workshop

Finance Committee
Meeting 5:00 PM

16

17

18

19

20

21

22

City Council Meeting
5:00 Budget 1st Read
& Public Hearing

Finance Committee
Meeting 5:00 PM
Public Hearing & Vote on
City Budget

23

24

25

26

27

28

29

30

31

Memorial Day Holiday

JUNE 2021

SUN	MON	TUE	WED	THU	FRI	SAT
		01	02	03	04	05
<i>Finance Committee Meetings held remotely until further notice</i>						
06	07	08	09	10	11	12
<i>City Council Meeting 5:00 Budget 2nd Read and Vote</i>						
13	14	15	16	17	18	19
20	21	22	23	24	25	26
<i>City Council Meeting 5:00</i>						
27	28	29	30			

DEFINITIONS OF FY22 ORG CATEGORY SUMMARY EXPENDITURE REPORT COLUMNS

FY21 APPRV'D APPRO = Actual amount of the FY21 approved appropriation as approved by the City Council.

FY21 TOTAL PROJECTION = Projected total amount of expenditure in the current budget year as submitted by Departments in January 2021.

FY22 MGR RECOMM – The amount of FY22 budget request recommended by the City Manager to the City Council in April 2021 after performing detailed budget reviews with each Department.

INCR / (DECR) FY22 / FY21 – A comparison of the FY21 Apprv'd Appro Column with the FY22 Mgr Recomm column showing the budget year to budget year increase that would result (in dollars) if the FY22 City Manager's Recommended budget was approved.

APPRO % CHG FY22 / FY21 - A comparison of the FY21 Apprv'd Appro Column with the FY22 Mgr Recomm column showing the budget year to budget year percentage increase that would result if the FY22 City Manager's Recommended budget was approved.

**CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT**

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund (100 & 107):					
General Fund City Council 11					
10011000 Total EXPENDITURE	\$450,014	\$371,152	\$424,240	(\$25,774)	-5.73%
10011000 Total REVENUE	(\$5,000)	(\$5,500)	(\$5,000)	\$0	0.00%
** City Council NET	\$445,014	\$365,652	\$419,240	(\$25,774)	-5.79%
**** City Council Net	\$445,014	\$365,652	\$419,240	(\$25,774)	-5.79%

**CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund (100 & 107):						
General Fund City Council 11						
*	Payroll	\$131,109	\$132,109	\$145,197	\$14,088	10.75%
*	Benefits	\$1,200	\$1,138	\$1,138	(\$62)	-5.17%
*	Administrative Svcs	\$38,210	\$33,410	\$51,410	\$13,200	34.55%
*	Contractual Services	\$275,245	\$200,245	\$222,245	(\$53,000)	-19.26%
*	Supplies	\$4,250	\$4,250	\$4,250	\$0	0.00%
****	City Council	\$450,014	\$371,152	\$424,240	(\$25,774)	-5.73%

**CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT**

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund					
City Clerk 12					
10012000 Total EXPENDITURE	\$679,454	\$666,838	\$632,235	(\$47,219)	-6.95%
10012000 Total REVENUE	(\$187,518)	(\$157,308)	(\$178,540)	\$8,978	-4.79%
** City Clerk NET	\$491,936	\$509,530	\$453,695	(\$38,241)	-7.77%
**** City Clerk Net	\$491,936	\$509,530	\$453,695	(\$38,241)	-7.77%

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund						
City Clerk 12						
*	Payroll	\$507,161	\$539,775	\$512,275	\$5,114	1.01%
*	Benefits	\$600	\$600	\$600	\$0	0.00%
*	Administrative Svcs	\$5,426	\$6,399	\$8,176	\$2,750	50.68%
*	Contractual Services	\$104,147	\$76,050	\$82,864	(\$21,283)	-20.44%
*	Maintenance & Repair	\$5,660	\$5,660	\$5,660	\$0	0.00%
*	Rentals	\$50,560	\$32,337	\$16,960	(\$33,600)	-66.46%
*	Supplies	\$5,900	\$6,017	\$5,700	(\$200)	-3.39%
****	City Clerk	\$679,454	\$666,838	\$632,235	(\$47,219)	-6.95%

**CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT**

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund					
City Manager 13					
10013100 Total EXPENDITURE	\$764,688	\$758,038	\$830,736	\$66,048	8.64%
10013100 Total REVENUE	(\$968,776)	(\$966,776)	(\$895,724)	\$73,052	-7.54%
** City Manager Administration NET	(\$204,088)	(\$208,738)	(\$64,988)	\$139,100	68.16%
**** City Manager Net	(\$204,088)	(\$208,738)	(\$64,988)	\$139,100	68.16%

**CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund						
City Manager 13						
*	Payroll	\$714,501	\$714,001	\$790,566	\$76,065	10.65%
*	Benefits	\$10,600	\$10,600	\$11,200	\$600	5.66%
*	Administrative Svcs	\$17,650	\$14,500	\$11,870	(\$5,780)	-32.75%
*	Contractual Services	\$7,537	\$7,537	\$8,600	\$1,063	14.10%
*	Rentals	\$6,500	\$6,500	\$6,500	\$0	0.00%
*	Supplies	\$7,900	\$4,900	\$2,000	(\$5,900)	-74.68%
****	City Manager	\$764,688	\$758,038	\$830,736	\$66,048	8.64%

**CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT**

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund					
Assessor 14					
10014000 Total EXPENDITURE	\$418,620	\$414,620	\$446,739	\$28,119	6.72%
10014000 Total REVENUE	(\$1,500)	(\$1,000)	(\$1,000)	\$500	-33.33%
** Assessor NET	\$417,120	\$413,620	\$445,739	\$28,619	6.86%
**** Assessor Net	\$417,120	\$413,620	\$445,739	\$28,619	6.86%

**CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund						
Assessor 14						
*	Payroll	\$391,475	\$391,475	\$401,879	\$10,404	2.66%
*	Benefits	\$360	\$360	\$360	\$0	0.00%
*	Administrative Svcs	\$8,920	\$5,920	\$5,920	(\$3,000)	-33.63%
*	Contractual Services	\$7,765	\$6,765	\$28,620	\$20,855	268.58%
*	Maintenance & Repair	\$0	\$0	\$0	\$0	---
*	Rentals	\$2,100	\$2,100	\$2,160	\$60	2.86%
*	Supplies	\$8,000	\$8,000	\$7,800	(\$200)	-2.50%
****	Assessor	\$418,620	\$414,620	\$446,739	\$28,119	6.72%

**CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT**

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund					
Finance 15					
10015000 Total REVENUE	\$0	\$0	(\$750,000)	(\$750,000)	---
** Finance Dept NET	\$0	\$0	(\$750,000)	(\$750,000)	---
*** Finance	\$0	\$0	(\$750,000)	(\$750,000)	---
10015100 Total EXPENDITURE	\$1,172,963	\$1,091,650	\$1,204,259	\$31,296	2.67%
10015100 Total REVENUE	(\$512,584)	(\$720,115)	(\$473,525)	\$39,059	-7.62%
** Finance Administration NET	\$660,379	\$371,535	\$730,734	\$70,355	10.65%
10015200 Total EXPENDITURE	\$692,539	\$637,450	\$688,701	(\$3,838)	-0.55%
10015200 Total REVENUE	(\$5,961,025)	(\$7,775,601)	(\$8,097,879)	(\$2,136,854)	35.85%
** Treasury NET	(\$5,268,486)	(\$7,138,151)	(\$7,409,178)	(\$2,140,692)	-40.63%
**** Finance Net	(\$4,608,107)	(\$6,766,616)	(\$7,428,444)	(\$2,820,337)	-61.20%

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund						
Finance 15						
*	Payroll	\$1,562,490	\$1,536,750	\$1,589,948	\$27,458	1.76%
*	Benefits	\$2,016	\$2,000	\$2,016	\$0	0.00%
*	Administrative Svcs	\$161,620	\$82,850	\$161,620	\$0	0.00%
*	Contractual Services	\$103,306	\$74,200	\$103,306	\$0	0.00%
*	Maintenance & Repair	\$500	\$500	\$500	\$0	0.00%
*	Rentals	\$7,720	\$7,250	\$7,720	\$0	0.00%
*	Supplies	\$27,850	\$25,550	\$27,850	\$0	0.00%
*	Capital Outlay	\$0	\$0	\$0	\$0	---
****	Finance	\$1,865,502	\$1,729,100	\$1,892,960	\$27,458	1.47%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Finance 15						
Finance Administration 10015100						
*	Payroll	\$1,061,032	\$1,041,750	\$1,092,328	\$31,296	2.95%
*	Benefits	\$2,016	\$2,000	\$2,016	\$0	0.00%
*	Administrative Svcs	\$85,095	\$26,650	\$85,095	\$0	0.00%
*	Contractual Services	\$5,000	\$4,200	\$5,000	\$0	0.00%
*	Rentals	\$5,220	\$4,750	\$5,220	\$0	0.00%
*	Supplies	\$14,600	\$12,300	\$14,600	\$0	0.00%
*	Capital Outlay	\$0	\$0	\$0	\$0	---
**	Finance Administration	\$1,172,963	\$1,091,650	\$1,204,259	\$31,296	2.67%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Treasury 10015200						
*	Payroll	\$501,458	\$495,000	\$497,620	(\$3,838)	-0.77%
*	Administrative Svcs	\$76,525	\$56,200	\$76,525	\$0	0.00%
*	Contractual Services	\$98,306	\$70,000	\$98,306	\$0	0.00%
*	Maintenance & Repair	\$500	\$500	\$500	\$0	0.00%
*	Rentals	\$2,500	\$2,500	\$2,500	\$0	0.00%
*	Supplies	\$13,250	\$13,250	\$13,250	\$0	0.00%
*	Capital Outlay	\$0	\$0	\$0	\$0	---
**	Treasury	\$692,539	\$637,450	\$688,701	(\$3,838)	-0.55%
****	Finance	\$1,865,502	\$1,729,100	\$1,892,960	\$27,458	1.47%

**CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT**

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund					
Legal 16					
10016000 Total EXPENDITURE	\$728,821	\$772,582	\$845,052	\$116,231	15.95%
10016000 Total REVENUE	(\$151,525)	(\$150,960)	(\$192,940)	(\$41,415)	27.33%
** Legal NET	\$577,296	\$621,622	\$652,112	\$74,816	12.96%
**** Legal Net	\$577,296	\$621,622	\$652,112	\$74,816	12.96%

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund						
Legal 16						
*	Payroll	\$672,108	\$672,108	\$788,347	\$116,239	17.29%
*	Benefits	\$840	\$200	\$840	\$0	0.00%
*	Administrative Svcs	\$22,641	\$22,641	\$22,641	\$0	0.00%
*	Contractual Services	\$30,732	\$75,200	\$30,724	(\$8)	-0.03%
*	Maintenance & Repair	\$0	\$0	\$0	\$0	---
*	Supplies	\$2,500	\$2,433	\$2,500	\$0	0.00%
****	Legal	\$728,821	\$772,582	\$845,052	\$116,231	15.95%

**CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT**

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund					
Human Resources 17					
10017100 Total EXPENDITURE	\$1,072,530	\$939,201	\$1,157,467	\$84,937	7.92%
10017100 Total REVENUE	(\$75,945)	(\$75,945)	(\$53,692)	\$22,253	-29.30%
** Human Resources NET	\$996,585	\$863,256	\$1,103,775	\$107,190	10.76%
**** Human Resources Net	\$996,585	\$863,256	\$1,103,775	\$107,190	10.76%

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund						
Human Resources 17						
*	Payroll	\$903,725	\$811,556	\$922,317	\$18,592	2.06%
*	Benefits	\$3,790	\$4,140	\$3,640	(\$150)	-3.96%
*	Administrative Svcs	\$46,795	\$9,905	\$26,825	(\$19,970)	-42.68%
*	Contractual Services	\$83,770	\$84,100	\$170,735	\$86,965	103.81%
*	Maintenance & Repair	\$1,000	\$200	\$500	(\$500)	-50.00%
*	Rentals	\$16,800	\$16,800	\$16,800	\$0	0.00%
*	Supplies	\$16,650	\$12,500	\$16,650	\$0	0.00%
****	Human Resources	\$1,072,530	\$939,201	\$1,157,467	\$84,937	7.92%

**CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT**

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund					
Parking 18					
10018000 Total REVENUE	\$0	\$0	(\$2,000,000)	(\$2,000,000)	---
** Parking Department NET	\$0	\$0	(\$2,000,000)	(\$2,000,000)	---
*** Parking	\$0	\$0	(\$2,000,000)	(\$2,000,000)	---
10018100 Total EXPENDITURE	\$1,481,693	\$1,285,390	\$1,465,907	(\$15,786)	-1.07%
10018100 Total REVENUE	(\$4,892,700)	(\$5,177,100)	(\$5,891,750)	(\$999,050)	20.42%
** Parking Administration NET	(\$3,411,007)	(\$3,891,710)	(\$4,425,843)	(\$1,014,836)	-29.75%
10018200 Total EXPENDITURE	\$250,713	\$281,837	\$301,367	\$50,654	20.20%
10018200 Total REVENUE	(\$515,940)	(\$433,700)	(\$462,500)	\$53,440	-10.36%
** Elm Street Garage NET	(\$265,227)	(\$151,863)	(\$161,133)	\$104,094	39.25%
10018300 Total EXPENDITURE	\$434,447	\$403,776	\$493,474	\$59,027	13.59%
10018300 Total REVENUE	(\$1,205,995)	(\$976,287)	(\$1,052,009)	\$153,986	-12.77%
** Spring Street Garage NET	(\$771,548)	(\$572,511)	(\$558,535)	\$213,013	27.61%
10018400 Total EXPENDITURE	\$78,000	\$76,267	\$127,000	\$49,000	62.82%
10018400 Total REVENUE	(\$875,000)	(\$750,000)	(\$875,000)	\$0	0.00%
** Temple Street Garage NET	(\$797,000)	(\$673,733)	(\$748,000)	\$49,000	6.15%
**** Parking Net	(\$5,244,782)	(\$5,289,817)	(\$7,893,511)	(\$2,648,729)	-50.50%

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund						
Parking 18						
*	Payroll	\$1,429,371	\$1,301,263	\$1,456,328	\$26,957	1.89%
*	Benefits	\$16,384	\$17,297	\$17,185	\$801	4.89%
*	Administrative Svcs	\$37,740	\$32,582	\$45,400	\$7,660	20.30%
*	Contractual Services	\$378,825	\$315,445	\$377,915	(\$910)	-0.24%
*	Maintenance & Repair	\$132,450	\$132,100	\$240,325	\$107,875	81.45%
*	Rentals	\$138,293	\$138,233	\$140,647	\$2,354	1.70%
*	Supplies	\$54,445	\$54,125	\$52,445	(\$2,000)	-3.67%
*	Utilities	\$55,905	\$54,785	\$56,063	\$158	0.28%
*	Contributions	\$1,440	\$1,440	\$1,440	\$0	0.00%
****	Parking	\$2,244,853	\$2,047,270	\$2,387,748	\$142,895	6.37%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Parking 18					
Parking Administration 10018100					
* Payroll	\$985,526	\$829,662	\$959,580	(\$25,946)	-2.63%
* Benefits	\$14,184	\$14,485	\$14,360	\$176	1.24%
* Administrative Svcs	\$9,740	\$6,315	\$18,400	\$8,660	88.91%
* Contractual Services	\$282,650	\$245,850	\$283,670	\$1,020	0.36%
* Maintenance & Repair	\$3,700	\$3,500	\$3,700	\$0	0.00%
* Rentals	\$138,293	\$138,233	\$140,647	\$2,354	1.70%
* Supplies	\$45,020	\$44,800	\$42,970	(\$2,050)	-4.55%
* Utilities	\$1,140	\$1,105	\$1,140	\$0	0.00%
* Contributions	\$1,440	\$1,440	\$1,440	\$0	0.00%
** Parking Administration	\$1,481,693	\$1,285,390	\$1,465,907	(\$15,786)	-1.07%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Elm Street Garage 10018200						
*	Payroll	\$171,403	\$204,855	\$206,185	\$34,782	20.29%
*	Benefits	\$1,100	\$1,712	\$1,725	\$625	56.82%
*	Contractual Services	\$31,655	\$28,970	\$31,060	(\$595)	-1.88%
*	Maintenance & Repair	\$29,280	\$29,200	\$45,125	\$15,845	54.12%
*	Supplies	\$3,975	\$3,875	\$3,925	(\$50)	-1.26%
*	Utilities	\$13,300	\$13,225	\$13,347	\$47	0.35%
**	Elm Street Garage	\$250,713	\$281,837	\$301,367	\$50,654	20.20%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Spring Street Garage 10018300						
*	Payroll	\$272,442	\$266,746	\$290,563	\$18,121	6.65%
*	Benefits	\$1,100	\$1,100	\$1,100	\$0	0.00%
*	Contractual Services	\$64,520	\$40,625	\$63,185	(\$1,335)	-2.07%
*	Maintenance & Repair	\$49,470	\$49,400	\$91,500	\$42,030	84.96%
*	Rentals	\$0	\$0	\$0	\$0	---
*	Supplies	\$5,450	\$5,450	\$5,550	\$100	1.83%
*	Utilities	\$41,465	\$40,455	\$41,576	\$111	0.27%
**	Spring Street Garage	\$434,447	\$403,776	\$493,474	\$59,027	13.59%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Temple Street Garage 10018400						
*	Administrative Svcs	\$28,000	\$26,267	\$27,000	(\$1,000)	-3.57%
*	Maintenance & Repair	\$50,000	\$50,000	\$100,000	\$50,000	100.00%
**	Temple Street Garage	\$78,000	\$76,267	\$127,000	\$49,000	62.82%
****	Parking	\$2,244,853	\$2,047,270	\$2,387,748	\$142,895	6.37%

**CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT**

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund					
Housing & Economic Development 19					
10019100 Total EXPENDITURE	\$660,462	\$660,092	\$710,695	\$50,233	7.61%
10019100 Total REVENUE	(\$660,099)	(\$660,092)	(\$710,695)	(\$50,596)	7.66%
** Economic Development Admin NET	\$363	\$0	\$0	(\$363)	-100.00%
10019200 Total EXPENDITURE	\$28,522	\$28,522	\$28,522	\$0	0.00%
10019200 Total REVENUE	(\$28,522)	(\$28,522)	(\$28,522)	\$0	0.00%
** Portland Development Corp NET	\$0	\$0	\$0	\$0	---
10019300 Total EXPENDITURE	\$531,246	\$531,246	\$538,174	\$6,928	1.30%
10019300 Total REVENUE	(\$531,246)	(\$531,246)	(\$538,174)	(\$6,928)	1.30%
** Housing & Community Dev NET	\$0	\$0	\$0	\$0	---
**** Housing & Economic Development Net	\$363	\$0	\$0	(\$363)	-100.00%

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund						
Housing & Economic Development 19						
*	Payroll	\$1,148,527	\$1,148,527	\$1,160,654	\$12,127	1.06%
*	Benefits	\$1,620	\$1,300	\$1,620	\$0	0.00%
*	Operating Transfers	\$0	\$0	\$0	\$0	---
*	Administrative Svcs	\$11,886	\$11,886	\$15,790	\$3,904	32.85%
*	Contractual Services	\$50,697	\$50,697	\$90,927	\$40,230	79.35%
*	Rentals	\$2,000	\$2,000	\$2,400	\$400	20.00%
*	Supplies	\$5,500	\$5,450	\$6,000	\$500	9.09%
*	Utilities	\$0	\$0	\$0	\$0	---
****	Housing & Economic Development	\$1,220,230	\$1,219,860	\$1,277,391	\$57,161	4.68%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Housing & Economic Development 19						
Economic Development Admin 10019100						
*	Payroll	\$617,281	\$617,281	\$622,480	\$5,199	0.84%
*	Benefits	\$1,620	\$1,300	\$1,620	\$0	0.00%
*	Operating Transfers	\$0	\$0	\$0	\$0	---
*	Administrative Svcs	\$7,011	\$7,011	\$10,915	\$3,904	55.68%
*	Contractual Services	\$27,800	\$27,800	\$68,030	\$40,230	144.71%
*	Rentals	\$2,000	\$2,000	\$2,400	\$400	20.00%
*	Supplies	\$4,750	\$4,700	\$5,250	\$500	10.53%
*	Utilities	\$0	\$0	\$0	\$0	---
**	Economic Development Admin	\$660,462	\$660,092	\$710,695	\$50,233	7.61%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Portland Development Corp 10019200						
*	Administrative Svcs	\$4,875	\$4,875	\$4,875	\$0	0.00%
*	Contractual Services	\$22,897	\$22,897	\$22,897	\$0	0.00%
*	Supplies	\$750	\$750	\$750	\$0	0.00%
**	Portland Development Corp	\$28,522	\$28,522	\$28,522	\$0	0.00%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Housing & Community Dev 10019300						
*	Payroll	\$531,246	\$531,246	\$538,174	\$6,928	1.30%
*	Contractual Services	\$0	\$0	\$0	\$0	---
**	Housing & Community Dev	\$531,246	\$531,246	\$538,174	\$6,928	1.30%
****	Housing & Economic Development	\$1,220,230	\$1,219,860	\$1,277,391	\$57,161	4.68%

**CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT**

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund					
Police Department 21					
10021100 Total EXPENDITURE	\$1,218,444	\$1,177,790	\$1,302,585	\$84,141	6.91%
10021100 Total REVENUE	(\$147,351)	(\$252,321)	(\$147,741)	(\$390)	0.26%
** Police Administration NET	\$1,071,093	\$925,469	\$1,154,844	\$83,751	7.82%
10021200 Total EXPENDITURE	\$10,306,530	\$9,685,247	\$10,417,102	\$110,572	1.07%
10021200 Total REVENUE	(\$963,393)	(\$540,902)	(\$966,139)	(\$2,746)	0.29%
** Uniformed Operations Group NET	\$9,343,137	\$9,144,345	\$9,450,963	\$107,826	1.15%
10021300 Total EXPENDITURE	\$1,843,314	\$1,746,440	\$1,872,765	\$29,451	1.60%
10021300 Total REVENUE	(\$344,720)	(\$334,069)	(\$349,402)	(\$4,682)	1.36%
** Bureau Investigative Services NET	\$1,498,594	\$1,412,371	\$1,523,363	\$24,769	1.65%
10021400 Total EXPENDITURE	\$876,435	\$795,285	\$893,343	\$16,908	1.93%
10021400 Total REVENUE	(\$78,888)	(\$39,600)	(\$78,888)	\$0	0.00%
** Police Operation Support Svcs NET	\$797,547	\$755,685	\$814,455	\$16,908	2.12%
10021500 Total EXPENDITURE	\$2,375,832	\$2,084,533	\$0	(\$2,375,832)	-100.00%
10021500 Total REVENUE	(\$1,106,048)	(\$1,106,048)	\$0	\$1,106,048	-100.00%
** Dispatch Services NET	\$1,269,784	\$978,485	\$0	(\$1,269,784)	-100.00%
10021800 Total EXPENDITURE	\$575,274	\$470,266	\$564,068	(\$11,206)	-1.95%
10021800 Total REVENUE	(\$575,274)	(\$470,266)	(\$564,068)	\$11,206	-1.95%
** Jetport Security NET	\$0	\$0	\$0	\$0	---
**** Police Department Net	\$13,980,155	\$13,216,355	\$12,943,625	(\$1,036,530)	-7.41%

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund						
Police Department 21						
*	Payroll	\$16,185,772	\$15,077,139	\$14,102,511	(\$2,083,261)	-12.87%
*	Benefits	\$225,240	\$222,181	\$213,798	(\$11,442)	-5.08%
*	Administrative Svcs	\$172,455	\$74,053	\$178,550	\$6,095	3.53%
*	Contractual Services	\$237,552	\$229,911	\$212,306	(\$25,246)	-10.63%
*	Maintenance & Repair	\$126,838	\$111,929	\$95,692	(\$31,146)	-24.56%
*	Rentals	\$17,050	\$23,326	\$16,409	(\$641)	-3.76%
*	Supplies	\$202,338	\$192,446	\$230,093	\$27,755	13.72%
*	Minor Capital Items	\$15,000	\$15,000	\$0	(\$15,000)	-100.00%
*	Utilities	\$13,584	\$13,576	\$504	(\$13,080)	-96.29%
*	Capital Outlay	\$0	\$0	\$0	\$0	---
****	Police Department	\$17,195,829	\$15,959,561	\$15,049,863	(\$2,145,966)	-12.48%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Police Department 21						
Police Administration 10021100						
*	Payroll	\$1,199,746	\$1,160,306	\$1,282,507	\$82,761	6.90%
*	Benefits	\$5,740	\$5,476	\$7,060	\$1,320	23.00%
*	Administrative Svcs	\$8,450	\$7,850	\$8,510	\$60	0.71%
*	Contractual Services	\$0	\$0	\$0	\$0	---
*	Maintenance & Repair	\$200	\$200	\$200	\$0	0.00%
*	Rentals	\$2,508	\$2,508	\$2,508	\$0	0.00%
*	Supplies	\$1,800	\$1,450	\$1,800	\$0	0.00%
**	Police Administration	\$1,218,444	\$1,177,790	\$1,302,585	\$84,141	6.91%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Uniformed Operations Group 10021200						
*	Payroll	\$9,690,716	\$9,106,504	\$9,789,676	\$98,960	1.02%
*	Benefits	\$152,755	\$155,707	\$158,053	\$5,298	3.47%
*	Administrative Svcs	\$40,690	\$16,185	\$43,360	\$2,670	6.56%
*	Contractual Services	\$208,602	\$200,110	\$196,911	(\$11,691)	-5.60%
*	Maintenance & Repair	\$85,993	\$74,875	\$65,073	(\$20,920)	-24.33%
*	Rentals	\$2,975	\$10,125	\$2,975	\$0	0.00%
*	Supplies	\$124,295	\$121,241	\$160,550	\$36,255	29.17%
*	Minor Capital Items	\$0	\$0	\$0	\$0	---
*	Utilities	\$504	\$500	\$504	\$0	0.00%
*	Capital Outlay	\$0	\$0	\$0	\$0	---
**	Uniformed Operations Group	\$10,306,530	\$9,685,247	\$10,417,102	\$110,572	1.07%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Bureau Investigative Services 10021300						
*	Payroll	\$1,795,600	\$1,704,868	\$1,827,511	\$31,911	1.78%
*	Benefits	\$27,230	\$21,457	\$25,870	(\$1,360)	-4.99%
*	Administrative Svcs	\$1,280	\$1,280	\$1,280	\$0	0.00%
*	Contractual Services	\$4,100	\$6,381	\$3,000	(\$1,100)	-26.83%
*	Maintenance & Repair	\$2,000	\$1,750	\$2,000	\$0	0.00%
*	Rentals	\$2,704	\$2,704	\$2,704	\$0	0.00%
*	Supplies	\$10,400	\$8,000	\$10,400	\$0	0.00%
*	Capital Outlay	\$0	\$0	\$0	\$0	---
**	Bureau Investigative Services	\$1,843,314	\$1,746,440	\$1,872,765	\$29,451	1.60%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Police Operation Support Svcs 10021400						
*	Payroll	\$657,433	\$649,576	\$660,212	\$2,779	0.42%
*	Benefits	\$6,000	\$6,000	\$6,000	\$0	0.00%
*	Administrative Svcs	\$110,410	\$43,199	\$123,950	\$13,540	12.26%
*	Contractual Services	\$11,720	\$10,451	\$12,395	\$675	5.76%
*	Maintenance & Repair	\$30,255	\$29,604	\$28,169	(\$2,086)	-6.89%
*	Rentals	\$7,574	\$6,700	\$7,574	\$0	0.00%
*	Supplies	\$53,043	\$49,755	\$55,043	\$2,000	3.77%
**	Police Operation Support Svcs	\$876,435	\$795,285	\$893,343	\$16,908	1.93%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Dispatch Services 10021500						
*	Payroll	\$2,288,466	\$2,006,082	\$0	(\$2,288,466)	-100.00%
*	Benefits	\$16,700	\$16,726	\$0	(\$16,700)	-100.00%
*	Administrative Svcs	\$10,175	\$4,289	\$0	(\$10,175)	-100.00%
*	Contractual Services	\$13,130	\$12,969	\$0	(\$13,130)	-100.00%
*	Maintenance & Repair	\$8,140	\$5,250	\$0	(\$8,140)	-100.00%
*	Rentals	\$641	\$641	\$0	(\$641)	-100.00%
*	Supplies	\$10,500	\$10,500	\$0	(\$10,500)	-100.00%
*	Minor Capital Items	\$15,000	\$15,000	\$0	(\$15,000)	-100.00%
*	Utilities	\$13,080	\$13,076	\$0	(\$13,080)	-100.00%
**	Dispatch Services	\$2,375,832	\$2,084,533	\$0	(\$2,375,832)	-100.00%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Jetport Security 10021800						
*	Payroll	\$553,811	\$449,803	\$542,605	(\$11,206)	-2.02%
*	Benefits	\$16,815	\$16,815	\$16,815	\$0	0.00%
*	Administrative Svcs	\$1,450	\$1,250	\$1,450	\$0	0.00%
*	Maintenance & Repair	\$250	\$250	\$250	\$0	0.00%
*	Rentals	\$648	\$648	\$648	\$0	0.00%
*	Supplies	\$2,300	\$1,500	\$2,300	\$0	0.00%
**	Jetport Security	\$575,274	\$470,266	\$564,068	(\$11,206)	-1.95%
****	Police Department	\$17,195,829	\$15,959,561	\$15,049,863	(\$2,145,966)	-12.48%

**CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT**

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund					
Fire Department 22					
10022000 Total REVENUE	\$0	(\$400,000)	\$0	\$0	---
** Fire Department NET	\$0	(\$400,000)	\$0	\$0	---
*** Fire	\$0	(\$400,000)	\$0	\$0	---
10022100 Total EXPENDITURE	\$625,811	\$640,777	\$647,798	\$21,987	3.51%
10022100 Total REVENUE	(\$99,785)	(\$99,785)	(\$99,785)	\$0	0.00%
** Fire Administration NET	\$526,026	\$540,992	\$548,013	\$21,987	4.18%
10022200 Total EXPENDITURE	\$238,082	\$149,139	\$177,995	(\$60,087)	-25.24%
10022200 Total REVENUE	(\$34,921)	(\$34,921)	(\$34,921)	\$0	0.00%
** Fire Code Enforce & Comm Svcs NET	\$203,161	\$114,218	\$143,074	(\$60,087)	-29.58%
10022300 Total EXPENDITURE	\$14,963,356	\$15,034,194	\$15,352,104	\$388,748	2.60%
10022300 Total REVENUE	(\$3,527,800)	(\$2,967,300)	(\$3,227,800)	\$300,000	-8.50%
** Fire Field Operations NET	\$11,435,556	\$12,066,894	\$12,124,304	\$688,748	6.02%
10022400 Total EXPENDITURE	\$872,768	\$890,095	\$896,043	\$23,275	2.67%
10022400 Total REVENUE	(\$120,225)	(\$120,225)	(\$124,625)	(\$4,400)	3.66%
** Fire Operation Support Svcs NET	\$752,543	\$769,870	\$771,418	\$18,875	2.51%
10022800 Total EXPENDITURE	\$1,104,349	\$1,110,224	\$1,107,200	\$2,851	0.26%
10022800 Total REVENUE	(\$1,104,349)	(\$1,110,224)	(\$1,107,200)	(\$2,851)	0.26%
** Air Rescue Station NET	\$0	\$0	\$0	\$0	---
**** Fire Department Net	\$12,917,286	\$13,091,974	\$13,586,809	\$669,523	5.18%

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund						
Fire Department 22						
*	Payroll	\$15,563,604	\$15,452,196	\$15,598,344	\$34,740	0.22%
*	Benefits	\$199,132	\$258,553	\$198,472	(\$660)	-0.33%
*	Administrative Svcs	\$272,688	\$272,038	\$388,853	\$116,165	42.60%
*	Contractual Services	\$166,084	\$166,144	\$196,634	\$30,550	18.39%
*	Maintenance & Repair	\$444,705	\$459,430	\$404,730	(\$39,975)	-8.99%
*	Rentals	\$416,120	\$416,120	\$412,520	(\$3,600)	-0.87%
*	Supplies	\$499,485	\$541,569	\$458,485	(\$41,000)	-8.21%
*	Minor Capital Items	\$0	\$15,000	\$0	\$0	---
*	Utilities	\$242,548	\$243,379	\$243,102	\$554	0.23%
*	Capital Outlay	\$0	\$0	\$280,000	\$280,000	---
****	Fire Department	\$17,804,366	\$17,824,429	\$18,181,140	\$376,774	2.12%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Fire Department 22						
Fire Administration 10022100						
*	Payroll	\$572,709	\$585,999	\$594,096	\$21,387	3.73%
*	Benefits	\$2,884	\$3,000	\$2,884	\$0	0.00%
*	Administrative Svcs	\$18,858	\$18,858	\$18,858	\$0	0.00%
*	Contractual Services	\$1,600	\$1,660	\$1,600	\$0	0.00%
*	Rentals	\$2,160	\$2,160	\$2,160	\$0	0.00%
*	Supplies	\$27,600	\$29,100	\$28,200	\$600	2.17%
**	Fire Administration	\$625,811	\$640,777	\$647,798	\$21,987	3.51%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Fire Code Enforce & Comm Svcs 10022200						
*	Payroll	\$224,061	\$135,000	\$159,629	(\$64,432)	-28.76%
*	Benefits	\$2,976	\$3,051	\$2,976	\$0	0.00%
*	Administrative Svcs	\$6,275	\$6,275	\$8,300	\$2,025	32.27%
*	Contractual Services	\$770	\$770	\$1,490	\$720	93.51%
*	Supplies	\$4,000	\$4,043	\$5,600	\$1,600	40.00%
**	Fire Code Enforce & Comm Svcs	\$238,082	\$149,139	\$177,995	(\$60,087)	-25.24%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Fire Field Operations 10022300						
*	Payroll	\$13,935,637	\$13,900,000	\$14,014,236	\$78,599	0.56%
*	Benefits	\$176,832	\$236,007	\$176,832	\$0	0.00%
*	Administrative Svcs	\$225,400	\$224,750	\$252,040	\$26,640	11.82%
*	Contractual Services	\$138,446	\$138,446	\$165,761	\$27,315	19.73%
*	Maintenance & Repair	\$119,350	\$128,800	\$118,350	(\$1,000)	-0.84%
*	Rentals	\$3,960	\$3,960	\$0	(\$3,960)	-100.00%
*	Supplies	\$344,775	\$368,275	\$325,375	(\$19,400)	-5.63%
*	Minor Capital Items	\$0	\$15,000	\$0	\$0	---
*	Utilities	\$18,956	\$18,956	\$19,510	\$554	2.92%
*	Capital Outlay	\$0	\$0	\$280,000	\$280,000	---
**	Fire Field Operations	\$14,963,356	\$15,034,194	\$15,352,104	\$388,748	2.60%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Fire Operation Support Svcs 10022400						
*	Payroll	\$0	\$0	\$0	\$0	---
*	Benefits	\$0	\$55	\$0	\$0	---
*	Administrative Svcs	\$1,075	\$1,075	\$1,075	\$0	0.00%
*	Contractual Services	\$21,815	\$21,815	\$23,705	\$1,890	8.66%
*	Maintenance & Repair	\$173,630	\$173,630	\$194,655	\$21,025	12.11%
*	Rentals	\$410,000	\$410,000	\$410,360	\$360	0.09%
*	Supplies	\$58,900	\$75,341	\$58,900	\$0	0.00%
*	Utilities	\$207,348	\$208,179	\$207,348	\$0	0.00%
*	Capital Outlay	\$0	\$0	\$0	\$0	---
**	Fire Operation Support Svcs	\$872,768	\$890,095	\$896,043	\$23,275	2.67%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Air Rescue Station 10022800						
*	Payroll	\$831,197	\$831,197	\$830,383	(\$814)	-0.10%
*	Benefits	\$16,440	\$16,440	\$15,780	(\$660)	-4.01%
*	Administrative Svcs	\$21,080	\$21,080	\$108,580	\$87,500	415.09%
*	Contractual Services	\$3,453	\$3,453	\$4,078	\$625	18.10%
*	Maintenance & Repair	\$151,725	\$157,000	\$91,725	(\$60,000)	-39.55%
*	Supplies	\$64,210	\$64,810	\$40,410	(\$23,800)	-37.07%
*	Utilities	\$16,244	\$16,244	\$16,244	\$0	0.00%
**	Air Rescue Station	\$1,104,349	\$1,110,224	\$1,107,200	\$2,851	0.26%
****	Fire Department	\$17,804,366	\$17,824,429	\$18,181,140	\$376,774	2.12%

**CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT**

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund					
Dispatch Services 23					
10023500 Total EXPENDITURE	\$0	\$0	\$2,417,816	\$2,417,816	---
10023500 Total REVENUE	\$0	\$0	(\$1,116,240)	(\$1,116,240)	---
** Dispatch Services NET	\$0	\$0	\$1,301,576	\$1,301,576	---
**** Dispatch Services Net	\$0	\$0	\$1,301,576	\$1,301,576	---

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund						
Dispatch Services 23						
*	Payroll	\$0	\$0	\$2,318,270	\$2,318,270	---
*	Benefits	\$0	\$0	\$16,700	\$16,700	---
*	Administrative Svcs	\$0	\$0	\$11,675	\$11,675	---
*	Contractual Services	\$0	\$0	\$17,680	\$17,680	---
*	Maintenance & Repair	\$0	\$0	\$14,270	\$14,270	---
*	Rentals	\$0	\$0	\$641	\$641	---
*	Supplies	\$0	\$0	\$10,500	\$10,500	---
*	Minor Capital Items	\$0	\$0	\$15,000	\$15,000	---
*	Utilities	\$0	\$0	\$13,080	\$13,080	---
****	Dispatch Services	\$0	\$0	\$2,417,816	\$2,417,816	---

**CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT**

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund					
Dept of Planning & Development 24					
10024100 Total EXPENDITURE	\$211,863	\$203,386	\$229,214	\$17,351	8.19%
10024100 Total REVENUE	(\$30,000)	(\$30,000)	(\$30,000)	\$0	0.00%
** Planning & Development Admin NET	\$181,863	\$173,386	\$199,214	\$17,351	9.54%
10024200 Total EXPENDITURE	\$1,213,659	\$1,242,312	\$1,369,054	\$155,395	12.80%
10024200 Total REVENUE	(\$716,865)	(\$636,865)	(\$709,313)	\$7,552	-1.05%
** Planning NET	\$496,794	\$605,447	\$659,741	\$162,947	32.80%
**** Dept of Planning & Development Net	\$678,657	\$778,833	\$858,955	\$180,298	26.57%

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund						
Dept of Planning & Development 24						
*	Payroll	\$1,148,582	\$1,135,451	\$1,213,428	\$64,846	5.65%
*	Benefits	\$2,550	\$1,940	\$2,550	\$0	0.00%
*	Administrative Svcs	\$33,320	\$11,920	\$20,320	(\$13,000)	-39.02%
*	Contractual Services	\$194,850	\$257,400	\$323,850	\$129,000	66.20%
*	Maintenance & Repair	\$7,820	\$7,820	\$7,820	\$0	0.00%
*	Rentals	\$15,600	\$10,000	\$15,600	\$0	0.00%
*	Supplies	\$22,800	\$21,167	\$14,700	(\$8,100)	-35.53%
****	Dept of Planning & Development	\$1,425,522	\$1,445,698	\$1,598,268	\$172,746	12.12%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Dept of Planning & Development 24						
Planning & Development Admin 10024100						
*	Payroll	\$202,313	\$198,182	\$221,164	\$18,851	9.32%
*	Benefits	\$1,100	\$980	\$1,100	\$0	0.00%
*	Administrative Svcs	\$5,700	\$1,900	\$4,200	(\$1,500)	-26.32%
*	Contractual Services	\$250	\$0	\$250	\$0	0.00%
*	Maintenance & Repair	\$0	\$0	\$0	\$0	---
*	Supplies	\$2,500	\$2,324	\$2,500	\$0	0.00%
**	Planning & Development Admin	\$211,863	\$203,386	\$229,214	\$17,351	8.19%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Planning 10024200						
*	Payroll	\$946,269	\$937,269	\$992,264	\$45,995	4.86%
*	Benefits	\$1,450	\$960	\$1,450	\$0	0.00%
*	Administrative Svcs	\$27,620	\$10,020	\$16,120	(\$11,500)	-41.64%
*	Contractual Services	\$194,600	\$257,400	\$323,600	\$129,000	66.29%
*	Maintenance & Repair	\$7,820	\$7,820	\$7,820	\$0	0.00%
*	Rentals	\$15,600	\$10,000	\$15,600	\$0	0.00%
*	Supplies	\$20,300	\$18,843	\$12,200	(\$8,100)	-39.90%
**	Planning	\$1,213,659	\$1,242,312	\$1,369,054	\$155,395	12.80%
****	Dept of Planning & Development	\$1,425,522	\$1,445,698	\$1,598,268	\$172,746	12.12%

**CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT**

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund					
Permitting & Inspections 25					
10025100 Total EXPENDITURE	\$156,338	\$102,329	\$179,556	\$23,218	14.85%
** Permitting & Inspections Admin NET	\$156,338	\$102,329	\$179,556	\$23,218	14.85%
10025200 Total EXPENDITURE	\$1,042,864	\$1,020,846	\$1,078,915	\$36,051	3.46%
10025200 Total REVENUE	(\$3,053,500)	(\$2,595,500)	(\$2,670,500)	\$383,000	-12.54%
** Inspections NET	(\$2,010,636)	(\$1,574,654)	(\$1,591,585)	\$419,051	20.84%
10025300 Total EXPENDITURE	\$481,750	\$533,715	\$591,019	\$109,269	22.68%
10025300 Total REVENUE	(\$638,557)	(\$1,007,450)	(\$1,011,450)	(\$372,893)	58.40%
** Housing Safety NET	(\$156,807)	(\$473,735)	(\$420,431)	(\$263,624)	-168.12%
10025400 Total EXPENDITURE	\$245,091	\$274,676	\$322,894	\$77,803	31.74%
10025400 Total REVENUE	(\$1,439,115)	(\$1,414,769)	(\$1,430,469)	\$8,646	-0.60%
** Business Licensing NET	(\$1,194,024)	(\$1,140,093)	(\$1,107,575)	\$86,449	7.24%
**** Permitting & Inspections Net	(\$3,205,129)	(\$3,086,154)	(\$2,940,035)	\$265,094	8.27%

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund						
Permitting & Inspections 25						
*	Payroll	\$1,785,706	\$1,794,516	\$2,027,907	\$242,201	13.56%
*	Benefits	\$18,384	\$18,134	\$18,884	\$500	2.72%
*	Administrative Svcs	\$23,145	\$13,030	\$23,505	\$360	1.56%
*	Contractual Services	\$74,615	\$75,977	\$79,115	\$4,500	6.03%
*	Rentals	\$4,368	\$4,368	\$4,368	\$0	0.00%
*	Supplies	\$19,825	\$25,541	\$18,605	(\$1,220)	-6.15%
*	Minor Capital Items	\$0	\$0	\$0	\$0	---
*	Capital Outlay	\$0	\$0	\$0	\$0	---
****	Permitting & Inspections	\$1,926,043	\$1,931,566	\$2,172,384	\$246,341	12.79%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Permitting & Inspections 25						
Permitting & Inspections Admin 10025100						
*	Payroll	\$153,388	\$100,041	\$176,456	\$23,068	15.04%
*	Benefits	\$450	\$200	\$600	\$150	33.33%
*	Administrative Svcs	\$1,500	\$1,000	\$1,500	\$0	0.00%
*	Contractual Services	\$200	\$100	\$200	\$0	0.00%
*	Rentals	\$0	\$0	\$0	\$0	---
*	Supplies	\$800	\$988	\$800	\$0	0.00%
**	Permitting & Inspections Admin	\$156,338	\$102,329	\$179,556	\$23,218	14.85%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Inspections 10025200						
*	Payroll	\$999,269	\$989,227	\$1,031,210	\$31,941	3.20%
*	Benefits	\$9,130	\$9,130	\$9,480	\$350	3.83%
*	Administrative Svcs	\$17,165	\$4,825	\$17,525	\$360	2.10%
*	Contractual Services	\$7,000	\$10,982	\$10,000	\$3,000	42.86%
*	Rentals	\$1,800	\$1,800	\$1,800	\$0	0.00%
*	Supplies	\$8,500	\$4,882	\$8,900	\$400	4.71%
*	Minor Capital Items	\$0	\$0	\$0	\$0	---
*	Capital Outlay	\$0	\$0	\$0	\$0	---
**	Inspections	\$1,042,864	\$1,020,846	\$1,078,915	\$36,051	3.46%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Housing Safety 10025300						
*	Payroll	\$432,696	\$469,970	\$540,065	\$107,369	24.81%
*	Benefits	\$5,880	\$5,880	\$5,880	\$0	0.00%
*	Administrative Svcs	\$3,725	\$5,750	\$3,725	\$0	0.00%
*	Contractual Services	\$35,495	\$36,995	\$36,995	\$1,500	4.23%
*	Rentals	\$504	\$504	\$504	\$0	0.00%
*	Supplies	\$3,450	\$14,616	\$3,850	\$400	11.59%
**	Housing Safety	\$481,750	\$533,715	\$591,019	\$109,269	22.68%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Business Licensing 10025400						
*	Payroll	\$200,353	\$235,278	\$280,176	\$79,823	39.84%
*	Benefits	\$2,924	\$2,924	\$2,924	\$0	0.00%
*	Administrative Svcs	\$755	\$1,455	\$755	\$0	0.00%
*	Contractual Services	\$31,920	\$27,900	\$31,920	\$0	0.00%
*	Rentals	\$2,064	\$2,064	\$2,064	\$0	0.00%
*	Supplies	\$7,075	\$5,055	\$5,055	(\$2,020)	-28.55%
**	Business Licensing	\$245,091	\$274,676	\$322,894	\$77,803	31.74%
****	Permitting & Inspections	\$1,926,043	\$1,931,566	\$2,172,384	\$246,341	12.79%

**CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT**

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund					
Information Technology 29					
10029100 Total EXPENDITURE	\$2,589,248	\$2,587,962	\$2,858,804	\$269,556	10.41%
10029100 Total REVENUE	(\$429,141)	(\$429,868)	(\$313,180)	\$115,961	-27.02%
** Information Technology NET	\$2,160,107	\$2,158,094	\$2,545,624	\$385,517	17.85%
**** Information Technology Net	\$2,160,107	\$2,158,094	\$2,545,624	\$385,517	17.85%

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund						
Information Technology 29						
*	Payroll	\$1,164,282	\$1,132,920	\$1,223,715	\$59,433	5.10%
*	Benefits	\$5,136	\$5,232	\$5,280	\$144	2.80%
*	Administrative Svcs	\$3,950	\$3,950	\$3,950	\$0	0.00%
*	Contractual Services	\$440,837	\$478,058	\$499,317	\$58,480	13.27%
*	Maintenance & Repair	\$613,603	\$605,551	\$768,902	\$155,299	25.31%
*	Rentals	\$12,000	\$12,000	\$12,000	\$0	0.00%
*	Supplies	\$31,000	\$31,000	\$31,000	\$0	0.00%
*	Utilities	\$318,440	\$319,251	\$314,640	(\$3,800)	-1.19%
*	Capital Outlay	\$0	\$0	\$0	\$0	---
****	Information Technology	\$2,589,248	\$2,587,962	\$2,858,804	\$269,556	10.41%

**CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT**

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund					
Public Works 31					
10031100 Total EXPENDITURE	\$671,793	\$644,567	\$705,111	\$33,318	4.96%
10031100 Total REVENUE	(\$273,335)	(\$275,835)	(\$273,895)	(\$560)	0.20%
** Public Works Administration NET	\$398,458	\$368,732	\$431,216	\$32,758	8.22%
10031202 Total EXPENDITURE	\$1,678,340	\$1,574,940	\$1,773,724	\$95,384	5.68%
10031202 Total REVENUE	(\$2,300)	(\$2,000)	(\$2,300)	\$0	0.00%
** Districting NET	\$1,676,040	\$1,572,940	\$1,771,424	\$95,384	5.69%
10031203 Total EXPENDITURE	\$2,241,470	\$2,421,148	\$2,413,927	\$172,457	7.69%
10031203 Total REVENUE	(\$2,168,891)	(\$2,070,456)	(\$2,161,810)	\$7,081	-0.33%
** Solid Waste NET	\$72,579	\$350,692	\$252,117	\$179,538	247.37%
10031204 Total EXPENDITURE	\$196,098	\$186,475	\$193,926	(\$2,172)	-1.11%
10031204 Total REVENUE	(\$71,262)	(\$67,788)	(\$69,814)	\$1,448	-2.03%
** Communications NET	\$124,836	\$118,687	\$124,112	(\$724)	-0.58%
10031205 Total EXPENDITURE	\$414,503	\$414,503	\$414,126	(\$377)	-0.09%
10031205 Total REVENUE	(\$414,503)	(\$414,503)	(\$414,126)	\$377	-0.09%
** Portland Downtown District NET	\$0	\$0	\$0	\$0	---
10031206 Total EXPENDITURE	\$1,329,517	\$1,291,550	\$1,383,835	\$54,318	4.09%
10031206 Total REVENUE	(\$106,450)	(\$95,800)	(\$106,450)	\$0	0.00%
** Winter Operations NET	\$1,223,067	\$1,195,750	\$1,277,385	\$54,318	4.44%
10031207 Total EXPENDITURE	\$689,311	\$784,806	\$757,211	\$67,900	9.85%
10031207 Total REVENUE	(\$4,500)	(\$3,500)	(\$3,454)	\$1,046	-23.24%
** Island Services NET	\$684,811	\$781,306	\$753,757	\$68,946	10.07%
10031208 Total EXPENDITURE	\$1,407,899	\$1,330,455	\$1,547,308	\$139,409	9.90%
10031208 Total REVENUE	(\$10,450)	(\$11,750)	(\$10,450)	\$0	0.00%
** Traffic & Transportation Ops NET	\$1,397,449	\$1,318,705	\$1,536,858	\$139,409	9.98%
*** PW Operations	\$5,178,782	\$5,338,080	\$5,715,653	\$536,871	10.37%
10031302 Total EXPENDITURE	\$438,778	\$461,613	\$441,885	\$3,107	0.71%
10031302 Total REVENUE	(\$1,040,447)	(\$1,116,250)	(\$1,131,330)	(\$90,883)	8.73%
** Transportation Engineering NET	(\$601,669)	(\$654,638)	(\$689,445)	(\$87,776)	-14.59%
10031303 Total EXPENDITURE	\$1,206,876	\$1,150,110	\$1,268,444	\$61,568	5.10%
10031303 Total REVENUE	(\$925,967)	(\$944,517)	(\$948,923)	(\$22,956)	2.48%

**CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
**	Engineering NET	\$280,909	\$205,593	\$319,521	\$38,612	13.75%
***	PW Engineering Division	(\$320,760)	(\$449,044)	(\$369,924)	(\$49,164)	-15.33%
10031400	Total EXPENDITURE	\$3,381,149	\$3,429,356	\$3,552,126	\$170,977	5.06%
10031400	Total REVENUE	(\$204,345)	(\$353,155)	(\$220,051)	(\$15,706)	7.69%
**	Fleet Services NET	\$3,176,804	\$3,076,201	\$3,332,075	\$155,271	4.89%
****	Public Works Net	\$8,433,284	\$8,333,968	\$9,109,020	\$675,736	8.01%

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund						
Public Works 31						
*	Payroll	\$7,918,501	\$7,472,263	\$8,269,596	\$351,095	4.43%
*	Benefits	\$85,842	\$120,322	\$85,982	\$140	0.16%
*	Administrative Svcs	\$60,954	\$46,700	\$68,590	\$7,636	12.53%
*	Contractual Services	\$1,983,348	\$2,122,110	\$2,159,017	\$175,669	8.86%
*	Maintenance & Repair	\$1,394,996	\$1,523,699	\$1,408,829	\$13,833	0.99%
*	Rentals	\$406,199	\$406,000	\$432,380	\$26,181	6.45%
*	Supplies	\$1,345,598	\$1,349,104	\$1,527,088	\$181,490	13.49%
*	Minor Capital Items	\$0	\$0	\$39,985	\$39,985	---
*	Utilities	\$460,296	\$475,324	\$460,156	(\$140)	-0.03%
*	Capital Outlay	\$0	\$174,000	\$0	\$0	---
****	Public Works	\$13,655,734	\$13,689,522	\$14,451,623	\$795,889	5.83%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Public Works 31						
Public Works Administration 10031100						
*	Payroll	\$617,833	\$598,000	\$648,849	\$31,016	5.02%
*	Benefits	\$2,052	\$1,852	\$2,052	\$0	0.00%
*	Administrative Svcs	\$8,087	\$5,485	\$9,230	\$1,143	14.14%
*	Contractual Services	\$6,280	\$4,530	\$6,280	\$0	0.00%
*	Maintenance & Repair	\$24,791	\$23,000	\$27,950	\$3,159	12.74%
*	Rentals	\$3,000	\$2,750	\$3,000	\$0	0.00%
*	Supplies	\$9,750	\$8,950	\$7,750	(\$2,000)	-20.51%
**	Public Works Administration	\$671,793	\$644,567	\$705,111	\$33,318	4.96%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Districting 10031202						
*	Payroll	\$1,483,747	\$1,387,500	\$1,537,949	\$54,202	3.65%
*	Benefits	\$15,630	\$15,130	\$15,630	\$0	0.00%
*	Administrative Svcs	\$1,880	\$1,450	\$2,070	\$190	10.11%
*	Contractual Services	\$23,200	\$23,100	\$59,200	\$36,000	155.17%
*	Maintenance & Repair	\$2,000	\$2,000	\$2,000	\$0	0.00%
*	Rentals	\$14,500	\$14,500	\$14,500	\$0	0.00%
*	Supplies	\$137,383	\$130,760	\$142,375	\$4,992	3.63%
*	Minor Capital Items	\$0	\$0	\$0	\$0	---
*	Utilities	\$0	\$500	\$0	\$0	---
*	Capital Outlay	\$0	\$0	\$0	\$0	---
**	Districting	\$1,678,340	\$1,574,940	\$1,773,724	\$95,384	5.68%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Solid Waste 10031203						
*	Payroll	\$795,475	\$790,000	\$931,717	\$136,242	17.13%
*	Benefits	\$10,740	\$49,000	\$10,740	\$0	0.00%
*	Administrative Svcs	\$9,330	\$8,578	\$9,630	\$300	3.22%
*	Contractual Services	\$1,407,295	\$1,554,940	\$1,440,110	\$32,815	2.33%
*	Maintenance & Repair	\$4,680	\$4,680	\$4,680	\$0	0.00%
*	Rentals	\$0	\$0	\$0	\$0	---
*	Supplies	\$10,770	\$10,770	\$13,570	\$2,800	26.00%
*	Utilities	\$3,180	\$3,180	\$3,480	\$300	9.43%
*	Capital Outlay	\$0	\$0	\$0	\$0	---
**	Solid Waste	\$2,241,470	\$2,421,148	\$2,413,927	\$172,457	7.69%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Communications 10031204						
*	Payroll	\$175,523	\$172,000	\$181,351	\$5,828	3.32%
*	Benefits	\$1,125	\$1,125	\$1,125	\$0	0.00%
*	Administrative Svcs	\$0	\$0	\$0	\$0	---
*	Contractual Services	\$5,700	\$5,700	\$5,700	\$0	0.00%
*	Maintenance & Repair	\$8,500	\$2,500	\$500	(\$8,000)	-94.12%
*	Rentals	\$1,700	\$1,700	\$1,700	\$0	0.00%
*	Supplies	\$3,550	\$3,450	\$3,550	\$0	0.00%
**	Communications	\$196,098	\$186,475	\$193,926	(\$2,172)	-1.11%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Portland Downtown District 10031205						
*	Payroll	\$379,573	\$371,883	\$379,196	(\$377)	-0.10%
*	Benefits	\$3,450	\$3,450	\$3,450	\$0	0.00%
*	Administrative Svcs	\$0	\$0	\$190	\$190	---
*	Contractual Services	\$50	\$50	\$50	\$0	0.00%
*	Maintenance & Repair	\$500	\$850	\$500	\$0	0.00%
*	Rentals	\$360	\$360	\$360	\$0	0.00%
*	Supplies	\$25,410	\$33,850	\$16,010	(\$9,400)	-36.99%
*	Minor Capital Items	\$0	\$0	\$9,710	\$9,710	---
*	Utilities	\$5,160	\$4,060	\$4,660	(\$500)	-9.69%
**	Portland Downtown District	\$414,503	\$414,503	\$414,126	(\$377)	-0.09%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Winter Operations 10031206						
*	Payroll	\$422,677	\$385,000	\$409,835	(\$12,842)	-3.04%
*	Benefits	\$0	\$0	\$0	\$0	---
*	Administrative Svcs	\$10,900	\$8,600	\$10,900	\$0	0.00%
*	Contractual Services	\$115,305	\$113,500	\$140,305	\$25,000	21.68%
*	Maintenance & Repair	\$5,000	\$2,500	\$5,000	\$0	0.00%
*	Rentals	\$360,220	\$360,000	\$389,780	\$29,560	8.21%
*	Supplies	\$414,635	\$421,000	\$427,235	\$12,600	3.04%
*	Minor Capital Items	\$0	\$0	\$0	\$0	---
*	Utilities	\$780	\$950	\$780	\$0	0.00%
**	Winter Operations	\$1,329,517	\$1,291,550	\$1,383,835	\$54,318	4.09%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Island Services 10031207						
*	Payroll	\$480,106	\$468,080	\$530,846	\$50,740	10.57%
*	Benefits	\$4,795	\$4,795	\$5,295	\$500	10.43%
*	Administrative Svcs	\$1,600	\$1,600	\$2,650	\$1,050	65.63%
*	Contractual Services	\$138,900	\$150,000	\$152,020	\$13,120	9.45%
*	Maintenance & Repair	\$5,500	\$5,500	\$6,500	\$1,000	18.18%
*	Rentals	\$14,379	\$14,400	\$11,000	(\$3,379)	-23.50%
*	Supplies	\$31,891	\$32,291	\$36,700	\$4,809	15.08%
*	Minor Capital Items	\$0	\$0	\$0	\$0	---
*	Utilities	\$12,140	\$12,140	\$12,200	\$60	0.49%
*	Capital Outlay	\$0	\$96,000	\$0	\$0	---
**	Island Services	\$689,311	\$784,806	\$757,211	\$67,900	9.85%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Traffic & Transportation Ops 10031208						
*	Payroll	\$517,354	\$425,000	\$537,099	\$19,745	3.82%
*	Benefits	\$8,350	\$7,810	\$8,350	\$0	0.00%
*	Administrative Svcs	\$3,765	\$4,215	\$4,215	\$450	11.95%
*	Contractual Services	\$239,265	\$239,265	\$311,330	\$72,065	30.12%
*	Maintenance & Repair	\$67,375	\$67,375	\$81,549	\$14,174	21.04%
*	Supplies	\$132,946	\$132,946	\$135,646	\$2,700	2.03%
*	Minor Capital Items	\$0	\$0	\$30,275	\$30,275	---
*	Utilities	\$438,844	\$453,844	\$438,844	\$0	0.00%
*	Capital Outlay	\$0	\$0	\$0	\$0	---
**	Traffic & Transportation Ops	\$1,407,899	\$1,330,455	\$1,547,308	\$139,409	9.90%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Transportation Engineering 10031302						
*	Payroll	\$400,318	\$392,000	\$401,680	\$1,362	0.34%
*	Benefits	\$3,640	\$3,000	\$3,640	\$0	0.00%
*	Administrative Svcs	\$11,070	\$6,000	\$12,265	\$1,195	10.79%
*	Contractual Services	\$12,750	\$10,675	\$12,750	\$0	0.00%
*	Maintenance & Repair	\$5,000	\$26,588	\$5,000	\$0	0.00%
*	Rentals	\$0	\$250	\$0	\$0	---
*	Supplies	\$6,000	\$23,100	\$6,550	\$550	9.17%
*	Minor Capital Items	\$0	\$0	\$0	\$0	---
*	Utilities	\$0	\$0	\$0	\$0	---
**	Transportation Engineering	\$438,778	\$461,613	\$441,885	\$3,107	0.71%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Engineering 10031303						
*	Payroll	\$1,149,176	\$1,112,800	\$1,208,102	\$58,926	5.13%
*	Benefits	\$3,300	\$3,300	\$3,300	\$0	0.00%
*	Administrative Svcs	\$7,550	\$4,000	\$10,190	\$2,640	34.97%
*	Contractual Services	\$29,748	\$13,850	\$29,750	\$2	0.01%
*	Maintenance & Repair	\$2,150	\$2,000	\$2,150	\$0	0.00%
*	Rentals	\$1,560	\$1,560	\$1,560	\$0	0.00%
*	Supplies	\$13,200	\$12,250	\$13,200	\$0	0.00%
*	Utilities	\$192	\$350	\$192	\$0	0.00%
*	Capital Outlay	\$0	\$0	\$0	\$0	---
**	Engineering	\$1,206,876	\$1,150,110	\$1,268,444	\$61,568	5.10%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Fleet Services 10031400						
*	Payroll	\$1,496,719	\$1,370,000	\$1,502,972	\$6,253	0.42%
*	Benefits	\$32,760	\$30,860	\$32,400	(\$360)	-1.10%
*	Administrative Svcs	\$6,772	\$6,772	\$7,250	\$478	7.06%
*	Contractual Services	\$4,855	\$6,500	\$1,522	(\$3,333)	-68.65%
*	Maintenance & Repair	\$1,269,500	\$1,386,707	\$1,273,000	\$3,500	0.28%
*	Rentals	\$10,480	\$10,480	\$10,480	\$0	0.00%
*	Supplies	\$560,063	\$539,737	\$724,502	\$164,439	29.36%
*	Minor Capital Items	\$0	\$0	\$0	\$0	---
*	Utilities	\$0	\$300	\$0	\$0	---
*	Capital Outlay	\$0	\$78,000	\$0	\$0	---
**	Fleet Services	\$3,381,149	\$3,429,356	\$3,552,126	\$170,977	5.06%
****	Public Works	\$13,655,734	\$13,689,522	\$14,451,623	\$795,889	5.83%

**CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT**

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund					
Parks, Rec & Facilities 33					
10033000 Total REVENUE	\$0	\$0	(\$1,500,000)	(\$1,500,000)	---
** Parks & Recreation Department NET	\$0	\$0	(\$1,500,000)	(\$1,500,000)	---
*** Parks & Recreation	\$0	\$0	(\$1,500,000)	(\$1,500,000)	---
10033100 Total EXPENDITURE	\$483,407	\$453,723	\$418,208	(\$65,199)	-13.49%
** Parks Rec & Fac Administration NET	\$483,407	\$453,723	\$418,208	(\$65,199)	-13.49%
10033202 Total EXPENDITURE	\$847,077	\$755,328	\$819,594	(\$27,483)	-3.24%
10033202 Total REVENUE	(\$161,680)	(\$106,083)	(\$109,180)	\$52,500	-32.47%
** Parks NET	\$685,397	\$649,245	\$710,414	\$25,017	3.65%
10033203 Total EXPENDITURE	\$727,060	\$657,271	\$771,079	\$44,019	6.05%
10033203 Total REVENUE	(\$34,900)	(\$10,000)	(\$9,900)	\$25,000	-71.63%
** Forestry NET	\$692,160	\$647,271	\$761,179	\$69,019	9.97%
10033204 Total EXPENDITURE	\$912,822	\$778,586	\$919,875	\$7,053	0.77%
10033204 Total REVENUE	(\$245,882)	(\$264,577)	(\$327,698)	(\$81,816)	33.27%
** Athletic Facilities NET	\$666,940	\$514,009	\$592,177	(\$74,763)	-11.21%
10033205 Total EXPENDITURE	\$784,163	\$733,975	\$823,303	\$39,140	4.99%
10033205 Total REVENUE	(\$691,234)	(\$641,877)	(\$742,154)	(\$50,920)	7.37%
** Cemeteries NET	\$92,929	\$92,098	\$81,149	(\$11,780)	-12.68%
*** Parks Division	\$2,137,426	\$1,902,623	\$2,144,919	\$7,493	0.35%
10033302 Total EXPENDITURE	\$1,425,500	\$1,099,712	\$1,510,842	\$85,342	5.99%
10033302 Total REVENUE	(\$1,155,517)	(\$784,224)	(\$1,199,355)	(\$43,838)	3.79%
** Recreation NET	\$269,983	\$315,488	\$311,487	\$41,504	15.37%
10033303 Total EXPENDITURE	\$470,351	\$437,885	\$542,260	\$71,909	15.29%
10033303 Total REVENUE	(\$262,064)	(\$166,113)	(\$233,420)	\$28,644	-10.93%
** Aquatics NET	\$208,287	\$271,772	\$308,840	\$100,553	48.28%
10033304 Total EXPENDITURE	\$991,379	\$1,042,366	\$1,008,813	\$17,434	1.76%
10033304 Total REVENUE	(\$1,074,725)	(\$1,365,532)	(\$1,217,064)	(\$142,339)	13.24%
** Riverside Golf Course NET	(\$83,346)	(\$323,166)	(\$208,251)	(\$124,905)	-149.86%
10033305 Total EXPENDITURE	\$227,699	\$167,080	\$19,660	(\$208,039)	-91.37%
10033305 Total REVENUE	(\$192,500)	(\$133,274)	(\$24,160)	\$168,340	-87.45%
** Golf Course Restaurant NET	\$35,199	\$33,806	(\$4,500)	(\$39,699)	-112.78%
10033306 Total EXPENDITURE	\$551,074	\$393,478	\$522,891	(\$28,183)	-5.11%

**CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT**

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
10033306 Total REVENUE	(\$574,095)	(\$217,002)	(\$532,375)	\$41,720	-7.27%
** Ice Arena NET	(\$23,021)	\$176,476	(\$9,484)	\$13,537	58.80%
*** Recreation Division	\$407,102	\$474,376	\$398,092	(\$9,010)	-2.21%
10033401 Total EXPENDITURE	\$610,039	\$411,911	\$472,515	(\$137,524)	-22.54%
10033401 Total REVENUE	(\$698,670)	(\$129,483)	(\$610,370)	\$88,300	-12.64%
** Public Assemblies Admin NET	(\$88,631)	\$282,428	(\$137,855)	(\$49,224)	-55.54%
10033402 Total EXPENDITURE	\$369,979	\$122,947	\$389,405	\$19,426	5.25%
10033402 Total REVENUE	(\$441,633)	(\$10,000)	(\$389,750)	\$51,883	-11.75%
** Concessions NET	(\$71,654)	\$112,947	(\$345)	\$71,309	99.52%
10033404 Total EXPENDITURE	\$814,505	\$743,062	\$878,807	\$64,302	7.89%
** Custodial Services NET	\$814,505	\$743,062	\$878,807	\$64,302	7.89%
10033405 Total EXPENDITURE	\$109,414	\$87,874	\$93,732	(\$15,682)	-14.33%
10033405 Total REVENUE	(\$296,080)	(\$84,418)	(\$382,267)	(\$86,187)	29.11%
** Merrill Auditorium NET	(\$186,666)	\$3,456	(\$288,535)	(\$101,869)	-54.57%
*** Public Assemblies	\$467,554	\$1,141,893	\$452,072	(\$15,482)	-3.31%
**** Parks, Rec & Facilities Net	\$3,495,489	\$3,972,615	\$1,913,291	(\$1,582,198)	-45.26%

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund						
Parks, Rec & Facilities 33						
*	Payroll	\$6,796,251	\$5,959,085	\$6,783,631	(\$12,620)	-0.19%
*	Benefits	\$74,489	\$74,338	\$68,729	(\$5,760)	-7.73%
*	Administrative Svcs	\$51,409	\$45,195	\$64,266	\$12,857	25.01%
*	Contractual Services	\$459,685	\$371,278	\$488,439	\$28,754	6.26%
*	Maintenance & Repair	\$144,089	\$131,776	\$183,345	\$39,256	27.24%
*	Rentals	\$272,502	\$267,889	\$238,793	(\$33,709)	-12.37%
*	Supplies	\$1,001,124	\$648,773	\$891,247	(\$109,877)	-10.98%
*	Minor Capital Items	\$90,480	\$10,221	\$24,800	(\$65,680)	-72.59%
*	Utilities	\$424,440	\$367,205	\$434,734	\$10,294	2.43%
*	Capital Outlay	\$10,000	\$9,438	\$13,000	\$3,000	30.00%
****	Parks, Rec & Facilities	\$9,324,469	\$7,885,198	\$9,190,984	(\$133,485)	-1.43%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Parks, Rec & Facilities 33						
Parks Rec & Fac Administration 10033100						
*	Payroll	\$454,796	\$424,040	\$373,270	(\$81,526)	-17.93%
*	Benefits	\$600	\$600	\$600	\$0	0.00%
*	Administrative Svcs	\$12,118	\$13,034	\$15,750	\$3,632	29.97%
*	Contractual Services	\$9,673	\$10,080	\$15,868	\$6,195	64.04%
*	Rentals	\$2,520	\$2,328	\$2,520	\$0	0.00%
*	Supplies	\$3,700	\$3,641	\$10,200	\$6,500	175.68%
**	Parks Rec & Fac Administration	\$483,407	\$453,723	\$418,208	(\$65,199)	-13.49%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Parks 10033202						
*	Payroll	\$613,096	\$547,489	\$589,169	(\$23,927)	-3.90%
*	Benefits	\$13,180	\$15,700	\$9,900	(\$3,280)	-24.89%
*	Administrative Svcs	\$2,025	\$1,560	\$2,025	\$0	0.00%
*	Contractual Services	\$46,700	\$46,752	\$46,700	\$0	0.00%
*	Maintenance & Repair	\$0	\$0	\$0	\$0	---
*	Rentals	\$24,000	\$24,000	\$24,000	\$0	0.00%
*	Supplies	\$70,000	\$68,491	\$72,500	\$2,500	3.57%
*	Minor Capital Items	\$7,500	\$7,501	\$7,500	\$0	0.00%
*	Utilities	\$70,576	\$43,835	\$67,800	(\$2,776)	-3.93%
*	Capital Outlay	\$0	\$0	\$0	\$0	---
**	Parks	\$847,077	\$755,328	\$819,594	(\$27,483)	-3.24%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Forestry 10033203						
*	Payroll	\$582,615	\$532,080	\$629,349	\$46,734	8.02%
*	Benefits	\$9,375	\$6,678	\$10,335	\$960	10.24%
*	Administrative Svcs	\$5,505	\$2,394	\$5,505	\$0	0.00%
*	Contractual Services	\$68,300	\$68,684	\$74,300	\$6,000	8.78%
*	Maintenance & Repair	\$1,700	\$1,700	\$1,700	\$0	0.00%
*	Supplies	\$59,565	\$45,735	\$44,690	(\$14,875)	-24.97%
*	Minor Capital Items	\$0	\$0	\$5,200	\$5,200	---
**	Forestry	\$727,060	\$657,271	\$771,079	\$44,019	6.05%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Athletic Facilities 10033204						
*	Payroll	\$617,150	\$493,216	\$614,602	(\$2,548)	-0.41%
*	Benefits	\$8,520	\$18,897	\$8,640	\$120	1.41%
*	Administrative Svcs	\$3,700	\$1,757	\$3,700	\$0	0.00%
*	Contractual Services	\$25,550	\$21,220	\$17,750	(\$7,800)	-30.53%
*	Maintenance & Repair	\$13,750	\$13,551	\$18,000	\$4,250	30.91%
*	Rentals	\$89,952	\$85,293	\$44,484	(\$45,468)	-50.55%
*	Supplies	\$95,200	\$90,721	\$144,299	\$49,099	51.57%
*	Minor Capital Items	\$0	\$0	\$9,400	\$9,400	---
*	Utilities	\$59,000	\$53,931	\$59,000	\$0	0.00%
*	Capital Outlay	\$0	\$0	\$0	\$0	---
**	Athletic Facilities	\$912,822	\$778,586	\$919,875	\$7,053	0.77%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Cemeteries 10033205						
*	Payroll	\$643,704	\$602,110	\$647,143	\$3,439	0.53%
*	Benefits	\$5,974	\$4,084	\$5,974	\$0	0.00%
*	Administrative Svcs	\$1,230	\$1,272	\$1,380	\$150	12.20%
*	Contractual Services	\$26,622	\$25,506	\$29,172	\$2,550	9.58%
*	Maintenance & Repair	\$26,269	\$24,261	\$54,070	\$27,801	105.83%
*	Rentals	\$7,350	\$7,448	\$7,350	\$0	0.00%
*	Supplies	\$53,350	\$52,344	\$55,550	\$2,200	4.12%
*	Minor Capital Items	\$2,700	\$2,700	\$2,700	\$0	0.00%
*	Utilities	\$6,964	\$4,812	\$6,964	\$0	0.00%
*	Capital Outlay	\$10,000	\$9,438	\$13,000	\$3,000	30.00%
**	Cemeteries	\$784,163	\$733,975	\$823,303	\$39,140	4.99%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Recreation 10033302						
*	Payroll	\$1,239,898	\$1,013,159	\$1,277,696	\$37,798	3.05%
*	Benefits	\$12,830	\$10,830	\$12,830	\$0	0.00%
*	Administrative Svcs	\$11,460	\$10,186	\$19,910	\$8,450	73.73%
*	Contractual Services	\$110,420	\$40,387	\$119,800	\$9,380	8.49%
*	Rentals	\$4,160	\$3,638	\$34,660	\$30,500	733.17%
*	Supplies	\$42,892	\$17,672	\$42,106	(\$786)	-1.83%
*	Minor Capital Items	\$0	\$0	\$0	\$0	---
*	Utilities	\$3,840	\$3,840	\$3,840	\$0	0.00%
**	Recreation	\$1,425,500	\$1,099,712	\$1,510,842	\$85,342	5.99%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Aquatics 10033303						
*	Payroll	\$388,910	\$357,498	\$454,849	\$65,939	16.95%
*	Benefits	\$2,200	\$1,925	\$2,960	\$760	34.55%
*	Administrative Svcs	\$2,191	\$2,017	\$2,691	\$500	22.82%
*	Contractual Services	\$31,600	\$31,297	\$27,110	(\$4,490)	-14.21%
*	Maintenance & Repair	\$1,700	\$1,698	\$2,100	\$400	23.53%
*	Rentals	\$0	\$0	\$0	\$0	---
*	Supplies	\$27,900	\$27,901	\$35,700	\$7,800	27.96%
*	Utilities	\$15,850	\$15,549	\$16,850	\$1,000	6.31%
**	Aquatics	\$470,351	\$437,885	\$542,260	\$71,909	15.29%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Riverside Golf Course 10033304						
*	Payroll	\$488,511	\$527,001	\$519,631	\$31,120	6.37%
*	Benefits	\$5,060	\$5,060	\$4,880	(\$180)	-3.56%
*	Administrative Svcs	\$3,145	\$3,145	\$3,145	\$0	0.00%
*	Contractual Services	\$48,580	\$53,580	\$50,080	\$1,500	3.09%
*	Maintenance & Repair	\$42,500	\$40,000	\$42,500	\$0	0.00%
*	Rentals	\$134,345	\$134,345	\$122,519	(\$11,826)	-8.80%
*	Supplies	\$192,378	\$200,772	\$190,128	(\$2,250)	-1.17%
*	Minor Capital Items	\$0	\$0	\$0	\$0	---
*	Utilities	\$76,860	\$78,463	\$75,930	(\$930)	-1.21%
**	Riverside Golf Course	\$991,379	\$1,042,366	\$1,008,813	\$17,434	1.76%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Golf Course Restaurant 10033305						
*	Payroll	\$110,118	\$82,308	\$0	(\$110,118)	-100.00%
*	Benefits	\$0	\$0	\$0	\$0	---
*	Administrative Svcs	\$0	\$0	\$0	\$0	---
*	Contractual Services	\$7,826	\$2,880	\$0	(\$7,826)	-100.00%
*	Maintenance & Repair	\$2,770	\$4,995	\$7,500	\$4,730	170.76%
*	Rentals	\$7,935	\$8,597	\$2,160	(\$5,775)	-72.78%
*	Supplies	\$90,050	\$59,300	\$1,000	(\$89,050)	-98.89%
*	Utilities	\$9,000	\$9,000	\$9,000	\$0	0.00%
**	Golf Course Restaurant	\$227,699	\$167,080	\$19,660	(\$208,039)	-91.37%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Ice Arena 10033306						
*	Payroll	\$287,889	\$191,794	\$262,737	(\$25,152)	-8.74%
*	Benefits	\$4,560	\$510	\$1,400	(\$3,160)	-69.30%
*	Administrative Svcs	\$895	\$695	\$895	\$0	0.00%
*	Contractual Services	\$14,240	\$13,080	\$15,190	\$950	6.67%
*	Maintenance & Repair	\$28,200	\$18,973	\$25,275	(\$2,925)	-10.37%
*	Rentals	\$2,240	\$2,240	\$1,100	(\$1,140)	-50.89%
*	Supplies	\$32,300	\$9,263	\$22,544	(\$9,756)	-30.20%
*	Minor Capital Items	\$0	\$20	\$0	\$0	---
*	Utilities	\$180,750	\$156,903	\$193,750	\$13,000	7.19%
**	Ice Arena	\$551,074	\$393,478	\$522,891	(\$28,183)	-5.11%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Public Assemblies Admin 10033401						
*	Payroll	\$440,084	\$367,056	\$409,665	(\$30,419)	-6.91%
*	Benefits	\$2,790	\$1,530	\$1,560	(\$1,230)	-44.09%
*	Administrative Svcs	\$6,025	\$6,205	\$6,150	\$125	2.07%
*	Contractual Services	\$33,820	\$33,820	\$44,740	\$10,920	32.29%
*	Maintenance & Repair	\$600	\$0	\$600	\$0	0.00%
*	Rentals	\$0	\$0	\$0	\$0	---
*	Supplies	\$45,640	\$2,500	\$9,000	(\$36,640)	-80.28%
*	Minor Capital Items	\$80,280	\$0	\$0	(\$80,280)	-100.00%
*	Utilities	\$800	\$800	\$800	\$0	0.00%
**	Public Assemblies Admin	\$610,039	\$411,911	\$472,515	(\$137,524)	-22.54%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Concessions 10033402						
*	Payroll	\$146,684	\$97,667	\$193,110	\$46,426	31.65%
*	Benefits	\$1,580	\$1,100	\$1,800	\$220	13.92%
*	Administrative Svcs	\$3,115	\$2,815	\$3,115	\$0	0.00%
*	Contractual Services	\$15,280	\$9,043	\$15,680	\$400	2.62%
*	Maintenance & Repair	\$7,600	\$7,600	\$9,100	\$1,500	19.74%
*	Supplies	\$194,920	\$4,650	\$165,800	(\$29,120)	-14.94%
*	Minor Capital Items	\$0	\$0	\$0	\$0	---
*	Utilities	\$800	\$72	\$800	\$0	0.00%
**	Concessions	\$369,979	\$122,947	\$389,405	\$19,426	5.25%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Custodial Services 10033404						
*	Payroll	\$708,552	\$659,378	\$748,903	\$40,351	5.69%
*	Benefits	\$7,340	\$6,944	\$7,690	\$350	4.77%
*	Administrative Svcs	\$0	\$115	\$0	\$0	---
*	Contractual Services	\$12,384	\$13,383	\$27,984	\$15,600	125.97%
*	Maintenance & Repair	\$2,000	\$1,998	\$5,500	\$3,500	175.00%
*	Supplies	\$84,229	\$61,244	\$88,730	\$4,501	5.34%
*	Capital Outlay	\$0	\$0	\$0	\$0	---
**	Custodial Services	\$814,505	\$743,062	\$878,807	\$64,302	7.89%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Merrill Auditorium 10033405						
*	Payroll	\$74,244	\$64,289	\$63,507	(\$10,737)	-14.46%
*	Benefits	\$480	\$480	\$160	(\$320)	-66.67%
*	Contractual Services	\$8,690	\$1,566	\$4,065	(\$4,625)	-53.22%
*	Maintenance & Repair	\$17,000	\$17,000	\$17,000	\$0	0.00%
*	Rentals	\$0	\$0	\$0	\$0	---
*	Supplies	\$9,000	\$4,539	\$9,000	\$0	0.00%
*	Minor Capital Items	\$0	\$0	\$0	\$0	---
*	Utilities	\$0	\$0	\$0	\$0	---
**	Merrill Auditorium	\$109,414	\$87,874	\$93,732	(\$15,682)	-14.33%
****	Parks, Rec & Facilities	\$9,324,469	\$7,885,198	\$9,190,984	(\$133,485)	-1.43%

**CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT**

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund					
Public Buildings & Waterfront 35					
10035000 Total REVENUE	\$0	\$0	(\$2,000,000)	(\$2,000,000)	---
** Public Bldgs & Waterfront Dept NET	\$0	\$0	(\$2,000,000)	(\$2,000,000)	---
*** Public Bldgs & Waterfront	\$0	\$0	(\$2,000,000)	(\$2,000,000)	---
10035100 Total EXPENDITURE	\$392,355	\$390,105	\$412,961	\$20,606	5.25%
** PB & Wtrfnt - Administration NET	\$392,355	\$390,105	\$412,961	\$20,606	5.25%
10035101 Total EXPENDITURE	\$605,385	\$438,498	\$622,623	\$17,238	2.85%
10035101 Total REVENUE	(\$25,000)	(\$25,000)	(\$25,000)	\$0	0.00%
** PB & Wtrfnt - Trades NET	\$580,385	\$413,498	\$597,623	\$17,238	2.97%
10035102 Total EXPENDITURE	\$545,883	\$533,399	\$558,036	\$12,153	2.23%
10035102 Total REVENUE	(\$560,847)	(\$533,399)	(\$558,036)	\$2,811	-0.50%
** PB & Wtrfnt - School HVAC NET	(\$14,964)	\$0	\$0	\$14,964	100.00%
*** PB & Wtrfnt - Admin	\$957,776	\$803,603	\$1,010,584	\$52,808	5.51%
10035201 Total EXPENDITURE	\$298,405	\$243,005	\$299,905	\$1,500	0.50%
** PB & Wtrfnt - Public Safety NET	\$298,405	\$243,005	\$299,905	\$1,500	0.50%
10035202 Total EXPENDITURE	\$562,250	\$536,500	\$649,284	\$87,034	15.48%
** PB & Wtrfnt - City Hall NET	\$562,250	\$536,500	\$649,284	\$87,034	15.48%
10035203 Total EXPENDITURE	\$170,555	\$151,505	\$673,655	\$503,100	294.98%
** PB & Wtrfnt - Merrill (PB) NET	\$170,555	\$151,505	\$673,655	\$503,100	294.98%
10035204 Total EXPENDITURE	\$323,945	\$198,790	\$267,845	(\$56,100)	-17.32%
10035204 Total REVENUE	(\$348,000)	(\$210,000)	(\$338,000)	\$10,000	-2.87%
** PB & Wtrfnt - Hadlock NET	(\$24,055)	(\$11,210)	(\$70,155)	(\$46,100)	-191.64%
10035205 Total EXPENDITURE	\$254,100	\$205,580	\$207,020	(\$47,080)	-18.53%
** PB & Wtrfnt - Expo NET	\$254,100	\$205,580	\$207,020	(\$47,080)	-18.53%
10035206 Total EXPENDITURE	\$416,850	\$385,600	\$418,400	\$1,550	0.37%
10035206 Total REVENUE	\$0	\$0	\$0	\$0	---
** PB & Wtrfnt - Canco Rd NET	\$416,850	\$385,600	\$418,400	\$1,550	0.37%
10035210 Total EXPENDITURE	\$275,271	\$225,855	\$272,614	(\$2,657)	-0.97%
** PB & Wtrfnt - Other Bldgs NET	\$275,271	\$225,855	\$272,614	(\$2,657)	-0.97%
*** PB & Wtrfnt - Buildings	\$1,953,376	\$1,736,835	\$2,450,723	\$497,347	25.46%
10035300 Total EXPENDITURE	\$1,234,185	\$1,046,585	\$1,135,799	(\$98,386)	-7.97%

**CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
10035300 Total REVENUE		(\$687,026)	(\$682,214)	(\$674,315)	\$12,711	-1.85%
**	PB & Wtrfnt - Waterfront NET	\$547,159	\$364,371	\$461,484	(\$85,675)	-15.66%
****	Public Buildings & Waterfront Net	\$3,458,311	\$2,904,809	\$1,922,791	(\$1,535,520)	-44.40%

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund						
Public Buildings & Waterfront 35						
*	Payroll	\$1,358,581	\$1,095,277	\$1,447,242	\$88,661	6.53%
*	Benefits	\$17,624	\$43,177	\$18,014	\$390	2.21%
*	Administrative Svcs	\$31,090	\$16,890	\$20,290	(\$10,800)	-34.74%
*	Contractual Services	\$238,797	\$235,470	\$218,391	(\$20,406)	-8.55%
*	Maintenance & Repair	\$1,197,504	\$1,172,504	\$1,158,569	(\$38,935)	-3.25%
*	Rentals	\$10,404	\$8,304	\$8,304	(\$2,100)	-20.18%
*	Supplies	\$428,300	\$416,300	\$426,200	(\$2,100)	-0.49%
*	Minor Capital Items	\$0	\$0	\$0	\$0	---
*	Utilities	\$1,651,884	\$1,247,500	\$1,606,132	(\$45,752)	-2.77%
*	Capital Outlay	\$145,000	\$120,000	\$615,000	\$470,000	324.14%
****	Public Buildings & Waterfront	\$5,079,184	\$4,355,422	\$5,518,142	\$438,958	8.64%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Public Buildings & Waterfront 35						
PB & Wtrfnt - Administration 10035100						
*	Payroll	\$379,681	\$378,931	\$391,947	\$12,266	3.23%
*	Benefits	\$3,320	\$3,320	\$3,160	(\$160)	-4.82%
*	Administrative Svcs	\$2,850	\$2,850	\$2,850	\$0	0.00%
*	Contractual Services	\$500	\$500	\$500	\$0	0.00%
*	Rentals	\$3,504	\$3,504	\$3,504	\$0	0.00%
*	Supplies	\$2,500	\$1,000	\$11,000	\$8,500	340.00%
**	PB & Wtrfnt - Administration	\$392,355	\$390,105	\$412,961	\$20,606	5.25%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
PB & Wtrfnt - Trades 10035101						
*	Payroll	\$580,995	\$389,305	\$598,883	\$17,888	3.08%
*	Benefits	\$8,200	\$33,403	\$8,550	\$350	4.27%
*	Administrative Svcs	\$6,690	\$5,790	\$5,690	(\$1,000)	-14.95%
*	Contractual Services	\$0	\$0	\$0	\$0	---
*	Rentals	\$0	\$0	\$0	\$0	---
*	Supplies	\$9,500	\$10,000	\$9,500	\$0	0.00%
**	PB & Wtrfnt - Trades	\$605,385	\$438,498	\$622,623	\$17,238	2.85%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
PB & Wtrfnt - School HVAC 10035102						
*	Payroll	\$128,664	\$116,680	\$141,817	\$13,153	10.22%
*	Benefits	\$2,030	\$2,030	\$2,030	\$0	0.00%
*	Administrative Svcs	\$3,250	\$2,750	\$2,250	(\$1,000)	-30.77%
*	Contractual Services	\$12,600	\$12,600	\$12,600	\$0	0.00%
*	Maintenance & Repair	\$214,339	\$214,339	\$214,339	\$0	0.00%
*	Supplies	\$160,000	\$160,000	\$160,000	\$0	0.00%
*	Minor Capital Items	\$0	\$0	\$0	\$0	---
*	Capital Outlay	\$25,000	\$25,000	\$25,000	\$0	0.00%
**	PB & Wtrfnt - School HVAC	\$545,883	\$533,399	\$558,036	\$12,153	2.23%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
PB & Wtrfnt - Public Safety 10035201						
*	Payroll	\$0	\$0	\$0	\$0	---
*	Benefits	\$0	\$0	\$0	\$0	---
*	Contractual Services	\$5,900	\$19,000	\$7,600	\$1,700	28.81%
*	Maintenance & Repair	\$64,505	\$64,505	\$79,505	\$15,000	23.25%
*	Supplies	\$24,500	\$24,500	\$24,500	\$0	0.00%
*	Utilities	\$203,500	\$135,000	\$188,300	(\$15,200)	-7.47%
*	Capital Outlay	\$0	\$0	\$0	\$0	---
**	PB & Wtrfnt - Public Safety	\$298,405	\$243,005	\$299,905	\$1,500	0.50%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
PB & Wtrfnt - City Hall 10035202						
*	Payroll	\$0	\$0	\$83,034	\$83,034	---
*	Benefits	\$0	\$0	\$0	\$0	---
*	Contractual Services	\$8,750	\$25,000	\$12,750	\$4,000	45.71%
*	Maintenance & Repair	\$137,500	\$137,500	\$137,500	\$0	0.00%
*	Rentals	\$0	\$0	\$0	\$0	---
*	Supplies	\$48,000	\$48,000	\$48,000	\$0	0.00%
*	Minor Capital Items	\$0	\$0	\$0	\$0	---
*	Utilities	\$368,000	\$326,000	\$368,000	\$0	0.00%
**	PB & Wtrfnt - City Hall	\$562,250	\$536,500	\$649,284	\$87,034	15.48%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
PB & Wtrfnt - Merrill (PB) 10035203						
*	Contractual Services	\$2,050	\$1,000	\$5,150	\$3,100	151.22%
*	Maintenance & Repair	\$74,505	\$74,505	\$74,505	\$0	0.00%
*	Supplies	\$14,000	\$6,000	\$14,000	\$0	0.00%
*	Utilities	\$80,000	\$70,000	\$80,000	\$0	0.00%
*	Capital Outlay	\$0	\$0	\$500,000	\$500,000	---
**	PB & Wtrfnt - Merrill (PB)	\$170,555	\$151,505	\$673,655	\$503,100	294.98%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
PB & Wtrfnt - Hadlock 10035204						
*	Contractual Services	\$4,325	\$4,170	\$6,725	\$2,400	55.49%
*	Maintenance & Repair	\$70,120	\$70,120	\$50,120	(\$20,000)	-28.52%
*	Rentals	\$0	\$0	\$0	\$0	---
*	Supplies	\$31,500	\$31,500	\$23,000	(\$8,500)	-26.98%
*	Utilities	\$198,000	\$73,000	\$188,000	(\$10,000)	-5.05%
*	Capital Outlay	\$20,000	\$20,000	\$0	(\$20,000)	-100.00%
**	PB & Wtrfnt - Hadlock	\$323,945	\$198,790	\$267,845	(\$56,100)	-17.32%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
PB & Wtrfnt - Expo 10035205						
*	Contractual Services	\$4,920	\$24,500	\$4,920	\$0	0.00%
*	Maintenance & Repair	\$60,080	\$60,080	\$46,000	(\$14,080)	-23.44%
*	Rentals	\$0	\$0	\$0	\$0	---
*	Supplies	\$21,000	\$18,000	\$21,000	\$0	0.00%
*	Utilities	\$143,100	\$103,000	\$135,100	(\$8,000)	-5.59%
*	Capital Outlay	\$25,000	\$0	\$0	(\$25,000)	-100.00%
**	PB & Wtrfnt - Expo	\$254,100	\$205,580	\$207,020	(\$47,080)	-18.53%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
PB & Wtrfnt - Canco Rd 10035206						
*	Payroll	\$0	\$0	\$0	\$0	---
*	Contractual Services	\$9,450	\$9,200	\$12,950	\$3,500	37.04%
*	Maintenance & Repair	\$207,000	\$207,000	\$207,000	\$0	0.00%
*	Supplies	\$30,000	\$30,000	\$30,000	\$0	0.00%
*	Minor Capital Items	\$0	\$0	\$0	\$0	---
*	Utilities	\$170,400	\$139,400	\$168,450	(\$1,950)	-1.14%
**	PB & Wtrfnt - Canco Rd	\$416,850	\$385,600	\$418,400	\$1,550	0.37%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
PB & Wtrfnt - Other Bldgs 10035210						
*	Payroll	\$0	\$0	\$0	\$0	---
*	Benefits	\$0	\$0	\$0	\$0	---
*	Contractual Services	\$11,532	\$9,500	\$15,732	\$4,200	36.42%
*	Maintenance & Repair	\$59,855	\$59,855	\$55,000	(\$4,855)	-8.11%
*	Supplies	\$40,500	\$40,500	\$40,500	\$0	0.00%
*	Minor Capital Items	\$0	\$0	\$0	\$0	---
*	Utilities	\$113,384	\$66,000	\$111,382	(\$2,002)	-1.77%
*	Capital Outlay	\$50,000	\$50,000	\$50,000	\$0	0.00%
**	PB & Wtrfnt - Other Bldgs	\$275,271	\$225,855	\$272,614	(\$2,657)	-0.97%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
PB & Wtrfnt - Waterfront 10035300						
*	Payroll	\$269,241	\$210,361	\$231,561	(\$37,680)	-13.99%
*	Benefits	\$4,074	\$4,424	\$4,274	\$200	4.91%
*	Administrative Svcs	\$18,300	\$5,500	\$9,500	(\$8,800)	-48.09%
*	Contractual Services	\$178,770	\$130,000	\$139,464	(\$39,306)	-21.99%
*	Maintenance & Repair	\$309,600	\$284,600	\$294,600	(\$15,000)	-4.84%
*	Rentals	\$6,900	\$4,800	\$4,800	(\$2,100)	-30.43%
*	Supplies	\$46,800	\$46,800	\$44,700	(\$2,100)	-4.49%
*	Minor Capital Items	\$0	\$0	\$0	\$0	---
*	Utilities	\$375,500	\$335,100	\$366,900	(\$8,600)	-2.29%
*	Capital Outlay	\$25,000	\$25,000	\$40,000	\$15,000	60.00%
**	PB & Wtrfnt - Waterfront	\$1,234,185	\$1,046,585	\$1,135,799	(\$98,386)	-7.97%
****	Public Buildings & Waterfront	\$5,079,184	\$4,355,422	\$5,518,142	\$438,958	8.64%

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES DIVISION ORG NET REPORT

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund					
Health & Human Services 44					
HHS Administration 4410					
10044100 Total EXPENDITURE	\$329,165	\$329,165	\$338,515	\$9,350	2.84%
10044100 Total REVENUE	\$0	\$0	\$0	\$0	---
** HHS Administration NET	\$329,165	\$329,165	\$338,515	\$9,350	2.84%
*** HHS Administration	\$329,165	\$329,165	\$338,515	\$9,350	2.84%

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES DIVISION CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Health & Human Services 44					
HHS Administration 4410					
* Payroll	\$322,335	\$322,335	\$322,335	\$0	0.00%
* Benefits	\$1,980	\$1,980	\$3,180	\$1,200	60.61%
* Administrative Svcs	\$600	\$600	\$3,000	\$2,400	400.00%
* Contractual Services	\$750	\$750	\$3,000	\$2,250	300.00%
* Maintenance & Repair	\$0	\$0	\$0	\$0	---
* Supplies	\$3,500	\$3,500	\$7,000	\$3,500	100.00%
** HHS Administration	\$329,165	\$329,165	\$338,515	\$9,350	2.84%

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES DIVISION ORG NET REPORT

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund					
Health & Human Services 44					
Public Health 4420					
10044201 Total EXPENDITURE	\$294,166	\$278,917	\$408,649	\$114,483	38.92%
10044201 Total REVENUE	(\$334,726)	(\$334,726)	(\$206,298)	\$128,428	-38.37%
** Public Health Administration NET	(\$40,560)	(\$55,809)	\$202,351	\$242,911	-598.89%
10044202 Total EXPENDITURE	\$135,440	\$132,625	\$135,883	\$443	0.33%
10044202 Total REVENUE	(\$91,427)	(\$91,427)	(\$84,136)	\$7,291	-7.97%
** Family Health NET	\$44,013	\$41,198	\$51,747	\$7,734	17.57%
10044203 Total EXPENDITURE	\$821,110	\$707,127	\$800,065	(\$21,045)	-2.56%
10044203 Total REVENUE	(\$777,487)	(\$670,849)	(\$704,577)	\$72,910	-9.38%
** Chronic Disease Prevention NET	\$43,623	\$36,278	\$95,488	\$51,865	118.89%
10044204 Total EXPENDITURE	\$208,917	\$161,723	\$189,018	(\$19,899)	-9.52%
10044204 Total REVENUE	(\$75,560)	(\$67,307)	(\$58,180)	\$17,380	-23.00%
** Health Equity NET	\$133,357	\$94,416	\$130,838	(\$2,519)	-1.89%
10044205 Total EXPENDITURE	\$702,018	\$665,809	\$751,245	\$49,227	7.01%
10044205 Total REVENUE	(\$520,402)	(\$504,825)	(\$417,574)	\$102,828	-19.76%
** India Street Clinic NET	\$181,616	\$160,984	\$333,671	\$152,055	83.72%
10044206 Total EXPENDITURE	\$55,149	\$47,189	\$71,883	\$16,734	30.34%
10044206 Total REVENUE	(\$18,486)	(\$46,215)	(\$25,389)	(\$6,903)	37.34%
** Research & Evaluation NET	\$36,663	\$974	\$46,494	\$9,831	26.81%
*** Public Health	\$398,712	\$278,041	\$860,589	\$461,877	115.84%

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES DIVISION CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Health & Human Services 44					
Public Health 4420					
* Payroll	\$1,956,944	\$1,750,688	\$2,037,395	\$80,451	4.11%
* Benefits	\$3,484	\$2,924	\$2,520	(\$964)	-27.67%
* Administrative Svcs	\$17,817	\$5,635	\$28,962	\$11,145	62.55%
* Client Expenses	\$1,000	\$1,000	\$1,000	\$0	0.00%
* Contractual Services	\$94,496	\$116,821	\$136,956	\$42,460	44.93%
* Maintenance & Repair	\$2,700	\$1,200	\$2,700	\$0	0.00%
* Rentals	\$72,839	\$72,674	\$74,690	\$1,851	2.54%
* Supplies	\$53,600	\$31,524	\$58,600	\$5,000	9.33%
* Utilities	\$13,920	\$10,924	\$13,920	\$0	0.00%
** Public Health	\$2,216,800	\$1,993,390	\$2,356,743	\$139,943	6.31%

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES ORG CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Health & Human Services					
Public Health 4420					
Public Health Administration 10044201					
* Payroll	\$279,321	\$270,237	\$380,174	\$100,853	36.11%
* Benefits	\$600	\$500	\$600	\$0	0.00%
* Administrative Svcs	\$5,550	\$2,100	\$16,845	\$11,295	203.51%
* Contractual Services	\$2,850	\$400	\$3,350	\$500	17.54%
* Rentals	\$2,345	\$2,180	\$2,180	(\$165)	-7.04%
* Supplies	\$3,500	\$3,500	\$5,500	\$2,000	57.14%
** Public Health Administration	\$294,166	\$278,917	\$408,649	\$114,483	38.92%

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES ORG CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Public Health 4420						
Family Health 10044202						
*	Payroll	\$125,245	\$125,245	\$125,688	\$443	0.35%
*	Benefits	\$600	\$600	\$600	\$0	0.00%
*	Administrative Svcs	\$2,917	\$1,084	\$2,917	\$0	0.00%
*	Client Expenses	\$0	\$0	\$0	\$0	---
*	Contractual Services	\$2,400	\$1,907	\$2,400	\$0	0.00%
*	Rentals	\$808	\$808	\$808	\$0	0.00%
*	Supplies	\$2,750	\$2,400	\$2,750	\$0	0.00%
*	Utilities	\$720	\$581	\$720	\$0	0.00%
**	Family Health	\$135,440	\$132,625	\$135,883	\$443	0.33%

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES ORG CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Public Health 4420						
Chronic Disease Prevention 10044203						
*	Payroll	\$800,501	\$690,707	\$779,098	(\$21,403)	-2.67%
*	Benefits	\$600	\$600	\$600	\$0	0.00%
*	Administrative Svcs	\$2,000	\$25	\$2,000	\$0	0.00%
*	Client Expenses	\$0	\$0	\$0	\$0	---
*	Contractual Services	\$2,250	\$550	\$2,250	\$0	0.00%
*	Rentals	\$12,383	\$12,383	\$12,741	\$358	2.89%
*	Supplies	\$1,000	\$1,000	\$1,000	\$0	0.00%
*	Utilities	\$2,376	\$1,862	\$2,376	\$0	0.00%
**	Chronic Disease Prevention	\$821,110	\$707,127	\$800,065	(\$21,045)	-2.56%

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES ORG CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Public Health 4420						
Health Equity 10044204						
*	Payroll	\$203,517	\$157,665	\$183,658	(\$19,859)	-9.76%
*	Benefits	\$900	\$900	\$360	(\$540)	-60.00%
*	Administrative Svcs	\$1,200	\$1,435	\$1,200	\$0	0.00%
*	Client Expenses	\$0	\$0	\$0	\$0	---
*	Contractual Services	\$2,500	\$1,423	\$3,000	\$500	20.00%
*	Rentals	\$0	\$0	\$0	\$0	---
*	Supplies	\$800	\$300	\$800	\$0	0.00%
**	Health Equity	\$208,917	\$161,723	\$189,018	(\$19,899)	-9.52%

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES ORG CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Public Health 4420						
India Street Clinic 10044205						
*	Payroll	\$502,145	\$460,619	\$505,304	\$3,159	0.63%
*	Benefits	\$100	\$0	\$0	(\$100)	-100.00%
*	Administrative Svcs	\$3,650	\$541	\$3,700	\$50	1.37%
*	Client Expenses	\$1,000	\$1,000	\$1,000	\$0	0.00%
*	Contractual Services	\$80,646	\$112,541	\$122,106	\$41,460	51.41%
*	Maintenance & Repair	\$1,200	\$1,200	\$1,200	\$0	0.00%
*	Rentals	\$57,303	\$57,303	\$58,961	\$1,658	2.89%
*	Supplies	\$45,150	\$24,124	\$48,150	\$3,000	6.64%
*	Utilities	\$10,824	\$8,481	\$10,824	\$0	0.00%
**	India Street Clinic	\$702,018	\$665,809	\$751,245	\$49,227	7.01%

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES ORG CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Public Health 4420					
Research & Evaluation 10044206					
* Payroll	\$46,215	\$46,215	\$63,473	\$17,258	37.34%
* Benefits	\$684	\$324	\$360	(\$324)	-47.37%
* Administrative Svcs	\$2,500	\$450	\$2,300	(\$200)	-8.00%
* Contractual Services	\$3,850	\$0	\$3,850	\$0	0.00%
* Maintenance & Repair	\$1,500	\$0	\$1,500	\$0	0.00%
* Supplies	\$400	\$200	\$400	\$0	0.00%
** Research & Evaluation	\$55,149	\$47,189	\$71,883	\$16,734	30.34%
*** Public Health	\$2,216,800	\$1,993,390	\$2,356,743	\$139,943	6.31%

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES DIVISION ORG NET REPORT

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund					
Health & Human Services 44					
Social Services 4430					
10044301 Total EXPENDITURE	\$629,070	\$619,771	\$726,091	\$97,021	15.42%
10044301 Total REVENUE	(\$300,056)	(\$929,801)	(\$283,551)	\$16,505	-5.50%
** Social Services Administration NET	\$329,014	(\$310,030)	\$442,540	\$113,526	34.50%
10044302 Total EXPENDITURE	\$8,457,261	\$13,585,427	\$10,084,466	\$1,627,205	19.24%
10044302 Total REVENUE	(\$5,751,801)	(\$9,694,768)	(\$6,439,394)	(\$687,593)	11.95%
** General Assistance NET	\$2,705,460	\$3,890,659	\$3,645,072	\$939,612	34.73%
10044303 Total EXPENDITURE	\$0	\$0	\$0	\$0	---
10044303 Total REVENUE	\$0	\$0	\$0	\$0	---
** Portland Community Support NET	\$0	\$0	\$0	\$0	---
10044304 Total EXPENDITURE	\$3,811,847	\$3,936,832	\$4,106,984	\$295,137	7.74%
10044304 Total REVENUE	(\$2,793,623)	(\$2,318,060)	(\$2,365,256)	\$428,367	-15.33%
** Oxford Street Shelter NET	\$1,018,224	\$1,618,772	\$1,741,728	\$723,504	71.06%
10044305 Total EXPENDITURE	\$1,725,157	\$1,471,731	\$1,797,289	\$72,132	4.18%
10044305 Total REVENUE	(\$1,366,425)	(\$1,137,891)	(\$1,230,489)	\$135,936	-9.95%
** Family Shelter NET	\$358,732	\$333,840	\$566,800	\$208,068	58.00%
*** Social Services	\$4,411,430	\$5,533,241	\$6,396,140	\$1,984,710	44.99%

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES DIVISION CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Health & Human Services 44					
Social Services 4430					
* Payroll	\$5,469,969	\$5,465,462	\$5,917,874	\$447,905	8.19%
* Benefits	\$10,400	\$18,783	\$11,600	\$1,200	11.54%
* Administrative Svcs	\$1,075	\$1,165	\$14,575	\$13,500	1255.81%
* Client Expenses	\$7,685,653	\$12,873,509	\$9,290,443	\$1,604,790	20.88%
* Contractual Services	\$259,084	\$324,982	\$256,068	(\$3,016)	-1.16%
* Maintenance & Repair	\$112,446	\$83,295	\$117,350	\$4,904	4.36%
* Rentals	\$629,502	\$628,198	\$641,315	\$11,813	1.88%
* Insurance	\$0	\$0	\$10,000	\$10,000	---
* Supplies	\$308,599	\$99,564	\$305,599	(\$3,000)	-0.97%
* Minor Capital Items	\$0	\$0	\$0	\$0	---
* Utilities	\$146,607	\$118,803	\$150,006	\$3,399	2.32%
* Capital Outlay	\$0	\$0	\$0	\$0	---
** Social Services	\$14,623,335	\$19,613,761	\$16,714,830	\$2,091,495	14.30%

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES ORG CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Health & Human Services					
Social Services 4430					
Social Services Administration 10044301					
* Payroll	\$538,117	\$533,379	\$630,568	\$92,451	17.18%
* Benefits	\$5,000	\$5,000	\$5,000	\$0	0.00%
* Administrative Svcs	\$1,075	\$1,155	\$5,575	\$4,500	418.60%
* Contractual Services	\$6,326	\$5,594	\$6,326	\$0	0.00%
* Maintenance & Repair	\$1,000	\$1,000	\$1,000	\$0	0.00%
* Rentals	\$62,048	\$61,637	\$63,126	\$1,078	1.74%
* Supplies	\$8,806	\$7,454	\$8,806	\$0	0.00%
* Utilities	\$6,698	\$4,552	\$5,690	(\$1,008)	-15.05%
** Social Services Administration	\$629,070	\$619,771	\$726,091	\$97,021	15.42%

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES ORG CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Social Services 4430						
General Assistance 10044302						
*	Payroll	\$622,969	\$517,993	\$642,993	\$20,024	3.21%
*	Benefits	\$600	\$0	\$600	\$0	0.00%
*	Administrative Svcs	\$0	\$0	\$2,000	\$2,000	---
*	Client Expenses	\$7,589,403	\$12,799,264	\$9,191,993	\$1,602,590	21.12%
*	Contractual Services	\$97,806	\$128,956	\$98,006	\$200	0.20%
*	Maintenance & Repair	\$2,500	\$2,500	\$2,500	\$0	0.00%
*	Rentals	\$113,103	\$113,103	\$115,868	\$2,765	2.44%
*	Supplies	\$18,000	\$10,655	\$18,000	\$0	0.00%
*	Utilities	\$12,880	\$12,956	\$12,506	(\$374)	-2.90%
**	General Assistance	\$8,457,261	\$13,585,427	\$10,084,466	\$1,627,205	19.24%

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES ORG CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Social Services 4430						
Oxford Street Shelter 10044304						
*	Payroll	\$3,115,212	\$3,473,446	\$3,439,384	\$324,172	10.41%
*	Benefits	\$1,800	\$1,959	\$1,800	\$0	0.00%
*	Administrative Svcs	\$0	\$0	\$4,000	\$4,000	---
*	Client Expenses	\$79,450	\$51,774	\$64,950	(\$14,500)	-18.25%
*	Contractual Services	\$87,028	\$107,967	\$55,485	(\$31,543)	-36.24%
*	Maintenance & Repair	\$68,946	\$34,891	\$68,946	\$0	0.00%
*	Rentals	\$167,077	\$166,846	\$166,851	(\$226)	-0.14%
*	Insurance	\$0	\$0	\$10,000	\$10,000	---
*	Supplies	\$239,833	\$68,241	\$236,833	(\$3,000)	-1.25%
*	Minor Capital Items	\$0	\$0	\$0	\$0	---
*	Utilities	\$52,501	\$31,708	\$58,735	\$6,234	11.87%
*	Capital Outlay	\$0	\$0	\$0	\$0	---
**	Oxford Street Shelter	\$3,811,847	\$3,936,832	\$4,106,984	\$295,137	7.74%

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES ORG CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Social Services 4430						
Family Shelter 10044305						
*	Payroll	\$1,193,671	\$940,644	\$1,204,929	\$11,258	0.94%
*	Benefits	\$3,000	\$11,824	\$4,200	\$1,200	40.00%
*	Administrative Svcs	\$0	\$10	\$3,000	\$3,000	---
*	Client Expenses	\$16,800	\$22,471	\$33,500	\$16,700	99.40%
*	Contractual Services	\$67,924	\$82,465	\$96,251	\$28,327	41.70%
*	Maintenance & Repair	\$40,000	\$44,904	\$44,904	\$4,904	12.26%
*	Rentals	\$287,274	\$286,612	\$295,470	\$8,196	2.85%
*	Supplies	\$41,960	\$13,214	\$41,960	\$0	0.00%
*	Utilities	\$74,528	\$69,587	\$73,075	(\$1,453)	-1.95%
**	Family Shelter	\$1,725,157	\$1,471,731	\$1,797,289	\$72,132	4.18%
***	Social Services	\$14,623,335	\$19,613,761	\$16,714,830	\$2,091,495	14.30%

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES DIVISION ORG NET REPORT

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund					
Health & Human Services 44					
Barron Center 4440					
10744400 Total REVENUE	(\$18,994,969)	(\$16,910,651)	(\$22,199,374)	(\$3,204,405)	16.87%
** Barron Center NET	(\$18,994,969)	(\$16,910,651)	(\$22,199,374)	(\$3,204,405)	16.87%
10744401 Total EXPENDITURE	\$1,902,022	\$1,578,480	\$1,944,986	\$42,964	2.26%
** Barron Center Administration NET	\$1,902,022	\$1,578,480	\$1,944,986	\$42,964	2.26%
10044402 Total EXPENDITURE	\$359,717	\$251,492	\$377,954	\$18,237	5.07%
10044402 Total REVENUE	(\$248,400)	(\$98,690)	(\$259,200)	(\$10,800)	4.35%
** Office of Elder Affairs NET	\$111,317	\$152,802	\$118,754	\$7,437	6.68%
10744403 Total EXPENDITURE	\$289,243	\$289,767	\$295,543	\$6,300	2.18%
** Therapeutic Recreation NET	\$289,243	\$289,767	\$295,543	\$6,300	2.18%
10744404 Total EXPENDITURE	\$1,649,295	\$1,520,820	\$1,676,188	\$26,893	1.63%
** Nursing Administration NET	\$1,649,295	\$1,520,820	\$1,676,188	\$26,893	1.63%
10744405 Total EXPENDITURE	\$6,783,782	\$6,089,490	\$6,889,311	\$105,529	1.56%
** Nursing Direct Care NET	\$6,783,782	\$6,089,490	\$6,889,311	\$105,529	1.56%
10744406 Total EXPENDITURE	\$2,793,634	\$2,658,408	\$2,130,399	(\$663,235)	-23.74%
** Nutrition & Supply NET	\$2,793,634	\$2,658,408	\$2,130,399	(\$663,235)	-23.74%
10744407 Total EXPENDITURE	\$1,123,211	\$1,083,266	\$1,156,201	\$32,990	2.94%
** Environmental Services NET	\$1,123,211	\$1,083,266	\$1,156,201	\$32,990	2.94%
10744408 Total EXPENDITURE	\$655,465	\$652,968	\$657,959	\$2,494	0.38%
** Housekeeping NET	\$655,465	\$652,968	\$657,959	\$2,494	0.38%
10744409 Total EXPENDITURE	\$556,255	\$477,562	\$528,297	(\$27,958)	-5.03%
** Laundry Services NET	\$556,255	\$477,562	\$528,297	(\$27,958)	-5.03%
10744410 Total EXPENDITURE	\$0	\$0	\$880,329	\$880,329	---
** Central Supply NET	\$0	\$0	\$880,329	\$880,329	---
*** Barron Center	(\$3,130,745)	(\$2,407,088)	(\$5,921,407)	(\$2,790,662)	89.14%

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES DIVISION CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Health & Human Services 44						
Barron Center 4440						
*	Payroll	\$12,238,044	\$11,176,965	\$12,347,828	\$109,784	0.90%
*	Benefits	\$33,880	\$36,753	\$35,405	\$1,525	4.50%
*	Administrative Svcs	\$294,500	\$226,776	\$303,240	\$8,740	2.97%
*	Client Expenses	\$7,500	\$15,000	\$9,250	\$1,750	23.33%
*	Contractual Services	\$1,099,189	\$907,458	\$1,147,859	\$48,670	4.43%
*	Maintenance & Repair	\$155,875	\$131,265	\$207,195	\$51,320	32.92%
*	Rentals	\$31,120	\$17,544	\$28,490	(\$2,630)	-8.45%
*	Supplies	\$1,736,083	\$1,609,232	\$1,921,620	\$185,537	10.69%
*	Minor Capital Items	\$24,500	\$17,814	\$28,000	\$3,500	14.29%
*	Utilities	\$418,868	\$374,366	\$421,915	\$3,047	0.73%
*	Capital Outlay	\$73,065	\$89,080	\$86,365	\$13,300	18.20%
**	Barron Center	\$16,112,624	\$14,602,253	\$16,537,167	\$424,543	2.63%

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES ORG CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Health & Human Services					
Barron Center 4440					
Barron Center Administration 10744401					
* Payroll	\$693,718	\$700,248	\$699,907	\$6,189	0.89%
* Benefits	\$4,920	\$4,920	\$4,920	\$0	0.00%
* Administrative Svcs	\$259,670	\$216,001	\$264,835	\$5,165	1.99%
* Contractual Services	\$882,284	\$603,007	\$885,164	\$2,880	0.33%
* Maintenance & Repair	\$12,940	\$12,282	\$36,760	\$23,820	184.08%
* Rentals	\$5,340	\$3,764	\$4,500	(\$840)	-15.73%
* Supplies	\$42,250	\$37,415	\$48,000	\$5,750	13.61%
* Minor Capital Items	\$0	\$0	\$0	\$0	---
* Utilities	\$900	\$843	\$900	\$0	0.00%
* Capital Outlay	\$0	\$0	\$0	\$0	---
** Barron Center Administration	\$1,902,022	\$1,578,480	\$1,944,986	\$42,964	2.26%

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES ORG CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Barron Center 4440						
Office of Elder Affairs 10044402						
*	Payroll	\$330,632	\$240,165	\$341,759	\$11,127	3.37%
*	Benefits	\$0	\$0	\$0	\$0	---
*	Administrative Svcs	\$3,010	\$445	\$3,010	\$0	0.00%
*	Contractual Services	\$900	\$1,331	\$2,970	\$2,070	230.00%
*	Supplies	\$24,875	\$9,551	\$29,915	\$5,040	20.26%
*	Utilities	\$300	\$0	\$300	\$0	0.00%
**	Office of Elder Affairs	\$359,717	\$251,492	\$377,954	\$18,237	5.07%

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES ORG CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Barron Center 4440						
Therapeutic Recreation 10744403						
*	Payroll	\$268,068	\$273,701	\$270,493	\$2,425	0.90%
*	Administrative Svcs	\$325	\$405	\$950	\$625	192.31%
*	Contractual Services	\$11,600	\$7,006	\$11,600	\$0	0.00%
*	Supplies	\$9,250	\$8,655	\$12,500	\$3,250	35.14%
**	Therapeutic Recreation	\$289,243	\$289,767	\$295,543	\$6,300	2.18%

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES ORG CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Barron Center 4440						
Nursing Administration 10744404						
*	Payroll	\$1,458,239	\$1,291,506	\$1,484,138	\$25,899	1.78%
*	Benefits	\$11,000	\$5,883	\$0	(\$11,000)	-100.00%
*	Administrative Svcs	\$27,770	\$7,500	\$26,870	(\$900)	-3.24%
*	Contractual Services	\$79,640	\$175,251	\$117,680	\$38,040	47.76%
*	Rentals	\$1,680	\$1,680	\$0	(\$1,680)	-100.00%
*	Supplies	\$45,966	\$39,000	\$37,500	(\$8,466)	-18.42%
*	Minor Capital Items	\$0	\$0	\$10,000	\$10,000	---
*	Capital Outlay	\$25,000	\$0	\$0	(\$25,000)	-100.00%
**	Nursing Administration	\$1,649,295	\$1,520,820	\$1,676,188	\$26,893	1.63%

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES ORG CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Barron Center 4440						
Nursing Direct Care 10744405						
*	Payroll	\$6,783,782	\$6,079,376	\$6,889,311	\$105,529	1.56%
*	Benefits	\$0	\$10,114	\$0	\$0	---
**	Nursing Direct Care	\$6,783,782	\$6,089,490	\$6,889,311	\$105,529	1.56%

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES ORG CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Barron Center 4440						
Nutrition & Supply 10744406						
*	Payroll	\$1,290,327	\$1,247,229	\$1,238,634	(\$51,693)	-4.01%
*	Benefits	\$11,120	\$11,084	\$12,545	\$1,425	12.81%
*	Administrative Svcs	\$2,225	\$1,975	\$2,575	\$350	15.73%
*	Client Expenses	\$7,500	\$15,000	\$0	(\$7,500)	-100.00%
*	Contractual Services	\$45,470	\$41,210	\$48,150	\$2,680	5.89%
*	Maintenance & Repair	\$12,595	\$10,000	\$16,595	\$4,000	31.76%
*	Rentals	\$24,100	\$12,100	\$0	(\$24,100)	-100.00%
*	Supplies	\$1,376,797	\$1,302,996	\$781,600	(\$595,197)	-43.23%
*	Minor Capital Items	\$23,500	\$16,814	\$5,000	(\$18,500)	-78.72%
*	Capital Outlay	\$0	\$0	\$25,300	\$25,300	---
**	Nutrition & Supply	\$2,793,634	\$2,658,408	\$2,130,399	(\$663,235)	-23.74%

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES ORG CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Barron Center 4440						
Environmental Services 10744407						
*	Payroll	\$387,568	\$382,890	\$391,051	\$3,483	0.90%
*	Benefits	\$4,440	\$1,000	\$3,040	(\$1,400)	-31.53%
*	Administrative Svcs	\$1,250	\$450	\$1,250	\$0	0.00%
*	Contractual Services	\$75,935	\$75,935	\$78,595	\$2,660	3.50%
*	Maintenance & Repair	\$117,930	\$99,333	\$141,430	\$23,500	19.93%
*	Rentals	\$0	\$0	\$0	\$0	---
*	Supplies	\$70,355	\$61,055	\$72,055	\$1,700	2.42%
*	Minor Capital Items	\$0	\$0	\$12,000	\$12,000	---
*	Utilities	\$417,668	\$373,523	\$420,715	\$3,047	0.73%
*	Capital Outlay	\$48,065	\$89,080	\$36,065	(\$12,000)	-24.97%
**	Environmental Services	\$1,123,211	\$1,083,266	\$1,156,201	\$32,990	2.94%

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES ORG CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Barron Center 4440						
Housekeeping 10744408						
*	Payroll	\$538,910	\$546,334	\$526,189	(\$12,721)	-2.36%
*	Benefits	\$1,200	\$2,000	\$2,175	\$975	81.25%
*	Contractual Services	\$3,360	\$3,718	\$3,700	\$340	10.12%
*	Maintenance & Repair	\$2,360	\$2,000	\$2,360	\$0	0.00%
*	Supplies	\$108,635	\$97,916	\$122,535	\$13,900	12.80%
*	Minor Capital Items	\$1,000	\$1,000	\$1,000	\$0	0.00%
**	Housekeeping	\$655,465	\$652,968	\$657,959	\$2,494	0.38%

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES ORG CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Barron Center 4440						
Laundry Services 10744409						
*	Payroll	\$486,800	\$415,516	\$458,317	(\$28,483)	-5.85%
*	Benefits	\$1,200	\$1,752	\$1,725	\$525	43.75%
*	Administrative Svcs	\$250	\$0	\$250	\$0	0.00%
*	Contractual Services	\$0	\$0	\$0	\$0	---
*	Maintenance & Repair	\$10,050	\$7,650	\$10,050	\$0	0.00%
*	Supplies	\$57,955	\$52,644	\$57,955	\$0	0.00%
*	Capital Outlay	\$0	\$0	\$0	\$0	---
**	Laundry Services	\$556,255	\$477,562	\$528,297	(\$27,958)	-5.03%

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES ORG CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Barron Center 4440						
Central Supply 10744410						
*	Payroll	\$0	\$0	\$48,029	\$48,029	---
*	Benefits	\$0	\$0	\$11,000	\$11,000	---
*	Administrative Svcs	\$0	\$0	\$3,500	\$3,500	---
*	Client Expenses	\$0	\$0	\$9,250	\$9,250	---
*	Rentals	\$0	\$0	\$23,990	\$23,990	---
*	Supplies	\$0	\$0	\$759,560	\$759,560	---
*	Capital Outlay	\$0	\$0	\$25,000	\$25,000	---
**	Central Supply	\$0	\$0	\$880,329	\$880,329	---
***	Barron Center	\$16,112,624	\$14,602,253	\$16,537,167	\$424,543	2.63%

**CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT**

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund					
Debt Service 47					
10047000 Total EXPENDITURE	\$45,700,279	\$39,947,696	\$48,355,413	\$2,655,134	5.81%
10047000 Total REVENUE	(\$19,189,768)	(\$19,389,768)	(\$20,004,027)	(\$814,259)	4.24%
** Debt Service NET	\$26,510,511	\$20,557,928	\$28,351,386	\$1,840,875	6.94%
**** Debt Service Net	\$26,510,511	\$20,557,928	\$28,351,386	\$1,840,875	6.94%

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund						
Debt Service 47						
*	Contractual Services	\$760,000	\$550,000	\$615,000	(\$145,000)	-19.08%
*	Debt Service	\$44,940,279	\$39,397,696	\$47,740,413	\$2,800,134	6.23%
****	Debt Service	\$45,700,279	\$39,947,696	\$48,355,413	\$2,655,134	5.81%

**CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT**

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund					
Library 48					
10048000 Total EXPENDITURE	\$3,927,837	\$3,927,837	\$4,006,394	\$78,557	2.00%
** Library NET	\$3,927,837	\$3,927,837	\$4,006,394	\$78,557	2.00%
**** Library Net	\$3,927,837	\$3,927,837	\$4,006,394	\$78,557	2.00%

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund						
Library 48						
*	Payroll	\$2,804,154	\$2,804,154	\$2,910,150	\$105,996	3.78%
*	Benefits	\$537,000	\$537,000	\$540,000	\$3,000	0.56%
*	Supplies	\$0	\$0	\$0	\$0	---
*	Utilities	\$0	\$0	\$0	\$0	---
*	Contributions	\$586,683	\$586,683	\$556,244	(\$30,439)	-5.19%
****	Library	\$3,927,837	\$3,927,837	\$4,006,394	\$78,557	2.00%

Portland Public Library	FY 20 Actual	FY 21 Approved	FY 22 Submission	DOLLAR INCREASE	2/8/2021
					PERCENT INCREASE
BUDGET ITEMS					
Personnel					
salaries-regular	2,735,162	2,695,304	2,801,300	105,996	3.93%
salaries-temp/sub	121,849	100,100	100,100	0	0.00%
salaries-over schedule	15,226	8,750	8,750	0	0.00%
	2,872,237	2,804,154	2,910,150	105,996	3.78%
Contractual					
medical insurance	537,204	537,000	537,000	0	0.00%
other benefits	18,370	18,224	18,224	0	0.00%
parking	48,386	57,416	57,416	0	0.00%
professional services	116,671	74,750	74,750	0	0.00%
technology	215,813	224,733	215,000	-9,733	-4.33%
utilities	140,524	144,672	144,672	0	0.00%
maintenance & security	114,037	106,400	106,400	0	0.00%
branch occupancy	48,400	40,300	40,300	0	0.00%
staff development	34,607	65,000	65,000	0	0.00%
supplies	42,574	54,050	54,050	0	0.00%
printing/duplicating	26,768	32,600	32,600	0	0.00%
postage	19,991	11,000	11,000	0	0.00%
insurance	29,370	30,000	30,000	0	0.00%
miscellaneous	18,589	3,750	3,750	0	0.00%
	1,411,304	1,399,895	1,390,162	-9,733	-0.70%
Commodities					
books-digital-AV	319,594	334,231	334,231	0	0.00%
periodicals	25,874	10,000	10,000	0	0.00%
periodicals-microfilm	8,543	8,200	8,200	0	0.00%
preservation		700	700	0	0.00%
materials processing	24,175	20,500	20,500	0	0.00%
shipping & handling	173	818	818	0	0.00%
	378,359	374,449	374,449	0	0.00%
Capital					
Equipment/Improvements	25,706	35,000	39,477	4,477	12.79%
TOTAL	4,687,605	4,613,498	4,714,238	100,740	2.18%

Portland Public Library	FY 20	FY 21 Submission	FY 22 Submission	DOLLAR INCREASE	2/8/2021
					PERCENT INCREASE
REVENUE TITLE					
Government					
Maine State Library	184,550	184,550	184,550	0	0.00%
Cumberland County	9,884	10,000	10,000	0	0.00%
	194,434	194,550	194,550	0	0.00%
Investments					
Endowment-restricted	214,000	228,000	235,000	7,000	3.07%
Other Investments	1,035	1,500	1,500	0	0.00%
	215,035	229,500	236,500	7,000	3.05%
Operations					
fees	51,132	11,500	11,500	0	0.00%
conference rooms	13,381	14,000	14,000	0	0.00%
retail	12,714	10,000	10,000	0	0.00%
photocopies/printing	13,171	13,111	13,194	83	0.63%
miscellaneous	2,789	500	500	0	0.00%
	93,188	49,111	49,194	83	0.17%
Development					
annual fund	212,246	200,000	215,100	15,100	7.55%
special events/sponsorships		12,500	12,500	0	0.00%
	212,246	212,500	227,600	15,100	7.11%
City Contribution	4,013,769	3,927,837	4,006,394	78,557	2.00%
Total Revenue	4,728,672	4,613,498	4,714,238	100,740	2.18%
Total Expenses	4,687,605	4,613,498	4,714,238	100,740	2.18%

POSITION	FY 21 Approved		FY 22 Prosposed		FTE		\$	
	FTE	Classification	FTE	Classification	Change		Change	
Executive Director	1.00	\$ 102,404.51	1.00	\$ 106,838.40	0	\$	4,433.89	
Associate Director	1.00	\$ 82,717.70	1.00	\$ 86,307.20	0	\$	3,589.50	
HR Director	1.00	\$ 72,003.17	1.00	\$ 76,050.00	0	\$	4,046.83	
Finance Director	1.00	\$ 75,731.84	1.00	\$ 78,328.50	0	\$	2,596.66	
Development Director	1.00	\$ 77,448.42	1.00	\$ 76,050.00	0	\$	(1,398.42)	
Finance Assistant	0.50	\$ 22,101.16			-0.5	\$	(22,101.16)	
Admin Assistant	0.00	\$ -			0	\$	-	
Assistant to the Director	1.00	\$ 44,590.01	1.00	\$ 47,029.50	0	\$	2,439.49	
Finance/HR Specialist	1.00	\$ 40,092.23	1.00	\$ 42,654.00	0	\$	2,561.77	
Librarian Directors	3.00	\$ 203,708.69	3.00	\$ 214,866.00	0	\$	11,157.31	
Librarian Technical Specialists	3.00	\$ 167,226.46	3.00	\$ 175,671.00	0	\$	8,444.54	
Branch Managers & Assistants	4.73	\$ 239,122.93	3.13	\$ 171,940.00	-1.60	\$	(67,182.93)	
Librarians	11.53	\$ 565,547.90	11.50	\$ 593,083.60	-0.03	\$	27,535.70	
Library Associates	5.70	\$ 239,165.56	2.53	\$ 122,490.30	-3.17	\$	(116,675.26)	
Senior Library Assistant	11.03	\$ 419,547.37	14.23	\$ 586,356.20	3.20	\$	166,808.83	
Facilities Manager	1.00	\$ 52,711.20	1.00	\$ 55,524.00	0.00	\$	2,812.80	
Security	2.50	\$ 92,423.24	2.50	\$ 102,997.80	0.00	\$	10,574.56	
Social Worker In Residence	0.50	\$ 25,679.90	0.50	\$ 18,582.50	0.00	\$	(7,097.40)	
Maintenance	3.60	\$ 124,583.31	3.66	\$ 133,098.00	0.06	\$	8,514.69	
Library Assistant	1.56	\$ 48,498.55	2.20	\$ 76,543.50	0.64	\$	28,044.95	
Marketing Associate			1.00	\$ 36,890.40	1.00	\$	36,890.40	
salaries-regular	55.66	\$ 2,695,304.15	55.25	\$ 2,801,300.90	-0.41	\$	105,996.75	
salaries-temporary		\$ 100,100.00		\$ 100,100.00		\$	-	
salaries-over schedule		\$ 8,750.00		\$ 8,750.00		\$	-	
Total Personnel		\$ 2,804,154.15		\$ 2,910,150.90		\$	105,996.75	

**CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT**

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund					
Pension 51					
10051200 Total EXPENDITURE	\$7,764,619	\$7,745,000	\$8,531,837	\$767,218	9.88%
10051200 Total REVENUE	(\$1,159,691)	(\$1,116,868)	(\$1,041,086)	\$118,605	-10.23%
** Pension NET	\$6,604,928	\$6,628,132	\$7,490,751	\$885,823	13.41%
**** Pension Net	\$6,604,928	\$6,628,132	\$7,490,751	\$885,823	13.41%

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund Pension 51						
*	Benefits	\$7,764,619	\$7,745,000	\$8,531,837	\$767,218	9.88%
****	Pension	\$7,764,619	\$7,745,000	\$8,531,837	\$767,218	9.88%

**CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT**

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund					
Employee Benefits 52					
10052200 Total EXPENDITURE	\$18,741,418	\$18,216,059	\$17,994,636	(\$746,782)	-3.98%
10052200 Total REVENUE	(\$5,883,684)	(\$4,655,129)	(\$6,363,545)	(\$479,861)	8.16%
** Health Insurance Program NET	\$12,857,734	\$13,560,930	\$11,631,091	(\$1,226,643)	-9.54%
10052300 Total EXPENDITURE	\$1,810,292	\$2,368,250	\$1,692,000	(\$118,292)	-6.53%
10052300 Total REVENUE	(\$225,000)	(\$165,000)	(\$165,000)	\$60,000	-26.67%
** Workers' Compensation NET	\$1,585,292	\$2,203,250	\$1,527,000	(\$58,292)	-3.68%
10052400 Total EXPENDITURE	\$1,393,538	\$1,164,518	\$1,325,660	(\$67,878)	-4.87%
10052400 Total REVENUE	(\$135,495)	(\$112,522)	(\$127,253)	\$8,242	-6.08%
** FICA NET	\$1,258,043	\$1,051,996	\$1,198,407	(\$59,636)	-4.74%
10052500 Total EXPENDITURE	\$211,911	\$230,000	\$230,240	\$18,329	8.65%
10052500 Total REVENUE	(\$7,088)	(\$6,800)	(\$7,926)	(\$838)	11.82%
** Group Life Insurance NET	\$204,823	\$223,200	\$222,314	\$17,491	8.54%
10052600 Total EXPENDITURE	\$100,000	\$500,000	\$100,000	\$0	0.00%
10052600 Total REVENUE	\$0	\$0	\$0	\$0	---
** Unemployment NET	\$100,000	\$500,000	\$100,000	\$0	0.00%
**** Employee Benefits Net	\$16,005,892	\$17,539,376	\$14,678,812	(\$1,327,080)	-8.29%

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund						
Employee Benefits 52						
*	Benefits	\$19,566,577	\$19,274,674	\$18,943,580	(\$622,997)	-3.18%
*	Administrative Svcs	\$682,826	\$695,903	\$568,132	(\$114,694)	-16.80%
*	Contractual Services	\$959,900	\$1,325,250	\$784,000	(\$175,900)	-18.32%
*	Rentals	\$12,000	\$0	\$12,360	\$360	3.00%
*	Insurance	\$907,400	\$1,056,000	\$906,000	(\$1,400)	-0.15%
*	Utilities	\$1,464	\$0	\$1,464	\$0	0.00%
*	Contributions	\$126,992	\$127,000	\$127,000	\$8	0.01%
****	Employee Benefits	\$22,257,159	\$22,478,827	\$21,342,536	(\$914,623)	-4.11%

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Employee Benefits 52						
Health Insurance Program 10052200						
*	Benefits	\$17,861,128	\$17,380,156	\$17,287,680	(\$573,448)	-3.21%
*	Administrative Svcs	\$866,826	\$835,903	\$693,132	(\$173,694)	-20.04%
*	Rentals	\$12,000	\$0	\$12,360	\$360	3.00%
*	Utilities	\$1,464	\$0	\$1,464	\$0	0.00%
**	Health Insurance Program	\$18,741,418	\$18,216,059	\$17,994,636	(\$746,782)	-3.98%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Workers' Compensation 10052300					
* Administrative Svcs	(\$184,000)	(\$140,000)	(\$125,000)	\$59,000	-32.07%
* Contractual Services	\$959,900	\$1,325,250	\$784,000	(\$175,900)	-18.32%
* Insurance	\$907,400	\$1,056,000	\$906,000	(\$1,400)	-0.15%
* Contributions	\$126,992	\$127,000	\$127,000	\$8	0.01%
** Workers' Compensation	\$1,810,292	\$2,368,250	\$1,692,000	(\$118,292)	-6.53%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
FICA 10052400						
*	Benefits	\$1,393,538	\$1,164,518	\$1,325,660	(\$67,878)	-4.87%
**	FICA	\$1,393,538	\$1,164,518	\$1,325,660	(\$67,878)	-4.87%

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Group Life Insurance 10052500						
*	Benefits	\$211,911	\$230,000	\$230,240	\$18,329	8.65%
**	Group Life Insurance	\$211,911	\$230,000	\$230,240	\$18,329	8.65%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Unemployment 10052600						
*	Benefits	\$100,000	\$500,000	\$100,000	\$0	0.00%
**	Unemployment	\$100,000	\$500,000	\$100,000	\$0	0.00%
****	Employee Benefits	\$22,257,159	\$22,478,827	\$21,342,536	(\$914,623)	-4.11%

**CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT**

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund Contingency 61					
10061000 Total EXPENDITURE	\$250,000	\$250,000	\$250,000	\$0	0.00%
** Contingency NET	\$250,000	\$250,000	\$250,000	\$0	0.00%
**** Contingency Net	\$250,000	\$250,000	\$250,000	\$0	0.00%

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund						
Contingency 61						
*	Payroll	\$0	\$0	\$0	\$0	---
*	Administrative Svcs	\$925	\$925	\$925	\$0	0.00%
*	Contractual Services	\$249,075	\$249,075	\$249,075	\$0	0.00%
*	Supplies	\$0	\$0	\$0	\$0	---
*	Utilities	\$0	\$0	\$0	\$0	---
*	Capital Outlay	\$0	\$0	\$0	\$0	---
****	Contingency	\$250,000	\$250,000	\$250,000	\$0	0.00%

**CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT**

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund					
Liability Insurance 62					
10062000 Total EXPENDITURE	\$793,128	\$778,260	\$817,034	\$23,906	3.01%
10062000 Total REVENUE	(\$189,275)	(\$186,564)	(\$197,138)	(\$7,863)	4.15%
** Liability Insurance NET	\$603,853	\$591,696	\$619,896	\$16,043	2.66%
**** Liability Insurance Net	\$603,853	\$591,696	\$619,896	\$16,043	2.66%

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund					
Liability Insurance 62					
* Administrative Svcs	\$5,700	\$3,000	\$5,700	\$0	0.00%
* Contractual Services	\$5,000	\$2,500	\$5,000	\$0	0.00%
* Insurance	\$782,428	\$772,760	\$806,334	\$23,906	3.06%
**** Liability Insurance	\$793,128	\$778,260	\$817,034	\$23,906	3.01%

**CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT**

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund					
County Tax 63					
10063000 Total EXPENDITURE	\$7,011,159	\$7,011,159	\$7,147,309	\$136,150	1.94%
** County Tax NET	\$7,011,159	\$7,011,159	\$7,147,309	\$136,150	1.94%
**** County Tax Net	\$7,011,159	\$7,011,159	\$7,147,309	\$136,150	1.94%

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund						
County Tax 63						
*	Contributions	\$7,011,159	\$7,011,159	\$7,147,309	\$136,150	1.94%
****	County Tax	\$7,011,159	\$7,011,159	\$7,147,309	\$136,150	1.94%

FY2021 COUNTY OF CUMBERLAND-**Using 2021 Final Valuation**

The tax distribution schedule describes the amount of tax required from each municipality based on their equalized valuation to provide the revenue necessary for county operations. Previous year information is provided for comparison purposes. The tax calculation table at the bottom of the schedule shows the factors of expenditures revenues, and surplus used to calculate the amount of county property tax assessed on the real and personal property in each municipality.

The State of Maine Valuation for 2021 shows overall County increase of Valuation Growth

Tax Distribution Schedule						
	7.52%		5.40%			
Town	State 2020 Valuation	2020 Tax	State 2021 Valuation	Val Change %	2021 Tax	Percent Tax Change
Baldwin	181,600,000	121,180	194,350,000	7.0%	124,590	2.81%
Bridgton	1,106,700,000	738,484	1,205,750,000	9.0%	772,951	4.67%
Brunswick	2,509,500,000	1,674,551	2,595,900,000	3.4%	1,664,113	-0.62%
Cape Elizabeth	2,275,600,000	1,518,473	2,427,750,000	6.7%	1,556,320	2.49%
Casco	707,700,000	472,237	757,400,000	7.0%	485,535	2.82%
Chebeague Island	237,100,000	158,213	253,150,000	6.8%	162,283	2.57%
Cumberland	1,406,550,000	938,569	1,503,000,000	6.9%	963,505	2.66%
Falmouth	2,726,900,000	1,819,618	2,887,550,000	5.9%	1,851,077	1.73%
Freeport	1,863,700,000	1,243,618	2,006,100,000	7.6%	1,286,019	3.41%
Frye Island	175,100,000	116,842	185,950,000	6.2%	119,204	2.02%
Gorham	1,992,000,000	1,329,231	2,152,750,000	8.1%	1,380,030	3.82%
Gray	1,133,450,000	756,334	1,173,400,000	3.5%	752,213	-0.54%
Harpwell	1,992,700,000	1,329,698	2,101,500,000	5.5%	1,347,176	1.31%
Harrison	545,700,000	364,137	602,950,000	10.5%	386,524	6.15%
Long Island	179,800,000	119,978	188,900,000	5.1%	121,095	0.93%
Naples	850,150,000	567,292	859,900,000	1.1%	551,243	-2.83%
New Gloucester	588,450,000	392,664	611,050,000	3.8%	391,716	-0.24%
North Yarmouth	570,400,000	380,617	617,650,000	8.3%	395,947	4.03%
Portland	10,507,000,000	7,011,159	11,149,300,000	6.1%	7,147,309	1.94%
Pownal	267,550,000	178,532	284,200,000	6.2%	182,188	2.05%
Raymond	1,175,550,000	784,426	1,206,850,000	2.7%	773,657	-1.37%
Scarborough	4,778,350,000	3,188,519	4,807,600,000	0.6%	3,081,933	-3.34%
Sebang	420,650,000	280,693	463,600,000	10.2%	297,193	5.88%
South Portland	4,622,350,000	3,084,423	4,866,700,000	5.3%	3,119,820	1.15%
Standish	1,198,800,000	799,941	1,215,150,000	1.4%	778,977	-2.62%
Westbrook	2,268,700,000	1,513,868	2,420,050,000	6.7%	1,551,384	2.48%
Windham	2,272,500,000	1,516,404	2,441,900,000	7.5%	1,565,391	3.23%
Yarmouth	1,863,100,000	1,243,218	1,958,950,000	5.1%	1,255,794	1.01%
	50,417,650,000	33,642,919	53,139,300,000	5.40%	34,065,186	1.26%
Tax Calculation	2018	2019	2020		2021	
Total Estimated Expend	43,098,407	44,787,515	46,571,931		47,151,594	
Total Estimated Revenue	(12,485,782)	(12,646,220)	(12,929,012)		(12,886,408)	
Tax Stabilization	-	-	-		(200,000)	Net Increase
Tax Revenue Required	30,612,625	32,141,295	33,642,919		34,065,186	1.26%
	2018	2019	2020		2021	
Mil Rate	0.000694902	0.000685427	0.0006672846		0.0006410545	
Per \$1,000	0.6949019	0.6854273	0.667284552		0.641054475	
Amount for \$200,000 ↑ \$	138.98	\$ 137.09	\$ 133.46		\$ 128.21	
Increase \$	(0.49)	\$ (1.89)	\$ (3.63)		\$ (5.25)	

**CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT**

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund					
Memberships / Other 65					
10065200 Total EXPENDITURE	\$2,877,058	\$2,877,058	\$3,020,147	\$143,089	4.97%
10065200 Total REVENUE	(\$654,516)	(\$262,513)	(\$640,265)	\$14,251	-2.18%
** Transit District (Metro) NET	\$2,222,542	\$2,614,545	\$2,379,882	\$157,340	7.08%
10065300 Total EXPENDITURE	\$78,480	\$78,480	\$78,480	\$0	0.00%
** Regional Transportation NET	\$78,480	\$78,480	\$78,480	\$0	0.00%
10065400 Total EXPENDITURE	\$419,910	\$419,910	\$689,149	\$269,239	64.12%
** Memberships - Misc NET	\$419,910	\$419,910	\$689,149	\$269,239	64.12%
**** Memberships / Other Net	\$2,720,932	\$3,112,935	\$3,147,511	\$426,579	15.68%

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund						
Memberships / Other 65						
*	Contractual Services	\$50,000	\$50,000	\$50,000	\$0	0.00%
*	Contributions	\$3,325,448	\$3,325,448	\$3,737,776	\$412,328	12.40%
****	Memberships / Other	\$3,375,448	\$3,375,448	\$3,787,776	\$412,328	12.22%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Memberships / Other 65						
Transit District (Metro) 10065200						
*	Contributions	\$2,877,058	\$2,877,058	\$3,020,147	\$143,089	4.97%
**	Transit District (Metro)	\$2,877,058	\$2,877,058	\$3,020,147	\$143,089	4.97%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Regional Transportation 10065300						
*	Contributions	\$78,480	\$78,480	\$78,480	\$0	0.00%
**	Regional Transportation	\$78,480	\$78,480	\$78,480	\$0	0.00%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Memberships - Misc 10065400						
*	Contractual Services	\$50,000	\$50,000	\$50,000	\$0	0.00%
*	Contributions	\$369,910	\$369,910	\$639,149	\$269,239	72.79%
**	Memberships - Misc	\$419,910	\$419,910	\$689,149	\$269,239	64.12%
****	Memberships / Other	\$3,375,448	\$3,375,448	\$3,787,776	\$412,328	12.22%



**Peaks Island Council
FY 2022 Budget Request
As Approved for Submission
February 24, 2021**

As approved at its meeting on February 24, 2021, the Peaks Island Council requests the Portland City Council to allocate the following funds to the Peaks Island Council FY2021 Parking and Transportation Fund in the amount of \$40,000.00 in accordance with the following items:

Item A: The Peaks Island Council requests the City Manager or his designee to expend monies from the Parking and Transportation Fund payable to Casco Bay Lines to purchase bicycle tickets for a **summer bike ticket program** on Peaks Island. The total is not to exceed \$500.00.

Jon Jennings, Portland City Manager

Date

Item B: The Peaks Island Council requests the City Manager or his designee to expend monies from the Parking and Transportation Fund payable to Casco Bay Lines to purchase tickets for needs-based Peaks Island residents. To receive **Needs-Based tickets**, recipients must fit defined criteria developed by the Peaks Island Council. The total is not to exceed \$3,000.00

Jon Jennings, Portland City Manager

Date

Item C: The Peaks Island Council requests the City Manager or his designee to transfer to the Portland School Department \$4,500.00 to cover the cost of extending Portland School Department issued 10-month Casco Bay Lines **passes for Peaks Island public middle and high schools students** to 12-month passes.

Jon Jennings, Portland City Manager

Date

Item D: The Peaks Island Council requests the City Manager or his designee to expend monies from the Parking and Transportation Fund payable to Casco Bay Lines for Island resident **college students**: for up to 3 monthly stickers per student @ \$82.45/sticker, not to exceed \$450.00 . For the purposes of PIC transportation support, a college student shall be defined as a full-time island resident carrying a full-time course load (12 credits) at a Portland-area institution of higher education.

Jon Jennings, Portland City Manager

Date

Item E: The Peaks Island Council requests the City Manager or his designee to issue vouchers in the amount of \$84 per voucher per student to the parents of **children attending private schools** off-island. Criteria for determination of residency will be directed through the Island/Neighborhood Administrator's Office. Total cost allocated is \$400.00 .

Jon Jennings, Portland City Manager

Date

Item F: ITS: a.k.a., Island "Taxi" The Peaks Island Council requests the City Manager or his designee to provide an allocation of \$20,984.00 to the **Island Transportation System** for continued support of the only transportation service available to residents.

Jon Jennings, Portland City Manager

Date

Item G: The Peaks Island Council requests the City Manager or his designee to provide an allocation of \$5,300.00 to **Peaks Island Tax & Energy Assistance (PITEA)** for the express purposes of assisting eligible island residents with heating costs. Applications for eligibility approved by Peaks Island Clergy, and monies are paid by PITEA directly to the fuel company.

Jon Jennings, Portland City Manager

Date

Item H: The Peaks Island Council requests the City Manager or his designee to provide an allocation of \$860.00 to the **Peaks Island Environmental Team (PEAT)** for the purposes of printing visitor-education materials.

Jon Jennings, Portland City Manager

Date

Item I: The Peaks Island Council requests the City Manager, or his designee to provide an allocation of \$2006.00 to the Peaks Island Council for **Administrative Expenses**.

Jon Jennings, Portland City Manager

Date

Item J: The Peaks Island Council requests that the City Manager or his designee provide an allocation of \$2000.00 to the **Fifth Maine Museum** for the replacement of windows to prevent heat loss and further water damage to the nearly 200 year-old building.

Jon Jennings, Portland City Manager

Date

**CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT**

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund					
Wage Adjustment 67					
10067000 Total EXPENDITURE	\$0	\$0	\$637,738	\$637,738	---
** Wage Adjustment NET	\$0	\$0	\$637,738	\$637,738	---
**** Wage Adjustment Net	\$0	\$0	\$637,738	\$637,738	---

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund						
Wage Adjustment 67						
*	Payroll	\$0	\$0	\$637,738	\$637,738	---
****	Wage Adjustment	\$0	\$0	\$637,738	\$637,738	---

**CITY OF PORTLAND, ME
FY22 ENTERPRISE FUND NET ORG REPORT**

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Fish Pier Authority Fund					
Public Buildings & Waterfront 35					
53035301 Total EXPENDITURE	\$423,216	\$391,624	\$421,641	(\$1,575)	-0.37%
53035301 Total REVENUE	(\$423,216)	(\$391,624)	(\$421,641)	\$1,575	-0.37%
** Pub Bldg & Wtrfnt - Fish Pier NET	\$0	\$0	\$0	\$0	---
***** Fish Pier Authority Fund NET	\$0	\$0	\$0	\$0	---

CITY OF PORTLAND, ME
FY22 ENTERPRISE FUND CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Fish Pier Authority Fund 0530:						
*	Payroll	\$74,647	\$49,000	\$70,646	(\$4,001)	-5.36%
*	Benefits	\$11,805	\$11,805	\$13,446	\$1,641	13.90%
*	Operating Transfers	\$0	\$0	\$0	\$0	---
*	Administrative Svcs	\$14,594	\$14,594	\$11,468	(\$3,126)	-21.42%
*	Contractual Services	\$42,476	\$39,476	\$46,600	\$4,124	9.71%
*	Maintenance & Repair	\$225,000	\$225,000	\$225,000	\$0	0.00%
*	Insurance	\$14,195	\$11,250	\$14,369	\$174	1.23%
*	Supplies	\$13,500	\$13,500	\$13,500	\$0	0.00%
*	Utilities	\$15,000	\$15,000	\$15,000	\$0	0.00%
*	Contributions	\$0	\$0	\$0	\$0	---
*	Capital Outlay	\$0	\$0	\$0	\$0	---
*	Debt Service	\$11,999	\$11,999	\$11,612	(\$387)	-3.23%
**	Fish Pier Authority Fund	\$423,216	\$391,624	\$421,641	(\$1,575)	-0.37%

**CITY OF PORTLAND, ME
FY22 ENTERPRISE FUND NET ORG REPORT**

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Sewer Utility Fund					
Finance 15					
57015300 Total EXPENDITURE	\$104,356	\$8,450	\$98,104	(\$6,252)	-5.99%
** Sewer Utility Finance NET	\$104,356	\$8,450	\$98,104	(\$6,252)	-5.99%
**** Finance NET	\$104,356	\$8,450	\$98,104	(\$6,252)	-5.99%
Sewer Utility Fund					
Public Works 31					
57031000 Total REVENUE	(\$26,708,918)	(\$26,237,076)	(\$28,441,361)	(\$1,732,443)	6.49%
** Sewer Utility Public Works NET	(\$26,708,918)	(\$26,237,076)	(\$28,441,361)	(\$1,732,443)	-6.49%
57031100 Total EXPENDITURE	\$741,301	\$707,547	\$747,715	\$6,414	0.87%
** Sewer Utility PW Admin NET	\$741,301	\$707,547	\$747,715	\$6,414	0.87%
57031202 Total EXPENDITURE	\$2,555,803	\$2,839,543	\$2,725,639	\$169,836	6.65%
** Sewer Utility Districting NET	\$2,555,803	\$2,839,543	\$2,725,639	\$169,836	6.65%
57031204 Total EXPENDITURE	\$65,378	\$62,197	\$64,034	(\$1,344)	-2.06%
** Sewer Communications NET	\$65,378	\$62,197	\$64,034	(\$1,344)	-2.06%
57031303 Total EXPENDITURE	\$512,695	\$496,619	\$620,541	\$107,846	21.04%
** Sewer Engineering NET	\$512,695	\$496,619	\$620,541	\$107,846	21.04%
57031600 Total EXPENDITURE	\$8,029,746	\$8,029,746	\$8,805,095	\$775,349	9.66%
** Sewer Utility Debt Service NET	\$8,029,746	\$8,029,746	\$8,805,095	\$775,349	9.66%
57031700 Total EXPENDITURE	\$1,522,494	\$1,436,179	\$1,500,808	(\$21,686)	-1.42%
** Sewer Utility Fringe Benefits NET	\$1,522,494	\$1,436,179	\$1,500,808	(\$21,686)	-1.42%
57031800 Total EXPENDITURE	\$13,177,145	\$12,656,796	\$13,879,425	\$702,280	5.33%
** Sewer Utility PWD Assessment NET	\$13,177,145	\$12,656,796	\$13,879,425	\$702,280	5.33%
**** Public Works NET	(\$104,356)	(\$8,450)	(\$98,104)	\$6,252	5.99%
***** Sewer Utility Fund NET	\$0	\$0	\$0	\$0	---

CITY OF PORTLAND, ME
FY22 ENTERPRISE FUND CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Sewer Utility Fund 0570:						
*	Payroll	\$2,326,110	\$2,097,634	\$2,455,398	\$129,288	5.56%
*	Benefits	\$1,034,894	\$926,627	\$1,037,354	\$2,460	0.24%
*	Administrative Svcs	\$13,766,194	\$13,269,030	\$14,448,206	\$682,012	4.95%
*	Contractual Services	\$912,045	\$1,108,450	\$1,121,948	\$209,903	23.01%
*	Maintenance & Repair	\$278,460	\$363,446	\$283,990	\$5,530	1.99%
*	Rentals	\$98,154	\$100,104	\$98,365	\$211	0.21%
*	Insurance	\$790	\$20,783	\$24,540	\$23,750	3006.33%
*	Supplies	\$256,860	\$248,692	\$258,533	\$1,673	0.65%
*	Minor Capital Items	\$0	\$0	\$0	\$0	---
*	Utilities	\$92,910	\$104,065	\$92,910	\$0	0.00%
*	Contributions	\$0	\$0	\$0	\$0	---
*	Capital Outlay	\$64,255	\$120,000	\$0	(\$64,255)	-100.00%
*	Debt Service	\$7,878,246	\$7,878,246	\$8,620,117	\$741,871	9.42%
**	Sewer Utility Fund	\$26,708,918	\$26,237,076	\$28,441,361	\$1,732,443	6.49%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Finance 15						
Sewer Utility Finance 57015300						
*	Payroll	\$81,246	\$0	\$82,089	\$843	1.04%
*	Administrative Svcs	\$5,135	\$2,100	\$3,765	(\$1,370)	-26.68%
*	Contractual Services	\$15,125	\$4,500	\$9,400	(\$5,725)	-37.85%
*	Supplies	\$2,850	\$1,850	\$2,850	\$0	0.00%
**	Sewer Utility Finance	\$104,356	\$8,450	\$98,104	(\$6,252)	-5.99%
****	Finance	\$104,356	\$8,450	\$98,104	(\$6,252)	-5.99%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Public Works 31						
Sewer Utility PW Admin 57031100						
*	Payroll	\$606,495	\$576,000	\$604,309	(\$2,186)	-0.36%
*	Benefits	\$3,192	\$2,700	\$3,192	\$0	0.00%
*	Administrative Svcs	\$19,570	\$17,950	\$23,921	\$4,351	22.23%
*	Contractual Services	\$26,720	\$24,700	\$19,220	(\$7,500)	-28.07%
*	Maintenance & Repair	\$57,897	\$57,150	\$66,096	\$8,199	14.16%
*	Rentals	\$19,677	\$19,677	\$19,677	\$0	0.00%
*	Supplies	\$7,750	\$9,370	\$11,300	\$3,550	45.81%
*	Minor Capital Items	\$0	\$0	\$0	\$0	---
*	Capital Outlay	\$0	\$0	\$0	\$0	---
**	Sewer Utility PW Admin	\$741,301	\$707,547	\$747,715	\$6,414	0.87%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Sewer Utility Districting 57031202						
*	Payroll	\$1,212,558	\$1,109,655	\$1,330,508	\$117,950	9.73%
*	Benefits	\$25,407	\$24,000	\$27,847	\$2,440	9.60%
*	Administrative Svcs	\$37,250	\$66,750	\$78,095	\$40,845	109.65%
*	Contractual Services	\$591,552	\$802,300	\$661,200	\$69,648	11.77%
*	Maintenance & Repair	\$216,834	\$304,500	\$216,834	\$0	0.00%
*	Rentals	\$77,160	\$79,160	\$77,372	\$212	0.27%
*	Supplies	\$237,877	\$229,113	\$240,873	\$2,996	1.26%
*	Utilities	\$92,910	\$104,065	\$92,910	\$0	0.00%
*	Capital Outlay	\$64,255	\$120,000	\$0	(\$64,255)	-100.00%
**	Sewer Utility Districting	\$2,555,803	\$2,839,543	\$2,725,639	\$169,836	6.65%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Sewer Communications 57031204						
*	Payroll	\$58,519	\$57,345	\$59,845	\$1,326	2.27%
*	Benefits	\$375	\$375	\$375	\$0	0.00%
*	Administrative Svcs	\$0	\$0	\$0	\$0	---
*	Contractual Services	\$1,900	\$1,900	\$1,900	\$0	0.00%
*	Maintenance & Repair	\$2,834	\$801	\$165	(\$2,669)	-94.18%
*	Rentals	\$567	\$567	\$566	(\$1)	-0.18%
*	Supplies	\$1,183	\$1,209	\$1,183	\$0	0.00%
**	Sewer Communications	\$65,378	\$62,197	\$64,034	(\$1,344)	-2.06%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Sewer Engineering 57031303						
*	Payroll	\$367,292	\$354,634	\$356,909	(\$10,383)	-2.83%
*	Benefits	\$2,600	\$2,540	\$2,600	\$0	0.00%
*	Administrative Svcs	\$8,710	\$7,050	\$11,810	\$3,100	35.59%
*	Contractual Services	\$125,248	\$123,550	\$245,250	\$120,002	95.81%
*	Maintenance & Repair	\$895	\$995	\$895	\$0	0.00%
*	Rentals	\$750	\$700	\$750	\$0	0.00%
*	Supplies	\$7,200	\$7,150	\$2,327	(\$4,873)	-67.68%
*	Contributions	\$0	\$0	\$0	\$0	---
*	Capital Outlay	\$0	\$0	\$0	\$0	---
**	Sewer Engineering	\$512,695	\$496,619	\$620,541	\$107,846	21.04%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Sewer Utility Debt Service 57031600						
*	Contractual Services	\$151,500	\$151,500	\$184,978	\$33,478	22.10%
*	Debt Service	\$7,878,246	\$7,878,246	\$8,620,117	\$741,871	9.42%
**	Sewer Utility Debt Service	\$8,029,746	\$8,029,746	\$8,805,095	\$775,349	9.66%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Sewer Utility Fringe Benefits 57031700						
*	Payroll	\$0	\$0	\$21,738	\$21,738	---
*	Benefits	\$1,003,320	\$897,012	\$1,003,340	\$20	0.00%
*	Administrative Svcs	\$518,384	\$518,384	\$451,190	(\$67,194)	-12.96%
*	Insurance	\$790	\$20,783	\$24,540	\$23,750	3006.33%
**	Sewer Utility Fringe Benefits	\$1,522,494	\$1,436,179	\$1,500,808	(\$21,686)	-1.42%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Sewer Utility PWD Assessment 57031800						
*	Administrative Svcs	\$13,177,145	\$12,656,796	\$13,879,425	\$702,280	5.33%
**	Sewer Utility PWD Assessment	\$13,177,145	\$12,656,796	\$13,879,425	\$702,280	5.33%
****	Public Works	\$26,604,562	\$26,228,626	\$28,343,257	\$1,738,695	6.54%
*****	Sewer Utility Fund	\$26,708,918	\$26,237,076	\$28,441,361	\$1,732,443	6.49%

CITY OF PORTLAND, ME
FY22 ENTERPRISE FUND NET ORG REPORT

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Stormwater Fund					
Finance 15					
57115100 Total EXPENDITURE	\$266,228	\$214,730	\$253,389	(\$12,839)	-4.82%
** Stormwater Finance NET	\$266,228	\$214,730	\$253,389	(\$12,839)	-4.82%
**** Finance NET	\$266,228	\$214,730	\$253,389	(\$12,839)	-4.82%
Stormwater Fund					
Public Works 31					
57131000 Total REVENUE	(\$2,972,872)	(\$2,867,565)	(\$3,248,661)	(\$275,789)	9.28%
** Stormwater Public Works NET	(\$2,972,872)	(\$2,867,565)	(\$3,248,661)	(\$275,789)	-9.28%
57131500 Total EXPENDITURE	\$1,548,607	\$1,568,257	\$1,685,091	\$136,484	8.81%
** Stormwater Management NET	\$1,548,607	\$1,568,257	\$1,685,091	\$136,484	8.81%
57131600 Total EXPENDITURE	\$754,949	\$754,999	\$954,037	\$199,088	26.37%
** Stormwater Debt Service NET	\$754,949	\$754,999	\$954,037	\$199,088	26.37%
57131700 Total EXPENDITURE	\$403,088	\$329,579	\$356,144	(\$46,944)	-11.65%
** Stormwater Fringe Benefits NET	\$403,088	\$329,579	\$356,144	(\$46,944)	-11.65%
**** Public Works NET	(\$266,228)	(\$214,730)	(\$253,389)	\$12,839	4.82%
***** Stormwater Fund NET	\$0	\$0	\$0	\$0	---

CITY OF PORTLAND, ME
FY22 ENTERPRISE FUND CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Stormwater Fund 0571:						
*	Payroll	\$1,007,615	\$958,690	\$1,090,090	\$82,475	8.19%
*	Benefits	\$335,296	\$260,587	\$293,629	(\$41,667)	-12.43%
*	Administrative Svcs	\$153,915	\$139,472	\$134,915	(\$19,000)	-12.34%
*	Contractual Services	\$484,440	\$532,400	\$515,000	\$30,560	6.31%
*	Maintenance & Repair	\$61,500	\$61,500	\$87,001	\$25,501	41.47%
*	Rentals	\$50,617	\$45,617	\$45,617	(\$5,000)	-9.88%
*	Insurance	\$2,000	\$2,000	\$2,000	\$0	0.00%
*	Supplies	\$130,340	\$120,150	\$145,300	\$14,960	11.48%
*	Capital Outlay	\$0	\$0	\$0	\$0	---
*	Debt Service	\$747,149	\$747,149	\$935,109	\$187,960	25.16%
**	Stormwater Fund	\$2,972,872	\$2,867,565	\$3,248,661	\$275,789	9.28%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Finance 15						
Stormwater Finance 57115100						
*	Payroll	\$171,005	\$160,000	\$173,966	\$2,961	1.73%
*	Administrative Svcs	\$44,953	\$31,580	\$37,453	(\$7,500)	-16.68%
*	Contractual Services	\$45,120	\$20,500	\$36,820	(\$8,300)	-18.40%
*	Supplies	\$5,150	\$2,650	\$5,150	\$0	0.00%
**	Stormwater Finance	\$266,228	\$214,730	\$253,389	(\$12,839)	-4.82%
****	Finance	\$266,228	\$214,730	\$253,389	(\$12,839)	-4.82%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Public Works 31						
Stormwater Management 57131500						
*	Payroll	\$836,610	\$798,690	\$909,136	\$72,526	8.67%
*	Benefits	\$3,060	\$1,860	\$3,060	\$0	0.00%
*	Administrative Svcs	\$40,110	\$39,040	\$40,875	\$765	1.91%
*	Contractual Services	\$431,520	\$504,050	\$459,252	\$27,732	6.43%
*	Maintenance & Repair	\$61,500	\$61,500	\$87,001	\$25,501	41.47%
*	Rentals	\$50,617	\$45,617	\$45,617	(\$5,000)	-9.88%
*	Supplies	\$125,190	\$117,500	\$140,150	\$14,960	11.95%
*	Capital Outlay	\$0	\$0	\$0	\$0	---
**	Stormwater Management	\$1,548,607	\$1,568,257	\$1,685,091	\$136,484	8.81%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Stormwater Debt Service 57131600						
*	Contractual Services	\$7,800	\$7,850	\$18,928	\$11,128	142.67%
*	Debt Service	\$747,149	\$747,149	\$935,109	\$187,960	25.16%
**	Stormwater Debt Service	\$754,949	\$754,999	\$954,037	\$199,088	26.37%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Stormwater Fringe Benefits 57131700						
*	Payroll	\$0	\$0	\$6,988	\$6,988	---
*	Benefits	\$332,236	\$258,727	\$290,569	(\$41,667)	-12.54%
*	Administrative Svcs	\$68,852	\$68,852	\$56,587	(\$12,265)	-17.81%
*	Insurance	\$2,000	\$2,000	\$2,000	\$0	0.00%
**	Stormwater Fringe Benefits	\$403,088	\$329,579	\$356,144	(\$46,944)	-11.65%
****	Public Works	\$2,706,644	\$2,652,835	\$2,995,272	\$288,628	10.66%
*****	Stormwater Fund	\$2,972,872	\$2,867,565	\$3,248,661	\$275,789	9.28%

**CITY OF PORTLAND, ME
FY22 ENTERPRISE FUND NET ORG REPORT**

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Jetport Fund					
Jetport 28					
58328000 Total REVENUE	(\$10,568,721)	(\$18,114,998)	(\$15,040,336)	(\$4,471,615)	42.31%
** Jetport NET	(\$10,568,721)	(\$18,114,998)	(\$15,040,336)	(\$4,471,615)	-42.31%
58328101 Total EXPENDITURE	\$1,145,365	\$864,009	\$1,094,140	(\$51,225)	-4.47%
** Jetport Administration NET	\$1,145,365	\$864,009	\$1,094,140	(\$51,225)	-4.47%
58328102 Total EXPENDITURE	\$411,140	\$316,591	\$417,390	\$6,250	1.52%
** Jetport Marketing NET	\$411,140	\$316,591	\$417,390	\$6,250	1.52%
58328103 Total EXPENDITURE	\$4,288,163	\$3,954,345	\$4,208,328	(\$79,835)	-1.86%
** Jetport Fringe/Indirect Costs NET	\$4,288,163	\$3,954,345	\$4,208,328	(\$79,835)	-1.86%
58328200 Total EXPENDITURE	\$4,220,698	\$3,600,942	\$4,235,206	\$14,508	0.34%
** Jetport Field NET	\$4,220,698	\$3,600,942	\$4,235,206	\$14,508	0.34%
58328300 Total EXPENDITURE	\$17,168	\$15,623	\$17,168	\$0	0.00%
58328300 Total REVENUE	(\$212,680)	\$0	(\$223,750)	(\$11,070)	5.21%
** Jetport General Aviation NET	(\$195,512)	\$15,623	(\$206,582)	(\$11,070)	-5.66%
58328400 Total EXPENDITURE	\$2,363,263	\$2,139,812	\$2,439,490	\$76,227	3.23%
58328400 Total REVENUE	(\$37,500)	(\$9,925)	(\$18,750)	\$18,750	-50.00%
** Jetport Operations NET	\$2,325,763	\$2,129,887	\$2,420,740	\$94,977	4.08%
58328500 Total EXPENDITURE	\$6,396,682	\$5,940,222	\$6,385,111	(\$11,571)	-0.18%
** Jetport Terminal Division NET	\$6,396,682	\$5,940,222	\$6,385,111	(\$11,571)	-0.18%
58328600 Total EXPENDITURE	\$4,557,244	\$4,551,317	\$4,475,890	(\$81,354)	-1.79%
58328600 Total REVENUE	(\$4,616,007)	(\$3,158,472)	(\$5,249,347)	(\$633,340)	13.72%
** Jetport Parking Division NET	(\$58,763)	\$1,392,845	(\$773,457)	(\$714,694)	-1216.23%
58328700 Total EXPENDITURE	\$675,031	\$667,232	\$675,031	\$0	0.00%
58328700 Total REVENUE	(\$732,000)	(\$639,656)	(\$732,000)	\$0	0.00%
** Jetport Airfield Deicing Fac. NET	(\$56,969)	\$27,576	(\$56,969)	\$0	0.00%
58328900 Total EXPENDITURE	\$0	\$0	\$0	\$0	---
58328900 Total REVENUE	(\$7,907,846)	(\$127,042)	(\$2,683,571)	\$5,224,275	-66.06%
** Jetport Surplus NET	(\$7,907,846)	(\$127,042)	(\$2,683,571)	\$5,224,275	66.06%
***** Jetport Fund NET	\$0	\$0	\$0	\$0	---

CITY OF PORTLAND, ME
FY22 ENTERPRISE FUND CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Jetport Fund 0583:						
*	Payroll	\$3,637,790	\$3,199,071	\$3,681,688	\$43,898	1.21%
*	Benefits	\$2,416,394	\$2,134,094	\$2,404,488	(\$11,906)	-0.49%
*	Administrative Svcs	\$866,611	\$706,254	\$764,466	(\$102,145)	-11.79%
*	Contractual Services	\$4,810,423	\$4,085,424	\$4,665,771	(\$144,652)	-3.01%
*	Maintenance & Repair	\$1,285,775	\$1,259,565	\$1,334,540	\$48,765	3.79%
*	Rentals	\$19,208	\$19,776	\$31,008	\$11,800	61.43%
*	Insurance	\$182,485	\$165,910	\$163,706	(\$18,779)	-10.29%
*	Supplies	\$921,528	\$725,849	\$905,087	(\$16,441)	-1.78%
*	Minor Capital Items	\$0	\$0	\$0	\$0	---
*	Utilities	\$1,298,831	\$1,241,210	\$1,268,422	(\$30,409)	-2.34%
*	Contributions	\$1,861,955	\$1,813,539	\$1,893,633	\$31,678	1.70%
*	Capital Outlay	\$2,649,259	\$2,574,906	\$2,712,550	\$63,291	2.39%
*	Debt Service	\$4,124,495	\$4,124,495	\$4,122,395	(\$2,100)	-0.05%
**	Jetport Fund	\$24,074,754	\$22,050,093	\$23,947,754	(\$127,000)	-0.53%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Jetport 28						
Jetport Administration 58328101						
*	Payroll	\$798,880	\$721,183	\$806,082	\$7,202	0.90%
*	Benefits	\$3,688	\$3,119	\$3,016	(\$672)	-18.22%
*	Administrative Svcs	\$90,378	\$22,628	\$86,823	(\$3,555)	-3.93%
*	Contractual Services	\$162,450	\$87,262	\$96,450	(\$66,000)	-40.63%
*	Maintenance & Repair	\$8,646	\$7,421	\$8,646	\$0	0.00%
*	Rentals	\$4,200	\$3,323	\$6,000	\$1,800	42.86%
*	Supplies	\$61,463	\$12,586	\$31,463	(\$30,000)	-48.81%
*	Minor Capital Items	\$0	\$0	\$0	\$0	---
*	Utilities	\$15,660	\$6,487	\$15,660	\$0	0.00%
*	Capital Outlay	\$0	\$0	\$40,000	\$40,000	---
**	Jetport Administration	\$1,145,365	\$864,009	\$1,094,140	(\$51,225)	-4.47%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Jetport Marketing 58328102						
*	Payroll	\$6,750	\$0	\$0	(\$6,750)	-100.00%
*	Administrative Svcs	\$119,890	\$83,648	\$138,390	\$18,500	15.43%
*	Contractual Services	\$277,000	\$232,760	\$267,000	(\$10,000)	-3.61%
*	Supplies	\$7,500	\$183	\$12,000	\$4,500	60.00%
**	Jetport Marketing	\$411,140	\$316,591	\$417,390	\$6,250	1.52%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Jetport Fringe/Indirect Costs 58328103						
*	Payroll	\$0	\$0	\$53,182	\$53,182	---
*	Benefits	\$2,347,918	\$2,096,205	\$2,336,684	(\$11,234)	-0.48%
*	Administrative Svcs	\$570,411	\$552,452	\$449,221	(\$121,190)	-21.25%
*	Insurance	\$182,485	\$165,910	\$163,706	(\$18,779)	-10.29%
*	Contributions	\$1,187,349	\$1,139,778	\$1,205,535	\$18,186	1.53%
**	Jetport Fringe/Indirect Costs	\$4,288,163	\$3,954,345	\$4,208,328	(\$79,835)	-1.86%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Jetport Field 58328200						
*	Payroll	\$1,019,284	\$873,929	\$1,034,722	\$15,438	1.51%
*	Benefits	\$41,748	\$18,640	\$41,748	\$0	0.00%
*	Administrative Svcs	\$10,115	\$15,999	\$24,215	\$14,100	139.40%
*	Contractual Services	\$957,678	\$845,421	\$977,236	\$19,558	2.04%
*	Maintenance & Repair	\$544,647	\$480,299	\$544,647	\$0	0.00%
*	Rentals	\$7,008	\$5,130	\$17,008	\$10,000	142.69%
*	Supplies	\$635,541	\$547,219	\$665,350	\$29,809	4.69%
*	Minor Capital Items	\$0	\$0	\$0	\$0	---
*	Utilities	\$132,677	\$129,430	\$149,730	\$17,053	12.85%
*	Capital Outlay	\$872,000	\$684,875	\$780,550	(\$91,450)	-10.49%
**	Jetport Field	\$4,220,698	\$3,600,942	\$4,235,206	\$14,508	0.34%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Jetport General Aviation 58328300						
*	Payroll	\$500	\$0	\$500	\$0	0.00%
*	Contractual Services	\$15,168	\$15,623	\$15,168	\$0	0.00%
*	Maintenance & Repair	\$1,500	\$0	\$1,500	\$0	0.00%
*	Supplies	\$0	\$0	\$0	\$0	---
*	Capital Outlay	\$0	\$0	\$0	\$0	---
**	Jetport General Aviation	\$17,168	\$15,623	\$17,168	\$0	0.00%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Jetport Operations 58328400						
*	Payroll	\$921,948	\$792,633	\$922,002	\$54	0.01%
*	Benefits	\$14,680	\$10,908	\$14,680	\$0	0.00%
*	Administrative Svcs	\$46,305	\$12,704	\$39,305	(\$7,000)	-15.12%
*	Contractual Services	\$511,617	\$437,609	\$512,617	\$1,000	0.20%
*	Maintenance & Repair	\$62,000	\$63,682	\$65,000	\$3,000	4.84%
*	Supplies	\$44,088	\$26,606	\$33,588	(\$10,500)	-23.82%
*	Utilities	\$8,760	\$8,547	\$4,200	(\$4,560)	-52.05%
*	Contributions	\$674,606	\$673,761	\$688,098	\$13,492	2.00%
*	Capital Outlay	\$79,259	\$113,362	\$160,000	\$80,741	101.87%
**	Jetport Operations	\$2,363,263	\$2,139,812	\$2,439,490	\$76,227	3.23%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Jetport Terminal Division 58328500						
*	Payroll	\$873,928	\$800,159	\$848,700	(\$25,228)	-2.89%
*	Benefits	\$8,360	\$5,222	\$8,360	\$0	0.00%
*	Administrative Svcs	\$28,352	\$18,423	\$25,352	(\$3,000)	-10.58%
*	Contractual Services	\$2,126,784	\$1,742,755	\$2,036,574	(\$90,210)	-4.24%
*	Maintenance & Repair	\$558,303	\$604,163	\$601,428	\$43,125	7.72%
*	Rentals	\$7,500	\$11,073	\$7,500	\$0	0.00%
*	Supplies	\$152,572	\$133,062	\$142,322	(\$10,250)	-6.72%
*	Minor Capital Items	\$0	\$0	\$0	\$0	---
*	Utilities	\$1,136,538	\$1,091,550	\$1,088,530	(\$48,008)	-4.22%
*	Capital Outlay	\$1,005,000	\$1,034,470	\$1,127,000	\$122,000	12.14%
*	Debt Service	\$499,345	\$499,345	\$499,345	\$0	0.00%
**	Jetport Terminal Division	\$6,396,682	\$5,940,222	\$6,385,111	(\$11,571)	-0.18%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Jetport Parking Division 58328600						
*	Payroll	\$14,500	\$11,167	\$14,500	\$0	0.00%
*	Administrative Svcs	\$1,160	\$400	\$1,160	\$0	0.00%
*	Contractual Services	\$97,020	\$61,288	\$98,020	\$1,000	1.03%
*	Maintenance & Repair	\$101,729	\$100,849	\$104,369	\$2,640	2.60%
*	Rentals	\$500	\$250	\$500	\$0	0.00%
*	Supplies	\$18,989	\$4,818	\$18,989	\$0	0.00%
*	Utilities	\$5,196	\$5,196	\$10,302	\$5,106	98.27%
*	Capital Outlay	\$693,000	\$742,199	\$605,000	(\$88,000)	-12.70%
*	Debt Service	\$3,625,150	\$3,625,150	\$3,623,050	(\$2,100)	-0.06%
**	Jetport Parking Division	\$4,557,244	\$4,551,317	\$4,475,890	(\$81,354)	-1.79%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Jetport Airfield Deicing Fac. 58328700						
*	Payroll	\$2,000	\$0	\$2,000	\$0	0.00%
*	Contractual Services	\$662,706	\$662,706	\$662,706	\$0	0.00%
*	Maintenance & Repair	\$8,950	\$3,151	\$8,950	\$0	0.00%
*	Rentals	\$0	\$0	\$0	\$0	---
*	Supplies	\$1,375	\$1,375	\$1,375	\$0	0.00%
*	Utilities	\$0	\$0	\$0	\$0	---
**	Jetport Airfield Deicing Fac.	\$675,031	\$667,232	\$675,031	\$0	0.00%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Jetport Surplus 58328900					
* Administrative Svcs	\$0	\$0	\$0	\$0	---
** Jetport Surplus	\$0	\$0	\$0	\$0	---
**** Jetport	\$24,074,754	\$22,050,093	\$23,947,754	(\$127,000)	-0.53%
***** Jetport Fund	\$24,074,754	\$22,050,093	\$23,947,754	(\$127,000)	-0.53%



Finance Committee Jetport FY 2022 Budget Overview

April 27, 2021

PWWM PORTLAND INTERNATIONAL
JETPORT



**Airport Service
Quality Awards**

Industry Recognition
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RECIPIENT
OF A 2020
ASQ AWARD

Portland International Jetport FY22 Budget Summary

REVENUES:	FY 19 Actual	FY 20 Budgeted	FY20 Actual	FY21 Budgeted	FY21 Projected	FY22 Request	% Change
Terminal Division:	17,419,991	16,970,819	14,671,656	10,568,720	9,714,999	13,205,942	25.0%
General Aviation:	263,307	246,500	210,923	212,680	212,680	223,750	5.2%
Operations Division:	126,886	58,125	37,079	37,500	9,925	18,750	-50.0%
Parking Division:	8,204,950	8,585,042	5,494,846	4,616,007	3,158,471	5,249,347	13.7%
Airfield Deicing Facility:	<u>679,610</u>	<u>717,789</u>	<u>549,370</u>	<u>732,000</u>	<u>639,656</u>	<u>732,000</u>	<u>0.0%</u>
TOTAL REVENUES:	26,694,744	26,578,275	20,963,874	16,166,907	13,735,731	19,429,788	20.2%

EXPENDITURES:	FY 19 Actual	FY 20 Budgeted	FY20 Actual	FY21 Budgeted	FY21 Projected	FY22 Request	% Change
Administration:	\$977,250	\$1,221,478	\$1,115,453	\$1,145,364	\$864,009	\$1,094,140	-4.5%
Jetport Field:	\$2,875,787	\$4,615,299	\$3,179,884	\$4,220,697	\$3,600,943	\$4,235,206	0.3%
General Aviation:	\$15,205	\$17,168	\$15,268	\$17,168	\$15,623	\$17,168	0.0%
Fringe & Indirect Costs:	\$3,650,270	\$4,084,313	\$3,864,397	\$4,288,163	\$3,964,116	\$4,208,328	-1.9%
Operations:	\$2,639,442	\$2,771,811	\$2,137,553	\$2,363,263	\$2,139,809	\$2,439,490	3.2%
Terminal:	\$5,447,103	\$7,140,758	\$5,679,705	\$6,396,682	\$5,940,223	\$6,385,111	-0.2%
Marketing:	\$364,308	\$598,640	\$365,501	\$411,140	\$316,592	\$417,390	1.5%
Parking:	\$4,058,877	\$5,235,443	\$4,566,273	\$4,557,244	\$4,551,312	\$4,475,890	-1.8%
Airfield Deicing Facility:	<u>\$663,429</u>	<u>\$674,781</u>	<u>\$650,048</u>	<u>\$675,031</u>	<u>\$667,232</u>	<u>\$675,031</u>	<u>0.0%</u>
TOTAL EXPENDITURES:	\$20,691,671	\$26,359,691	\$21,574,082	\$24,074,752	\$22,059,859	\$23,947,754	-0.5%

SURPLUS:	<u>\$6,003,073</u>	<u>\$218,584</u>	<u>(\$610,208)</u>	<u>(\$7,907,845)</u>	<u>(\$8,324,128)</u>	<u>(\$4,517,966)</u>
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Portland International Jetport FY22 Budget Summary

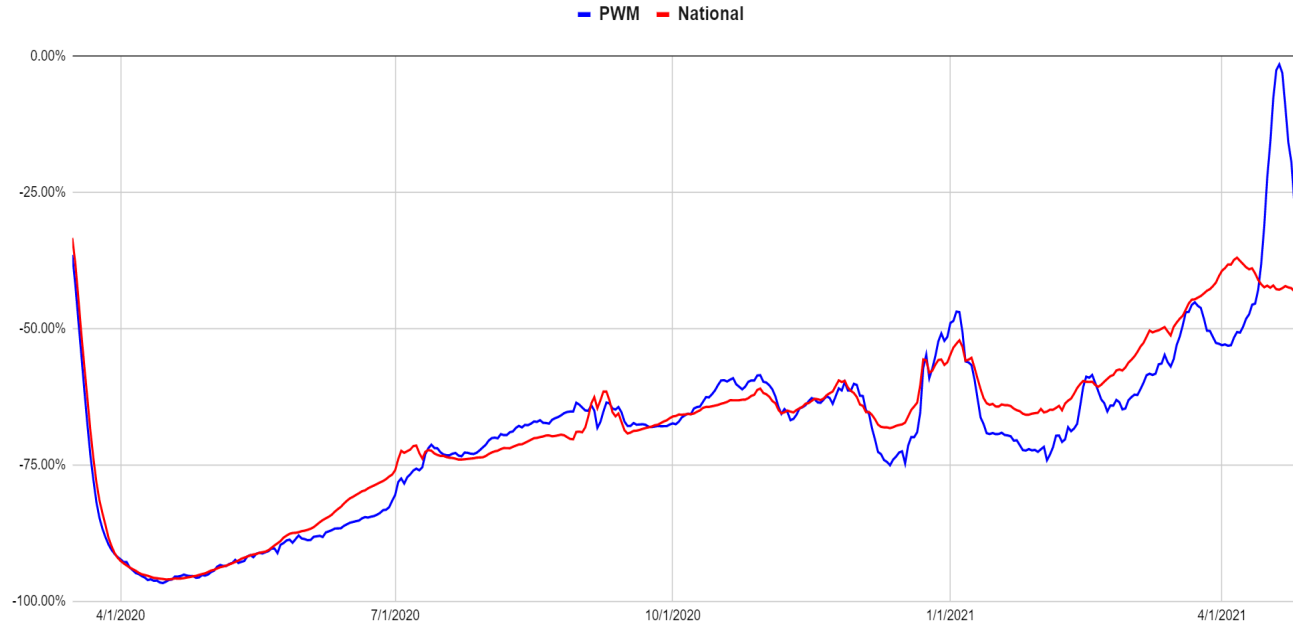
SURPLUS:	\$6,003,073	\$218,584	(\$610,208)	(\$7,907,845)	(\$8,324,128)	(\$4,517,966)
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Total Jetport FTEs:	59	57	57
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	FY19 Actual	FY 20 Budgeted	FY20 Actual	FY21 Budgeted	FY21 Projected	FY22 Request
Total Operating Revenues:	\$26,111,066	\$26,578,275	\$20,963,874	\$16,166,907	\$13,735,731	\$19,429,788
Interest on Investments - Revenue Fund	\$592,350	\$161,000	\$559,045	\$161,000	\$161,000	\$161,000
CARES Act Funds of \$12.162 M			\$1,980,069	\$7,960,000	\$8,400,000	\$1,781,931
CRRSAA Funds \$4.489 M						\$4,488,586
American Rescue Act Funds Est \$9.5 M						
Less: M&O Expenses:	(\$16,564,361)	(\$18,499,229)	(\$18,468,907)	(\$17,300,998)	(\$15,360,464)	(\$17,265,565)
Net Revenue:	\$10,139,055	\$8,240,046	\$5,034,081	\$6,986,909	\$6,936,267	\$8,595,740
Debt Service:	\$4,142,963	\$4,134,813	\$4,134,813	\$4,124,495	\$4,124,495	\$4,115,600
Debt Service Ratio:	2.45	1.99	1.22	1.69	1.68	2.09
Airline Revenues:	\$8,637,615	\$8,292,678	\$8,769,971	\$5,649,286	\$5,120,490	\$6,962,481
Enplanements:	1,107,901	1,075,000	819,738	559,000	510,000	742,000
Airline C.P.E.:	\$7.80	\$7.71	\$10.70	\$10.11	\$10.04	\$9.38
Jetport Cash Balance, as of 03/08/2021:	\$23,398,504		Operating cost per day:		\$47,303	
			Days cash on hand is:		495	

Covid-19: PWM and National Impact on Aviation

PWM and Nationwide 7 Day Rolling Average

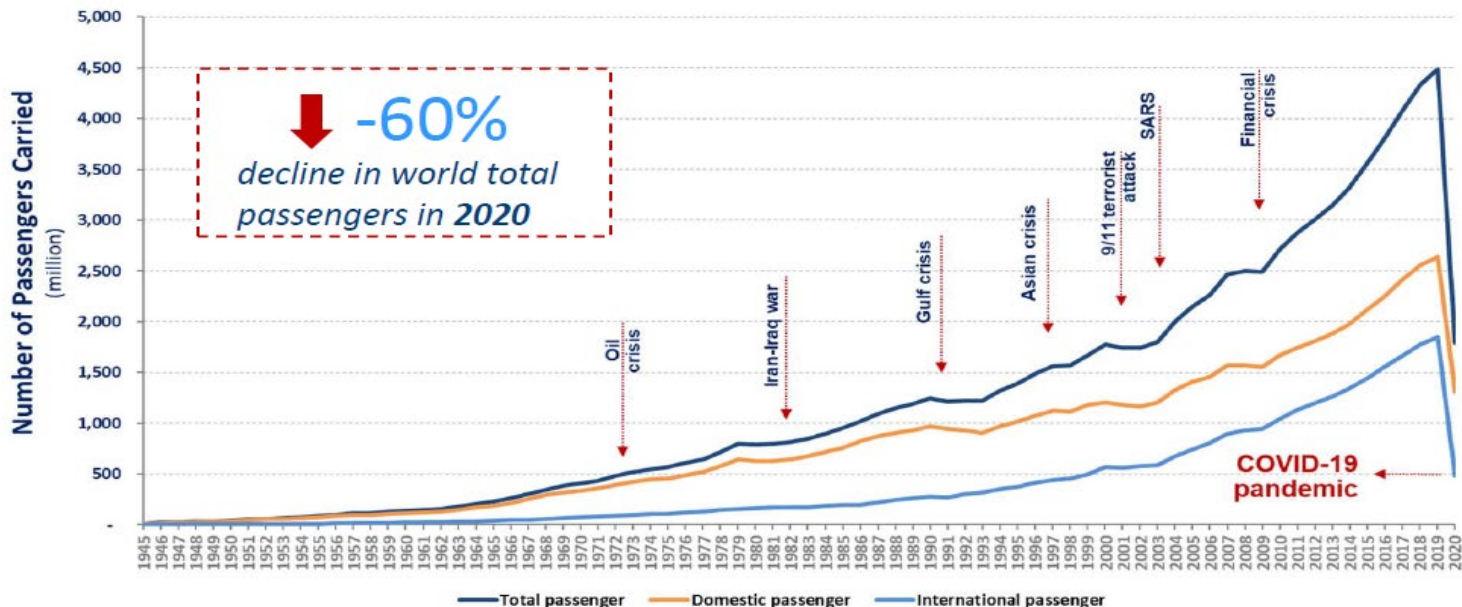


It has been a difficult year for aviation, but with increasing vaccinations nationwide we are seeing a significant recovery in leisure traffic.

- PWM Low: April 14, 2020 down **97.3%** compared to the same day in 2019.
- Nationwide Low: April 16, 2020 down **96.4%**.
- For April 2021 (through 4/26) PWM is down **30.7%** and the nation is down **40.4%**.

Covid-19: PWM and National Impact

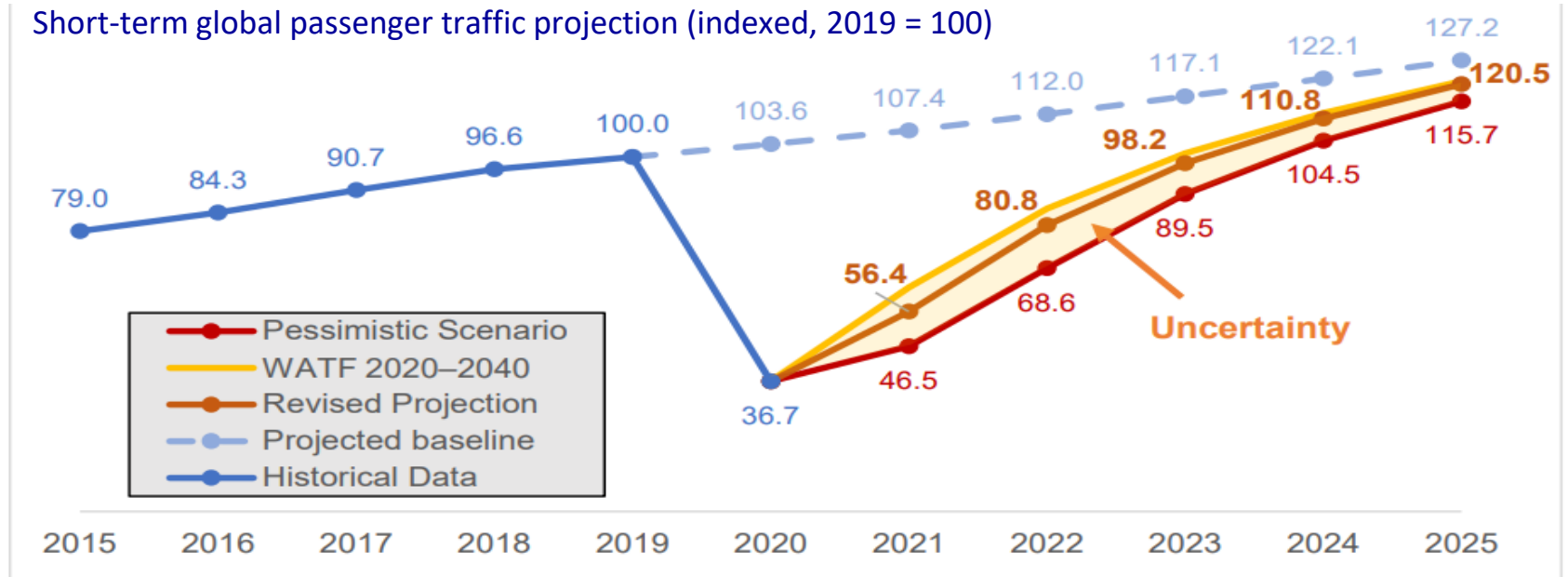
World passenger traffic evolution 1945 – 2020



Source: ICAO Air Transport Reporting Form A and A-S plus ICAO estimates.

Covid-19: Forecasts for Recovery to 2019 Levels

Short-term global passenger traffic projection (indexed, 2019 = 100)



* The projected baseline (business-as-usual forecast) represents the comparative baseline and is derived from the adjusted World Airport Traffic Forecasts (WATF) 2020–2040 considering latest insights provided by ACI Regional offices and other inputs.

** Estimated passenger traffic volumes scenarios based on a broad range of inputs provided by ACI Regional offices and industry experts.

Forecast Issued on March 25, 2021

Source: ACI World

Passenger Statistics: Historical Enplanements & Capacity

	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total	% Change
2010	54,572	52,300	64,097	68,263	67,812	77,122	91,115	101,234	78,666	81,631	63,434	54,952	855,198	-2.7%
2011	51,278	53,493	65,925	63,835	68,188	76,236	92,855	95,219	77,163	79,097	61,393	55,139	839,821	-1.8%
2012	49,310	51,971	60,574	64,041	68,543	74,159	87,503	92,742	77,661	76,475	58,972	54,103	816,054	-2.8%
2013	50,413	49,175	60,393	66,643	70,906	74,518	90,596	96,583	82,396	84,320	59,029	58,972	843,944	3.4%
2014	48,818	48,770	64,414	65,873	69,448	75,085	88,763	96,224	82,881	85,388	58,365	60,012	844,041	0.0%
2015	48,563	46,461	59,348	64,355	71,113	82,041	97,206	102,054	86,623	87,892	65,595	58,702	869,953	3.1%
2016	49,982	48,897	61,051	66,309	72,695	79,392	95,454	100,668	92,260	94,762	68,821	65,138	895,429	2.9%
2017	54,499	50,256	65,566	67,338	75,344	84,231	101,368	104,165	92,530	99,996	71,613	64,343	931,249	4.0%
2018	56,272	57,672	62,490	77,423	81,816	100,961	122,194	130,339	110,634	115,234	83,995	74,537	1,073,567	15.3%
2019	64,824	65,678	77,180	78,421	84,340	100,525	119,151	127,461	113,123	110,707	77,611	75,017	1,094,038	1.9%
2020	67,985	67,499	36,979	2,535	7,184	14,486	32,359	41,658	35,281	39,605	27,399	24,272	397,242	-63.7%
2021	20,907	22,355	34,213										77,475	
Change ENP	-69.2%	-66.9%	-7.5%											
Cap 21	46,494	42,474	58,983	73,687	78,604	123,803	145,483	155,793	123,748	117,610	83,243	84,978	1,134,900	
LF 21	45.0%	52.6%	58.0%											
Cap 20	85,779	82,098	93,743	45,881	25,057	31,152	61,070	67,038	52,031	56,363	56,652	55,186	712,050	
LF 20	79%	82%	39%	6%	29%	47%	53%	62%	68%	70%	48%	44%	56%	
Change CAP 20/21	-46%	-48%	-37%	61%	214%	297%	138%	132%	138%	109%	47%	54%	59%	
Cap 19	88,780	80,783	90,923	92,011	103,822	121,715	137,503	142,466	126,980	122,380	93,111	90,600	1,291,074	
LF 19	73%	81%	85%	85%	81%	83%	87%	89%	89%	90%	83%	83%	85%	
Change CAP 19/20	-3.4%	1.6%	3.1%	-50.1%	-75.9%	-74.4%	-55.6%	-52.9%	-59.0%	-53.9%	-39.2%	-39.1%	-44.8%	
Cap 18	82,705	72,913	85,473	95,466	104,825	125,797	143,457	148,580	132,357	132,078	104,788	98,521	1,326,960	

Record Month

Page 269

Thank you!



AIRPORT SERVICES





CITY OF PORTLAND
Assessor's Office
Christopher A. Huff, CMA

TO: City Council Finance Committee
Brendan O'Connell, Finance Director
DATE: 4/27/2021
RE: FY22 Budget Highlights – Assessor's Office

FY22 Expenditure Request

FY22 Expenditure Request – Department	\$ 461,189	
FY22 Expenditure Request – CM Approved	\$ 446,739	
FY21 Approved Budget	\$ 418,620	
\$ Change	\$ 28,119	
% Change	6.72%	

FY22 Expenditure Request Highlights

Payroll	\$ 401,879	90.0%
Operating Expenses	\$ 44,860	10.0%
 Total changes from last year's budget	 \$ 28,119	
Payroll	\$ 10,404	
Operating Expenses	\$ 17,715	

Total Revenue Budget

FY22 Budget	\$ 1000	
FY21 Budget	\$ 1500	
\$ Change	\$ (500)	
% Change	-33.3%	

Total Budget – Net

FY22 Budget – Net	\$ 445,739	
FY21 Budget – Net	\$ 417,120	
\$ Change	\$ 28,619	
% Change	6.86%	

Revaluation Project Budget Approved (2018)

Reval Contracted Services	\$ 928,150	
Software and Systems Upgrade	\$ 53,000	
Temp Personnel / Mailings & Postage	\$ 73,850	
Project Extension costs (2020)	\$ 245,000	
Total	\$ 1,300,000	

Revaluation Project Budget Expenditures to Date

Reval Contracted Services	\$ 809,169	
Software and Systems Upgrade	\$ 11,153	
Temp Personnel / Mailings & Postage	\$ 47,489	
Total Remaining	\$ 432,189	33%

**CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT**

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund					
Assessor 14					
10014000 Total EXPENDITURE	\$418,620	\$414,620	\$446,739	\$28,119	6.72%
10014000 Total REVENUE	(\$1,500)	(\$1,000)	(\$1,000)	\$500	-33.33%
** Assessor NET	\$417,120	\$413,620	\$445,739	\$28,619	6.86%
**** Assessor Net	\$417,120	\$413,620	\$445,739	\$28,619	6.86%

**CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund						
Assessor 14						
*	Payroll	\$391,475	\$391,475	\$401,879	\$10,404	2.66%
*	Benefits	\$360	\$360	\$360	\$0	0.00%
*	Administrative Svcs	\$8,920	\$5,920	\$5,920	(\$3,000)	-33.63%
*	Contractual Services	\$7,765	\$6,765	\$28,620	\$20,855	268.58%
*	Maintenance & Repair	\$0	\$0	\$0	\$0	---
*	Rentals	\$2,100	\$2,100	\$2,160	\$60	2.86%
*	Supplies	\$8,000	\$8,000	\$7,800	(\$200)	-2.50%
****	Assessor	\$418,620	\$414,620	\$446,739	\$28,119	6.72%

City of Portland - Parking Department
FY22 City Manager Recommended Budget Highlights for Finance Committee

Total Expenditure Request

FY22 Expenditure Request	\$	2,387,748
FY21 Expenditure Budget	\$	2,244,853
\$ Change	\$	142,895
% Change:		6.37%

Payroll	\$1,456,328
Other Expenses	\$931,420

Total Revenue Budget

FY22 Revenue Request	\$	8,281,259
FY21 Budget	\$	7,489,635
FY21 Projected Actuals	\$	7,234,000

Note: FY22 Revenue Request excludes ARP funding related to revenue reductions since FY19

Expenditure Change Highlights

Any changes in FTE's	None
Any major changes in other expenditure categories	<i>BUILDING REPAIRS</i> - Added back into budget (was cut during FY21 due to COVID) Elm St. 15K, Spring St. \$41.8K, Temple St 50K
Any significant COVID related expenditures	Minor PPE supplies

Revenue Change Highlights

**Revenues overall are still significantly below FY19 levels in a number of key categories
(see table below) and this is in spite of multiple meter rate increases since FY19.
Had these increases not been in effect the loss would be even larger.**

Revenue Category	FY22 CM Rec	FY19 Actuals	Decrease
Park'g Adm Misc Chgs for Svcs	(\$7,350)	(\$12,149)	(\$4,799)
Park'g Adm Angelos Acre	(\$80,700)	(\$86,395)	(\$5,695)
Park'g Adm Denver Boot	(\$70,000)	(\$77,000)	(\$7,000)
Elm St Library Garage Parking	(\$7,000)	(\$16,723)	(\$9,723)
Spring St Monthly Parking	(\$835,848)	(\$871,200)	(\$35,352)
Elm St Monthly Parking	(\$370,500)	(\$410,184)	(\$39,684)
Park'g Adm Thames Street Lot	(\$41,600)	(\$146,320)	(\$104,720)
Park'g Adm Parking Meters	(\$3,600,000)	(\$3,811,791)	(\$211,791)
Elm St Hourly Parking	(\$85,000)	(\$313,475)	(\$228,475)
Park'g Adm Parking Tickets	(\$1,600,000)	(\$1,851,046)	(\$251,046)
Temple St Garages, Lots, Meter	(\$875,000)	(\$1,191,369)	(\$316,369)
Spring St Hourly Parking	(\$210,000)	(\$923,242)	(\$713,242)
		\$	(1,927,896)

**CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT**

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund					
Parking 18					
10018000 Total REVENUE	\$0	\$0	(\$2,000,000)	(\$2,000,000)	---
** Parking Department NET	\$0	\$0	(\$2,000,000)	(\$2,000,000)	---
*** Parking	\$0	\$0	(\$2,000,000)	(\$2,000,000)	---
10018100 Total EXPENDITURE	\$1,481,693	\$1,285,390	\$1,465,907	(\$15,786)	-1.07%
10018100 Total REVENUE	(\$4,892,700)	(\$5,177,100)	(\$5,891,750)	(\$999,050)	20.42%
** Parking Administration NET	(\$3,411,007)	(\$3,891,710)	(\$4,425,843)	(\$1,014,836)	-29.75%
10018200 Total EXPENDITURE	\$250,713	\$281,837	\$301,367	\$50,654	20.20%
10018200 Total REVENUE	(\$515,940)	(\$433,700)	(\$462,500)	\$53,440	-10.36%
** Elm Street Garage NET	(\$265,227)	(\$151,863)	(\$161,133)	\$104,094	39.25%
10018300 Total EXPENDITURE	\$434,447	\$403,776	\$493,474	\$59,027	13.59%
10018300 Total REVENUE	(\$1,205,995)	(\$976,287)	(\$1,052,009)	\$153,986	-12.77%
** Spring Street Garage NET	(\$771,548)	(\$572,511)	(\$558,535)	\$213,013	27.61%
10018400 Total EXPENDITURE	\$78,000	\$76,267	\$127,000	\$49,000	62.82%
10018400 Total REVENUE	(\$875,000)	(\$750,000)	(\$875,000)	\$0	0.00%
** Temple Street Garage NET	(\$797,000)	(\$673,733)	(\$748,000)	\$49,000	6.15%
**** Parking Net	(\$5,244,782)	(\$5,289,817)	(\$7,893,511)	(\$2,648,729)	-50.50%

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund						
Parking 18						
*	Payroll	\$1,429,371	\$1,301,263	\$1,456,328	\$26,957	1.89%
*	Benefits	\$16,384	\$17,297	\$17,185	\$801	4.89%
*	Administrative Svcs	\$37,740	\$32,582	\$45,400	\$7,660	20.30%
*	Contractual Services	\$378,825	\$315,445	\$377,915	(\$910)	-0.24%
*	Maintenance & Repair	\$132,450	\$132,100	\$240,325	\$107,875	81.45%
*	Rentals	\$138,293	\$138,233	\$140,647	\$2,354	1.70%
*	Supplies	\$54,445	\$54,125	\$52,445	(\$2,000)	-3.67%
*	Utilities	\$55,905	\$54,785	\$56,063	\$158	0.28%
*	Contributions	\$1,440	\$1,440	\$1,440	\$0	0.00%
****	Parking	\$2,244,853	\$2,047,270	\$2,387,748	\$142,895	6.37%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Parking 18					
Parking Administration 10018100					
* Payroll	\$985,526	\$829,662	\$959,580	(\$25,946)	-2.63%
* Benefits	\$14,184	\$14,485	\$14,360	\$176	1.24%
* Administrative Svcs	\$9,740	\$6,315	\$18,400	\$8,660	88.91%
* Contractual Services	\$282,650	\$245,850	\$283,670	\$1,020	0.36%
* Maintenance & Repair	\$3,700	\$3,500	\$3,700	\$0	0.00%
* Rentals	\$138,293	\$138,233	\$140,647	\$2,354	1.70%
* Supplies	\$45,020	\$44,800	\$42,970	(\$2,050)	-4.55%
* Utilities	\$1,140	\$1,105	\$1,140	\$0	0.00%
* Contributions	\$1,440	\$1,440	\$1,440	\$0	0.00%
** Parking Administration	\$1,481,693	\$1,285,390	\$1,465,907	(\$15,786)	-1.07%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Elm Street Garage 10018200						
*	Payroll	\$171,403	\$204,855	\$206,185	\$34,782	20.29%
*	Benefits	\$1,100	\$1,712	\$1,725	\$625	56.82%
*	Contractual Services	\$31,655	\$28,970	\$31,060	(\$595)	-1.88%
*	Maintenance & Repair	\$29,280	\$29,200	\$45,125	\$15,845	54.12%
*	Supplies	\$3,975	\$3,875	\$3,925	(\$50)	-1.26%
*	Utilities	\$13,300	\$13,225	\$13,347	\$47	0.35%
**	Elm Street Garage	\$250,713	\$281,837	\$301,367	\$50,654	20.20%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Spring Street Garage 10018300						
*	Payroll	\$272,442	\$266,746	\$290,563	\$18,121	6.65%
*	Benefits	\$1,100	\$1,100	\$1,100	\$0	0.00%
*	Contractual Services	\$64,520	\$40,625	\$63,185	(\$1,335)	-2.07%
*	Maintenance & Repair	\$49,470	\$49,400	\$91,500	\$42,030	84.96%
*	Rentals	\$0	\$0	\$0	\$0	---
*	Supplies	\$5,450	\$5,450	\$5,550	\$100	1.83%
*	Utilities	\$41,465	\$40,455	\$41,576	\$111	0.27%
**	Spring Street Garage	\$434,447	\$403,776	\$493,474	\$59,027	13.59%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Temple Street Garage 10018400						
*	Administrative Svcs	\$28,000	\$26,267	\$27,000	(\$1,000)	-3.57%
*	Maintenance & Repair	\$50,000	\$50,000	\$100,000	\$50,000	100.00%
**	Temple Street Garage	\$78,000	\$76,267	\$127,000	\$49,000	62.82%
****	Parking	\$2,244,853	\$2,047,270	\$2,387,748	\$142,895	6.37%

FY22 City Manager Recommended Budget Highlights for Finance Committee

Total Expenditure Request

FY20 Expenditure Budget	\$	14,636,202	
FY21 Expenditure Budget	\$	13,655,734	
FY22 Expenditure Budget	\$	14,451,623	
Increase (Decrease) FY20 to FY22	\$	(184,579)	-1.26%
Increase (Decrease) FY21 to FY22	\$	795,889	5.83%

Total Revenue Budget

FY22 Revenue Request	\$	5,342,603	
FY21 Budget	\$	5,222,450	
Increase (Decrease) FY21 to FY22	\$	120,153	2.30%

Expenditure Change Highlights

Any changes in Total FTE's	FY20 - 131.5	FY21 - 122.1	FY22 - 126.5
	Added back 0.5 Program Coordinator in Admin		
	Added back 1.0 Solid Waste Program Manager		
	Added back 0.5 Solid Waste Maintenance Worker		
	Added 1.0 Islands Maintenance Worker		
	Added back 0.4 Traffic Signal Repair Worker		
	Added back 0.5 Construction Inspection Specialist		
	Added back 0.5 Engineering Asset Mgt Tech		
Any major changes in other expenditure categories	To discuss during detailed review		
Any significant COVID related expenditures	PPE & supplies		

Revenue Change Highlights

No significant revenue change highlights, no use of ARP funding in Public Works as there are no significant revenue losses in the Department when comparing revenue lines to FY19.

**CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT**

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund					
Public Works 31					
10031100 Total EXPENDITURE	\$671,793	\$644,567	\$705,111	\$33,318	4.96%
10031100 Total REVENUE	(\$273,335)	(\$275,835)	(\$273,895)	(\$560)	0.20%
** Public Works Administration NET	\$398,458	\$368,732	\$431,216	\$32,758	8.22%
10031202 Total EXPENDITURE	\$1,678,340	\$1,574,940	\$1,773,724	\$95,384	5.68%
10031202 Total REVENUE	(\$2,300)	(\$2,000)	(\$2,300)	\$0	0.00%
** Districting NET	\$1,676,040	\$1,572,940	\$1,771,424	\$95,384	5.69%
10031203 Total EXPENDITURE	\$2,241,470	\$2,421,148	\$2,413,927	\$172,457	7.69%
10031203 Total REVENUE	(\$2,168,891)	(\$2,070,456)	(\$2,161,810)	\$7,081	-0.33%
** Solid Waste NET	\$72,579	\$350,692	\$252,117	\$179,538	247.37%
10031204 Total EXPENDITURE	\$196,098	\$186,475	\$193,926	(\$2,172)	-1.11%
10031204 Total REVENUE	(\$71,262)	(\$67,788)	(\$69,814)	\$1,448	-2.03%
** Communications NET	\$124,836	\$118,687	\$124,112	(\$724)	-0.58%
10031205 Total EXPENDITURE	\$414,503	\$414,503	\$414,126	(\$377)	-0.09%
10031205 Total REVENUE	(\$414,503)	(\$414,503)	(\$414,126)	\$377	-0.09%
** Portland Downtown District NET	\$0	\$0	\$0	\$0	---
10031206 Total EXPENDITURE	\$1,329,517	\$1,291,550	\$1,383,835	\$54,318	4.09%
10031206 Total REVENUE	(\$106,450)	(\$95,800)	(\$106,450)	\$0	0.00%
** Winter Operations NET	\$1,223,067	\$1,195,750	\$1,277,385	\$54,318	4.44%
10031207 Total EXPENDITURE	\$689,311	\$784,806	\$757,211	\$67,900	9.85%
10031207 Total REVENUE	(\$4,500)	(\$3,500)	(\$3,454)	\$1,046	-23.24%
** Island Services NET	\$684,811	\$781,306	\$753,757	\$68,946	10.07%
10031208 Total EXPENDITURE	\$1,407,899	\$1,330,455	\$1,547,308	\$139,409	9.90%
10031208 Total REVENUE	(\$10,450)	(\$11,750)	(\$10,450)	\$0	0.00%
** Traffic & Transportation Ops NET	\$1,397,449	\$1,318,705	\$1,536,858	\$139,409	9.98%
*** PW Operations	\$5,178,782	\$5,338,080	\$5,715,653	\$536,871	10.37%
10031302 Total EXPENDITURE	\$438,778	\$461,613	\$441,885	\$3,107	0.71%
10031302 Total REVENUE	(\$1,040,447)	(\$1,116,250)	(\$1,131,330)	(\$90,883)	8.73%
** Transportation Engineering NET	(\$601,669)	(\$654,638)	(\$689,445)	(\$87,776)	-14.59%
10031303 Total EXPENDITURE	\$1,206,876	\$1,150,110	\$1,268,444	\$61,568	5.10%
10031303 Total REVENUE	(\$925,967)	(\$944,517)	(\$948,923)	(\$22,956)	2.48%

**CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
**	Engineering NET	\$280,909	\$205,593	\$319,521	\$38,612	13.75%
***	PW Engineering Division	(\$320,760)	(\$449,044)	(\$369,924)	(\$49,164)	-15.33%
10031400	Total EXPENDITURE	\$3,381,149	\$3,429,356	\$3,552,126	\$170,977	5.06%
10031400	Total REVENUE	(\$204,345)	(\$353,155)	(\$220,051)	(\$15,706)	7.69%
**	Fleet Services NET	\$3,176,804	\$3,076,201	\$3,332,075	\$155,271	4.89%
****	Public Works Net	\$8,433,284	\$8,333,968	\$9,109,020	\$675,736	8.01%

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund						
Public Works 31						
*	Payroll	\$7,918,501	\$7,472,263	\$8,269,596	\$351,095	4.43%
*	Benefits	\$85,842	\$120,322	\$85,982	\$140	0.16%
*	Administrative Svcs	\$60,954	\$46,700	\$68,590	\$7,636	12.53%
*	Contractual Services	\$1,983,348	\$2,122,110	\$2,159,017	\$175,669	8.86%
*	Maintenance & Repair	\$1,394,996	\$1,523,699	\$1,408,829	\$13,833	0.99%
*	Rentals	\$406,199	\$406,000	\$432,380	\$26,181	6.45%
*	Supplies	\$1,345,598	\$1,349,104	\$1,527,088	\$181,490	13.49%
*	Minor Capital Items	\$0	\$0	\$39,985	\$39,985	---
*	Utilities	\$460,296	\$475,324	\$460,156	(\$140)	-0.03%
*	Capital Outlay	\$0	\$174,000	\$0	\$0	---
****	Public Works	\$13,655,734	\$13,689,522	\$14,451,623	\$795,889	5.83%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Public Works 31						
Public Works Administration 10031100						
*	Payroll	\$617,833	\$598,000	\$648,849	\$31,016	5.02%
*	Benefits	\$2,052	\$1,852	\$2,052	\$0	0.00%
*	Administrative Svcs	\$8,087	\$5,485	\$9,230	\$1,143	14.14%
*	Contractual Services	\$6,280	\$4,530	\$6,280	\$0	0.00%
*	Maintenance & Repair	\$24,791	\$23,000	\$27,950	\$3,159	12.74%
*	Rentals	\$3,000	\$2,750	\$3,000	\$0	0.00%
*	Supplies	\$9,750	\$8,950	\$7,750	(\$2,000)	-20.51%
**	Public Works Administration	\$671,793	\$644,567	\$705,111	\$33,318	4.96%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Districting 10031202						
*	Payroll	\$1,483,747	\$1,387,500	\$1,537,949	\$54,202	3.65%
*	Benefits	\$15,630	\$15,130	\$15,630	\$0	0.00%
*	Administrative Svcs	\$1,880	\$1,450	\$2,070	\$190	10.11%
*	Contractual Services	\$23,200	\$23,100	\$59,200	\$36,000	155.17%
*	Maintenance & Repair	\$2,000	\$2,000	\$2,000	\$0	0.00%
*	Rentals	\$14,500	\$14,500	\$14,500	\$0	0.00%
*	Supplies	\$137,383	\$130,760	\$142,375	\$4,992	3.63%
*	Minor Capital Items	\$0	\$0	\$0	\$0	---
*	Utilities	\$0	\$500	\$0	\$0	---
*	Capital Outlay	\$0	\$0	\$0	\$0	---
**	Districting	\$1,678,340	\$1,574,940	\$1,773,724	\$95,384	5.68%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Solid Waste 10031203						
*	Payroll	\$795,475	\$790,000	\$931,717	\$136,242	17.13%
*	Benefits	\$10,740	\$49,000	\$10,740	\$0	0.00%
*	Administrative Svcs	\$9,330	\$8,578	\$9,630	\$300	3.22%
*	Contractual Services	\$1,407,295	\$1,554,940	\$1,440,110	\$32,815	2.33%
*	Maintenance & Repair	\$4,680	\$4,680	\$4,680	\$0	0.00%
*	Rentals	\$0	\$0	\$0	\$0	---
*	Supplies	\$10,770	\$10,770	\$13,570	\$2,800	26.00%
*	Utilities	\$3,180	\$3,180	\$3,480	\$300	9.43%
*	Capital Outlay	\$0	\$0	\$0	\$0	---
**	Solid Waste	\$2,241,470	\$2,421,148	\$2,413,927	\$172,457	7.69%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Communications 10031204						
*	Payroll	\$175,523	\$172,000	\$181,351	\$5,828	3.32%
*	Benefits	\$1,125	\$1,125	\$1,125	\$0	0.00%
*	Administrative Svcs	\$0	\$0	\$0	\$0	---
*	Contractual Services	\$5,700	\$5,700	\$5,700	\$0	0.00%
*	Maintenance & Repair	\$8,500	\$2,500	\$500	(\$8,000)	-94.12%
*	Rentals	\$1,700	\$1,700	\$1,700	\$0	0.00%
*	Supplies	\$3,550	\$3,450	\$3,550	\$0	0.00%
**	Communications	\$196,098	\$186,475	\$193,926	(\$2,172)	-1.11%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Portland Downtown District 10031205						
*	Payroll	\$379,573	\$371,883	\$379,196	(\$377)	-0.10%
*	Benefits	\$3,450	\$3,450	\$3,450	\$0	0.00%
*	Administrative Svcs	\$0	\$0	\$190	\$190	---
*	Contractual Services	\$50	\$50	\$50	\$0	0.00%
*	Maintenance & Repair	\$500	\$850	\$500	\$0	0.00%
*	Rentals	\$360	\$360	\$360	\$0	0.00%
*	Supplies	\$25,410	\$33,850	\$16,010	(\$9,400)	-36.99%
*	Minor Capital Items	\$0	\$0	\$9,710	\$9,710	---
*	Utilities	\$5,160	\$4,060	\$4,660	(\$500)	-9.69%
**	Portland Downtown District	\$414,503	\$414,503	\$414,126	(\$377)	-0.09%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Winter Operations 10031206						
*	Payroll	\$422,677	\$385,000	\$409,835	(\$12,842)	-3.04%
*	Benefits	\$0	\$0	\$0	\$0	---
*	Administrative Svcs	\$10,900	\$8,600	\$10,900	\$0	0.00%
*	Contractual Services	\$115,305	\$113,500	\$140,305	\$25,000	21.68%
*	Maintenance & Repair	\$5,000	\$2,500	\$5,000	\$0	0.00%
*	Rentals	\$360,220	\$360,000	\$389,780	\$29,560	8.21%
*	Supplies	\$414,635	\$421,000	\$427,235	\$12,600	3.04%
*	Minor Capital Items	\$0	\$0	\$0	\$0	---
*	Utilities	\$780	\$950	\$780	\$0	0.00%
**	Winter Operations	\$1,329,517	\$1,291,550	\$1,383,835	\$54,318	4.09%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Island Services 10031207						
*	Payroll	\$480,106	\$468,080	\$530,846	\$50,740	10.57%
*	Benefits	\$4,795	\$4,795	\$5,295	\$500	10.43%
*	Administrative Svcs	\$1,600	\$1,600	\$2,650	\$1,050	65.63%
*	Contractual Services	\$138,900	\$150,000	\$152,020	\$13,120	9.45%
*	Maintenance & Repair	\$5,500	\$5,500	\$6,500	\$1,000	18.18%
*	Rentals	\$14,379	\$14,400	\$11,000	(\$3,379)	-23.50%
*	Supplies	\$31,891	\$32,291	\$36,700	\$4,809	15.08%
*	Minor Capital Items	\$0	\$0	\$0	\$0	---
*	Utilities	\$12,140	\$12,140	\$12,200	\$60	0.49%
*	Capital Outlay	\$0	\$96,000	\$0	\$0	---
**	Island Services	\$689,311	\$784,806	\$757,211	\$67,900	9.85%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Traffic & Transportation Ops 10031208						
*	Payroll	\$517,354	\$425,000	\$537,099	\$19,745	3.82%
*	Benefits	\$8,350	\$7,810	\$8,350	\$0	0.00%
*	Administrative Svcs	\$3,765	\$4,215	\$4,215	\$450	11.95%
*	Contractual Services	\$239,265	\$239,265	\$311,330	\$72,065	30.12%
*	Maintenance & Repair	\$67,375	\$67,375	\$81,549	\$14,174	21.04%
*	Supplies	\$132,946	\$132,946	\$135,646	\$2,700	2.03%
*	Minor Capital Items	\$0	\$0	\$30,275	\$30,275	---
*	Utilities	\$438,844	\$453,844	\$438,844	\$0	0.00%
*	Capital Outlay	\$0	\$0	\$0	\$0	---
**	Traffic & Transportation Ops	\$1,407,899	\$1,330,455	\$1,547,308	\$139,409	9.90%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Transportation Engineering 10031302						
*	Payroll	\$400,318	\$392,000	\$401,680	\$1,362	0.34%
*	Benefits	\$3,640	\$3,000	\$3,640	\$0	0.00%
*	Administrative Svcs	\$11,070	\$6,000	\$12,265	\$1,195	10.79%
*	Contractual Services	\$12,750	\$10,675	\$12,750	\$0	0.00%
*	Maintenance & Repair	\$5,000	\$26,588	\$5,000	\$0	0.00%
*	Rentals	\$0	\$250	\$0	\$0	---
*	Supplies	\$6,000	\$23,100	\$6,550	\$550	9.17%
*	Minor Capital Items	\$0	\$0	\$0	\$0	---
*	Utilities	\$0	\$0	\$0	\$0	---
**	Transportation Engineering	\$438,778	\$461,613	\$441,885	\$3,107	0.71%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Engineering 10031303						
*	Payroll	\$1,149,176	\$1,112,800	\$1,208,102	\$58,926	5.13%
*	Benefits	\$3,300	\$3,300	\$3,300	\$0	0.00%
*	Administrative Svcs	\$7,550	\$4,000	\$10,190	\$2,640	34.97%
*	Contractual Services	\$29,748	\$13,850	\$29,750	\$2	0.01%
*	Maintenance & Repair	\$2,150	\$2,000	\$2,150	\$0	0.00%
*	Rentals	\$1,560	\$1,560	\$1,560	\$0	0.00%
*	Supplies	\$13,200	\$12,250	\$13,200	\$0	0.00%
*	Utilities	\$192	\$350	\$192	\$0	0.00%
*	Capital Outlay	\$0	\$0	\$0	\$0	---
**	Engineering	\$1,206,876	\$1,150,110	\$1,268,444	\$61,568	5.10%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Fleet Services 10031400						
*	Payroll	\$1,496,719	\$1,370,000	\$1,502,972	\$6,253	0.42%
*	Benefits	\$32,760	\$30,860	\$32,400	(\$360)	-1.10%
*	Administrative Svcs	\$6,772	\$6,772	\$7,250	\$478	7.06%
*	Contractual Services	\$4,855	\$6,500	\$1,522	(\$3,333)	-68.65%
*	Maintenance & Repair	\$1,269,500	\$1,386,707	\$1,273,000	\$3,500	0.28%
*	Rentals	\$10,480	\$10,480	\$10,480	\$0	0.00%
*	Supplies	\$560,063	\$539,737	\$724,502	\$164,439	29.36%
*	Minor Capital Items	\$0	\$0	\$0	\$0	---
*	Utilities	\$0	\$300	\$0	\$0	---
*	Capital Outlay	\$0	\$78,000	\$0	\$0	---
**	Fleet Services	\$3,381,149	\$3,429,356	\$3,552,126	\$170,977	5.06%
****	Public Works	\$13,655,734	\$13,689,522	\$14,451,623	\$795,889	5.83%