

City of Portland, Maine
Remote Joint City/School Finance Committee Meeting
Thursday, April 29, 2021
5:00 PM, via ZOOM

AGENDA

ZOOM MEETING INFORMATION

This meeting will take place remotely using Zoom. Virtual meetings are allowed using emergency legislation approved by LD 2167; 1 M.R.S. §403A, that authorizes cities and towns to conduct meetings online. Allow your computer to install the free Zoom app to get the best meeting experience. If you are not able to attend live, a recording will be uploaded to portlandmaine.gov/livestream the next day.

Please click the link below to join the webinar:

<https://us02web.zoom.us/j/88198753852?pwd=c2RLRmUxcjVpWWRZVnRqMkx3cGdVdz09>

Passcode: 302290

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1. Introductions

2. JOINT ITEM - FY2022 Portland Board of Public Education Budget (PUBLIC HEARING)

At the meeting the Committee will continue their discussion of the FY22 Superintendent's Recommended School Budget which was approved with minor edits on April 13th by the Portland Board of Public Education. Complete details of the proposed budget as well as responses to questions asked at previous meetings can be found in the attached presentation. The proposed budget would result in a 5.5% increase in the School portion of the tax levy and add about \$160 to the tax bill of a homeowner with a home valued at \$250,000. The Committee will hold a public hearing on the budget and will likely take action on the Board approved budget after the hearing.

3. City Only Item – FY22 City Manager Recommended Budget – Detailed Department by Department Budget Review (DISCUSSION ITEM ONLY)

At the meeting the Committee will continue detailed review of the FY22 City Manager's Recommended budget and hear from one of the largest and most COVID impacted City Departments – Parks, Recreation and Facilities.

4. Adjournment



FY2022 Board of Education Recommended Budget

April 13, 2021



Portland Public Schools FY2022 Budget Timeline

All meetings will be conducted remotely, with zoom links accessible via [BoardDocs](#) unless otherwise noted.

Tuesday, March 16, 2021

School Board Meeting
Superintendent Presents Recommended
FY22 Budget
6:00 PM

Thursday, March 18, 2021

School Finance Committee Budget Review
6:00 PM

Monday, March 22, 2021

School Finance Committee Budget Review
Public Hearing
6:00 PM

Thursday, March 25, 2021

Joint Finance Committee Meeting
Budget Review
5:00 PM

Thursday, April 1, 2021

School Finance Committee Budget Review
Vote to Recommend to Board
6:00 PM

Tuesday, April 6, 2021

School Board 1st Reading of Recommended
FY22 Budget and Public Hearing;
School Board Budget Workshop
6:00 PM

Thursday, April 8, 2021

Joint Finance Committee Meeting
Budget Review
5:00 PM

Tuesday, April 13, 2021

School Board Vote to Recommend FY22
(Special Meeting)
School Budget to City Council
6:00 PM



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Monday, April 26, 2021

School Board Presents Recommended FY22
Budget to City Council
Time TBD

Thursday, April 29, 2021

City Finance Committee
Review of Referred Board Budget and Vote
to Recommend to City Council
Time TBD

Monday, May 3, 2021

City Council 1st Reading of FY22 Budget
Public Hearing
Time TBD

Monday, May 10, 2021

City Council 2nd Reading
Vote on School Budget for Referendum
Time TBD

Tuesday, June 8, 2021

Public Referendum on FY22 School
Budget



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Mayor Snyder and Members of the Portland City Council:

On behalf of the Portland Board of Public Education and in accordance with the City Charter, I am presenting our recommended FY22 budget for the Portland Public Schools. The Board approved the budget on April 13.

I am proud to recommend this budget to you. Its theme is “Advancing Equity,” and it turns a corner on the critical work that we first set out to do as a district in 2017, when the Board adopted the Portland Promise.

As the strategic plan for Maine’s largest and most diverse school district, the Portland Promise is centered on its equity goal, a vision for improving opportunities and outcomes for students who have been at the margins far too long: students of color, our English language learners (ELL), students with disabilities, and those who are economically disadvantaged. It commits us as a district to repaying long-standing educational debt owed to students of color after generations. And since we are only as strong as our students who struggle the most, this budget makes good on our promise to all students and families of Portland.

Equity is at the center of this budget and our focus as a district because, while outcomes for our middle class white students are generally quite good and comparable to those students from affluent suburban districts, we do not have the same outcomes for students of color, our ELL students, and those living in poverty. The huge achievement and opportunity gaps in our city are unacceptable. And we know we can’t keep doing the same thing and expecting different results. That’s where the FY22 budget comes in.

The Board’s FY22 budget of \$125.2 million is up 4.4 percent or \$5.3 million over this year’s budget of \$119.9 million.

It is approximately \$660,000 less than the \$125.8 million budget proposed by Superintendent Xavier Botana in March. Since that time, we learned that the district’s share of health insurance costs for employees would be less than anticipated and our share of state funding for career and technical education was more than expected.

Other than those fiscal changes, the goals of our budget are aligned to the ones presented by the superintendent, designed to address achievement and opportunity gaps for ELL students and those who have disabilities and are economically disadvantaged. The gaps for many of those students have greatly increased during the pandemic. The Board was so united around the superintendent’s budget that we had zero substantive amendments to it. In fact, there wasn’t a single amendment even *proposed* to the budget. It’s unprecedented and indicative of how aligned we are as a School Board and district leadership team.

The budget requires an increased investment of \$6.2 million from local taxpayers, and would result in adding 64 cents to the school portion of the tax rate, a 5.5 percent increase. Yes, this budget asks us – residents of our great City – for an investment, but it is an absolutely critical investment to address the inequities in our school district.

About \$2.4 million of the increase in our budget is a baseline budget that maintains current programs and services and covers increased costs for salaries, benefits, and debt service. New investments totaling \$2.9 million make up the remainder.

Those investments result from years of work, led by Superintendent Botana, to understand how to address the deep inequities in our school district. They will help us achieve three budget priorities: advancing equity; integrating innovations from COVID-19; and rebuilding academic and social emotional foundations post COVID-19.

Portland is a city that says it values its rich diversity. But the killing of George Floyd and protests for racial justice last summer turned a spotlight on the stark inequities throughout the nation, including right here in our own city.

Nearly a year later, there are signs supporting Black Lives Matter all across our city and our businesses routinely put out press releases embracing racial equity. Young people and many others continue to push for a racial reckoning in city government, our police department, and, yes – in our schools.

This school budget meets that moment. It presents a compelling vision for what our city aspires to be. It lays a foundation for creating the type of schools that are reflective of our ethos and consistent with our values as a school system and community.

Prior to last year's budget, we had made strides toward realizing the Portland Promise.

In FY19, we established that student access to challenging core content required strong uniform support, orchestrated centrally by skilled and dedicated academic leaders; we also strengthened our support for our students' social-emotional development and their ability to have a meaningful relationship with a caring adult.

In FY20, we expanded on those commitments as a Board, when we committed to expanding access to pre-kindergarten over the next four years. We also created a behavioral health continuum across our elementary, middle, and most of our high schools.

Last year, the superintendent's initial FY21 budget proposal, titled "Addressing the Opportunity Gap," attempted to advance many of the same equity priorities included in this year's budget. Shortly after that proposal, as you will recall, we pulled many of them back in response to the uncertainty posed by the pandemic. Our initial plan called for an increase in the school tax rate of 3 percent. We ultimately adopted a budget that had a zero tax increase.

Over this past year, however, the pandemic exacerbated the long-standing disparities between different groups of students in our schools. While we embrace our diversity as a district and city and see it as a strength, we have failed to recognize that the disparities in opportunities for our students belie the sincerity of our values.

The Board's FY22 budget, which assumes a return to full in-person learning this fall, takes steps to redress this pattern by targeting resources to the students to whom we owe a large educational debt: our Black students and other students of color.

The \$2.9 million in investments are grouped into the three budget priorities mentioned earlier. Their cost also is indicated in rounded-off numbers:

Budget Priority #1: Advancing Equity

- Continuing our pre-K expansion by increasing seats and reducing barriers: \$217,000
- Implementing elements of the Lau Plan to support our students who are English Language Learners: \$1.03 million
- Continuing to prioritize core instruction for equity and rigor through: Wabanaki and Africana Studies; a continuation of our math and literacy equity work; the implementation of our STEM plan; and development of a formative assessment strategy: \$103,000
- Increasing staff diversity and inclusion efforts by: compensating staff for identity-based work; recruiting and supporting BIPOC educators; and creating career pathways for diverse staff: \$399,000
- Operationalizing structures to enable the district to recognize and redress harassment, sexual harassment, and discrimination (including adding an ombudsman and school liaisons): \$121,000
- Making key special education investments to support students with disabilities through extending support for students with autism and adding Functional Life Skills program staffing for increased caseloads: \$414,000
- Supporting and institutionalizing the district's equity work by shifting the cost of the district's director of diversity, equity, and inclusion from philanthropic grants to the operating budget: \$119,000

Budget Priority #2: Integrating Innovation from COVID-19

- Establishing a technology integration and support position to help integrate new investments in technology: \$123,000
- Funding an outdoor learning coordinator position in order to continue and expand on this year's outdoor learning initiative into the future: \$93,000

Budget Priority #3: Rebuilding Academic and Social Emotional Foundations post COVID-19

- Creating support structures to reconnect students to learning and community by: investing in student physical and mental health (increasing nursing and social work staffing): \$273,000
- Significant summer opportunities (district, school, and community based) (Federal Coronavirus relief funding)

While many of these investments are focused on supporting our marginalized students, I want to stress that they carry benefits for all of our students. It should not have to be said that we are only as strong as a district and city as those among us who are struggling the most. But I will give a few concrete examples of how this budget impacts all students: Pre-K helps all students succeed in school and even beyond; students on the autism spectrum can be found throughout our entire student population; and many of our students have experienced mental health challenges during COVID and will benefit from having more social workers in our schools. Additionally, all our students will gain from our staff diversity efforts because having diverse teachers enhances learning. As a [Scientific American article](#) found: "Being around people who are different from us makes us more creative, more diligent and harder-working."

The district also has received \$24.4 million in various Coronavirus relief packages to date. The money is being used for a variety of needs that include 53 new staff members in one-year positions, facilities improvements, agreements with community partners to provide childcare programs for students when not in school, new technology, dedicated substitute teachers, a robust summer school program to help students reconnect to school that is district, school and community based, and for increasing in-person learning while adhering to physical distance requirements, through such purchases as tents and new furniture and equipment.

To realize an FY21 budget with no tax increase last year, \$1.3 million in Federal funding was used to pay the salaries and benefits of 20 custodians. The district plans to continue to use CRF money to fund those

positions over the next two budget years. But it is important to remember that can't continue when the federal support ends; those positions will need to return to the district's operating budget.

That situation illustrates why we can't use this temporary federal funding for other long-term budgetary needs, such as our equity-based investments. Not only does Federal COVID-related funding have limitations on the ways it can be used, but using time-limited funding for such needs as additional permanent staff positions would create more of a budgetary fiscal cliff in a couple of years when that funding ends.

The district expects to receive additional CRF funding of approximately \$18 million from the most recent pandemic relief package, which can be used through the summer of 2024. Some of that money will be used to address our need to rebuild academic and social foundations post COVID through additional extended learning opportunities such as summer school in FY23 and FY24. Also, that funding will go to support reopening school this fall, used for such needs as additional teachers and other staff if physical distancing guidelines still are in place.

On April 6th, the Superintendent proposed a participatory budgeting process for the remainder of the CRF money, in which community stakeholders would develop sustainable ideas that could include such things as improving science labs across the school system or improving Central Kitchen facilities to enhance the kind of meals students have access to. Those ideas would be vetted and voted on by stakeholders and approved by the Board. It's an intriguing proposal, and the Board is looking forward to considering it at upcoming Board meetings.

It should also be underscored that the district is receiving less state education aid in this FY22 budget. Our share of state Essential Program and Services (EPS) funding is almost \$1 million dollars lower than our FY21 EPS funding, a decrease of 5.1 percent. The decrease is largely due to the increase in the City of Portland's valuation. The EPS formula allots less state funding to communities like ours that have high property valuation, because the state expects those communities to be able to contribute their equitable share to support education.

Which brings us to the city's current revaluation, which some have pointed to as a reason for not supporting these investments in our school budget.

However, reassessment does not increase the amount of tax revenue a municipality needs; it impacts the distribution of who pays what toward that fixed amount.

Revaluation will make property taxes less regressive. The fact that we haven't done a reassessment for 15 years hurts working class and low-income members of our community. Proportionately, they carry more of the burden of property taxes.

Indeed, consider a family with a house previously valued at \$250,000, the average assessed value prior to revaluation, and whose valuation increases by 30 percent — nearly \$100,000 — which would bring it in line with the state's valuation. Because the tax rate will also drop noticeably because of the revaluation, that family would not see their school taxes increase beyond what they would increase without revaluation.

The bottom line is we need to do the revaluation AND invest in our schools.

In conclusion, the School Board strongly believes in each of these investments in this budget. We know that each one is necessary, from meeting our legal and moral obligations to our English Language Learners, to supporting and growing our staff of color. And we know that these investments are urgent.

As city leaders, together, we must reject the status quo, which is failing kids and families in our city. As city leaders, we cannot on one hand decry and on the other hand ignore the deep inequities in our city and schools. As city leaders, we must meet this moment and pass this budget and enable students of color to thrive in the same way that our white students do.

You, city councilors, get the final say on the school budget before sending it to our voters – who have consistently demonstrated their support for the importance and value of public education at the polls each year. We ask you to join us in supporting this budget and in doing so send a message that we are a community that is true to its values. Thank you.

Respectfully submitted,

Emily Figdor, Chair

Portland Board of Public Education



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March 16, 2021

Members of the Board of Public Education,

A year to the date from when the Coronavirus pandemic changed the face of our schools, city and world, I bring you the FY22 Portland Public Schools Superintendent's proposed budget. This year's budget theme is "Advancing Equity." It accelerates our commitment to putting equity at the center of our Portland Promise. Indeed, to represent this, our Portland Promise graphic has been revised to reflect this evolution in our commitments.

The Coronavirus pandemic has made indisputable the long-standing disparities that exist between different groups of students in our schools. While we relish our diversity and see it as a strength, we have failed to recognize that the disparities in opportunities for our students who are learning English, who have disabilities or are economically disadvantaged, belie the sincerity of that commitment.

This past year it became evident that government institutions – including our school system – have failed to realize their potential for creating a more inclusive, just and equitable world. This proposed FY22 budget, which assumes a return to full in-person learning this fall, takes steps to redress this pattern by targeting resources to the students to whom we owe the largest educational debt: those who are learning English, have disabilities or are alienated in our schools.

My FY21 budget proposal attempted to advance many of these same priorities. Shortly after that proposal, as you will recall, we pulled many of them back in response to the uncertainty posed by the pandemic. Our initial proposal called for an increase in the tax rate of 3%. We ultimately adopted a budget that did not increase taxes.

Prior to last year's hiatus, we had made strides toward realizing the Portland Promise. In FY19, we established that student access to challenging core content required strong uniform support orchestrated centrally by skilled and dedicated academic leaders; we also strengthened our support for our students' social-emotional development and their ability to have a meaningful relationship with a caring adult.

In FY20, we expanded on those commitments as the Board vowed to expand access to pre-kindergarten over the next four years. We also created a behavioral health continuum across our elementary, middle and most of our high schools.

Over the past few Board and Board committee meetings, we have presented the key investments that are needed to realize our equity goal of rooting out ongoing inequities in our system. The proposed budget includes \$2.9 million in investments directly linked to this work. Specifically, my budget calls for:

- Continuing to expand the district's pre-kindergarten program with two additional classrooms as part of the district's five-year pre-K expansion plan (included in the baseline budget), as well as providing transportation by adding two dedicated bus routes and increasing supervision on other bus routes, for a total of \$220,535.
- Sustaining and deepening core instruction by scaling up curriculum and professional development by supporting high school mathematics instruction and resourcing the development of Wabanaki and Africana studies curriculum, at a cost of \$103,808.
- Investing in the district's Lau plan by ensuring that our schools have the necessary ELL teachers in K-12 to enable us to establish collaboration structures to allow mainstream teachers to effectively meet the needs of their students who are English language learners within the mainstream classroom setting, while preserving the level of intensive English language learning supports that these students need; establishing a support structure for students with limited and interrupted formal educational experiences; and supporting the needs of students who are dually identified as having disabilities while also learning English as a second language, for a total of \$1,031,624.
- Establishing special education services for students with autism spectrum disorder in our middle schools and adding a classroom for students with ASD at the elementary level in response to growing numbers, for a total of \$309,458.
- Enhancing high school functional life skills services by adding a teacher and educational technician at Deering High School to support the increase in students in this program, for a total cost of \$109,867.
- Providing the resources to effectively implement the School Board's new Harassment, Sexual Harassment and Discrimination policy, at a cost of \$121,808.
- Affirming our commitment to developing our staff capacity to become an anti-racist institution by shifting the cost of our director of diversity, equity and inclusion from philanthropic grants to the district's budget, at a cost of \$120,208.
- Strengthening our hiring and support for a diverse workforce by funding a position in our Human Resources department to operationalize recruitment and affinity groups for educators of color, compensating our diverse staff appropriately for linguistic and identity-based work they perform and creating pathways to career development for our diverse staff, at a cost of \$399,647.

My proposed budget also recognizes that the pandemic has had a significant impact on the physical and mental health of our students. As part of recovering from the pandemic, the budget proposes to increase our nurse (.2 FTE) and social work staffing (3.5 FTE), for a total cost of \$274,778.

Finally, the budget reflects a commitment to incorporating innovation and new learning from the pandemic. Specifically, the proposed budget includes funding to support a position to lead the ongoing professional development and support needed to integrate our new investments in technology, for a cost of \$123,400. It also expands and extends this year's outdoor learning initiative into the future, at a cost of \$93,479.

This year's proposed budget calls for a 6.3% increase in the school portion of the tax rate. This reflects a 5% increase in expenditures resulting in a \$125.8 million budget, up \$5.9 million over last year's approved budget. More than half of the increase – \$3 million – maintains current programs and services and covers increased costs for salaries, benefits and debt service.

It requires an increased investment of \$6.99 million from local taxpayers. This results from a reduction in State Essential Program and Services of \$947,434, a 5.1% decrease from last year's State allocation to the district. This is largely due to the increase in the City of Portland's valuation as assessed by the State of Maine. We are grateful that Governor Mills' proposed budget continues to increase the percentage of school funding born by the State. Without that commitment, which reduced the State mill rate, we would have seen a much larger decrease in State funding for education in Portland.

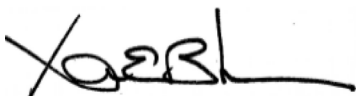
The district is fortunate to have significant federal Coronavirus-related funding. Most of the district's remaining federal funding current allocation of nearly \$6 million is being directed primarily to support one-time investments in materials, professional development and infrastructure. Some eligible costs have been shifted from the district's budget to federal funding. Additionally, the remainder of this funding – nearly \$2.5 million – is being reserved for summer programs and expanded learning to accelerate recovery from the challenges of this year.

We expect to receive additional funding from the most recent pandemic relief package approved last week. These funds are intended to support many of the same expenditures into FY23 and FY24. They are welcome and necessary as we work to steward those resources strategically into the coming budget years.

In the midst of this challenging year, there have been many bright spots. I have been humbled by the resilience and perseverance of our faculty and staff, our students and their families. They have shown incredible commitment to learning, grace through trials and a strong desire to overcome the challenges. I also have been blessed to grow professionally and personally with the School Board as we deepened our understanding of and commitment to becoming anti-racists leaders. These experiences serve as the impetus for this equity-centered budget proposal. I look forward to discussing it with you in the coming weeks.

A complete [budget timeline](#) can be found at this link on the district's website.

Sincerely,

A handwritten signature in black ink, appearing to read 'X Botana', with a long horizontal line extending to the right.

Xavier Botana, Superintendent



PORTLAND PUBLIC SCHOOLS

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Vision

All learners will be fully prepared and succeed in a diverse and ever-changing world.

Mission

The Portland Public Schools are responsible for ensuring a challenging, relevant, and joyful education that empowers every learner to make a difference in the world. We build relationships among families, educators, and the community to promote the healthy development and academic achievement of every learner.

Goals

Goal 1 – Achievement - All PPS students will be prepared for college and career and empowered to pursue a productive postsecondary path.

Goal 2 – Whole Student - All PPS students will develop the skills, habits, and mindsets they need to engage in and contribute to our diverse city and ever-changing world.

Goal 3 – Equity - PPS is vigilant in supporting each and every student's particular path to achieving high standards, rooting out systemic or ongoing inequities.

Goal 4 – People - PPS attracts, supports and retains talented and diverse people who use their strengths to achieve our shared goals.

**Portland Public Schools
FY2022 Board of Education Recommended Budget**

April 13, 2021

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Portland Public Schools
FY2022 Summary Revenue Budget
General, Adult Ed, and Food Services Funds
Board of Education Recommended Budget
April 13, 2021

	FY20 Actual	FY21 Approved	FY22 Supt Recommended	FY22 Fin Comm Recommended	FY22 Board Recommended	\$ +/- v FY21	% +/- v FY21
Local Revenue (non-tax)							
General	\$ 470,344	\$ 420,500	\$ 420,500	\$ 420,500	\$ 420,500		
Adult Ed	116,374	190,000	179,849	179,849	179,241		
Food Services	351,721	415,877	393,517	393,517	393,517		
Total Local Revenue	938,440	1,026,377	993,866	993,866	993,258	\$ (33,119)	-3.2%
State Revenue							
EPS	14,251,970	15,223,289	14,364,498	14,364,498	14,454,060		
Debt Service Reimb	3,559,926	3,453,482	3,364,840	3,364,840	3,364,840		
Other	228,379	269,500	262,747	262,747	262,747		
Adult Ed	526,687	609,742	592,998	592,998	592,998		
Food Services	49,549	51,885	51,885	51,885	51,885		
Total State Revenue	18,616,511	19,607,898	18,636,968	18,636,968	18,726,530	(881,368)	-4.5%
Federal Revenue							
General	477,545	1,125,000	1,140,900	1,140,900	1,140,900		
Food Services	2,997,952	2,935,325	2,941,606	2,941,606	2,941,606		
Total Federal Revenue	3,475,498	4,060,325	4,082,506	4,082,506	4,082,506	22,181	0.5%
Total Non-tax Revenue	\$ 23,030,449	\$ 24,694,600	\$ 23,713,340	\$ 23,713,340	\$ 23,802,294	\$ (892,306)	-3.6%
Use of Fund Balance							
General	-	500,000	500,000	500,000	500,000		
Food Services	-	310,000	250,000	250,000	250,000		
Adult Education	-	19,333	20,000	20,000	20,000		
	-	829,333	770,000	770,000	770,000		
Property Taxes							
General Education	91,502,259	92,551,184	99,332,772	99,332,772	98,612,770		
Adult Education	1,718,445	1,717,219	1,793,743	1,793,743	1,783,513		
Food Services	124,435	70,341	205,905	205,905	186,123		
Total Property Tax	93,345,139	94,338,744	101,332,420	101,332,420	100,582,406	6,243,662	6.6%
Total Revenue	\$ 116,375,588	\$ 119,862,677	\$ 125,815,760	\$ 125,815,760	\$ 125,154,700	\$ 5,292,023	4.4%

Portland Public Schools
FY2022 Detail Revenue Budget
General, Adult Ed, and Food Services Funds
Board of Education Recommended Budget
April 13, 2021

	FY20 Actual	FY21 Approved	FY22 Supt Recommended	FY22 Fin Comm Recommended	FY22 Board Recommended	\$ +/- v FY21	% +/- v FY21
GENERAL FUND							
LOCAL REVENUE							
REQUIRED LOCAL SHARE (tax levy)	\$ 70,510,825	\$ 74,271,401	\$ 77,010,122	\$ 77,010,122	\$ 77,010,122	\$ 2,738,721	3.7%
LOCAL ONLY DEBT SERVICE (tax levy)	577,882	392,289	385,252	385,252	385,252	(7,037)	-1.8%
ADDITIONAL LOCAL FUNDS (tax levy)	20,413,552	17,887,494	21,937,398	21,937,398	21,217,396	3,329,902	18.6%
TUITION PUBLIC K-8	142,796	140,000	140,000	140,000	140,000	-	0.0%
TUITION PUBLIC 9-12	102,871	100,000	100,000	100,000	100,000	-	0.0%
SUMMER SCH TUITION 9-12	9,540	10,000	10,000	10,000	10,000	-	0.0%
TRANSPORT - OTHER ORG	75,035	90,000	90,000	90,000	90,000	-	0.0%
INTEREST ON INVESTMENTS	3,000	3,000	3,000	3,000	3,000	-	0.0%
ADMISSIONS 9-12	8,040	15,000	15,000	15,000	15,000	-	0.0%
BUILDING RENTALS	45,083	52,000	52,000	52,000	52,000	-	0.0%
MISC LOCAL REVENUE	1,896	10,000	10,000	10,000	10,000	-	0.0%
SPED REVENUE/OTHER LOC GOV	80,064	-	-	-	-	-	0.0%
MISC SALES & REFUNDS	20	500	500	500	500	-	0.0%
PROCEEDS FROM DISPOSAL OF BUSES	2,000	-	-	-	-	-	0.0%
TOTAL LOCAL	91,972,603	92,971,684	99,753,272	99,753,272	99,033,270	6,061,586	6.5%
STATE REVENUE							
STATE SHARE EPS (State Subsidy)	14,251,970	15,223,289	14,364,498	14,364,498	14,454,060	(769,229)	-5.1%
STATE REIMB. DEBT SERVICE	3,559,926	3,453,482	3,364,840	3,364,840	3,364,840	(88,642)	-2.6%
STATE AGENCY CLIENT	192,475	220,000	220,000	220,000	220,000	-	0.0%
NAT'L BOARD - SALARY SUPLMNT	35,904	49,500	42,747	42,747	42,747	(6,753)	-13.6%
TOTAL STATE	18,040,275	18,946,271	17,992,085	17,992,085	18,081,647	(864,624)	-4.6%
FEDERAL REVENUE							
MAINECARE MEDICAID REIMB	428,198	1,670,000	1,690,900	1,690,900	1,690,900	20,900	1.3%
SEED WITHHOLDING	-	(700,000)	(700,000)	(700,000)	(700,000)	-	0.0%
FEDERAL IMPACT AID	49,347	55,000	50,000	50,000	50,000	(5,000)	-9.1%
INDIRECT COST RECOVERY	-	100,000	100,000	100,000	100,000	-	0.0%
TOTAL FEDERAL	477,545	1,125,000	1,140,900	1,140,900	1,140,900	15,900	1.4%
TOTAL GENERAL FUND	110,490,424	113,042,955	118,886,257	118,886,257	118,255,817	5,212,862	4.6%
USE OF FUND BALANCE	-	500,000	500,000	500,000	500,000	-	0.0%
TOTAL GENERAL FUND REVENUE & FUND BALANCE	\$ 110,490,424	\$ 113,542,955	\$ 119,386,257	\$ 119,386,257	\$ 118,755,817	\$ 5,212,862	4.6%
ADULT EDUCATION							
AE LOCAL REVENUE							
LOCAL FUNDS (tax levy)	\$ 1,718,445	\$ 1,717,219	\$ 1,793,743	\$ 1,793,743	\$ 1,783,513	\$ 66,294	3.9%
TUITION-INDIV-ENRICHMT	58,316	130,000	119,849	119,849	119,241	(10,759)	-8.3%
TUITION-INDIV-VOC	29,561	40,000	40,000	40,000	40,000	-	0.0%
TUITION-OTHER-ACADEMIC	28,498	20,000	20,000	20,000	20,000	-	0.0%
FUND TRANSFERS	-	-	-	-	-	-	0.0%
TOTAL LOCAL	1,834,819	1,907,219	1,973,592	1,973,592	1,962,754	55,535	2.9%
AE STATE REVENUE							
STATE SUBSIDY	526,687	609,742	592,998	592,998	592,998	(16,744)	-2.7%
TOTAL STATE	526,687	609,742	592,998	592,998	592,998	(16,744)	-2.7%
USE OF FUND BALANCE	-	19,333	20,000	20,000	20,000	667	3.5%
TOTAL ADULT EDUCATION REVENUE	\$ 2,361,506	\$ 2,536,294	\$ 2,586,590	\$ 2,586,590	\$ 2,575,752	\$ 39,458	1.6%

Portland Public Schools
FY2022 Detail Revenue Budget
General, Adult Ed, and Food Services Funds
Board of Education Recommended Budget
April 13, 2021

	FY20 Actual	FY21 Approved	FY22 Supt Recommended	FY22 Fin Comm Recommended	FY22 Board Recommended	\$ +/- v FY21	% +/- v FY21
FOOD SERVICE							
FS LOCAL REVENUE							
LOCAL FUNDS (tax levy)	\$ 124,435	\$ 70,341	\$ 205,905	\$ 205,905	\$ 186,123	\$ 115,782	164.6%
DAILY SALES - LUNCH	229,823	292,063	274,517	274,517	274,517	(17,546)	-6.0%
DAILY SALES NON REIM	78,259	104,814	100,000	100,000	100,000	(4,814)	-4.6%
SPECIAL FUNCTIONS	35,505	10,000	10,000	10,000	10,000	-	0.0%
BUILDING RENTALS	6,000	6,000	6,000	6,000	6,000	-	0.0%
MISC REFUNDS	2,134	3,000	3,000	3,000	3,000	-	0.0%
TOTAL LOCAL	476,156	486,218	599,422	599,422	579,640	93,422	19.2%
FS STATE REVENUE							
STATE REIMBURSEMENT	49,549	51,885	51,885	51,885	51,885	-	0.0%
TOTAL STATE	49,549	51,885	51,885	51,885	51,885	-	0.0%
FS FEDERAL REVENUE							
AFTER SCHL SNACK	3,388	3,760	1,920	1,920	1,920	(1,840)	-48.9%
SUMMER FOOD PROG	456,237	154,662	100,000	100,000	100,000	(54,662)	-35.3%
PERFORMNC-BASED LUNCH	25,175	38,247	38,247	38,247	38,247	-	0.0%
REIMB LUNCH - REGULAR	122,279	185,770	191,233	191,233	191,233	5,463	2.9%
REIMB LUNCH - REDUCED	45,778	61,496	63,553	63,553	63,553	2,057	3.3%
REIMB LUNCH - FREE	812,908	1,251,259	1,287,703	1,287,703	1,287,703	36,444	2.9%
REIMB BREAKFAST	501,786	762,368	784,339	784,339	784,339	21,971	2.9%
PAYMTS IN LIEU OF COMM	182,566	198,063	202,161	202,161	202,161	4,098	2.1%
FRESH FRUITS AND VEGGIES	50,813	79,700	72,450	72,450	72,450	(7,250)	-9.1%
CHILD/ADULT CARE FOOD PRGM	124,600	200,000	200,000	200,000	200,000	-	0.0%
TRANSFER FROM GENERAL FUND	672,394	-	-	-	-	-	0.0%
PROCEEDS FM PROPERTY DISPOSAL	27	-	-	-	-	-	0.0%
TOTAL FEDERAL	2,997,952	2,935,325	2,941,606	2,941,606	2,941,606	6,281	0.2%
USE OF FUND BALANCE	-	310,000	250,000	250,000	250,000	(60,000)	-19.4%
TOTAL FOOD SERVICE REVENUE	\$ 3,523,658	\$ 3,783,428	\$ 3,842,913	\$ 3,842,913	\$ 3,823,131	\$ 39,703	1.0%
TOTAL REVENUE AND OTHER FUNDING SOURCES							
	\$ 116,375,588	\$ 119,862,677	\$ 125,815,760	\$ 125,815,760	\$ 125,154,700	\$ 5,292,023	4.4%

Portland Public Schools
FY2022 Summary Expenditure Budget
General, Adult Ed, and Food Services Funds
Board of Education Recommended Budget
April 13, 2021

	FY20 Actual	FY21 Approved	FY22 Supt Recommended	FY22 Fin Comm Recommended	FY22 Board Recommended	\$ +/- v FY21	% +/- v FY21
Wages							
Regular	\$ 65,954,066	\$ 67,529,023	\$ 71,262,140	\$ 71,262,140	\$ 71,262,140		
Temp/Sub/Tutor/OT	2,256,048	2,326,876	2,326,225	2,326,225	2,326,225		
Add pay/Stipends	2,319,250	2,454,918	2,562,380	2,562,380	2,562,380		
<i>Total Wages</i>	70,529,364	72,310,817	76,150,745	76,150,745	76,150,745	\$ 3,839,928	5.3%
Benefits							
Health	15,473,475	16,000,018	17,067,858	17,067,858	16,406,798		
Retirement	3,512,180	3,620,217	3,675,096	3,675,096	3,675,096		
All other	2,391,111	2,605,479	2,814,771	2,814,771	2,814,771		
<i>Total Benefits</i>	21,376,767	22,225,714	23,557,725	23,557,725	22,896,665	670,951	3.0%
Contracted Services							
Professional & Tech. Svcs	1,475,344	1,581,429	1,532,067	1,532,067	1,532,067		
Employee Training/Dev	348,774	532,868	523,220	523,220	523,220		
SPED Contracted Svcs	464,391	483,228	513,458	513,458	513,458		
Student Transportation	185,366	345,000	345,000	345,000	345,000		
Tuition	748,799	933,566	980,676	980,676	980,676		
Legal Services	150,212	150,000	150,000	150,000	150,000		
Water & Sewer	131,090	177,590	197,230	197,230	197,230		
Repair & Maintenance	2,576,923	2,836,343	2,794,566	2,794,566	2,794,566		
Rentals	322,805	378,230	381,130	381,130	381,130		
Loans/Leases	244,334	239,600	46,000	46,000	46,000		
Liability Insurance	436,532	521,924	603,719	603,719	603,719		
Other Services	661,046	815,954	825,045	825,045	825,045		
<i>Total Contracted Services</i>	7,745,615	8,995,732	8,892,111	8,892,111	8,892,111	(103,621)	-1.2%
Supplies							
Education Supplies	1,000,531	1,132,315	1,128,035	1,128,035	1,128,035		
Tech Related Supplies	72,533	146,770	142,080	142,080	142,080		
General Supplies	626,855	698,883	699,684	699,684	699,684		
Custodial Supplies	281,375	240,475	240,475	240,475	240,475		
Software Licenses	423,926	548,555	585,995	585,995	585,995		
Utilities	1,854,633	2,279,760	2,147,562	2,147,562	2,147,562		
Gasoline	58,523	127,082	127,082	127,082	127,082		
Food/Non-food supplies	1,368,593	1,695,360	1,695,360	1,695,360	1,695,360		
<i>Total Supplies</i>	5,686,971	6,869,200	6,766,273	6,766,273	6,766,273	(102,927)	-1.5%
Other Costs							
Field Trip Transportation	264,705	347,111	334,921	334,921	334,921		
Miscellaneous	1,925,938	374,709	357,232	357,232	357,232		
Capital	241,002	315,950	201,675	201,675	201,675		
<i>Total Other Costs</i>	2,431,644	1,037,770	893,828	893,828	893,828	(143,942)	-13.9%
Debt Service							
Bond DS	7,879,775	8,423,444	9,555,078	9,555,078	9,555,078	1,131,634	13.4%
Total Expenditures	\$ 115,650,135	\$ 119,862,677	\$ 125,815,760	\$ 125,815,760	\$ 125,154,700	\$ 5,292,023	4.4%

Portland Public Schools
FY2022 Detail Expenditure Budget
Board of Education Recommended Budget
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	FY20 Actual	FY21 Approved	FY22 Supt Recommended	FY22 Fin Comm Recommended	FY22 Board Recommended	\$ +/- v FY21	% +/- v FY21
SALARIES & BENEFITS							
<i>Regular Salaries</i>							
PROFESSIONAL SALARY	\$ 44,270,984	\$ 45,977,764	\$ 48,341,267	\$ 48,341,267	\$ 48,341,267	\$ 2,363,503	5.1%
INSTRUCTIONAL AIDE/ASST	5,617,192	5,952,091	6,326,005	6,326,005	6,326,005	373,914	6.3%
ADMINISTRATOR/ REG SUPPORT	16,065,889	15,599,168	16,594,868	16,594,868	16,594,868	995,700	6.4%
Total Regular Salaries	65,954,066	67,529,023	71,262,140	71,262,140	71,262,140	3,733,117	5.5%
<i>Temporary Salaries</i>							
TEMPORARY SALARY	837,446	1,013,630	1,011,528	1,011,528	1,011,528	(2,102)	-0.2%
TUTOR	30,529	46,703	48,104	48,104	48,104	1,401	3.0%
SUBSTITUTE	1,120,363	1,116,043	1,116,043	1,116,043	1,116,043	-	0.0%
TEACHER ADDITIONAL PAY	69,095	114,799	106,291	106,291	106,291	(8,508)	-7.4%
AIDE/ASST OVERTIME	277	-	-	-	-	-	0.0%
REGULAR SUPPORT OVERTIME	267,433	150,500	150,550	150,550	150,550	50	0.0%
STIPEND/DIFFERENTIAL	1,558,884	1,675,399	1,791,369	1,791,369	1,791,369	115,970	6.9%
STIPEND-RETIREMENT SICK	677,863	640,000	640,000	640,000	640,000	-	0.0%
STIPEND/OTHER	13,408	24,720	24,720	24,720	24,720	-	0.0%
Total Temporary Salaries	4,575,298	4,781,794	4,888,605	4,888,605	4,888,605	106,811	2.2%
Total Salaries	70,529,364	72,310,817	76,150,745	76,150,745	76,150,745	3,839,928	5.3%
<i>Benefits</i>							
HEALTH INSURANCE	15,473,475	16,000,018	17,067,858	17,067,858	16,406,798	406,780	2.5%
MEDICARE	970,082	1,049,136	1,107,959	1,107,959	1,107,959	58,823	5.6%
RETIREMENT	3,512,180	3,620,217	3,675,096	3,675,096	3,675,096	54,879	1.5%
TUITION REIMBURSEMENT	225,064	210,000	269,520	269,520	269,520	59,520	28.3%
WORKER'S COMP	509,058	599,865	599,865	599,865	599,865	-	0.0%
ALL OTHER	686,907	746,478	837,427	837,427	837,427	90,949	12.2%
Total Benefits	21,376,767	22,225,714	23,557,725	23,557,725	22,896,665	670,951	3.0%
TOTAL SALARIES & BENEFITS	91,906,131	94,536,531	99,708,470	99,708,470	99,047,410	4,510,879	4.8%
CONTRACTED SERVICES							
PURCHASED PROF & TECH SVC	1,400,344	1,441,429	1,392,067	1,392,067	1,392,067	(49,362)	-3.4%
CONTRACTUAL PRE-K	75,000	140,000	140,000	140,000	140,000	-	0.0%
EMPLOYEE TRAIN & DEV SVCS	348,774	532,868	523,220	523,220	523,220	(9,648)	-1.8%
OTHER PROFESIONNAL SVCS	10,636	15,000	17,000	17,000	17,000	2,000	13.3%
SECURITY	104,239	161,067	161,067	161,067	161,067	-	0.0%
ALARMS	4,050	4,325	4,325	4,325	4,325	-	0.0%
ARCHITECT/ENGINEER - NSA	22,682	20,000	20,000	20,000	20,000	-	0.0%
ADULT ED CONTRACTED SVCS	230	6,000	6,000	6,000	6,000	-	0.0%
SPEC ED CONTRACTED SVCS	464,391	483,228	513,458	513,458	513,458	30,230	6.3%
LEGAL SERVICES	150,212	150,000	150,000	150,000	150,000	-	0.0%
WATER	41,302	50,740	55,624	55,624	55,624	4,884	9.6%
SEWER	89,788	126,850	141,606	141,606	141,606	14,756	11.6%
REPAIR AND MAINT SVCS	1,059,913	1,217,466	1,079,762	1,079,762	1,079,762	(137,704)	-11.3%
HVAC MAINTENANCE	534,024	517,703	595,514	595,514	595,514	77,811	15.0%
MOWING/PLOWING/FIELDMAINT	566,297	610,766	610,766	610,766	610,766	-	0.0%
ASBESTOS/MOLD SVCS	15,379	20,000	20,000	20,000	20,000	-	0.0%
VEHICLE & EQUIPMT REPAIR	25,979	26,000	31,000	31,000	31,000	5,000	19.2%
WASTE DISPOSAL SERVICES	106,366	101,126	114,242	114,242	114,242	13,116	13.0%
RECYCLING SERVICES	111,676	122,040	122,040	122,040	122,040	-	0.0%
HAZ WASTE DISPOSAL SVCS	-	8,000	8,000	8,000	8,000	-	0.0%

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Board of Education Recommended Budget
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	FY20 Actual	FY21 Approved	FY22 Supt Recommended	FY22 Fin Comm Recommended	FY22 Board Recommended	\$ +/- v FY21	% +/- v FY21
PEST MGMT SERVICES	16,157	17,850	17,850	17,850	17,850	-	0.0%
FIRE EXTINGUISHER MAINT SVCS	10,162	10,000	10,000	10,000	10,000	-	0.0%
RENTALS	322,805	378,230	381,130	381,130	381,130	2,900	0.8%
COMPUTER LEASE	238,533	239,600	46,000	46,000	46,000	(193,600)	-80.8%
LEASES-NOT DOE APPROVED	5,800	-				-	0.0%
OTHER PURCHASED SERVICES	953	1,450	1,360	1,360	1,360	(90)	-6.2%
STUDENT TRANSPORT SVCS	-	250	250	250	250	-	0.0%
STUDENT TRANS PURCH-PRIV	181,499	315,000	315,000	315,000	315,000	-	0.0%
STUDENT TRANS/PRIV-SPED OOD	309	15,000	15,000	15,000	15,000	-	0.0%
STUDENT TRANS/PRIV-HOMELESS	3,558	15,000	15,000	15,000	15,000	-	0.0%
INSURANCE-GEN LIABILITY	436,532	521,924	603,719	603,719	603,719	81,795	15.7%
POSTAGE	60,756	75,763	71,279	71,279	71,279	(4,484)	-5.9%
PHONE	173,369	146,652	158,052	158,052	158,052	11,400	7.8%
INTERNET CONNECTIVITY	51,576	52,426	52,426	52,426	52,426	-	0.0%
EBOOKS &ONLINE SUBSCRPTNS	32,811	31,219	37,634	37,634	37,634	6,415	20.5%
ADVERTISING	4,524	16,000	15,750	15,750	15,750	(250)	-1.6%
ADULT ED ADVERTISING	15,395	25,000	25,000	25,000	25,000	-	0.0%
PRINTING/BINDING	27,150	52,252	57,743	57,743	57,743	5,491	10.5%
PHOTOCOPYING	136,809	157,800	157,800	157,800	157,800	-	0.0%
TUITION TO IN-STATE SAU	125,940	110,550	122,510	122,510	122,510	11,960	10.8%
TUITION TO PRIVATE SOURCE	607,594	808,016	843,166	843,166	843,166	35,150	4.4%
TUITION TO POST-SECONDARY	15,265	15,000	15,000	15,000	15,000	-	0.0%
STAFF TRAVEL	146,840	235,942	224,551	224,551	224,551	(11,391)	-4.8%
ADULT ED TRAVEL-STATE MTG	-	200	200	200	200	-	0.0%
TOTAL CONTRACTED SERVICES	7,745,615	8,995,732	8,892,111	8,892,111	8,892,111	(103,621)	-1.2%
SUPPLIES							
GENERAL SUPPLIES	626,855	698,883	699,684	699,684	699,684	801	0.1%
CUSTODIAL SUPPLIES	281,375	240,475	240,475	240,475	240,475	-	0.0%
INSTRUCTIONAL SUPPLIES	604,542	658,556	677,483	677,483	677,483	18,927	2.9%
NATURAL GAS	910,323	1,062,000	943,800	943,800	943,800	(118,200)	-11.1%
ELECTRICITY	891,162	1,131,060	1,117,062	1,117,062	1,117,062	(13,998)	-1.2%
BOTTLED GAS	9,632	19,700	19,700	19,700	19,700	-	0.0%
OIL	43,516	67,000	67,000	67,000	67,000	-	0.0%
GASOLINE	58,523	127,082	127,082	127,082	127,082	-	0.0%
FOOD	1,244,557	1,549,283	1,549,283	1,549,283	1,549,283	-	0.0%
NON-FOOD SUPPLIES	124,036	146,077	146,077	146,077	146,077	-	0.0%
BOOKS/PERIODICALS	394,892	467,014	445,657	445,657	445,657	(21,357)	-4.6%
TECH-RELATED SUPPLIES	72,533	146,770	142,080	142,080	142,080	(4,690)	-3.2%
SOFTWARE LICENSES	423,926	548,555	585,995	585,995	585,995	37,440	6.8%
AUDIOVISUAL SUPPLIES	1,097	6,745	4,895	4,895	4,895	(1,850)	-27.4%
TOTAL SUPPLIES	5,686,971	6,869,200	6,766,273	6,766,273	6,766,273	(102,927)	-1.5%
MISCELLANEOUS							
DUES AND FEES	137,283	171,584	181,230	181,230	181,230	9,646	5.6%
BANK FEES	639	3,000	2,000	2,000	2,000	(1,000)	-33.3%
MAINE STATE BILLING FEES	31,555	68,452	68,452	68,452	68,452	-	0.0%
SCHOOL BOARD CONF FEES	-	2,000	2,000	2,000	2,000	-	0.0%
BAD DEBT	5,466	-	-	-	-	-	0.0%
FIELD TRIP TRANSPORTATION	264,705	347,111	334,921	334,921	334,921	(12,190)	-3.5%

Portland Public Schools
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Board of Education Recommended Budget
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	FY20 Actual	FY21 Approved	FY22 Supt Recommended	FY22 Fin Comm Recommended	FY22 Board Recommended	\$ +/- v FY21	% +/- v FY21
MISC EXPENDITURES	1,364	8,673	7,550	7,550	7,550	(1,123)	-12.9%
OTHER ITEMS	9,030	96,000	96,000	96,000	96,000	-	0.0%
FUND TRANSFERS OUT	1,740,602	25,000	-	-	-	(25,000)	-100.0%
TOTAL MISCELLANEOUS	2,190,642	721,820	692,153	692,153	692,153	(29,667)	-4.1%
CAPITAL EQUIPMENT							
EQUIPMENT > \$10,000	67,381	109,000	64,000	64,000	64,000	(45,000)	-41.3%
EQUIPMENT < \$10,000	-	11,000	10,000	10,000	10,000	(1,000)	-9.1%
TECH-RELATED EQUIP < \$10,000	82,621	195,950	127,675	127,675	127,675	(68,275)	-34.8%
STUDENT TRANS. VEHICLES	91,000	-				-	0.0%
TOTAL CAPITAL EQUIPMENT	241,002	315,950	201,675	201,675	201,675	(114,275)	-36.2%
DEBT SERVICE							
DEBT SERVICE - OTHER	7,834,449	8,382,169	9,200,132	9,200,132	9,200,132	817,963	9.8%
DEBT SERVICE - BUSES	31,343	30,039	21,388	21,388	21,388	(8,651)	-28.8%
DEBT SERVICE - TECHNOLOGY	13,983	11,236	8,558	8,558	8,558	(2,678)	-23.8%
BOND ISSUANCE	-	-	325,000	325,000	325,000	325,000	100.0%
TOTAL DEBT SERVICE	7,879,775	8,423,444	9,555,078	9,555,078	9,555,078	1,131,634	13.4%
TOTAL EXPENDITURES	\$ 115,650,135	\$ 119,862,677	\$ 125,815,760	\$ 125,815,760	\$ 125,154,700	\$ 5,292,023	4.4%

Portland Public Schools
Board of Education Recommended Budget
FY2022 Expenditures by State Budget Categories
April 13, 2021

State Budget Category	FY20 Actual	FY21 Approved	FY22 Supt Recommended	FY22 Fin Comm Recommended	FY22 Board Recommended	\$ +/- v FY21	% +/- v FY21
1. Regular Instruction	\$ 45,734,596	\$ 47,816,535	\$ 49,012,977	\$ 49,012,977	\$ 48,757,638	\$ 941,103	2.0%
2. Special Ed. Instruction	17,215,740	18,240,094	19,480,692	19,480,692	19,318,601	1,078,507	5.9%
3. CTE (Voc.) Instruction	3,169,812	3,224,162	3,242,859	3,242,859	3,224,795	633	0.0%
4. Other Instruction	2,018,971	2,322,625	2,232,342	2,232,342	2,229,348	(93,277)	-4.0%
5. Student & Staff Support	10,035,285	10,548,935	12,049,369	12,049,369	11,987,053	1,438,118	13.6%
6. System Administration	3,804,809	4,238,092	4,739,437	4,739,437	4,717,328	479,236	11.3%
7. School Administration	5,691,923	5,736,533	5,928,915	5,928,915	5,895,946	159,413	2.8%
8. Transportation & Buses	3,000,509	3,349,809	3,633,282	3,633,282	3,600,985	251,176	7.5%
9. Facilities Maintenance	12,096,272	11,549,622	12,463,403	12,463,403	12,422,367	872,745	7.6%
10. Debt Service	6,194,685	6,016,698	6,041,774	6,041,774	6,041,774	25,076	0.4%
11. All Other Expenditures	1,076,146	499,850	561,207	561,207	559,982	60,132	12.0%
Total General Fund	\$ 110,038,749	\$ 113,542,955	\$ 119,386,257	\$ 119,386,257	\$ 118,755,817	\$ 5,212,862	4.6%
Adult Education	2,336,891	2,536,294	2,586,590	2,586,590	2,575,752	39,458	1.6%
Food Service	3,274,496	3,783,428	3,842,913	3,842,913	3,823,131	39,703	1.0%
Total	\$ 115,650,135	\$ 119,862,677	\$ 125,815,760	\$ 125,815,760	\$ 125,154,700	\$ 5,292,023	4.4%

Portland Public Schools
Board of Education Recommended Budget
FY2022 Cost Center Summary - Expenditure
April 13, 2021

Cost Center		FY20 Actual	FY21 Approved	FY22 Recommended	\$ +/-(-)	% +/-
Elem.	Cliff Island	\$ 128,062	\$ 135,255	\$ 140,947	\$ 5,692	4.2%
	East End	4,730,969	5,014,739	5,288,812	274,073	5.5%
	Longfellow	3,100,783	3,090,465	3,230,993	140,528	4.5%
	Lyseth	4,648,336	5,321,251	6,008,654	687,403	12.9% *
	Ocean Avenue	4,951,704	5,218,617	5,218,472	(145)	0.0%
	Peaks Island	842,214	941,283	965,610	24,327	2.6%
	Presumpscot	2,767,226	2,806,896	3,126,498	319,602	11.4%
	Reiche	4,525,935	4,511,077	4,907,164	396,087	8.8%
	Rowe	4,866,320	4,699,697	4,897,935	198,238	4.2%
	Talbot	5,994,915	6,090,931	6,090,684	(247)	0.0%
Middle	King	6,010,584	6,413,835	6,626,985	213,150	3.3%
	Lincoln	5,830,827	6,093,379	6,312,134	218,755	3.6%
	Moore	6,301,055	6,625,893	7,332,983	707,090	10.7%
High	Portland	9,409,634	9,818,382	9,973,519	155,137	1.6%
	Deering	9,856,111	10,109,435	10,480,746	371,311	3.7%
	Casco Bay	3,334,007	3,574,834	3,637,919	63,085	1.8%
	PATHS	3,169,812	3,224,162	3,224,795	633	0.0%
Other	Special Education	2,406,593	2,597,163	2,745,733	148,570	5.7% **
	Summer School	32,170	17,187	-	(17,187)	-100.0%
	Breathe Program	1,879,077	1,918,033	417,737	(1,500,296)	-78.2% ***
	Communications Office	284,695	270,750	297,056	26,306	9.7%
	School Board	205,207	394,886	403,812	8,926	2.3%
	Superintendent	632,974	639,264	633,339	(5,925)	-0.9%
	Assistant Superintendent	224,029	257,139	388,956	131,817	51.3%
	Finance	1,734,606	1,224,952	1,260,583	35,631	2.9%
	Debt Service	6,194,685	6,016,698	6,041,774	25,076	0.4%
	Human Resources	1,037,282	951,986	1,260,773	308,787	32.4%
	District-wide benefits	643,105	769,865	769,865	-	0.0%
	Facilities Department	6,033,640	5,322,768	5,887,381	564,613	10.6% ****
	IT Department	1,660,892	1,863,868	1,822,081	(41,787)	-2.2%
	MultiLingual/District ELL Prgms	1,575,825	1,600,263	2,736,849	1,136,586	71.0% *****
	Department of Academics	1,723,175	1,781,162	2,214,854	433,692	24.3%
	District-wide PreK	182,735	647,931	546,263	(101,668)	-15.7% ***
	Transportation Services	3,119,566	3,578,909	3,863,911	285,002	8.0%
Total General Fund		\$ 110,038,749	\$ 113,542,955	\$ 118,755,817	\$ 5,212,862	4.6%
Adult Education		2,336,891	2,536,294	2,575,752	39,458	1.6%
Food Service		3,274,496	3,783,428	3,823,131	39,703	1.0%
Total		\$ 115,650,135	\$ 119,862,677	\$ 125,154,700	\$ 5,292,023	4.4%

*Includes \$1,284,121 in debt service for Lyseth school improvements

**The majority of this budget is located in school cost centers

***FTEs previously budgeted centrally in Central Breathe and PreK Cost Center now budgeted in schools

****Includes an increase of \$592,051 in debt service categorized in the Facilities cost center per state requirements.

*****Increase includes entire proposed ELL programs investment of \$1,031,625.

Portland Public Schools
Board of Education Recommended Budget
FY2022 Tax Rate Computation
April 13, 2021

	General Fund		Food Service		Adult Ed		TOTAL
Total Expenditures	\$	118,755,817	\$	3,823,131	\$	2,575,752	\$ 125,154,700
Less: General Revenue		(1,824,147)		(3,387,008)		(772,239)	(5,983,394)
State EPS		(14,454,060)					(14,454,060)
State reimbursed Debt Svc		(3,364,840)					(3,364,840)
Use of Fund Balance per Policy DA		(500,000)		(250,000)		(20,000)	(770,000)
Tax Levy	\$	98,612,770	\$	186,123	\$	1,783,513	\$ 100,582,406
<i>Valuation</i>		8,155,000,000					
Tax Rate:							
FY22	\$	12.09	\$	0.02	\$	0.22	\$ 12.33
FY21	\$	11.47	\$	0.01	\$	0.21	\$ 11.69
<i>\$ Increase</i>	\$	0.624	\$	0.014	\$	0.006	\$ 0.644
<i>% Increase</i>		5.44%		161.84%		2.78%	5.51%

Portland Public Schools
Board of Education Recommended Budget
FY22 Comparative Tax Levy Summary
April 13, 2021

	FY20	FY21	FY22	\$ +/-	% +/-
<i>Food Service</i>					
Expenditures	\$ 3,772,269	\$ 3,783,428	\$ 3,823,131	\$ 39,703	1.0%
Revenue	(3,647,824)	(3,713,087)	(3,637,008)	76,079	-2.0%
Tax Levy	124,445	70,341	186,123	115,782	164.6%
<i>Adult Ed</i>					
Expenditures	2,432,506	2,536,294	2,575,752	39,458	1.6%
Revenue	(714,071)	(819,075)	(792,239)	26,836	-3.3%
Tax Levy	1,718,435	1,717,219	1,783,513	66,294	3.9%
<i>General Fund</i>					
Expenditures	111,184,495	113,542,955	118,755,817	5,212,862	4.6%
Revenue	(19,682,237)	(20,991,771)	(20,143,047)	848,724	-4.0%
Tax Levy	91,502,258	92,551,184	98,612,770	6,061,586	6.5%
<i>Total</i>					
Expenditures	117,389,270	119,862,677	125,154,700	5,292,023	4.4%
Revenue	(24,044,132)	(25,523,933)	(24,572,294)	951,639	-3.7%
Tax Levy	\$ 93,345,138	\$ 94,338,744	\$ 100,582,406	\$ 6,243,662	6.6%

Portland Public Schools
Board of Education Recommended Budget
FY21 to FY22 Comparative Staffing--Locally Funded
April 13, 2021

Location	<u>Student Enrollment</u>		<u>Teachers (PEA)</u>		<u>Ed Techs</u>		<u>Principals (PAA)</u>		<u>Support Staff (BASE)^</u>		<u>Admin & Support (Non-union)</u>		<u>Total</u>		Diff.
	10/1/2019	10/1/2020	FY21	FY22	FY21	FY22	FY21	FY22	FY21	FY22	FY21	FY22	FY21	FY22	
Cliff Island Elementary	5	3	1.40	1.40	-	-	-	-	0.25	0.25	-	-	1.65	1.65	-
East End Community	419	423	38.18	44.68	16.79	18.29	2.00	2.00	6.00	4.00	0.18	0.18	63.14	69.15	6.01
Longfellow Elementary	327	295	27.86	27.86	4.09	4.09	1.50	1.50	1.50	4.00	0.18	0.18	35.12	37.62	2.50
Lyseth Elementary	511	496	38.79	42.99	8.00	10.00	2.00	2.00	2.00	2.00	0.18	0.18	50.97	57.17	6.20
Ocean Avenue Elem.	341	336	39.28	39.28	23.29	24.79	2.00	2.00	6.00	3.00	0.18	0.18	70.74	69.24	-1.50
Peaks Island Elem.	40	33	6.90	6.80	2.00	2.00			2.50	2.50	0.18	0.18	11.58	11.48	-0.10
Presumpscot Elem.	271	247	24.53	27.53	5.00	5.50	1.00	1.00	3.00	3.00	0.18	0.18	33.71	37.21	3.50
Reiche Elementary	446	394	39.15	43.35	8.30	10.15			2.00	3.75	0.18	0.33	49.63	57.58	7.95
Rowe Elementary	426	437	38.54	43.54	15.93	17.72	2.00	2.00	2.00	2.50	0.18	0.18	58.65	65.93	7.28
Talbot Elementary	438	384	45.38	48.18	24.00	24.00	2.00	2.00	2.00	2.75	0.18	0.18	73.56	77.11	3.55
King Middle School	476	479	52.17	53.34	9.80	9.80	2.00	2.00	7.25	7.25	0.50	0.50	71.72	72.89	1.17
Lincoln Middle School	502	467	50.42	51.89	7.00	9.00	2.00	2.00	8.50	8.00	0.19	0.19	68.11	71.08	2.97
Moore Middle School	486	484	50.04	56.70	16.00	20.50	2.00	2.00	8.50	8.00	0.19	0.19	76.73	87.39	10.66
Casco Bay High	389	394	32.74	33.14	1.20	1.20	1.00	1.00	2.00	2.00	-	-	36.94	37.34	0.40
Deering High School	798	735	72.59	75.50	15.03	20.96	4.00	4.00	12.75	12.75	3.20	3.20	107.57	116.41	8.84
Portland High School	873	888	67.98	69.48	14.60	13.60	4.00	4.00	13.00	13.00	3.20	3.20	102.78	103.28	0.50
PATHS	-	-	20.00	20.00	5.00	5.00	1.00	1.00	8.50	8.50	0.20	0.20	34.70	34.70	-
Breathe Program*	-	-	17.50	3.50	10.00	-	-	-	1.00	1.00	-	-	28.50	4.50	-24.00
Special Services	-	-	5.70	5.70	2.70	2.70	1.00	1.00	1.00	1.00	5.18	5.18	15.57	15.57	-
Superintendent Office	-	-	-	-	-	-	-	-	-	-	3.00	3.00	3.00	3.00	-
Asst Supt/School Mgmt	-	-	-	-	-	-	-	-	-	-	2.00	3.00	2.00	3.00	1.00
Asst Supt/Academics	-	-	5.40	6.60	-	-	-	-	-	-	3.70	5.70	9.10	12.30	3.20
District-wide PreK**	-	-	3.00	-	3.00	-	-	-	-	-	1.50	1.50	7.50	1.50	-6.00
Multilingual/Lang Dev.	-	-	3.97	4.70	-	-	-	-	2.00	2.00	13.25	13.55	19.22	20.25	1.03
Communications Office	-	-	-	-	-	-	-	-	0.60	0.60	1.50	1.80	2.10	2.40	0.30
Finance	-	-	-	-	-	-	-	-	1.00	1.00	8.00	8.00	9.00	9.00	-
Human Resources	-	-	-	-	-	-	-	-			7.00	8.00	7.00	8.00	1.00
Information Technology	-	-	-	-	-	-	-	-	5.00	5.00	6.00	6.00	11.00	11.00	-
Facilities	-	-	-	-	-	-	-	-	7.65	7.65	3.00	3.00	10.65	10.65	-
Transportation	-	-	-	-	-	-	-	-	35.87	40.25	2.92	3.32	38.79	43.57	4.78
Adult Ed	-	-	8.93	9.03	-	-	2.00	2.00	6.63	6.63	2.00	2.00	19.56	19.66	0.10
Food Service	-	-	-	-	-	-	-	-	34.94	34.94	1.00	1.00	35.94	35.94	-
Total	6748	6495	690.45	715.19	191.71	199.28	31.50	31.50	183.44	187.31	69.10	74.25	1,166.20	1,207.52	
Change		-253		24.74		7.57		0.00		3.87		5.15		41.32	

*Most Breathe staff budgeted centrally in FY21 now reflected in school-based costs centers.

**Partner site & expansion classroom staffing previously reflected in district-wide now reflected at Reiche, where students are rostered. Proposed partner expansion reflected at Talbot.

^All changes to BASE staff in elementary schools represents differences in which custodial staff (20 FTEs) were shifted to CARES funding in FY21 versus the budget due to grant stipulations.

**Portland Public Schools
FY2021 Staffing Changes During Fiscal Year--Locally Funded
Board of Education Recommended Budget
April 13, 2021**

FY21 Budgeted Positions at Beginning of the Year	1,166.20
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Approved during FY21:

Nurse	0.20	Lyseth	Teacher
Communications Coordinator	0.30	Communications	Non-Union
Adult Ed Literacy Teacher	0.10	Adult Ed	Teacher
Teaching Strategist	0.50	King Middle School	Teacher
Teaching Strategist	0.50	Lincon Middle School	Teacher
Teaching Strategist	0.50	Moore Middle School	Teacher
World Language Teacher	(0.50)	King Middle School	Teacher
School Secretary	(0.50)	Lincon Middle School	BASE
School Secretary	(0.50)	Moore Middle School	BASE
* Custodian (net FTE adj, cost neutral)	0.50	Custodians	BASE
** Classroom Teacher (FY21 budget error)	(1.00)	Ocean Ave	Teacher
Misc. adjustments (net)	0.02	Misc.	Misc.
	0.12		

FY21 Current Staffing	1,166.32
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Notes

* *In the FY21 budget, 20.5 custodial FTEs were budgeted to shift to CARES funding. Ultimately, the position mix identified for grant funding only allowed to 20.0 FTEs to be shifted. The total cost of those 20 positions was the same as the originally identified 20.5 positions.*

** *The # of FTEs for Ocean Ave. classroom teachers was inadvertently overbudgeted in FY21. This does not reflect a reduction in a current teacher position.*

**Portland Public Schools
FY2022 Staffing Changes Proposed--Locally Funded
Board of Education Recommended Budget
April 13, 2021**

FY21 Current Staffing 1,166.32

Proposed in FY22:

<i>Investments</i>	Pre-K Teacher	1.00	Lyseth	Teacher
	Pre-K Teacher	1.00	Partner Site	Teacher
	Pre-K Ed Tech	1.00	Lyseth	Ed Tech
	Pre-K Ed Tech	1.00	Partner Site	Ed Tech
	Bus Drivers (Pre-K Transportation)	2.00	Transportation	BASE
	Bus Aides (Pre-K Transportation)	3.00	Transportation	BASE
	Special Ed ASD Teacher	1.00	Ocean Ave	Teacher
	Special Ed ASD Ed Techs	3.00	Ocean Ave	Ed Tech
	Special Ed ASD Teacher	1.00	Lincoln Middle School	Teacher
	Special Ed ASD Ed Tech	1.00	Lincoln Middle School	Ed Tech
	Special Ed Functional Life Skills Teacher	1.00	Deering High School	Teacher
	Special Ed Functional Life Skills Ed Tech	1.00	Deering High School	Ed Tech
	Dual ID Special Ed/ELL Teacher	1.00	District	Teacher
	ELL Teacher (0.5 Pre-K)	2.50	East End	Teacher
	ELL Teacher (1.0 Pre-K)	2.00	Lyseth	Teacher
	ELL Teacher	0.50	Presumpscot	Teacher
	ELL Teacher	2.00	Reiche	Teacher
	ELL Teacher (1.0 Pre-K)	2.00	Rowe	Teacher
	ELL Teacher (1.0 Pre-K)	2.00	Talbot	Teacher
	ELL Teacher	0.50	Deering High School	Teacher
	ELL Teacher	0.50	Portland High School	Teacher
	ELL SLIFE Literacy Teacher	1.00	Deering High School	Teacher
	ELL SLIFE Ed Tech	1.00	Deering High School	Ed Tech
	ELL SLIFE Social Worker	0.50	Deering High School	Teacher
	Social Worker	0.50	East End	Teacher
	Social Worker	1.00	Lyseth	Teacher
	Social Worker	0.20	Presumpscot	Teacher
	Social Worker	0.50	Reiche	Teacher
	Social Worker	0.80	Talbot	Teacher
	Social Worker	0.50	Casco Bay High School	Teacher
	High School Math Coach	1.00	District/Academics	Teacher
	Social Studies Teacher Leader	0.20	District/Academics	Teacher
	Outdoor Learning Teacher Leader	1.00	District/Academics	Teacher
	Technology Integration Coordinator	1.00	Academics	Non-Union
	Director of Diversity, Equity & Inclusion	1.00	Academics	Non-Union
	BIPOC Career Pathways Coordinator	1.00	Human Resources	Non-Union
	Ombudsperson	1.00	Asst Superintendent	Non-Union
<i>Reductions</i>	Professional Learning Teacher Leader	(1.00)	Academics	Teacher
		41.20		

FY22 Proposed Staffing 1,207.52

FY21 Authorized Positions (Budget) 1,166.20

FTE Change 41.32

Portland Public Schools
Certified October 1st Attending Enrollment~

Cost Center		Oct 2015 (FY16)	Oct 2016 (FY17)	Oct 2017 (FY18)	Oct 2018 (FY19)	Oct 2019 (FY20)	Oct 2020 (FY21)	Oct 2021 Proj 1 (FY22)*	Oct 2021 Proj 2 (FY22)*
ELEMENTARY SCHOOLS									
010	Cliff Island	4	5	2	2	5	3	3	5
030	East End	405	400	416	384	419	423	420	420
040	Rowe	395	425	403	435	426	437	458	459
050	Longfellow	337	315	334	334	327	295	282	304
060	Lyseth	504	471	491	515	511	496	488	516
065	Ocean Ave	416	405	381	357	341	336	339	371
070	Peaks Island	40	38	37	39	40	33	36	38
080	Presumpscot	268	252	248	246	271	247	237	272
090	Reiche	427	434	437	436	446	394	392	468
100	Talbot	468	457	442	437	438	384	376	415
	PK exp							32	32
	Total Elementary	3,264	3,202	3,191	3,185	3,224	3,048	3,063	3,300
MIDDLE SCHOOLS									
110	King	517	517	519	497	476	479	476	504
120	Lincoln	485	499	513	528	502	467	457	492
130	Moore	480	501	444	453	486	484	528	564
	Total Middle School	1,482	1,517	1,476	1,478	1,464	1,430	1,461	1,560
HIGH SCHOOLS									
310	Portland	793	734	756	741	873	888	881	901
340	Deering	901	908	913	906	798	735	657	676
340	Casco Bay	389	378	386	385	389	394	393	396
	Total High School	2,083	2,020	2,055	2,032	2,060	2,017	1,931	1,973
TOTAL SCHOOL ENROLLMENT		6,829	6,739	6,722	6,695	6,748	6,495	6,455	6,833
Change		-158	-90	-17	-27	53	-253	-40	338
Percent change		-2.3%	-1.3%	-0.3%	-0.4%	0.8%	-3.7%	-0.6%	5.2%
Subsidy (EPS) counts		6,789	6,740	6,695	6,672	6,730	6,471	6,431	6,809

* Projection 1 is based on current year enrollment, which has been significantly impacted by the pandemic. Projection 2 assumes a return to pre-pandemic enrollment trends.

Notes:

Counts reflect attending enrollment as certified by the Maine Department of Ed. except for FY22, which are projections only.

Only Portland resident PATHS students are included above, and are counted at their home school.

~ Data provided by Maine Dept of Education at <https://www.maine.gov/doe/data-reporting/reporting/warehouse/enrollment>

Investment Narratives

Investment	Curriculum Support	
Sponsor	Melea Nalli, Assistant Superintendent of Teaching & Learning	
FTE Additions	1.2 FTE	\$103,808
Non-FTE Additions	n/a	\$0
Reduced Costs	n/a	\$0
Total Budget Impact		\$103,808 or \$0.01 on the tax rate

FTE Detail

Position	Location	Total Cost (Salary & Benefits)
1.0 HS Math Coach	Academics	\$84,003
0.2 Social Studies Teacher Leader	Academics	\$19,805
	Total	\$103,808

Narrative:

1.0 HS Math Coach

For the last 5 years, Math has been the focus of our instructional priorities within the Portland Promise. We have invested significantly in math coaching at the elementary and middle school level because we believe that embedded professional development is what best supports teachers, resulting in the most sustainable transformation to instructional practice and the greatest coherence across the system. We began the math transformation work with a “vertical team” of representatives in PK-12 and drafted a vision. Meanwhile, we ensured that every elementary and middle school had a math coach, and provided each coach with professional development and their own coaching to support teachers in aligning instruction to our vision. We also adopted a consistent problem-based math curriculum that aligns to our district vision. Coaches have been supporting the implementation of that curriculum while still focusing broadly on the key practice changes that align with our vision.

This year, students entering 9th grade will have benefited from this laser-like focus on math. Students will have had teachers who had a math coach for 4 years, as well as an engaging, accessible, and aligned curriculum--Illustrative Mathematics--for 3 years. We are ready to align our instruction PK-12 to a vision of math that is joyful, believes that all students can achieve at high levels, values students' thinking, and fosters discourse and language development within the math classroom. This HS math coach will support 3 schools, roughly 30 math teachers, special educators, and EL teachers that support math, and ensure that all students in Portland have access to high quality math instruction. This coach will be able to pull in an understanding

of the work at the elementary and middle school levels to ensure coherence in the math experience at the high school level. They will also be able to collaborate with middle and elementary coaches on what students are missing at the high school level in order to refine the work at the younger grades. They will provide coaching and support meaningful collaboration across high school math departments.

.2 Social Studies Teacher Leader

Fiona Hopper is our part-time Social Studies Teacher Leader, and is currently leading a process involving over 30 educators and countless community members to develop a Wabanaki Studies curriculum that is viewed as a model for the State of Maine. This curriculum, supported and vetted by tribal leaders, scholars, and parents, will benefit all students in Portland in grades Pre-K through 12. Ms. Hopper, along with the educators that she is leading and coordinating, is also developing a scope and sequence for Social Studies that will align the content and approach to Social Studies across the curriculum to be culturally responsive, decolonized, and also ensure that students, regardless of which school they attend, will learn both broad knowledge needed to succeed in the world, as well as the depth of knowledge needed to think critically about such important topics as power, economics, and natural resources.

Next year, Ms. Hopper will continue this work and with the additional time afforded by this increase in FTE, will take on coordinating and leading the development of an Africana Studies curriculum for PK-12. Students, educators and the community have been calling on Portland to expand its social studies curriculum to deeply embed African and African American Studies for years. We have great urgency to continue the momentum that was started this year and to move into deeper curriculum development work next year. This additional .2 FTE will afford Hopper the time needed to write and coordinate, along with educators, community members, and scholars in this field, a comprehensive curriculum for students at every age in Portland.

Investment	Enable Collaboration and Specialized ELL Instruction (Lau Plan)	
Sponsor	Melea Nalli, Assistant Superintendent of Teaching & Learning	
FTE Additions	15.5 FTE	\$1,031,624
Non-FTE Additions	n/a	\$0
Reduced Costs	n/a	\$0
Total Budget Impact		\$1,031,624 or \$0.13 on the tax rate

FTE Detail

Position	Location	Total Cost (Salary & Benefits)
8.5 ELL Teachers	East End (2.0), Lyseth (1.0), Presumpscot (0.5), Reiche (2.0), Rowe (1.0), Talbot (1.0), Deering (0.5), Portland (0.5)	\$552,532
3.5 PreK ELL Teachers	East End (0.5), Lyseth (1.0), Rowe (1.0), Talbot (1.0)	\$227,514
1.0 Dual ID Special Ed/ELL Teacher	District	\$109,209
1.0 SLIFE Literacy Teacher	Deering High School	\$65,004
0.5 SLIFE Social Worker	Deering High School	\$32,502
1.0 SLIFE Ed Tech	Deering High School	\$44,863
	Total	\$1,031,624

Narrative:

ELL Teacher Roles

Background & Current State

One year ago we revised the district Lau Plan and explained the moral and legal obligation that we have to serve our English Learners (ELs). In order to operationalize this commitment, we recognize the importance and value of collaboration among general educators and EL teachers and must keep in mind the requirement of providing direct specialized language instruction to ELs. Currently, we are underserving our English Learners who must receive direct instruction from an ESOL (English for Speakers of Other Languages) endorsed teacher.

Students with more basic knowledge of English must receive more intensive instruction. Students close to proficiency must receive less intensive direct English instruction. All ELs will learn best when their classroom teacher has the tools and mindset to collaborate with EL

teachers to maximize academic content instruction and English language development. This investment takes into consideration the need for smaller class ratios at the elementary level, the balance of direct instruction and teacher co-planning and co-teaching and the recommended pedagogy of English development. This request was brought forward last year and remained unfunded. We are bringing it forward again. The needs remain an urgent priority, especially in the context of our Equity goal.

Process to Get to This Level of Service

For the past four years we have been monitoring closely the number of ELs and EL staff at each school and across the district throughout the school year. We have looked at the complexity of ELs including their date of arrival, native language literacy, McKinney-Vento status, Long Term EL status, social-emotional needs, dual identified (Special Education/EL) status and other key factors that must be considered in delivering EL services to students. Based on that analysis, as well as February 2020 guidance from the MDOE regarding required frequency of direct English instruction and each school's proposal for meeting the needs of their EL population, the Department of Language Development has landed on current recommendation of staffing.

Five-Year Goal

The long-term goal of this investment is to maximize our general educators' expertise in working with English Learners. Collaboration and ESOL certification for educators are two key ways to develop our teaching staff. Though the benefits are predominantly for our English Learners, all academic language learners will be the beneficiaries of this investment in core instruction.

Portland Promise Goal

Collaboration among EL teachers and general educators will help us achieve the Equity and Achievement goals of our Portland Promise. This investment is designed to meet the needs of our current students and to help us build momentum as an organization in transformative core instructional practices.

This Investment Allows us to:

- Meet the needs of our current English Learners as described in the revised PPS Lau Plan
- Be in compliance with MDOE expectations for EL instruction
- Professionally develop classroom teachers and equip them with the tools and mindset to effectively meet the needs of English Learners

SLIFE Roles

Over the last five years, Portland has received an increasing number of students who are at the beginning of their English language journey, more of whom have experienced limited or interrupted education. In order to meet the needs of Students with Limited or Interrupted Formal Education (SLIFE) at the secondary level, we will provide English language development, heritage language support, foundational literacy/numeracy instruction and social-emotional support using a Mutually Adaptive Learning Program (MALP). This approach and staffing is based on research and best practice. It calls for the following:

- A full-time EL teacher / Reading teacher who can work directly with secondary students *on reading instruction* and co-plan with EL teachers / Literacy and Math coaches *to scaffold instruction or modify curriculum*. Students would receive direct services from this teacher while Individual Language Plans are kept by the Language Acquisition Committee and implemented by school staff in conjunction with this itinerant teacher.
- A full-time Language Acquisition Ed Tech (or Support Contractors in multiple languages) to help students with the transition to American schools and to provide language support in primary language. Currently there is a need for Portuguese and Spanish speakers. This may change depending on the countries of origin of our students.
- A part-time social worker to help students with the social emotional support needs associated with various ACES common among immigrants arriving in the U.S. with limited or interrupted education

Dual Identified Role

With close to 260 students identified to receive English Learner and Special Education services across the district, and many more students referred to Response to Intervention programming regularly and at a disproportionate rate, this population is characterized by complex identification and programming. This role would be filled by a full-time dual-certified special education teacher who is ESOL endorsed (or EL teacher with an SE background). This person would also have an early literacy background/emergent reading for older students, along with skills and experience in diagnostic, standardized and formative assessments. Part of this role includes the creation of systems, documenting them, and working with building administrators, special educators, and EL teachers to develop them in school personnel in order to ensure that students get the language development/ special education services and academic support they need from the adult professionals. This resource is most needed in self-contained special education district-programs (FLS, FA, Breathe, Beach, Gov. Baxter School, SLIFE).

When an EL student is being considered for special education, whether informally or through the referral process, the person in this position will be involved in planning and assessing the RTI, evaluations, and other data collected. They will guide the team in thinking about how to consider language needs when determining special education eligibility, to ensure that students are identified only when appropriate.

Investment	ACAA Harassment Policy Implementation	
Sponsor	Aaron Townsend, Assistant Superintendent	
FTE Additions	1.0 FTE	\$91,801
Non-FTE Additions	Stipends	\$30,007
Reduced Costs	n/a	\$0
Total Budget Impact		\$121,808 or \$0.01 on the tax rate

FTE Detail

Position	Location	Total Cost (Salary & Benefits)
1.0 Ombudsperson	Administration	\$91,801
	Total	\$91,801

Background and Current State

The Portland Board of Education approved modifications to Policy ACAA (Harassment, Sexual Harassment and Discrimination) this past Fall after a year-long process of review and community engagement. The policy has far reaching implications for how the district receives and investigates allegations. In order to operationalize it effectively, this budget investment provides the staffing needed to oversee and manage this process. It includes a staff role reporting to the Assistant Superintendent for School Management and stipends for school liaisons at each secondary school in the district.

Last summer, a large number of students and former students came forward through a series of social media posts alleging multiple violations of this policy. This event highlighted the fact that some students/former students did not know how to make those claims visible at the school or had previously come forward with concerns within their school but perceived that nothing changed as a result.

This highlights an opportunity for us to create a system to make it easier for students and others to raise concerns about PPS to a central resource, who can then ensure that complaints are addressed in a fair and consistent manner, and with clear communication.

Investment	Portland Pre-Kindergarten Promise	
Sponsor	Melea Nalli, Assistant Superintendent of Teaching & Learning	
FTE Additions	9.0 FTE	\$459,335
Non-FTE Additions	Supplies, Contractual	\$62,000
Revenue Offset	32 students x \$9,400	(\$300,800)
Reduced Costs	n/a	\$0
Total Budget Impact		\$220,535 or \$0.03 on tax rate

FTE Detail

Position	Location	Total Cost (Salary & Benefits)
2.0 Teachers	Lyseth and Partner	\$130,008
2.0 Ed Techs	Lyseth and Partner	\$89,725
2.0 Bus Drivers	Transportation	\$102,295
3.0 Bus Assistants (4 positions @ 0.75 FTE each)	Transportation	\$137,307
	Total	\$459,335

Narrative:

This year's proposed investment in the Pre-Kindergarten Promise provides staffing for two additional Pre-K classrooms and expands transportation to Pre-K students, addressing one of the key barriers families face in accessing Pre-K.

Portland's public Pre-K program was established in 2010 with a grant from the Cohen Foundation and was folded into the district budget in 2011. As of today, the district runs twelve classrooms (with an additional mixed Pre-K/K class at Peaks Island Elementary School), serving a total capacity of approximately 195 students. Including the class at Peaks, nine classrooms are located in elementary schools, one is housed at Portland Arts and Technology High School, and three are located in community partnership sites.

In 2016, we partnered with Starting Strong in a year-long process that helped us understand the need in our community in terms of the number and location of Pre-K seats, and the barriers families face when trying to take advantage of this opportunity.

The barriers include the need for an extended day, transportation, and flexible enrollment. In FY20, the Board of Education committed to increasing by seven the number of pre-kindergarten classrooms in the district. In the summer of 2019, we hired a Pre-K director to lead the expansion efforts, provide oversight of the program, and enhance communication and collaboration with building leaders and community partners.

This year's budget includes the scheduled expansion of two classrooms (bringing total classrooms to 14 plus Peaks). Staffing requested includes two teachers and two ed techs. The cost of classroom expansion is largely offset by the increase in state EPS funding we receive by enrolling an additional 32 Pre-K students in the district. The state allows districts who are expanding Pre-K classrooms to count those Pre-K seats toward subsidy for the year in which the expansion will occur (normally EPS is based on the enrollment count of the year prior, not anticipated future enrollment). That means that our EPS subsidy for FY22 includes funding (at about \$9,400/student) for the 32 new students we intend to enroll in our expansion classrooms.

Transportation is especially important for those families who live in neighborhoods in which there is no Pre-K classroom in their neighborhood elementary school. We also believe that many families do not even engage in our PPS Pre-K lottery process due to lack of transportation. In our FY22 budget we propose providing transportation services to Pre-K students. This will require a staffing investment of 5.0 FTEs at a cost of about \$240K. This will allow us to add two pre-kindergarten dedicated routes and ensure that all of our buses transporting pre-kindergarten students have a monitor on board.

Investment	Special Ed: Extend the Continuum of Service for Students with Autism	
Sponsor	Melea Nalli, Assistant Superintendent of Teaching & Learning	
FTE Additions	6.0 FTE	\$309,458
Non-FTE Additions	n/a	\$0
Reduced Costs	n/a	\$0
Total Budget Impact		\$309,458 or \$0.04 on the tax rate

FTE Detail

Position	Location	Total Cost (Salary & Benefits)
1.0 Special Ed Teacher	Ocean Ave	\$65,004
3.0 Ed Techs	Ocean Ave	\$134,588
1.0 Special Ed Teacher	Lincoln Middle School	\$65,004
1.0 Ed Tech	Lincoln Middle School	\$44,863
	Total	\$309,458

Narrative:

Middle School BEACH Program (1 teacher, 1 ed tech)

The District has had the BEACH Autism Spectrum Disorder (ASD) elementary program for many years, and recently added a high school program as well. However, there has never been a counterpart program at the middle school level. While some students in the BEACH elementary program are able to gain skills and strategies to successfully transition to their neighborhood school prior to leaving 5th grade, others continue to require BEACH supports in middle school and beyond. Middle school students who do not receive these supports are currently served either in programs that do not have the full capacity to address their needs, such as Functional Life Skills or Breathe, or in some cases require placement at special purpose schools outside of the district. This happens at a cost that can go up to \$83,000 a year per student. Even though we now have a high school level program, it can be difficult to bring students back to our schools once they have been placed out of the district. Therefore, we propose to establish a middle school BEACH program to serve a projected 10-12 students next year. This will allow students to access the BEACH continuum for as much of their time in PPS

as needed. This program will be staffed by one teacher and three ed techs, with the other two ed tech FTEs being reassigned from existing middle school positions.

Elementary BEACH Program (1 teacher, 3 ed techs)

There are 8-10 students who are entering PPS in the fall from preschool who are projected to require the BEACH program, and the two existing program classrooms are already projected to be at the maximum capacity of eight students each. As with the middle school program, students that we cannot serve in the BEACH program may end up in other district programs not totally designed to meet their needs, or with a high-cost out of district placement. Therefore, we propose establishing a third elementary BEACH program to serve these students.

The FY2021 budget impact for these increases would be \$309,458 for 2 FTE teachers and 4 FTE educational technicians.

Investment	Special Ed: Functional Life Skills	
Sponsor	Melea Nalli, Assistant Superintendent of Teaching & Learning	
FTE Additions	2.0 FTE	\$109,867
Non-FTE Additions	n/a	\$0
Reduced Costs	n/a	\$0
Total Budget Impact		\$109,867 or \$0.01 on the tax rate

FTE Detail

Position	Location	Total Cost (Salary & Benefits)
1.0 Special Ed Teacher	Deering High School	\$65,004
1.0 Ed Tech	Deering High School	\$44,863
	Total	\$109,867

Narrative:

High School Functional Life Skills and Functional Academics Programs (1 teacher, 1 ed tech)

In January 2021, the Maine DOE directed school districts that effective immediately, students with IEPs are eligible for services until they turn 22, or graduate from high school. Previously, the rule had been that students had been eligible until the end of the year in which they turned 20 (or graduated from high school). For the vast majority of students with IEPs, this change will likely have no effect, as they will still graduate by age 19 or 20. But for the small group of students with the highest needs, the IEP teams will now likely determine that their transition plan should continue until age 22. This year, almost all of the students who would have aged out, except for this new rule, attend the Functional Life Skills (FLS) and Functional Academics (FA) programs at Deering High School . There are eight total students in these two programs that we now anticipate staying past this year, who would not have done so under the old eligibility rules.

Therefore, we propose adding another special education teacher and ed tech to Deering High School, allowing the district to reorganize these two programs and serve the oldest students separately. Without this change, we will end up with a range of students from ages 14-21 in the same classrooms, and will put the FLS class above its maximum capacity. Given the differences that could exist in these students physically, as well as in terms of their academic and functional needs, it is in their best interests to have another class for the oldest students.

Investment	Diversity Hiring and Support	
Sponsor	Barbara Stoddard, Executive Director, Human Resources* Grace Valenzuela, Executive Director, Communications and Community Partnerships	
FTE Additions	1.0 FTE	\$100,008*
Non-FTE Additions	Stipends/Temp Course Reimbursement Fees/Training Pay Level Upgrade Extended Work Year	\$92,812* \$59,520* \$13,700* \$87,072 \$46,535
Total Budget Impact		Combined impact of \$399,647 or \$.05 on the tax rate

FTE Detail:

Position	Location	Total Cost (Salary & Benefits)
1.0 Director of BIPOC Career Pathways & Leadership Development	Human Resources	\$100,008
	Total	\$100,008*

Narrative:

The FY22 Diversity Hiring & Support budget is a research-based proposal to respond to the needs of our Black, Indigenous and People of Color (BIPOC) students and staff, and to implement three out of five strategies named in the Portland Promise People goal.¹

The budget funds efforts to increase the diversity of our staff and is grounded in research showing that there are cognitive, social and emotional benefits for all students who interact with classmates and educators from different backgrounds, cultures, and orientations to the world. Studies show that the impact of teachers of color is especially significant for students of color who have higher test scores, fewer unexcused absences, are less likely to be chronically absent, and are more likely to graduate high school and to succeed in college when they've had teachers of color who serve as role models and support connections to school and to learning. Current PPS demographics indicate that our student body is almost 50% students of color, yet our overall staff and our educators are only 11% and 6% BIPOC, respectively. Our schools

¹ 1. Articulating our **core values** and unique PPS identity to attract new talent and strengthen organizational culture, 2. Build **career pathways** that motivate and retain our talented and diverse people, and 3. Build and implement a **diversity recruitment** strategy.

need to be representative of everyone and we need our teaching staff to reflect the diversity of our school community.

Additionally, from an organizational perspective, research shows that more diverse organizations perform better on key organizational metrics like recruiting and employee satisfaction; ethnically/racially diverse organizations are 35% more likely to outperform their peers. To achieve these gains as an organization, we need to focus on our organizational culture, specifically, inclusion and belonging. Creating strong inclusive cultures in the district is the lever to our diversity work and is the key to staff retention. We learned about the need for inclusive and equitable practices in a recent study of PPS BIPOC educators. We learned that a deep disconnect is experienced by our BIPOC staff who think our focus on equity is intended for students alone, and not our staff. The *Educators of Color* report highlighted that without a focus on inclusion and belonging, without attention to our internal staff culture and the workplace environment where we want highly qualified and diverse talent to stay, without addressing the structural and cultural barriers that exist for BIPOC staff, we won't be able to achieve the goals set out in the Portland Promise.

For all of these reasons we need to have the work grounded in a dedicated leadership role. This 1.0 FTE role will focus on growth & retention of BIPOC staff, will be involved in our recruiting efforts, work as part of our educator mentoring team, and will support the diverse needs of BIPOC staff ranging from organizing affinity groups to helping navigate the certification process (\$100,008).

Creating intentional pathways to accelerate our current BIPOC staff into teacher and leadership roles in the district includes allowances for additional coursework to attain the necessary Maine DOE certification (\$59,520). Funds for fees and training are also budgeted for professional development, and the cost associated with testing and other teacher preparation work, as well as licensing for Educators Rising, a high school-based grow-your-own teacher program (\$13,700).

Other related diversity hiring and support costs include stipends and additional pay for staff who are engaged in the hiring process, career pathways through mentoring, instructional support and teaching, and for those who will lead new formalized affinity groups for our diverse staff. Finally, funds are being dedicated for staff who are engaged in linguistic and identity-based work that is being recognized, elevated and expanded due to the importance and impact of this work on our most marginalized students and families (\$92,812).

One of the things that the pandemic has magnified is the essential work that Parent Community Specialists do in serving multilingual families in Portland Public Schools. They ensure that families can access critical information that the district provides to them in a language that they speak, read, or write. They also act as culture brokers to bridge the cultural differences that can so easily lead to misunderstanding. They are trusted allies and important lifelines to families. As such, Parent Community Specialists feel obligated to respond even beyond work hours, particularly since many families work second or third shifts. Parent Community Specialists do their work above and beyond, despite being among the lowest paid employees in the district,

because they understand that education is an equalizer and that educational justice is embedded in the work they do every day.

To meet the demands of the job and to professionalize the role, we propose a 12-month work year (\$46,535) and an upgrade in their salary level (a total cost of \$87,072). A new job description that matches the actual work they already do is being developed. The additional four weeks would help us catch up with translations of documents such as policies, guidelines, and school handbooks, as well as provide educational workshops and orientation sessions for parents.

Investment	Director of Diversity, Equity and Inclusion	
Sponsor	Melea Nalli, Assistant Superintendent of Teaching & Learning	
FTE Additions	1.0 FTE	\$120,208
Non-FTE Additions	n/a	\$0
Reduced Costs	n/a	\$0
Total Budget Impact		\$120,208 or \$0.01 on the tax rate

FTE Detail

Position	Location	Total Cost (Salary & Benefits)
1.0 Director of Diversity, Equity and Inclusion	Academics	\$120,208
	Total	\$120,208

Narrative:

This proposed investment related to the Equity Goal of the Portland Promise seeks to move the position of Director of Diversity, Equity and Inclusion into the local operating budget. It has been fully grant-funded since its inception.

This position was established in 2017 as a cross district role initially funded by a grant from the J.T.Gorman foundation following the adoption of the Portland Promise. Over the last several years the position has been funded through a second J.T. Gorman Foundation grant, the Barr Foundation and Title IX funds (related to professional development). As the focus on equity has grown and expanded in the district so have the responsibilities of the position.

The Director of DEI advances equity related work and consults with all departments and schools to help hold us all accountable for bringing an equity lens to all that we do. Examples of the current responsibilities include: building system-wide equity literacy via Equity Leaders Cohort; designing and distributing resources that are responsive to equity related needs (e.g. n-word guidance); improving school and district climate through equity focused audits and action planning; supporting school and district staff with response to issues and current events; training new employees on foundational equity literacy via new employee orientation; ensuring alignment with equity related PPS policies including Transgender and Gender Expansive Students policy, Harassment, Discrimination and Sexual Harassment Policy and district Equity Policy (in draft); collaboration with Human Resources to ensure equitable hiring practices.

The Director of DEI is an essential role for advancing the equity goal in the district. Local and national foundations have enabled the district to launch the role and prove its worth. It is time to embed it in the local budget.

Investment	Integrating Innovations	
Sponsor	Melea Nalli, Assistant Superintendent of Teaching & Learning	
FTE Additions	2.0 FTE	\$216,879
Non-FTE Additions	n/a	\$0
Reduced Costs	n/a	\$0
Total Budget Impact		\$216,879 or \$0.03 on the tax rate

FTE Detail

Position	Location	Total Cost (Salary & Benefits)
1.0 Tech Integration Coordinator	Academics	\$123,400
1.0 Teacher Leader - Outdoor Learning	Academics	\$93,479
	Total	\$216,879

Narrative:

Outdoor Learning Coordinator (OLC): This Fall, Portland Public Schools sought to take teaching and learning outside. The intention behind this effort was to create safe, outdoor classroom sites on all our campuses for teachers and students to work together. It accomplished that goal--getting outside, but outdoor learning is so much more than just getting outside. The long term intention of the district is to continue nurturing, supporting and deepening these efforts long after Covid 19 dissipates. An OLC is needed to shepherd this work. PPS has built a great deal of momentum, locally and nationally, this position will allow the work to continue and grow. The OLC will help further the mission of outdoor learning, as well as, provide a hub where core curriculum, Equity, and SEL goals intersect with this type of learning to assist in fulfilling the vision of the Portland Promise. Please see this [job description](#) to see the roles and responsibilities of this position.

Tech Integration Coordinator: This fall, Portland Public Schools experienced an unprecedented leap in teachers integrating technology into their classrooms. Suddenly, all teachers, except for the very tech-savvy, were utilizing technology in ways that they never had before. There was a very steep learning curve. Some elementary teachers in Remote Academy, a new program that opened in September to meet the request for remote learning, needed tutorials on how to cut and paste or open a browser. Pre-K teachers learned how to engage 4-year-olds and their families remotely. Teachers in middle school and high school suddenly needed to lead remote and asynchronous classes with little training or support, except informally from their colleagues or through tutorials on youtube.

The learning, however, is not over. With a tech integration coordinator, we can capitalize on this moment, further our capacity and bring the district into the 21st Century. Without it, we will fall back to the tech-savvy, and not move forward into common and consistent practices. We believe a Tech Integration Coordinator is needed in order to codify what we learned, integrate the technology with our district's instructional vision, and provide intensive and ongoing professional development that teachers need to be able to use technology consistently.

Innovate K-12, a national consulting firm conducted an organizational review of the district's data and technology staffing and benchmarked it against national standards for technology support. Based on their assessment, the district should add 3 positions to support technology integration. This proposed investment is the first step in working toward that standard.

Investment	Pandemic Recovery - Physical and Mental Health	
Sponsor	Melea Nalli, Assistant Superintendent of Teaching & Learning	
FTE Additions	3.7 FTE	\$274,778
Non-FTE Additions	n/a	\$0
Reduced Costs	n/a	\$0
Total Budget Impact		\$274,778 or \$0.03 on the tax rate

FTE Detail

Position Addition	Location	Total Cost (Salary & Benefits)
0.5 Social Worker	Casco Bay High School The 0.5FTE social work position that was assigned to Casco Bay High School is being increased to 1.0 FTE to come into better alignment with the recommended ratios and to meet increased special education and mental health needs of students.	\$36,343
0.2 Social Worker	Presumpscot The 0.2 FTE social work addition is currently funded by Title I. It is included in the local budget this year because it is likely this will not be able to be funded by Title I this year given the ranking and distribution formula and the resulting funds that the school is entitled to. This move guarantees the school will maintain a full time social worker, which they currently have.	\$15,247
0.8 Social Worker	Talbot The 0.8 FTE social work addition is being included in the local budget, from Title I. It is included in the local budget this year because it is likely this will not be able to be funded by Title I this year given the ranking and distribution formula and the resulting funds that the school is entitled to. This move guarantees the school will maintain the three full-time social workers they currently have.	\$76,188

1.0 Social Worker	Lyseth The 1.0 FTE social work addition is being included for Lyseth Elementary School (currently 478:1) given the extremely high ratio of students to social worker.	\$65,004
0.5 Social Worker	Reiche Currently, Reiche has 1.0 social worker. The school has a high number of students experiencing homelessness, recently having experienced homelessness or at increased risk for experiencing homelessness. The 0.5 FTE social work addition is being included to support these students.	\$32,502
0.5 Social Worker	East End Currently, Reiche has 1.0 social worker for the school (and 1.0 Breathe Social Worker). The school has a high number of students experiencing homelessness, recently having experienced homelessness or at increased risk for experiencing homelessness. The 0.5 FTE social work addition is being included to support these students.	\$32,502
0.2 Nurse	Lyseth	\$16,992
	Total	\$274,778

Narrative:

Ratio Based Additions (CBHS and Lyseth)

School social workers are licensed professionals who consult and collaborate with students, families, colleagues, and community resources in areas that impact student learning. The primary role of the school social worker is to identify and assess needs through behavior assessment, counseling, and case management services and make appropriate referrals to community-based supports for assistance. It has become increasingly critical that we embrace and embed social and emotional support in our schools in an effort to reduce barriers to learning for our most vulnerable students.

It is recommended that school social work services are provided at a ratio of one school social worker to each school building serving up to 250 general education students, or a ratio of 1:250 students. When a school social worker is providing services to students with intensive needs, a lower ratio, such as 1:50, is suggested ([recommended ratios](#)).

While many of our schools do not meet (or come close to meeting) the recommended ratios, we are prioritizing two schools that are especially far from best practice national norms. CBHS has a slightly higher ratio of social worker to students as compared to the other high schools and does not have a 0.5 dedicated Breathe social worker like the other two high schools have. Their combined mental health supports need to be increased and this add means that they will have a full time social worker on site and available to students. We are also recommending an additional social worker for Lyseth, which is our largest elementary school and the furthest from the recommended ratios.

[Student: Mental Health Supports Ratios](#)

Moving Title I Social Work Costs into Local (Presumpscot and Talbot)

Presumpscot and Talbot have portions of their social work funded out of Title I. Given the nature of the rank and distribution formula and its application to these schools, we are concerned that we may not be able to fund these positions out of Title I this year and so this move is intended to ensure these positions stay full time for the future.

Increasing Social Work Support for Schools Serving High McKinney Vento Populations

East End Community School and Reiche receive the highest number of students experiencing homelessness, being at risk for homelessness, or having recently experienced homelessness. These 0.5 adds would provide much needed additional social work support for these schools serving these

Nurse Addition: A 0.2 FTE reflects a commitment to meet student health needs during the pandemic and beyond, while also increasing Lyseth School's nursing staff to a 1.0 FTE consistent with nursing staff at other schools the size of Lyseth throughout our district (with the exception of Cliff and Peaks Island Elementary Schools). Additions of 0.3 FTE at Lyseth, 0.4 at Peaks, and 0.1 at Presumpscot were approved as part of the FY21 budget process, and those increases have also been retained in the FY22 budget.

Addendum

Investment	Teaching & Learning (Curriculum, Assessment, SEL Support)	
Sponsor	Melea Nalli, Assistant Superintendent of Teaching & Learning	
FTE Additions	n/a	\$0
Non-FTE Additions	Various non-salary	\$677,021
Reduced Costs	n/a	\$0
Total Budget Impact		\$0 (\$677,021 would represent an \$.08 tax rate impact if not using federal funds)

FTE Detail - **NA**

Position	Location	Total Cost (Salary & Benefits)
	Total	\$0

Narrative:

Social Studies and Science Curriculum Development (teacher additional pay) (\$59,425):

Currently, we have no consistent curriculum expectation or set of materials and tools for Social Studies and Science in the district. In an effort to align our resources with our new Social Studies and Science instructional visions, we are working to build out curricular tools for teachers to use. The goal is for students to have a coherent progression of learning throughout their PK-12 experience. We are putting a deep focus on decolonizing our curriculum both in terms of the content that is taught and the pedagogy that is used. We are using collaborative structures for teachers to design materials and/or make decisions about which tools and materials fit our PPS instructional visions. We need to pay teachers for their time spent working on curriculum design. These funds will specifically support:

- Development of Wabanaki and Africana Studies Units
- Embedding literacy standards into the Social Studies and Science units

Wabanaki and Africana Studies Curriculum Materials and Aligned Professional Development (\$106,551)

These funds will support the materials (books, maps, film, etc.) needed to implement the third grade unit, “Water Protectors”, which integrates Wabanaki Studies, Science and Literacy. This is one of the first units we are pushing out as we begin the implementation

of and scale-up of our Social Studies and Science curriculum. We are also seeking to purchase some of the Africana Studies textbooks for the emerging scale-up of Africana Studies at the high school level. Finally, we will need to provide aligned professional development for teachers in order to implement these new units well and so we are proposing an investment in professional development.

Science Curriculum, Materials and Aligned Professional Development (\$157,870):

After two years of development and piloting at Talbot Elementary School, we are ready to begin the scale-up of an Elementary Science curriculum that is aligned to the Next Generation Science Standards and that reflects a “phenomena based” approach to pedagogy. This curriculum is interdisciplinary and aligned with literacy standards and in some cases with the Social Studies standards as well. This investment includes:

- Science Professional Development to support the instructional vision (training)
- Science aligned materials to support the vision (Gizmos for secondary, consumables for elementary and secondary)
- Grades 3-5 Science Curriculum, 4 schools, Amplify (to do all schools would be \$190K, this amount includes \$64,000 for just 4 schools since not all schools are ready for implementation this coming year)
- PK-8 E-books and online subscriptions (PK - 8 Generation Genius \$10,995, Consumables \$7442, Gizmos 6-8 \$5625, K - Go2Science \$9000)

Literacy for Equity Professional Development and Phonics Materials (\$35,936):

Building off the initial literacy work to adopt a consistent phonics curriculum, we are working to build a literacy vision for the district (like we have for math, science and social studies). This investment is for:

- Teacher additional pay for summer work around the development of the vision and the related district-wide moves (PD plans, books). This also includes a contract with Great Schools Partnership to support facilitation of this team of teachers.
- Materials for the third year of phonics implementation (Lively Letters and decodable texts for intermediate grades).
- Professional Development on Literacy for Equity for grades 6-12.

Sustaining Math Work: Curriculum, Consumables, Professional Development (\$116,976):

We are in year 4 of implementation of our math work, which has been focused on advancing equity through ensuring ALL students have access to engaging, grade level curriculum. We’ve been working on a shift to a “problem based” curriculum which prioritizes starting with students’ strengths. The pedagogy and curriculum is designed specifically to center the needs of EL learners. This investment is for:

- Illustrative Math scale-up at some HSs (training and books Alg 1, 2, Geometry)

- 6-12 Math PD and materials (building thinking classrooms book, whiteboards and whiteboard markers)
- Increase in Elem IM fee for workbook (last year's cost was in baseline, this is the increase from company 37K)

Educational Technology Integration, Embedding Innovations from COVID (\$45,470):

This investment is to continue the use of SeeSaw and Pear Deck, two key educational technology programs adopted district wide this year. Both tools promote student discourse and teacher feedback.

Balanced Assessment Strategy (\$68,097):

We have launched an Assessment Strategy Workgroup, which is charged with building a balanced assessment strategy for the district that prioritizes formative assessment tools and data, deepens a culture of looking at data to reflect and take action, emphasizes authentic assessment as well as having multiple ways to understand what students have learned and where they need help. These funds are for purchasing assessment tools, professional development around assessment strategy with a focus on how assessment and equity intersect, and for interpreters for PK and K screening.

Social Work (Professional Development, Integrating Diversity/Equity/Inclusion, Supporting PK) (\$20,200)

Social Workers play a crucial role in supporting our students' mental health and in ensuring we are able to access the network of supports each student needs. This year more than ever we have leaned on our social work team for a myriad of supports. We have also come to see that the role looks different in different schools. Sometimes this is based on the unique context of the school. Sometimes it's more connected to how the particular people in administration or the position see the role. We are striving to build a shared understanding of the role that is aligned with the standards of the National Association of Social Workers and the School Social Worker Association of America. In doing this work, we are making an intentional effort to take an equity oriented lens to the work. One way we are doing that is through a contract with a BIPOC social worker who is supporting the team to be accountable for the ways in which our approaches are or are not responsive to students of color. This person is also partnering with the department to recruit a more diverse group of social workers into the district. Finally, this investment supports social work for PreK students in partner sites.

Equity Leader Stipends (\$54,000):

This investment supports one or two paid Equity Leader stipends per building/program (depending on size/program needs). Our Equity Leaders have been crucial in lifting our district wide Equity professional development. In addition to leading PD in their buildings, this team also supports equity related initiatives as they arise. For example, we worked with this team and administrators to plan for and roll out the Educators of Color

report across buildings. They play a crucial leadership role in their schools and we believe they should be compensated for this teacher leadership work.

Social Emotional Learning/PBIS Related Investments (\$12,496)

- Professional development on de-escalation
- Maintaining enough Second Step materials (K-5)
- Maintaining and scaling SWIS (the PBIS data system)

Investment	Enable Collaboration and Specialized ELL Instruction (Lau Plan)	
Sponsor	Melea Nalli, Assistant Superintendent of Teaching & Learning	
FTE Additions	n/a	\$0
Non-FTE Additions	ESOL endorsement for coaches/strategists	\$49,500
Reduced Costs	n/a	\$0
Total Budget Impact	n/a	\$0 (\$49,500 would represent a \$0.01 tax rate impact if not using federal funds)

FTE Detail - NA

Position	Location	Total Cost (Salary & Benefits)
	Total	\$0

Narrative:

ESOL Endorsement: In order to maximize collaboration efforts to have language development instructional strategies front and center, the preferred strategy would be to have every general educator fully ESOL endorsed (660). With five graduate level courses necessary for the certification, this becomes cost prohibitive. Our math and literacy coaches at the elementary schools and our learning strategists at the middle school level have a widespread influence on instruction across multiple grade-levels and schools. Having the coaches and strategists approach their work with the ESOL language lens has and will continue to elevate instruction for all students and English learners specifically.

This is part of an on-going investment starting with coaches and strategists in FY22. The next phase will be supporting the ESOL endorsement for a percentage of general educators that will allow for clustering of English Learners in classrooms to maximize the influence of ESOL endorsed teachers.

Curriculum:

- **Imagine Learning** - This supplementary literacy and language program for elementary students and middle school students has been piloted in various elementary schools in our district and phased in across all elementary schools'

IELD students in FY21. The program provides native language support and instructions and has demonstrated effectiveness with our young and newest language learners. As we anticipate a potential wave of new students in the spring, summer and into the fall of 2021, this resource will become increasingly useful for our students. We are expecting 300 to 400 students using this software. The platform gives a common experience for all of our students, providing continuity for students who frequently transition in and out of our various schools.

- **Ellevation Strategies-** This extension to the ELLevation software platform will be integral to our EL teachers' work with English Learners. ELLevation Strategies promotes greater collaboration among EL teachers and general educators using research-based SIOP and high leverage principles for teaching English Learners. The database of instructional strategies would be available to all staff from PreK to Grade 12 helping us fulfill our Lau Plan goal of greater collaboration and integration of language development instructional and assessment tools throughout grade-levels and content-areas.

Investment	Special Ed: Program Support	
Sponsor	Melea Nalli, Assistant Superintendent of Teaching & Learning	
FTE Additions	n/a	\$0
Non-FTE Additions	Various - see below	\$161,082
Reduced Costs	n/a	\$0
Total Budget Impact	n/a	\$0 (\$161,082 would represent a \$0.02 tax rate impact if not using federal funds)

Narrative:

- \$8,470 - The driver of this increase is that new batteries are needed for all Automated External Defibrillators in the district.
- \$152,612 for Academics - The main drivers of this increase are \$90,766 for tuition (3% increase to current tuition and adds tuition for out of district placement students affected by the State's new policy of allowing students to remain in school until age 22), \$50,327 for programming for students who are now eligible until age 22, and \$51,825 for additional Extended School Year funds to extend the program for students (goal to expand ESY as a proactive way to respond to kids with high needs having missed time this year). We have offset these increases with decreases in other areas such as staff training for the resulting net.

Investment	Diversity Hiring and Support	
Sponsor	Barbara Stoddard, Executive Director, Human Resources	
FTE Additions	n/a	\$0
Non-FTE Additions	Various - see below	\$27,000
Total Budget Impact	n/a	\$0 (\$27,000 would represent a \$0.00 tax rate impact if not using federal funds)

Narrative:

The FY22 Diversity Hiring & Support budget is a research-based proposal to respond to the needs of our Black, Indigenous and People of Color (BIPOC) students and staff, and to implement three out of five strategies named in the Portland Promise People goal.¹

Efforts to increase the diversity of our staff and is grounded in research showing that there are cognitive, social and emotional benefits for all students who interact with classmates and educators from different backgrounds, cultures, and orientations to the world. Studies show that the impact of teachers of color is especially significant for students of color who have higher test scores, fewer unexcused absences, are less likely to be chronically absent, and are more likely to graduate high school and to succeed in college when they've had teachers of color who serve as role models and support connections to school and to learning. Current PPS demographics indicate that our student body is almost 50% students of color, yet our overall staff and our educators are only 11% and 6% BIPOC, respectively. Our schools need to be representative of everyone and we need our teaching staff to reflect the diversity of our school community.

Without a dedicated recruiter on staff in HR, we are limited in our ability to increase the number of BIPOC candidates in our hiring pools. In addition to the proposed funding for support from the general fund, we will use federal funds to engage the services of an external recruiter on a part-time basis during the hiring season. Additionally, we will compensate current BIPOC staff members who support our hiring efforts by 1) attending job fairs and 2) making personal connections with potential candidates. The total cost for these services in FY22 is \$27,000.

¹ 1. Articulating our **core values** and unique PPS identity to attract new talent and strengthen organizational culture, 2. Build **career pathways** that motivate and retain our talented and diverse people, and 3. Build and implement a **diversity recruitment** strategy.

Investment	Communications & Resource Development	
Sponsor	Grace Valenzuela, Executive Director, Communications and Community Partnerships	
FTE Additions	.5 Website Coordinator	\$38,809
Non-FTE Additions	Website/Design contractual services	\$57,900
Total Budget Impact	n/a	\$0 (\$96,709 would represent a \$.01 tax rate impact if not using federal funds)

FTE Detail:

Position	Location	Total Cost (Salary & Benefits)
.5 Website Coordinator	District Office	\$38,809
	Total	\$38,809

Narrative:

Serving over 6,500 students along with their families, educators, and other key stakeholders within the community, PPS needs an improved web presence that is:

- ▶ Easy to navigate
- ▶ Visually-driven
- ▶ Accessible for a multitude of audiences
- ▶ Easily translatable into any language
- ▶ Fully integrated and navigable on any device or browser
- ▶ ADA compliant
- ▶ Secure and safe
- ▶ Able to integrate dynamic digital content (videos, images w/ parallax effect, social media, etc.)
- ▶ Mobile friendly / fully responsive
- ▶ Fully integrated with Google analytics
- ▶ Able to accommodate TBD Third party API integrations
- ▶ Easy to manage for staff with limited technical expertise

Our current website was built at least five years ago. Every year web standards change radically to comply with the latest standards. It also uses HTML code that makes it difficult to update. Given that we have over 60 different linguistic groups, language accessibility is also critical for PPS. The current website doesn't give us a

reliable language translation system.

This investment supports a contract with a website vendor for the purchase and customization of a website platform to meet the district's needs. It also establishes a one year only position of a dedicated staff to assist in keeping the website current and assisting in the development of new web content and implementation of the new design.

Investment	Technology Integration & Support	
Sponsor	Gavin Goodall, Executive Director of Information Technology	
FTE Additions	n/a	\$0
Non-FTE Additions	Various - see below	\$846,787
Reduced Costs	n/a	\$0
Total Budget Impact	n/a	\$0 (\$846,787 would represent a \$0.10 tax rate impact if not using federal funds)

Narrative:

\$846,787 includes:

\$185,000 Tech Integration/IT - Data Center: Using high-end estimate of \$185,000 for one time costs with recurring annual charges (\$15,000 per year) - Several of our data servers are nearing end of life and will need to be replaced in the next year or two. By upgrading one of our newer servers and purchasing another one we will be able to consolidate several of our servers while upgrading them at the same time. These servers are essential in remote learning, running all of our day to day operations, and remaining federally compliant.

\$202,000 Tech Integration/IT - Firewall upgrade - Our current firewall's warranty is expiring and we need to upgrade our current system to handle greater throughput as we consider increasing our internet speed in the future. The upgrade will offer greater network security as well as the ability to identify issues more quickly and intuitively.

\$200,000 Tech Integration/IT - Projectors - Many of the projectors across the district were purchased more than 7 years ago and need to be replaced or upgraded. Several are not working or no longer functioning well.

\$192,440 Tech Integration/IT - Phones - We invested in upgrading our phone network to VoIP over the past few years and now we need to replace the handsets on the network because they have depreciated considerably in quality and are not taking full advantage of the new network.

\$67,347 Tech Integration/IT - New Device Insurance Quote - Difference between new quote of \$119,347.02 and \$52,000 remaining in our baseline budget - This is the cost to insure the new chromebooks we purchased for one year. The revised cost will continue in subsequent years.

Investment	Recovery and Acceleration - Summer School	
Sponsor	Melea Nalli, Assistant Superintendent	
FTE Additions	n/a	\$0
Non-FTE Additions	<i>*Estimate, which may include FTEs once plan is fully developed, and includes related transportation and food service costs (\$250,000).</i>	\$2,250,000
Additional Costs	Summer School Program costs removed from local budget	\$136,960
Total Budget Impact	n/a	\$0 (\$2,386,960 would represent a \$0.30 tax rate impact if not using federal funds)

FTE Detail

Position	Location	Total Cost (Salary & Benefits)
	Total	\$0

Narrative:

Theory of Action

If we create varied opportunities that honor learners' immediate and long term needs, then we can ensure that all learners feel seen, challenged, and supported.

“Learning Loss”

Everyone agrees that this pandemic has taken a toll on students' (and likely everyone's) mental health, but the impact on student learning is less conclusive. Some believe that students, some more than others, have had decreased opportunities to advance their learning throughout the pandemic, and are now even further behind grade-level expectations. Others assert that “learning loss” is a fabricated construct that assumes the only learning that is valuable is what happens in school and that is measured by state and national assessments. Like so much that is complicated in this world, both of these can be true at the same time. No doubt, some students did not have the same access as others to teachers and the curriculum (whether due to technology or their own pandemic exigencies) — and they will need social and academic support to feel efficacious upon their return to school in the fall. But much learning did occur this year by all of us navigating profound uncertainties. Teachers and their students have engaged with the curriculum in new ways and learned so much about what they are capable of and how to build community and connection from a distance. Summer learning will need to respond to all of this, and that is why we are focusing our summer investments on: **Connection, Curiosity,**

Competency, and Cohesion.

Summer opportunities

Connection: *Support students in connecting with their peers and with their school community*

Summer Opportunities:

- Community Partner Subsidies
- Outreach Coordinators
- Early Childhood Playgroups
- Welcome Back Week

Curiosity: *Nurture and create space for students' innate love of learning and the questions that inspire them*

Summer Opportunities:

- Elementary School-Based Programs (Gorman Model)
- STEM Camp

Competency: *Design summer curriculum to support students in meeting learning standards*

Summer Opportunities:

- Sun School (Middle and High Schools)
- Standards Recovery Program (High School)
- Language Academy
- ESY Summer Program

Cohesion: *To support teachers in communicating student learning to the next grade level and identifying where students are through formative assessment*

Summer Opportunities:

- Transition Conversations
- Formative Assessment Work

Budget Strategy:

By investing a significant portion of federal funds in summer programming, we have the opportunity to reach more students, engage students at all grade spans, and provide resources to all schools. This opportunity had not existed previously. The district's investment of \$135,000 in previous years has helped to support district programs such as the high school credit recovery program, Language Academies, program coordination and some support for programs where federal Title I and III funds and private grants were not available. This summer we are able to create a school allocation for each of our schools to develop programming that will support students with opportunities to grow academically and social emotionally while maintaining health and safety protocols. The formula that was developed is a per pupil formula allocating \$800 per student with the number of students at each school being based on the school's directly certified free lunch students. This means a school with a higher poverty rate will receive more funds than a school with a lower poverty rate as we anticipate that the student needs will be higher at schools with a higher poverty rate. We will have the flexibility to reallocate funds based on actual student needs. Funds will support staff pay for designing and delivering programming, coordination at the district, program and building levels, language support and social work support for students and families, partnership with community programs, engaging instructional materials, transportation, and meals.

Investment	Other: Hazard Pay & Benefits	
Sponsor	Xavier Botana, Superintendent of Portland Public Schools	
FTE Additions	<i>estimate</i>	\$167,625
Non-FTE Additions	n/a	\$0
Reduced Costs	n/a	\$0
Total Budget Impact	n/a	\$0 (\$167,625 would represent a \$0.02 tax rate impact if not using federal funds)

FTE Detail

Position	Location	Total Cost (Salary & Benefits)
Approximately 100 positions in PPS are eligible to receive the surcharge		\$167,625
	Total	\$0

Narrative:

In November, Portland voters supported Referendum Question C which raised the minimum wage to \$15 over three years, beginning in 2022. As part of that referendum question, if a State of Emergency is in place, it requires payment of 1.5 times the minimum wage rate be paid to any individual working in person during the pandemic. The current minimum wage is \$12.15, which makes the “hazard pay” minimum wage \$18.23 an hour in 2021.

In December, the Board of Public Education voted to enact this provision. There are currently approximately 100 positions in the Portland Public Schools impacted by this decision. The cost of about \$85,000 for FY 21 is included in the district’s overall budget plan approved by the Board in December 2020. For next fiscal year, we intend to use ESSERF funding to confront this pandemic related cost.

The \$167,000 cost uses the projected number of positions qualifying for this surcharge for the duration of FY 22. Should the emergency declaration be withdrawn, the hazard pay minimum wage would no longer be in force, and savings would result from that.

Investment	Other: Central Office	
Sponsor	Xavier Botana, Superintendent of Portland Public Schools	
FTE Additions	<i>estimate</i>	\$250,000
Non-FTE Additions	n/a	\$0
Reduced Costs	n/a	\$0
Total Budget Impact	n/a	\$0 (\$250,000 would represent a \$0.03 tax rate impact if not using federal funds)

FTE Detail

Position	Location	Total Cost (Salary & Benefits)
	Total	\$0

Narrative:

Conceptually, this investment represents the estimated amount related to the operation of our existing Central Office building. It includes the equivalent of the district's current debt service on the 353 Cumberland Ave location as well as partial cost of utilities and contracted parking.

Since the start of the pandemic, we have operated with a much smaller centralized physical space. As a result, we intend to relocate most central staff to home offices and/or co-working spaces. We will still retain a "front-office" operation for correspondence delivery and basic gate-keeping. A handful of central operations including our district intake, will need to relocate to a physical space which we envision being in an existing school building or a smaller leased space. We will be transferring most records to virtual or physical storage.

The majority of this cost is related to our annual debt service payment, which we do not believe to be an allowable cost under federal grant guidelines. Therefore, we envision using federal funding to offset an additional \$250,000 of Custodial Salaries and Benefits. Once the building is successfully sold, we will transfer the custodial positions back to the general fund.

We envision the proceeds from the sale of the building (if any) being credited to a future budget.

Investment	Other: Dedicated Classroom Substitutes	
Sponsor	Kathie Winchenbach, Finance	
FTE Additions	<i>estimate</i>	\$300,000
Non-FTE Additions	n/a	\$0
Reduced Costs	n/a	\$0
Total Budget Impact	n/a	\$0 (\$300,000 would represent a \$0.04 tax rate impact if not using federal funds)

FTE Detail

Position	Location	Total Cost (Salary & Benefits)
Dedicated Substitutes (# of FTE)		\$300,000
	Total	\$300,000

Narrative:

In order to successfully open schools this past fall, the district established “dedicated substitute” roles in each of our schools (30 dedicated substitutes were hired across 15 locations). These positions were intended to allow schools to have a first set of substitutes that would help to fill absences-- particularly those caused by symptomatic staff needing to be sent home on short notice. If no substitutes were needed, these substitutes would be available to support other activities in schools. The fact that these substitutes were embedded in the school allowed for them to be more aware of the school’s protocols, be known to other school staff and students and otherwise form a part of the school’s fabric.

The program has been very successful. Building leaders credit these resources with allowing the Portland Schools to operate in a highly fluid environment where substitutes were often hard to find. This investment received among the highest level of support from building leaders.

The cost is an estimate based on a historical review of substitute teaching costs. It represents the difference between the cost associated with replacing the same number of daily subs as there are dedicated substitutes and the cost of the dedicated substitutes. Dedicated substitutes are paid at a higher daily rate (\$150/day) than our daily substitutes for their commitment to work on-site 4 days per week; they also receive a stipend toward purchasing the district’s health benefits.



PORTLAND PUBLIC SCHOOLS
prepared & empowered

**PPS Lau Plan
Revised
January 2020**

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Introduction

“All learners will be fully prepared and succeed in a diverse and ever-changing world.”

--- District Vision

The Portland Public Schools are responsible for ensuring a challenging, relevant, and joyful education that empowers every learner to make a difference in the world. We build relationships among families, educators, and the community to promote the healthy development and academic achievement of every learner.

---District Mission

English Learners (ELs) are a richly heterogeneous group bringing a wide variety of life situations and a wide range of educational experiences. The paths they take to acquire a new language and to adjust to their new cultural environment are varied and in keeping with their unique strengths, needs and experiences. Within the safe and welcoming school environment, administrators and teachers are given rare opportunities to tap the rich resource of knowledge and perspectives that ELs bring to school, and which, in turn, enrich the learning of all students in our classrooms. The role of the school and teachers is critical in supporting students' identity development as learners, and in helping students shape a vision of the future in which they will take their place in a global economy. The Portland Public School system is committed to providing appropriate placement, along with curricular, instructional and related services to ensure that all students who are identified as English Learners are held to high expectations and are given the opportunity to participate fully and effectively in the schools' educational programs.

To accomplish this, the Portland Public Schools' Lau Plan details the legally-compliant procedural requirements and services provided to ELs, from Pre Kindergarten through 12th grade, including identification, assessment, placement and exit from English Language Development (ELD) programming, and pre-referral procedures to ensure appropriate identification of ELs requiring Special Education and Gifted & Talented services. The overall goal is to ensure equitable access to grade-level instruction that is meaningful, rigorous and engaging given the support needed for academic success. The education of students who are English learners is the collective responsibility of all educators.



Lau Plan Advisory Committee

Robyn Bailey, Asst. Principal
Erin Bates-Letourneau, Asst. Dir. Student Services
Lori Bobinsky, Teacher Leader
Gail Cressey, Dir. of Interventions
Emily Daniels, Special Ed. Teacher
Ben Donaldson, Principal
Maureen Fox, EL Specialist

Carlos Gómez, Dir. of Language Development
Sheila Jepson, Principal
Brenda Murphy, EL Teacher
Melea Nalli, Asst. Superintendent
Priya Natarajan, Teacher
Joel Peck, EL Teacher
Cynthia Taylor, EL Teacher
Kelly Thornhill, Asst. Principal

Section 1. Roles, Responsibilities and Definitions

Superintendent - Responsible for implementing School Board policies and responsible for the teaching and learning of all students in the Portland Public Schools.

Director of Language Development - Ensures that all aspects of the Lau Plan are in place and that all federal and state requirements around ESOL instruction and assessment are met and that EL teacher supervision and evaluation is carried out. Working with EL teachers, building and district administration, the Director also ensures that there is a clear vision and adequate resources to implement the vision with ample opportunities for feedback and continuous improvement.

EL Specialists (District-Level) Help lead support of content and EL educators in integrating content with language goals, analyzing language demands of content areas and co-designing culturally and linguistically responsive instruction and assessment. Support professional learning to:

- a. Analyze the academic language demands involved in grade-level teaching and learning.
- b. Apply the background knowledge of ELs, including their language proficiency profiles, in planning differentiated teaching and assessment.
- c. Plan for integrating language and content teaching and learning around discipline-specific topics.
- d. Capitalize on the resources and experiences that ELs bring to school to build and enrich their academic language.

Language Development Coach/Teacher Leader (School-Level) - Has a literacy and assessment background. This person has the expertise to help teams (MTSS/IEP) distinguish between language acquisition and learning difficulties. The Language Coach is a resource for general educators in the use of various assessments (running records, NWEAs, WIDA Performance Definitions, WIDA Rubrics, formative assessments, etc.) and instruction (including collaboration/co-teaching, coaching cycles, and supplemental programs such as Imagine Learning, System 44 and Read 180) in much the same way as the math and literacy coaches do in PPS. Coaches add the language lens to overall student achievement across all content areas.

EL Teachers - These professionals are EL endorsed and provide services from direct student instruction to instructional specialist within the general education setting. Teachers work with students and collaborate with teachers. Additionally, all EL teachers take the lead with a caseload of students (between 25 and 45 based on grade span) in the Language Acquisition Committee (see below).

Ed Techs (English Language and Language Acquisition) - LA Ed Techs help with acculturation for new arrivals which includes transitions to American schools and support in the classroom and native/heritage language as a support to access English. EL Ed Techs work as cultural brokers with all English Learners serving as a linguistic and cultural liaison between the school and home. They support students and teachers in ensuring that academic standards and language targets are achieved, especially for students who have already transitioned to American schools.

Literacy Specialist/Coaches - Use age-appropriate literacy strategies, curricula and intervention strategies to teach literacy to all students who are emerging readers in a culturally and linguistically responsive way. EL students will benefit the most from professionals who are EL-endorsed.

Multilingual and Multicultural Center (MLC)

Provides support for multilingual students and families through registration assistance for new students, language access for families who need translation and interpretation services, parent orientation sessions for new arrivals to the United States, and parent workshop sessions.

Language Access Coordinator - The Language Access Coordinator manages the programs and services that ensure our non-English speaking students and families have equal access to important school information. The Coordinator is responsible for facilitating the interpreting and translation needs of schools and the district. The Coordinator manages Parent Community Specialists to carry out the interpreting, translating and cultural brokering which allows non-English speaking students and families equal access to education in the district.

English Language Assessment Specialist - Responsible for administering and scoring the English Proficiency screener and communicating the results to families and schools.

Parent Community Specialists (PCS)- Bilingual and bicultural PCS work out of the Multicultural and Multilingual Center to provide outreach and services for limited English parents in the PPS in a variety of ways: translation and interpretation services, parent advisory council (PAC) meetings, cultural brokering and referral to agencies and services. At the time of publication, we have PCS for language groups of 50 or more students.

DEFINITIONS AND ACRONYMS

English Learner (EL) - A student, who by law, understands or speaks a language other than English at home and must take the ACCESS exam annually until he/she/they demonstrate “proficiency” (currently with score a 4.5 Composite or higher). Formerly known as LEP (Limited English Proficient) and also referred to as ELL (English Language Learner). Many ELs are multilingual and bring a wide range of linguistic skills and experiences to their learning.

English Proficiency Level (EPL) - Measured by a score of 1.0 to 6.0 on the ACCESS Test. Officially, the state of Maine defines proficient as a Composite score of 4.5 or higher (as of 2018).

English Language Development (ELD) - Refers to the various programs a school district employs to teach English to English Learners. The most common ELD programming includes various types of Sheltered English Instruction (SEI).

Dual Language Learners (DLL) - Students up to age five who acquire two or more languages simultaneously, and learn a second language while continuing to develop their first language.

Language Acquisition Committee (LAC) - The LAC (formerly known as the MET) is a school team responsible for guiding and monitoring the placement, services and assessment of students who are ELs. The LAC may be comprised of content-area or general classroom teachers of ELs, assessment specialists, school administrators, school counselors, ESOL staff, parents/guardians, students and other members as appropriate. To ensure parent/guardian understanding, qualified interpreters may need to attend LAC meetings and document translations may need to be provided as well. The LAC is responsible for guiding and monitoring the placement and services of ELs using WIDA Performance Definitions, WIDA Rubrics, Can Do Descriptors and formative classroom assessments.

Individual Language Plan (ILP) - Developed by the EL teacher and reviewed by the Language Acquisition Committee (LAC), this document (see Section 4 for specifics) explains the reading, writing, listening and speaking goals and strategies to reach those goals for each English Learner (EL). It is reviewed at least once annually.

English for Speakers of Other Languages (ESOL) Endorsement- The endorsement (660) in the state of Maine which allows educators to assess and plan for the English language development program of students who are English Learners (ELs).

Intensive English Language Development (IELD) - Programming that focuses on the introductory instructional language of English Learners (in addition to academic language in all content areas) whose English Language Proficiency levels 1 and 2.

Cognitive Academic Language Skills (CALs) - Programming that focuses primarily on the academic language skills (in addition to expanded instructional language) of English Learners whose English Language Proficiency levels are 3.0 to proficiency.

WIDA (formerly the acronym for World-Class Data and Assessment out of the University of Wisconsin) - Advances academic language development and academic achievement for children and youth who are culturally and linguistically diverse through high quality standards, assessments, research, and professional learning for educators. WIDA develops the ACCESS exam.

ACCESS for ELLs® is a computer-based adaptive exam (paper-based for kindergarten) given annually in the State of Maine (and over 35 other states) to test English Learners in four language domains: reading, writing, speaking and listening.

Gifted and Talented Programming (Chapter 104) - School districts in Maine are mandated to screen, select and provide programming for students with exceptional abilities. Gifted and talented students are defined as children in grades K-12 who excel, or have the potential to excel beyond their age peers in the regular school programming, to the extent that they need and can benefit from programs for the gifted and talented.

Language Use Survey (LUS) - Official document that every student's family must complete upon enrollment into a publicly funded school. If at least one answer on the LUS indicates that the student speaks or understands another language, the student is identified as a potential English Learner and will require an English language screening to be administered.

Individualized Education Plan (IEP) - A written statement of the educational program designed to meet the needs of a student who receives special education services.

Every Student Succeeds Act (ESSA) - This federal law passed in December 2015 governs the United States K-12 public education policy and replaced its predecessor, the No Child Left Behind Act.

Multi-Tiered Systems of Support (MTSS) - Formerly known as **Response to Intervention (RTI)**, this is an instructional framework that includes universal screening of all students, multiple tiers of instruction and support services, and an integrated data collection and assessment system to inform decisions at each tier of instruction.

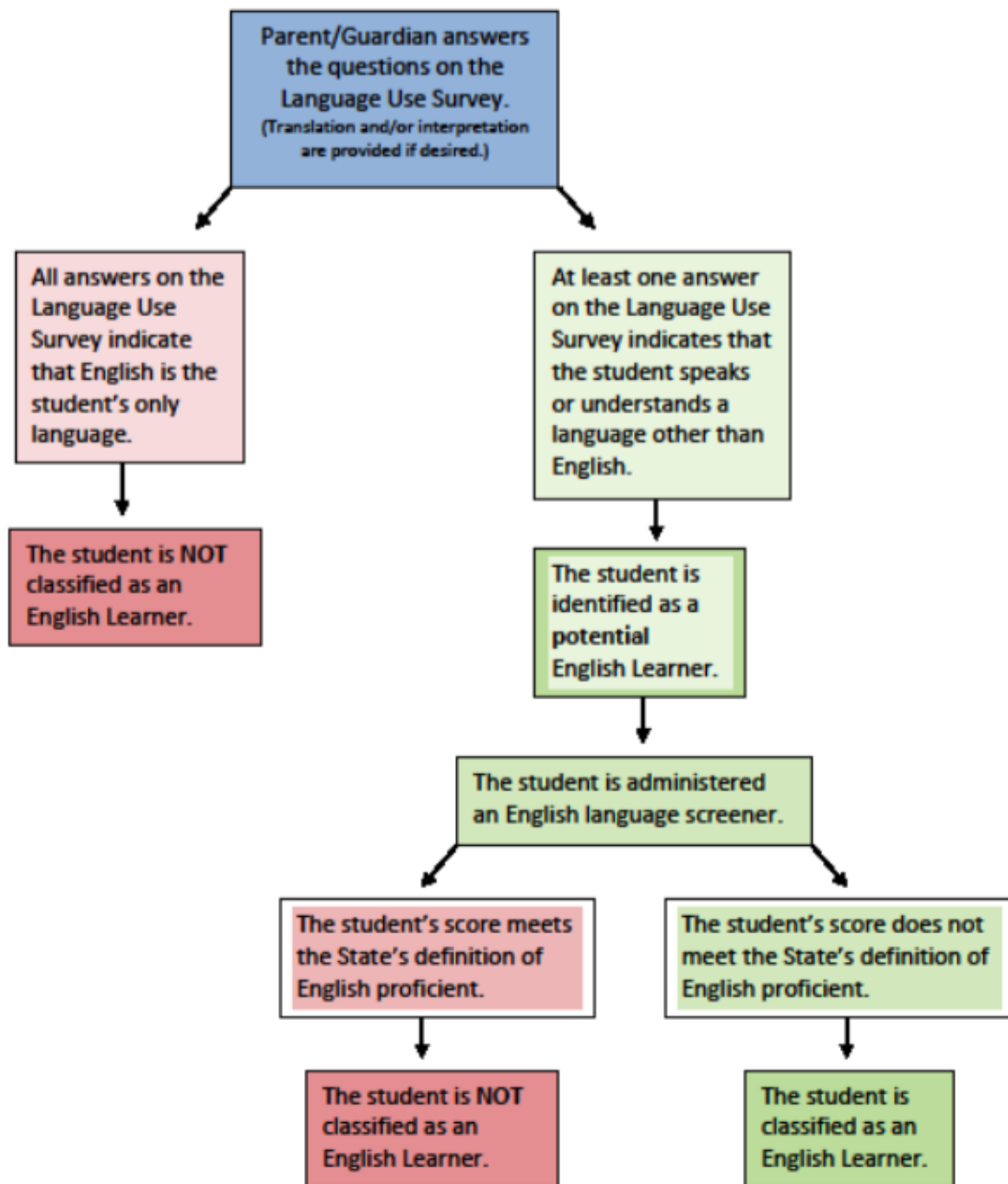
Students with Limited or Interrupted Formal Education (SLIFE) - "English language learners who have experienced interrupted education due to war, civil unrest, migration, or other factors; who have never had the opportunity to participate in any type of schooling before entering the United States; or who have experienced limited education in their home countries due to lack of resources or trained teachers, the type of schooling they participated in, or other circumstances." (Decapua & Marshall, 2016)

Long-term English Learners (LTELs) - Students who have been in English learner (also referred to as EL, ELL or ESOL) programs for the majority of their schooling are considered long-term ELs. The term refers to students who have been in the English learners program for more than five years.

Section 2: EL Flowchart

“The parents/guardians of all students enrolling in a district for the first time must complete the Language Use Survey. The entire identification process must be completed within thirty days of enrollment from the beginning of the school year or within two weeks of enrollment during the school year. Note that if a parent/guardian refuses to complete the Language Use Survey, the district is still required under federal law to identify all English Learners. In such cases, the “School Use Only “ section of the Language Use Survey must indicate observed or student-reported use of a primary or home language other than English before an English Language proficiency screener can be administered.” - Adapted from MDOE Resource Tool for Lau Plans

Figure 2.1: EL Identification and Exit Flowchart



Section 3: EL Identification

All of our students come to school with a wide variety of strengths and talents, including the ability to communicate in various languages. A student whose primary or home language is a language other than English, and who is not yet proficient in English, is considered an English learner, eligible for support and programming. Though an EL may have the academic language skills in an additional language(s) to perform at grade level, his/her/their academic English language skills (listening, reading, writing or speaking) are still developing.

Schools are required to identify students who have limited English language proficiency and develop appropriate programming for them within 30 days of the start of the school year or within two weeks of enrollment during the school year. This section describes the process for identifying English Learners (please see Section 5: Access to Academic and Extracurricular Programs for special education and other program identification).

Table 3.1 EL Identification Chart

ACTION (Required by Law or Policy)	WHEN (time frame)	HOW (protocol in place)	BY WHOM (person/title responsible)
Administration of the Maine DOE Language Use Survey (LUS) for ALL students	Upon entry to school- in school enrollment packet for all students	- School secretary has parent/guardian complete the LUS (providing translated form if needed); if there is a language other than English, the student will complete their enrollment through the Multilingual Center (MLC). - New families complete the LUS when enrolling to school at the MLC.	All schools and the MLC Intake staff, with the assistance of an interpreter as needed or requested, help parents complete the forms necessary for school registration.
Translation/ Interpretation Services Provided to Parents/ Guardians	Notice for language services are posted in all school offices and on our website. Translation/Interpreter assistance is available during the enrollment process upon request.	- Scheduled through the MLC - online ticket system to request services. - Language Line is available as needed.	Interpreters and translation services available through the MLC - Parent Community Specialists (covering languages spoken by 50 or more students) as well as additional contracted interpreters as needed.
Referral of all Potential English Learners for Screening	Can happen any time during the school year. A student with a home language other than English identified through the LUS and who was not previously identified as eligible for ELD programming, but who is now experiencing difficulties in a classroom in any Portland school, may be tested at any time to determine eligibility.	- Students are referred to the Language Acquisition Committee (LAC) at the school building. - The EL teacher reviews the LUS and updates it as part of the LAC. - The EL teacher arranges for the WIDA online screener to be administered through the MLC.	Parents, teachers, school administrators
Administration of English Language Proficiency Screener	Within the first 30 days of the new school year and within the first two weeks of enrollment once the school year begins.	- The WIDA screener online, Pre LAS or other appropriate ELP screener for Pre K (PreIPT) is administered to determine eligibility for English language programming. - Additional information is gathered through a family education history interview.	The MLC's English Language Assessment or EL Specialist determines status based on screener results and family history interview.
Language Acquisition Committee Meeting to Develop Program	Once a student enters the school (part of the Meet & Greet period during the transition into school) the LAC convenes	- The EL teacher completes the ELD Programming Form and reports to parents by the first grading period during the school year. - ELD Programming is	LAC - Will include EL endorsed teacher, a parent/guardian and other educators and/or school staff

Services for Identified English Learners*	to review the student's file and recommend program services.	communicated during Teacher/Parent conferences, a scheduled LAC meeting and each grading period following.	The LAC makes decisions regarding the ELD programming, services and develops the ILP.
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English Language Proficiency Screening Assessment Requirements

Grade	Screening Assessment	Minimum Score Required to be Non-EL
Pre-K (ages 3.5 - 4.4)	PreLAS (or other valid measure)	>77/Level 4 (Fluent English Speaker)
Pre-K (ages >4.5) / 1st semester K	Kindergarten MODEL	Oral language proficiency level 6.0
2nd semester K/1st semester 1st grade	Kindergarten MODEL	Composite proficiency level 6.0
2nd semester 1st grade-12th grade	WIDA Screener Online	Composite proficiency level 4.5

*The Kindergarten MODEL test is not aligned to ACCESS for ELLs and therefore has a different score requirement for EL identification.

Section 4: Development of Individualized Language Acquisition Programs

Portland Public Schools provides English language instruction within the context of academic content using grade-level curriculum for students at all levels of English language proficiency. English language development (ELD) programming provides students who are English learners with access to the general education curriculum through a continuum of instructional options to enable them to attain both English language proficiency and content area standards within a reasonable length of time.

- ELD programming decisions are made for newly registered students who are identified as English learners:
 - a. The WIDA online screener is given at the MLC during enrollment to determine eligibility for EL services within 30 days communicated to parents/guardians;
 - b. The Program Model and Services (time and frequency) are recorded on the **Individual Language Plan (ILP)** by the EL teacher and reviewed by the Language Acquisition Committee (LAC).
- There are a variety of evidence based program models tailored to the EL's individualized educational needs. The EL Teacher develops an **Individual Language Plan (ILP)**, to be reviewed by the LAC, for each student outlining individual goals and strategies for language development in all four domains (reading, writing, listening, speaking) based on the following evidence: ACCESS for ELLs results, classroom observations, grades, state and local standardized academic assessments. ILPs will be reviewed and updated as needed during existing student meetings (grade level, guidance, departmental, parent teacher conferences, student assistance team, MTSS, IEP meetings, etc.).
- The typical amount and frequency of services provided to ELs is based on the proficiency level and grade. See "**ELD Program Continuum**" below.
- Parents/guardians have the right to decline EL services. Parents can request a meeting at any time during the school year to decline services. The EL teacher/LAC, provides the **Decline ELD Program** form for parent/guardian signature after a discussion of the student's individual language needs. The EL Teacher informs the parent/guardian that they have the right to opt back into the ELD program or particular services at any time. Parents are informed that their child will continue to take the ACCESS test annually as required by federal law (see Section 6: Annual Testing for more information on opting out on testing). If the parent declines ELD programming or particular services recommended for the child, the school will document this and still provide meaningful education and the student will receive support within the general education program to ensure English language development across all content areas.
- Students with Limited or Interrupted Formal Education (SLIFE) as well as Long-Term

ELs (LTELS) will likely require additional resources, instruction and programming support to ensure access and participation in the general education program.

- The LAC reviews the EL's individual programming and reports to parents via a **Continued Eligibility Parental Notification Letter** which is sent home at the start of the school year.

English Language Development Program Continuum

All ELD program models adhere to the *High-Leverage Principles of Effective Instruction for English Learners*: 1) Determine and address the academic language demands of the lesson; 2) Build upon students' background knowledge; 3) Design and scaffold deeper learning tasks that integrate listening, speaking, reading, and writing domains; 4) Provide opportunities for student participation through extended oral discourse and structured collaboration; 5) Use formative assessment to support both language development and content goals. (Neri, Lozano, Chang, Herman, 2016) **All models in the ELD program continuum rely on collaborative planning, teaching, and assessment. Please see the description of the ELD Program Models in the Appendix.**

The Goal for EL Programming (Pre-K to Grade 12) is to accelerate the acquisition of English and academic content by meeting the following standards (Maine English Language Standards adopted from WIDA):

1. **Social and Instructional Language** - English learners communicate for social and instructional purposes within the school setting.
2. **Language of Language Arts** - English learners communicate information, ideas and concepts necessary for academic success in content area of language arts.
3. **Language of Mathematics** - English learners communicate information, ideas and concepts necessary for academic success in content area of mathematics.
4. **Language of Science** - English learners communicate information, ideas and concepts necessary for academic success in content area of science.
5. **Language of Social Studies** - English learners communicate information, ideas and concepts necessary for academic success in content area of social studies.

Table 4.1: ELD Program Continuum

ELD Program Continuum	K-12 Program Model (for Pre-K, see below)	Amount & Frequency of Services
English Language Proficiency Level (based on ACCESS Composite Score) IELD is Intensive English Language Development CALS is Cognitive Academic Language Support	<u>EL Program Models & Descriptions</u> • Transitional Bilingual Education • Dual Language Immersion • ESL or English Language Development (Push-In, Pull-Out, Sheltered) • Content Classes w/ Integrated EL Support (Co-Teaching/Collaboration) • Newcomer Programs • Extended Learning Time (afterschool /summer) • Tutoring • Consultation	Recommended amount and frequency of language support: • Overseen by an ESOL endorsed specialist, ESOL endorsed teacher or ESOL endorsed administrator; • Provided by a team of educators in collaboration; and • Reviewed by the LAC and guided by the student's ILP
Level 1 - Entering (IELD) Level 2- Beginning (IELD)	Language Programming may include: Elementary (Grades K - 5): • ELD Instruction • Content Classes with integrated EL Support • Push-In academic language support • Pull-out language development support in small groups • Newcomer Support Secondary (Grades 6-12): • One or more ELD class periods • Content Classes with integrated EL Support • Sheltered English Content Instruction • Push-In academic language support • Newcomer support	Elementary (Grades K-5): 1 - 2 hours of ELD instruction in or out of the general education classroom/day (Students who are SLIFE may require additional time). Secondary (Grades 6-12): 2 - 3 hours of ELD instruction in or out of the general education classroom/day (Students who are SLIFE may require additional time).

Level 3 - Developing (CALs)	Elementary & Secondary: English language programming may be a combination of services offered to students in Levels 2-4 depending on student needs (See items above and below)	Elementary (Grades K-5): 1 hour of direct instruction in or out of the general education classroom/day Secondary (Grades 6-12): 1-2 hour of direct instruction in or out of the general education classroom/day
Level 4- 4.4 - Expanding (CALs):	Elementary (Grades K - 5): - Targeted ELD for areas of need (reading, writing, listening, speaking, vocabulary development, etc.) - Content Classes with integrated EL Support - Push-in academic language support Secondary (Grades 6-12): - Targeted ELD for areas of need (reading, writing, listening, speaking, vocabulary development) - Tutoring, Extended Learning Time to target specific academic language goals	Elementary (Grades K - 5): 1 hour of direct instruction in the general education classroom/day. Secondary (Grades 6-12): 1-2 hour of direct instruction in or out of general education classroom/day.
Level 4.5 - 6 (Expanding/Bridging/Attained)	Exited - Placed on monitor status. Students continue to learn grade-level academic content and maintain growth in English language proficiency.	- Differentiated Instruction as needed Academic progress monitored for two years by LAC/Case Manager. - Eligible for re-entry into ELD Programming if appropriate.

Alternate ACCESS Levels A1 - P1.9	English language development instruction is supported across all settings. Each student has an Individual Language Plan (ILP) with language goals in reading, writing, listening, and speaking as appropriate.	ELD instruction is delivered in collaboration with the Special education teacher for an individualized continuum of English language support per the recommendation of the IEP team. Consult services may be determined appropriate by the IEP team which includes the EL Teacher. Students exit when they reach a composite score of P2 and are placed on monitor for two years.
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Pre-LAS for 4 Year Olds	Program Model: Individualized Continuum of Support	
Levels 1/2: IELD - Non English Speaker (NES) 0-56 Level 3: CALS - Limited English Speaker (LES) 57-76 Levels 4/5: Not EL- Fluent English Speaker (FES) 77- 100 NOTE: <i>Pre-K DLLS will have the opportunity to exit from ELD services in Kindergarten when they take the Kindergarten ACCESS for ELLs.</i>	English language development instruction is guided by the WIDA Early Years Promising Practices. Each student has an Individual Language Plan (ILP) with language goals in listening, speaking and reading and writing as appropriate. ELD support is integrated and embedded across all classroom activities throughout the day. Collaboration and co-planning between EL teacher and classroom teacher supports language development for emergent bilinguals.	Weekly support from an EL teacher in the general education classroom.

SECTION 5: Access to Academic and Extracurricular Programs

English learners have equitable access to all the academic and extracurricular programs that their schools offer. English language proficiency is not a prerequisite to participate in general education classes and other school activities, programs or events.

English language programming is provided in a way that encourages English learners to participate in all aspects of the school program, including advanced course work, AP, honors, career and technical education, gifted and talented programs (Chapter 104), Pre-Kindergarten, athletics, academic and career counseling, performing visual arts, honor societies and extracurricular activities. English learners are also included in the SAU's required "child find" policies and procedures to ensure that all children with disabilities residing in the state, and who are in need of special education and related services, are identified, located, and evaluated. This applies to all multilingual learners suspected of having a disability regardless of their English proficiency level.

Special Education and Other Programs: The timelines and procedures to identify ELs and non-ELs for programming for special education, gifted and talented, etc. is the same. Additional procedures and protocols that consider the student's sociocultural factors and native language proficiency help to ensure equitable and appropriate identification of ELs to these programs.

Screening for English Language Proficiency is separate and distinct from the process required for qualifying for special education. ELs can only receive special education services and programming if they qualify for special education services under the Federal guidelines of IDEA and MDOE regulations. For a student to qualify as a student needing special education services, there must be an identified and diagnosed disability. The disability must cause an adverse effect in learning and accessing education and require specially designed instruction.

English learners identified for special education services are entitled to both ELD programming and specialized instruction per their **Individual Education Plan (IEP)**. Procedures utilizing the district's **Multi-Tiered Systems of Support (MTSS)** teams must include the participation of an EL Teacher to assess the student's language proficiency skills in both English and other languages that the student speaks, identify and discuss the consideration of sociocultural factors, and to assist the team in determining the appropriateness of a referral for special education services. See Appendix for ELs with suspected disabilities.

- School administrators, EL teachers, guidance counselors, learning strategists, coaches and general education teachers are all responsible to ensure **ELs have access to all school programs and activities**. Parents/guardians requiring interpretation and

translation services are notified about all programs and activities that English speaking parents receive in a language that they can understand.

- Students who are ELs are provided the necessary support and accommodations to ensure that they have access to the same **rigorous, grade-level appropriate academic and extra-curricular programming** as their non-EL peers.

Section 6: Annual English Language Proficiency Test Administration

The ACCESS for ELLs ® or Alternate ACCESS, is an English language proficiency summative assessment administered annually in Maine to all students who are English learners from Kindergarten through 12th grade. ACCESS for ELLs ® meets the federal requirements of annually assessing English language proficiency and provides reliable, valid and useful information on the proficiency levels and progress of ELs acquiring academic English. Portland Public Schools recognizes that students are the rich sum of their collective experiences and while they are much more than the measure on a standardized test, we must administer this assessment in order to meet state and federal requirements.

All students who are English learners are administered the ACCESS for ELLs ® or Alternate ACCESS, if applicable annually during the testing window established by the Maine Department of Education until they reach the state determined proficiency level, currently a composite score of 4.5 or higher.

The district ACCESS Coordinator works with school ACCESS Coordinators in each building to administer the ACCESS for ELLs ®. ACCESS test administrators/proctors are trained and WIDA-certified. Additional support for testers/proctors is provided by the Portland Public Schools' Department of Language Development.

Parents/Guardians/Students age 18 or over can request a meeting and document that they are deciding to opt out of testing at any point during the school year. EL Teachers and/or administrators will explain that Maine is not an "opt out" state and that students, teachers, the school and the district will receive important information from ACCESS that will help individual student and school-wide programming. By practice and MDOE recommendation, the district does not force a student to take the ACCESS exam.

Section 7: Monitoring EL Students

The LAC is responsible for monitoring the progress of all ELs' academic language acquisition and academic achievement, including those who have opted out of EL services. The LAC will recommend any interventions or supports needed as part of their ELD programming. The district

is responsible for monitoring the progress of all ELs in achieving English language proficiency and in acquiring content knowledge.

- Parents/Guardians, teachers, administrators or students can request a meeting to review progress at any time during the school year.
 - The LAC meets at least once annually to review grades, attendance and behavior, including:
 - ACCESS and MEA test performance.
 - Grade-level core content area performance.
 - Periodic formative assessments of ELP.
- MTSS/RTI Teams, including an EL Teacher, may serve as the LAC to monitor ELs' progress taking into consideration sociocultural and linguistic factors.

Section 8: Exit from EL Identification and Post-Exit Monitoring

When an English learner meets Maine's definition of English language proficiency on ACCESS for ELLs/Alternate ACCESS (currently an overall composite proficiency level of 4.5, or Level P2 on Alternate ACCESS), the student is exited from English learner status.

- The LAC or EL teacher/case manager is responsible for reviewing the academic progress of all former English learners who are monitored for two years to ensure that English language support services are no longer needed. If concerns arise about the academic progress of a former EL on monitor status, the student is referred to the MTSS/RTI team which includes an EL teacher. The MTSS/RTI team determines if the lack of progress is due to language development. If it is determined that language is a concern after implementing interventions, the students will be referred to the MLC assessment coordinator for re-screening.
- If educators suspect that a former English learner is no longer proficient in English, the WIDA Screener Online may be re-administered to determine English learner status.
- PPS ensures that students who were screened for English learner status upon enrollment but did not qualify are provided an opportunity for rescreening and entered into English learner status if he/she/they qualifies. An educator or parent can refer a student at anytime (or a student over the age of 18 can self-refer) to a LAC during the school year if they believe the initial screener results are inaccurate and have concerns about the student's ability to access their educational program due to language concerns.

Section 9: Personnel, Facilities and Materials

English learners are provided with sufficient, qualified teaching staff to meet their language learning and academic content acquisition needs, as well as facilities and materials of comparable quality to those of their peers.

- When ELD support is provided by ed techs, aides and/or tutors, it is always overseen by qualified ESL endorsed teachers to meet students' ILP goals. Our ELD Vision Statement and Human Resources job description articulates the responsibilities for each of these roles.
- The caseload of teachers serving English learners allows for effectively meeting all English learners' needs. Student demographic changes periodically dictate adjustments in caseloads. The Director of Language Development reviews programming with administrators and EL staff to make adjustments as necessary (and at least annually) by reviewing demographic trends and staffing allocation as well as the language demands/needs of ELs at each school.
- The Department of Language Development works with Building Administrators and the district Academic Team to provide professional development to general educators in core instruction that incorporates the High Leverage Principles for Effective Instruction of ELs aligned to the MDOE adopted WIDA English Language Proficiency Standards.
- The Director of Language Development along with district and building administration ensure that students who are English Learners have equitable access to the same facilities along with materials and accommodations that specifically address content and language acquisition required to meaningfully participate in the general education program as compared to their non-English learner peers.
- Students who are English learners participate in all school activities with non-English learner peers. They are not unnecessarily segregated from their non-EL peers. Each EL has an ILP outlining their individualized English language learning goals and accommodations to guide instruction in all learning environments.
- Staff training is provided on when and how to provide translation/interpretation services for families, overseen by the MLC Language Access Coordinator. All new PPS employees are provided training at the beginning of the school year. School secretaries receive training at the start of each school year and additional training is provided upon request by any PPS employee. Professional Development, translation library access, support for parent teacher conferences, language line, three-way phone conferences, parent meetings are provided as requested.

Section 10: Communication with Parents/Guardians

PPS recognizes the importance of the school/home partnership and is committed to providing meaningful communication with multilingual parents/guardians who may have limited English proficiency in order to adequately notify them of information about programs, service, or activity called to the attention of non-EL parents.

PPS has procedures in place to determine which parents/guardians need translation/interpretation services upon enrollment and any time during the school year as needed, observed by the schools and the Multilingual Center. The MLC has a Language Access Coordinator who oversees the interpretation and translation services provided to parents and guardians and Parent Community Specialists who provide interpretation, translation, and cultural brokering services in languages spoken by more than 50 students in PPS. Each school has:

- A welcome language sign directing parents to the language they speak that is prominently displayed at the reception desk.
- Front desk staff who receive periodic training and are aware of the process for connecting with spoken language interpreters. Parents/guardians may request interpreter services through the Multilingual Center. When parents/guardians enroll their child through the MLC, they are asked if they need an interpreter/translation services and the language needed. This information is entered into the Multilingual Tab in Infinite Campus.

PPS has a language access policy/plan which includes the Standard Operating Procedures Handbook, available to all PPS staff through a shared district file that includes a translation library of district-wide documents for all parents. The Handbook provides the procedures for requesting spoken language interpretation and translation: Help Desk Ticket system; Language Select language line; using Bilingual Ed Techs; and accessing the translation library. This is overseen by the Language Access Coordinator in the MLC.

Section 11: Ongoing Program Evaluation

The district has procedures in place to regularly evaluate the effectiveness of the English language acquisition program and make any necessary revisions. The goals of the program are to support English Language Development while ensuring grade-appropriate academic achievement in grade-level standards.

- The goals of the ELD program are to be reached by focusing on foundational language proficiency skills in all language domains (reading, writing, listening, speaking) needed to meaningfully access the curriculum and meet grade-level standards in all content areas. The goals will also be reached through the provision of cross-cultural information and strategies for success in negotiating the American school system.
- A district-wide team of representatives from each school will review the progress of students who are ELs in an annual EL Data Retreat. Educators will share strategies, fine-tune practices and evolve structures resulting in school plans for EL programming which are reflected in School Success Plans. The Director of Language Development along with members of the Academic Team periodically revisit and reflect on these plans with school leaders (administrators, EL teacher teams and other school leaders) at each school further calibrating programming using various components of the **District Self Monitoring Compliance Checklist** tool provided by MDOE.
- The EL Data Retreat will include assessment of annual and longitudinal data to measure the progress of current and former English Learners in order to ensure long-term outcomes comparable to those of students who were never English learners.
- Program evaluation will include the district Lau Plan Advisory Committee's periodic review of district data on students who are ELs.

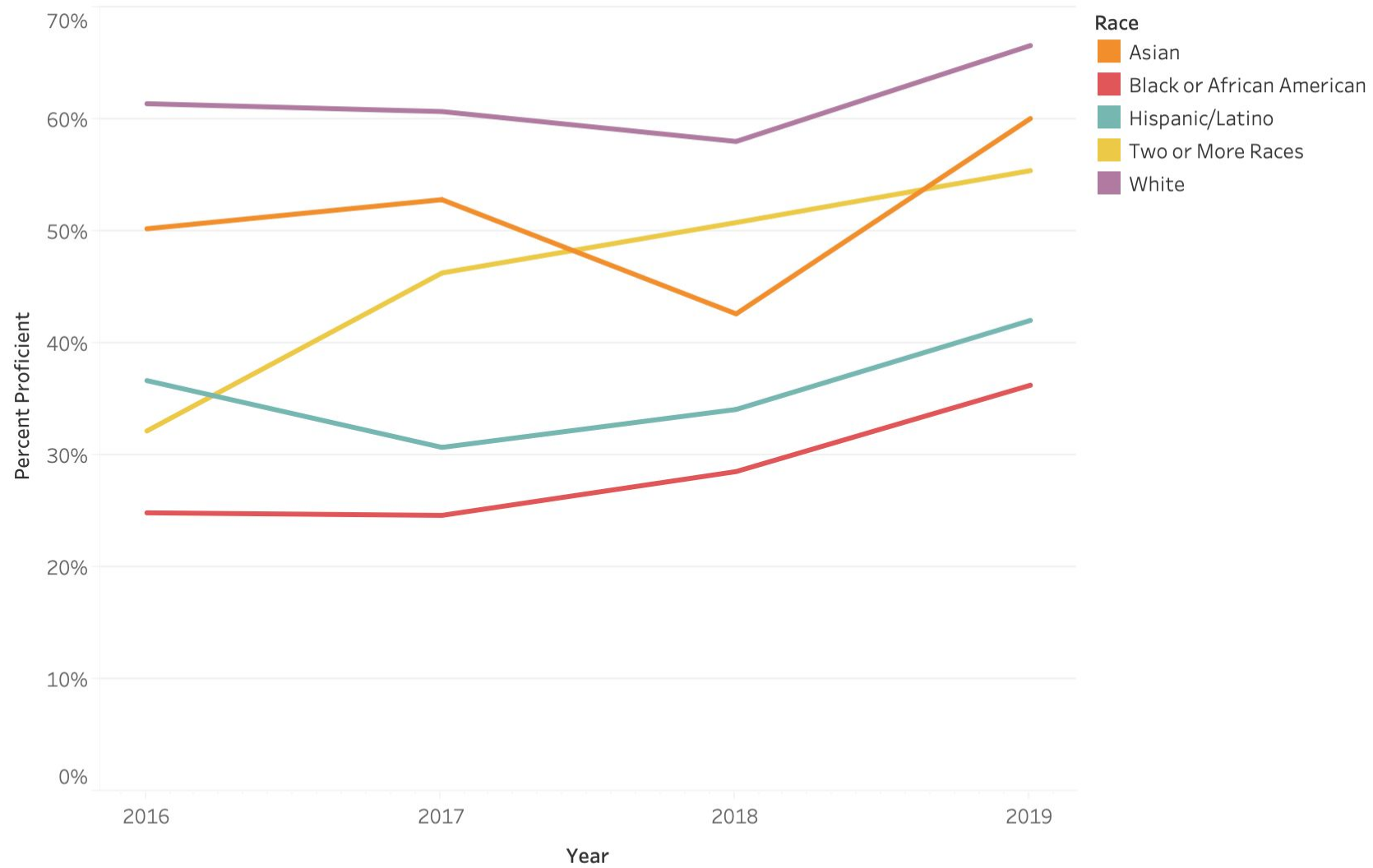
Section 12: Program Recordkeeping

Record keeping is ongoing throughout the school year as needed. All ELs have a blue file kept in the student's cumulative file in each schools' office. A list of the required documents that must be included is on the cover of the blue file. EL teachers, guidance counselors, school secretaries and MLC staff are responsible for record keeping. All listed documents can be found in the Appendix.

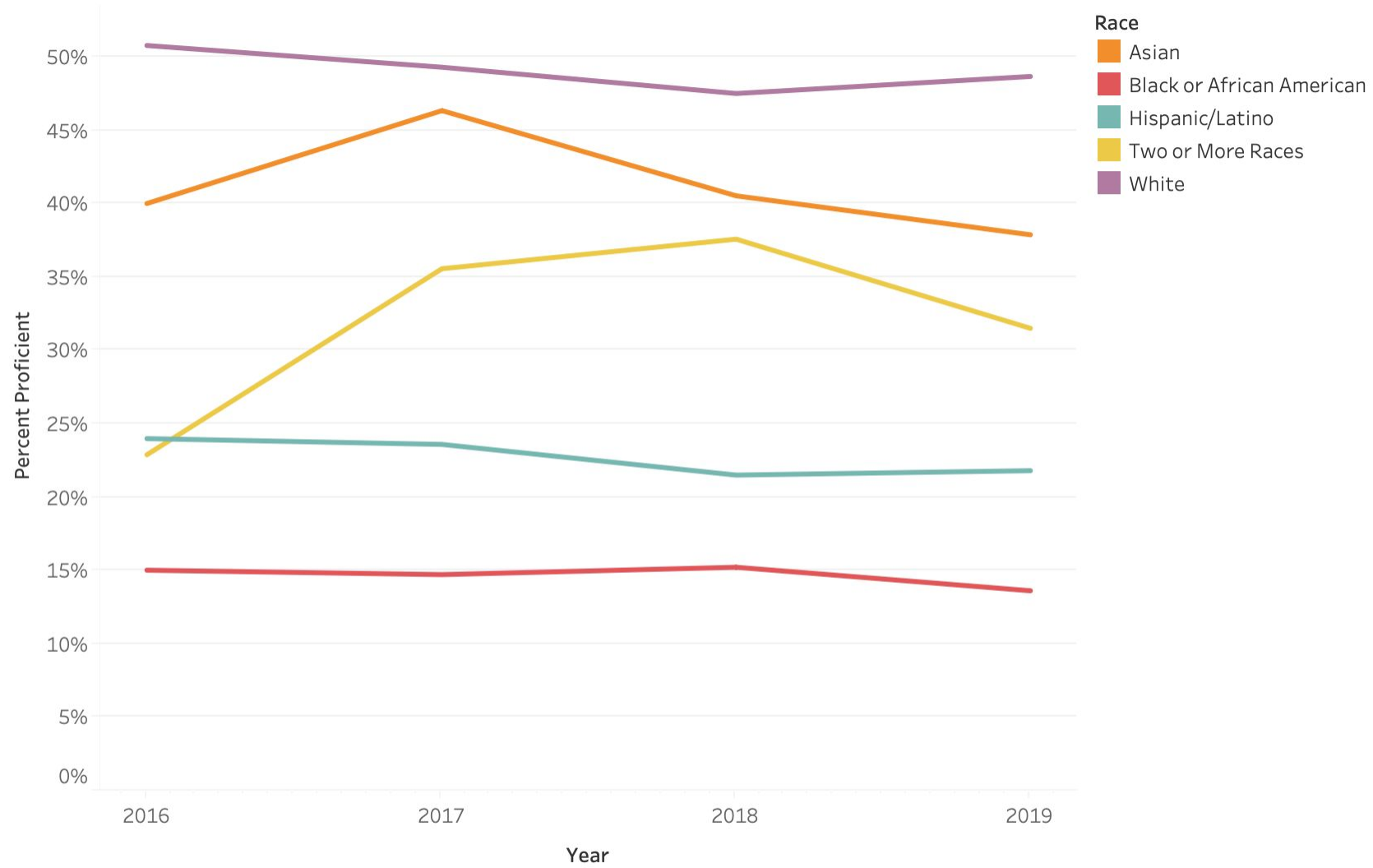
- Parents/guardians are notified of ACCESS test results and eligibility for ELD programming on an annual basis.
- Language goals, ELD services, ELP assessments, progress monitoring data, and accommodations, are documented and reported to parents/guardians at least annually.

	\$2,887,107	\$2,929,868										
	General Fund						Federally Funded					
Investment	Total Cost	Total FTE Cost	FTE Count	Non-FTE Cost	Revenue Offset	Ongoing Costs	Total Cost	Total FTE Cost	Non-FTE Cost	1 or 2 Tme Costs	Grand Totals	Subtotals
ADVANCING EQUITY:												
Pre-K Program Expansion	\$216,935	\$455,735	9.00	\$62,000	(\$300,800)	\$216,935	\$0	\$0	\$0	\$0	\$216,935	\$216,935
LAU Plan Implementation for ELL	\$1,024,754	\$1,024,754	15.50	\$0	\$0	\$1,024,754	\$49,500	\$0	\$49,500	\$49,500	\$1,074,255	\$1,074,255
Curriculum Support	\$103,327	\$103,327	1.20	\$0	\$0	\$103,327	\$677,021	\$0	\$677,021	\$302,054	\$780,348	\$780,348
Diversity Hiring and Support	\$398,807	\$232,775	1.00	\$166,032	\$0	\$398,807	\$27,000	\$0	\$27,000	\$27,000	\$425,807	\$425,807
ACAA Harassment Policy Implementation	\$120,968	\$90,961	1.00	\$30,007	\$0	\$120,968	\$0	\$0	\$0	\$0	\$120,968	\$120,968
Special Ed-Program Support:												
Special Ed-ASD (Autism)	\$305,498	\$305,498	6.00	\$0	\$0	\$305,498	\$0	\$0	\$0	\$0	\$305,498	
Special Ed-FLS (Functional Life Skills)	\$108,667	\$108,667	2.00	\$0	\$0	\$108,667	\$0	\$0	\$0	\$0	\$108,667	
Special Ed-Program Support							\$161,082	\$0	\$161,082	\$161,082	<u>\$161,082</u>	\$575,247
Diversity, Equity & Inclusion	\$119,132	\$119,132	1.00	\$0	\$0	\$119,132	\$0	\$0	\$0	\$0	<u>\$119,132</u>	\$119,132
TECHNOLOGY, INNOVATION & SUPPORT:												
Integrating Innovations	\$215,619	\$215,619	2.00	\$0	\$0	\$215,619	\$0	\$0	\$0	\$0	\$215,619	
Dedicated Classroom Subs - <i>estimate</i>							\$300,000	\$300,000	\$0	\$300,000	\$300,000	
Technology Integration and Support							\$846,787	\$0	\$846,787	\$846,787	\$846,787	
Communications and Resource Development							\$96,709	\$38,809	\$57,900	\$96,709	<u>\$96,709</u>	\$1,459,115
RECOVERY AND ACCELERATION:												
Physical & Mental Health (SEL)	\$273,400	\$273,400	3.70	\$0	\$0	\$273,400	\$0	\$0	\$0	\$0	\$273,400	
Summer School - <i>estimate</i>							\$2,250,000	\$2,250,000	\$0	\$2,250,000	<u>\$2,250,000</u>	\$2,523,400 *FTE & Non-FTE costs TBD
OTHER INVESTMENTS:												
Hazard Pay & Benefits							\$167,625	\$167,625	\$0	\$167,625	\$167,625	
Central Office Expenses - <i>estimate</i>							\$250,000	\$0	\$250,000	\$250,000	\$250,000	
Summer School - <i>removed from local</i>							\$136,960	\$0	\$136,960	\$136,960	<u>\$136,960</u>	\$554,585
<i>Rounding diff & to tie to Tax impact Schedule</i>	\$2,039	\$2,039				\$2,039					\$2,039	\$2,039
Grand Totals	\$2,889,146	\$2,931,907	42.40	\$258,039	(\$300,800)	\$2,889,146	\$4,962,684	\$2,756,434	\$2,206,250	\$4,587,717	\$7,851,830	\$7,851,830

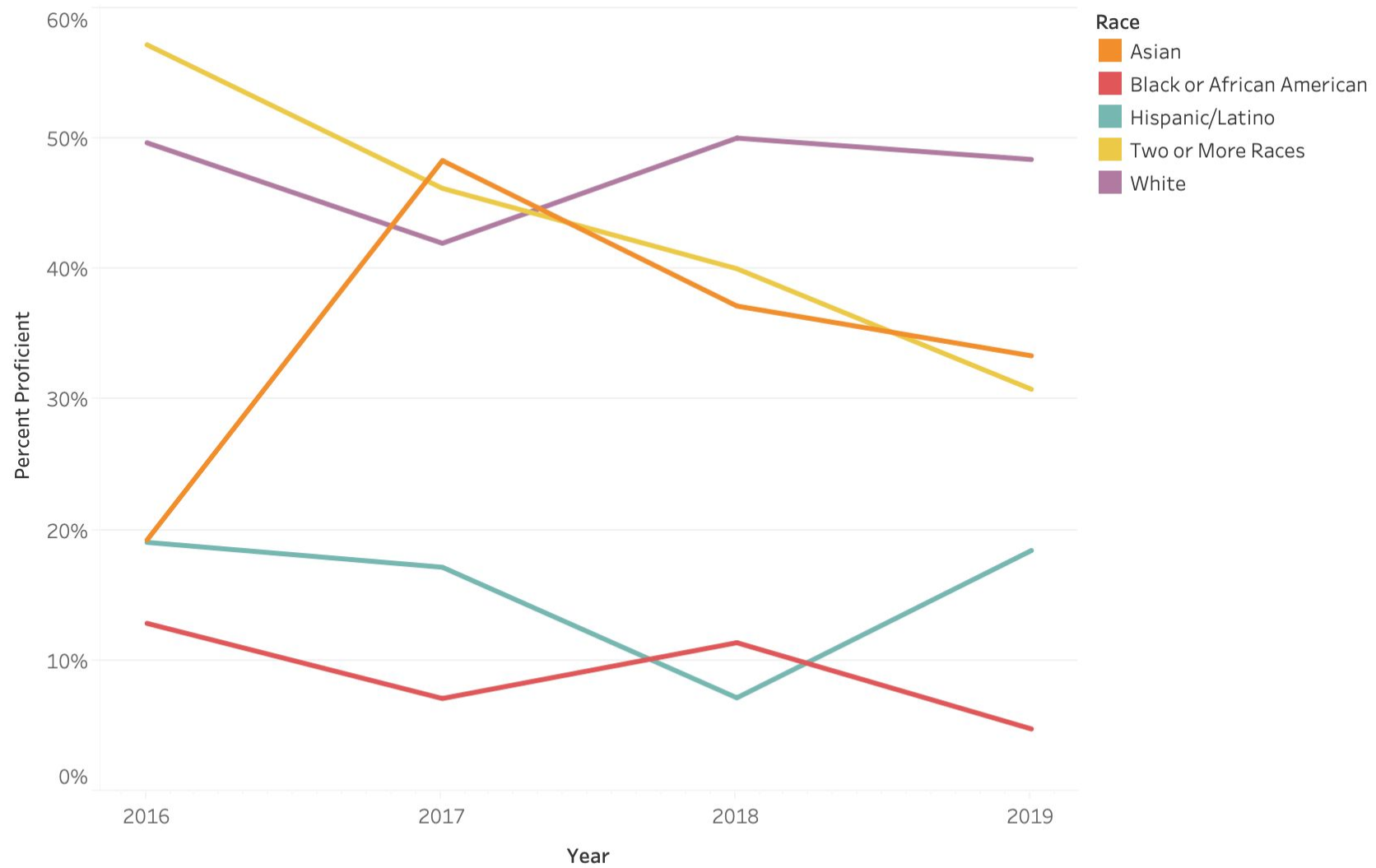
MEA ELA



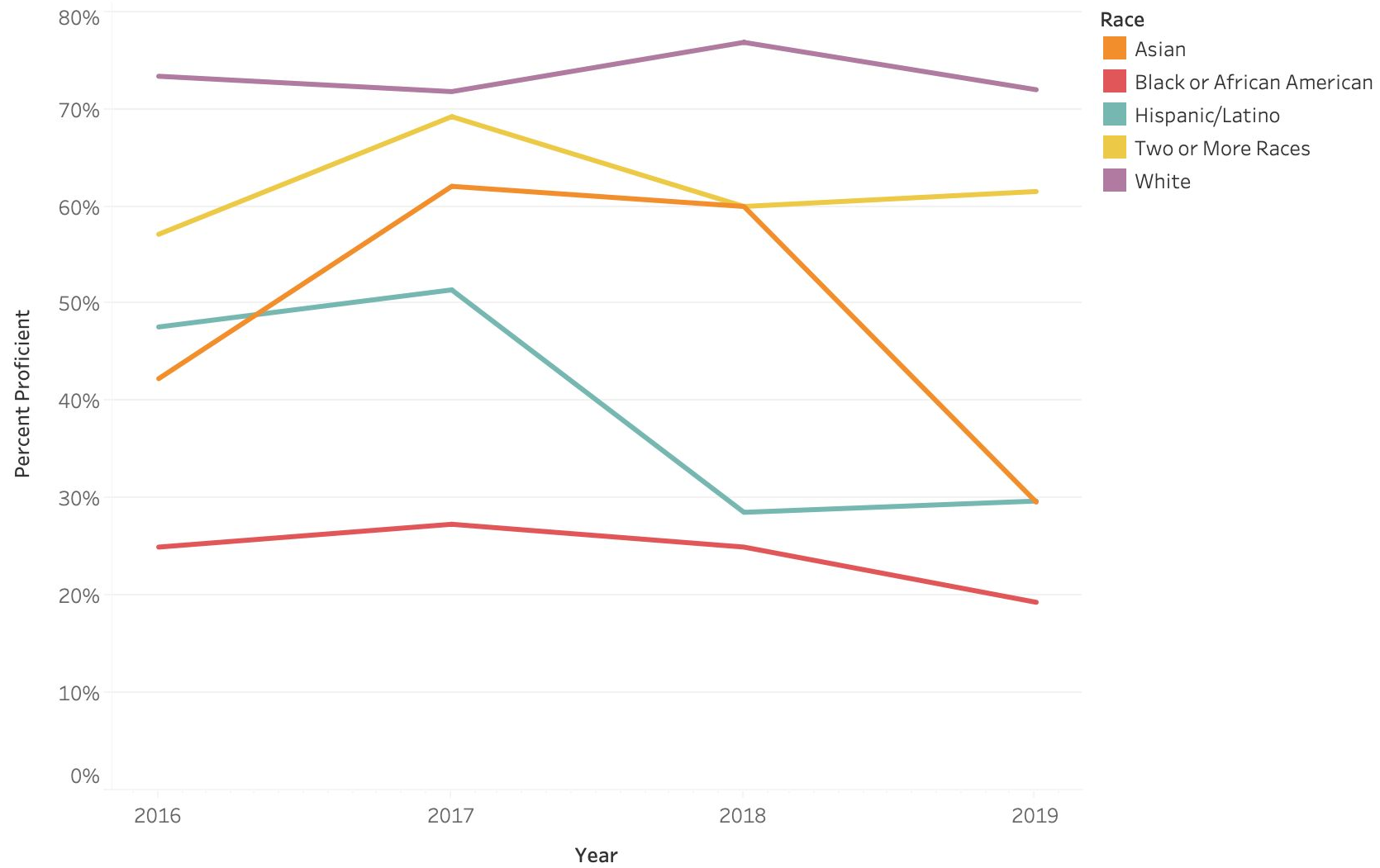
MEA Math



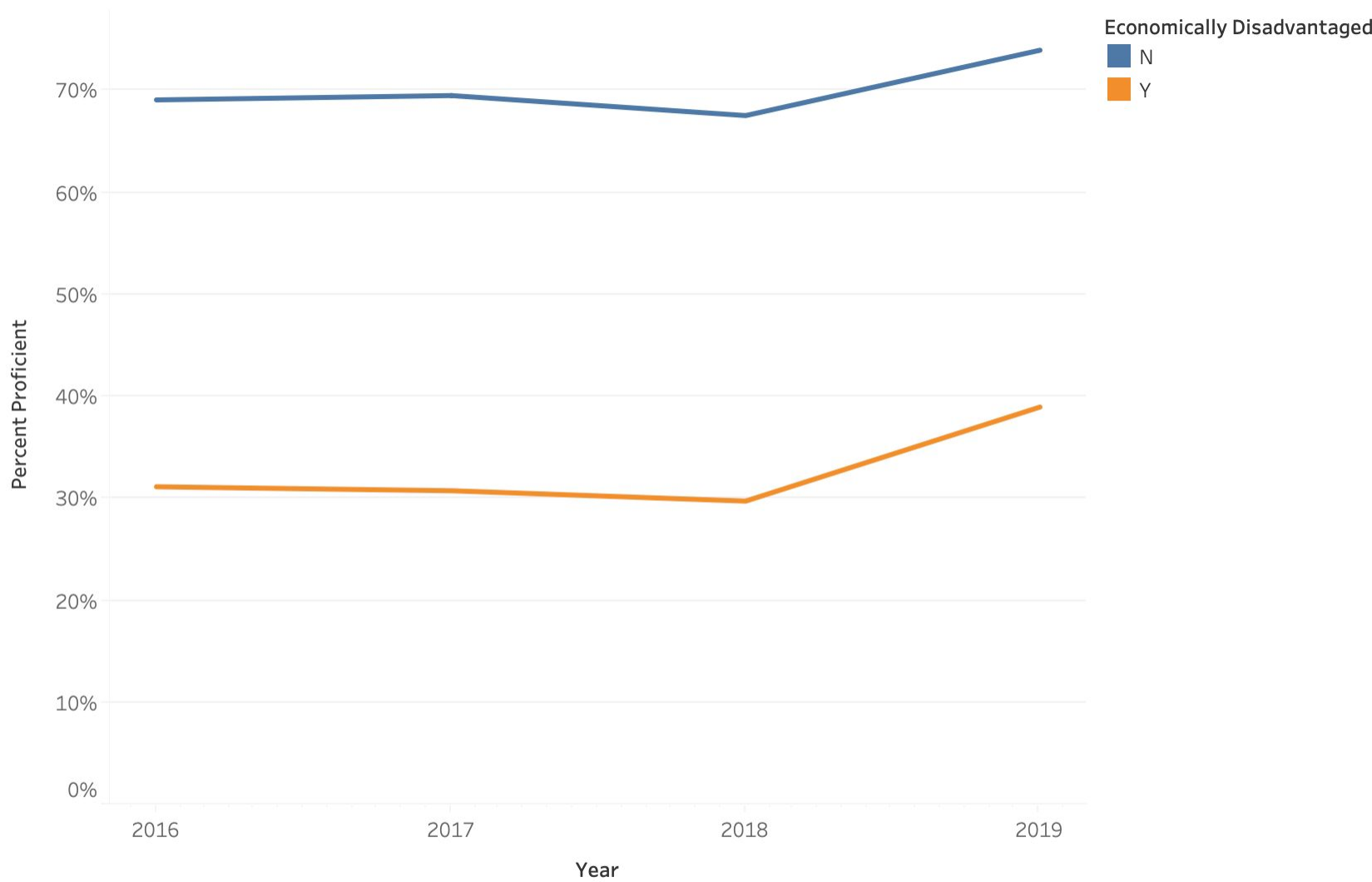
SAT Math



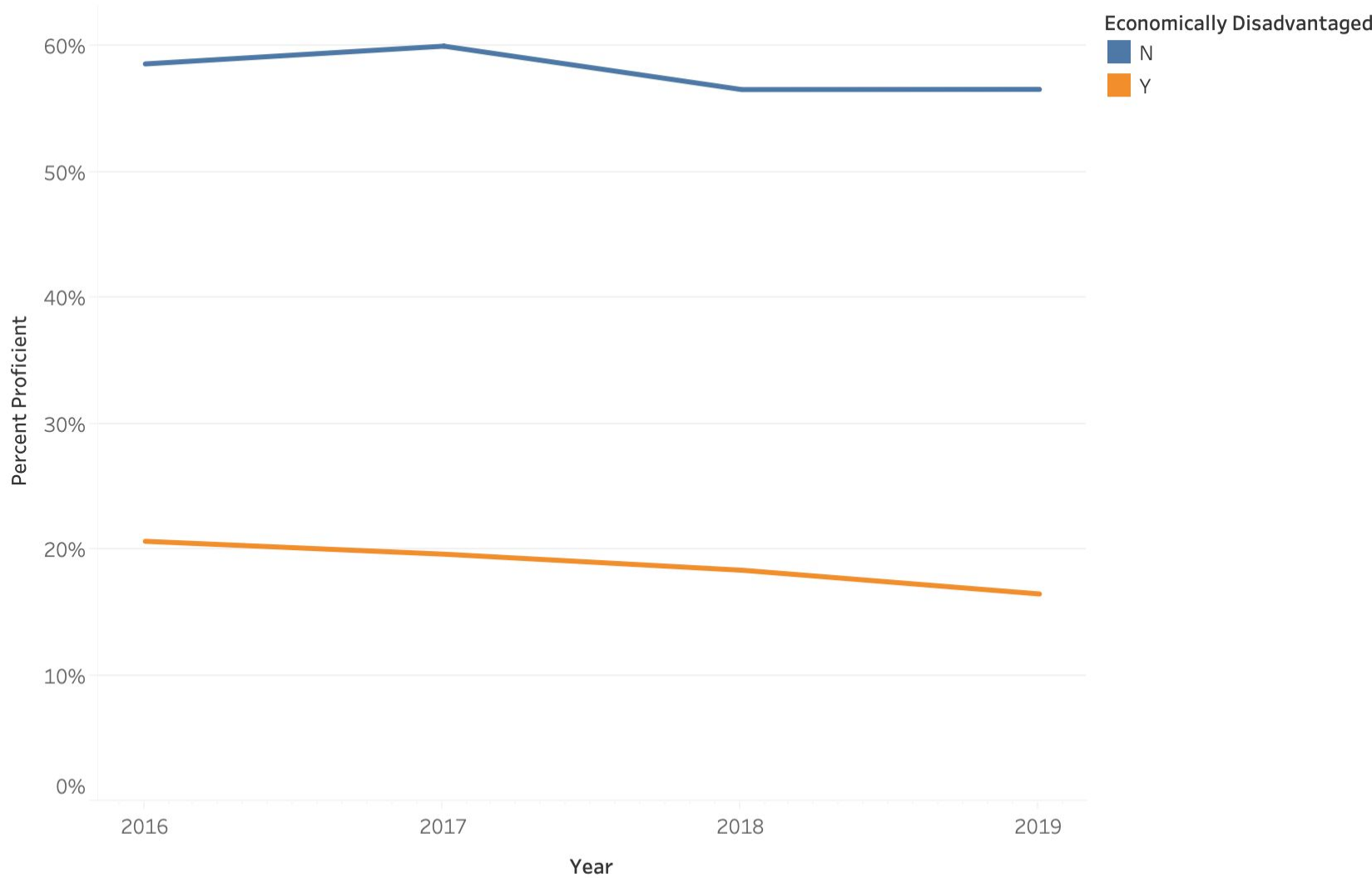
SAT ELA



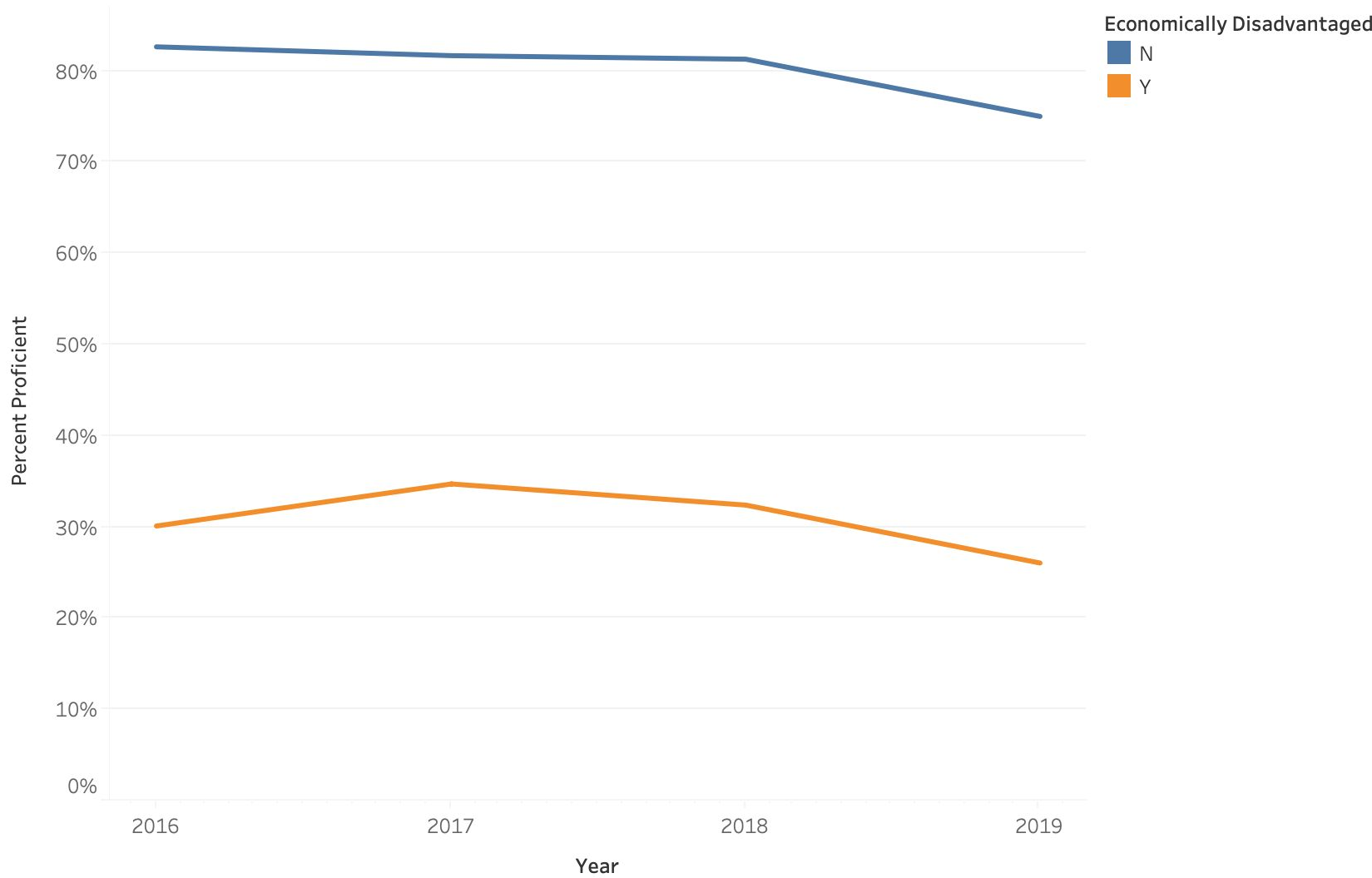
ED MEA ELA



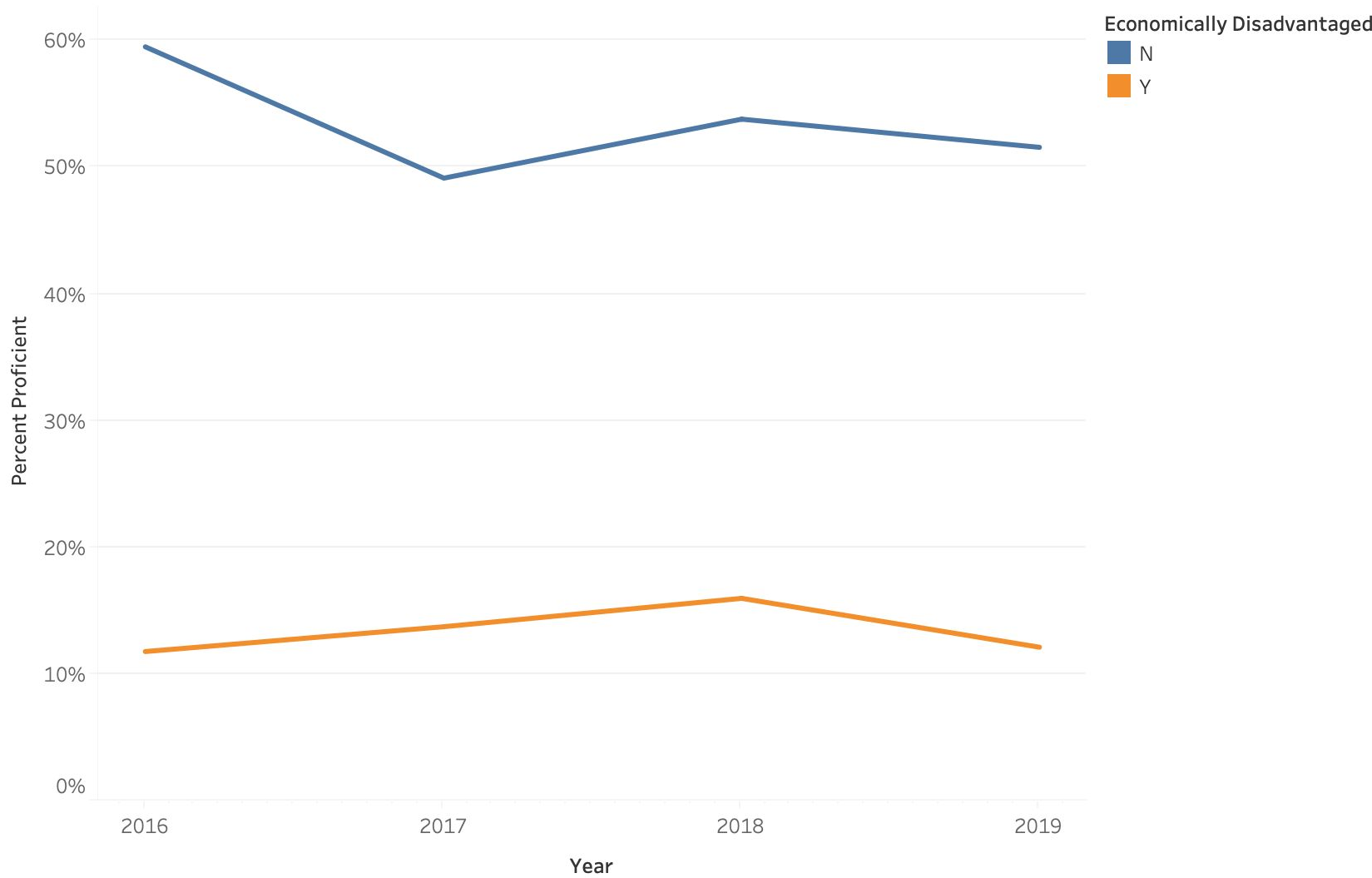
ED MEA Math



ED SAT ELA

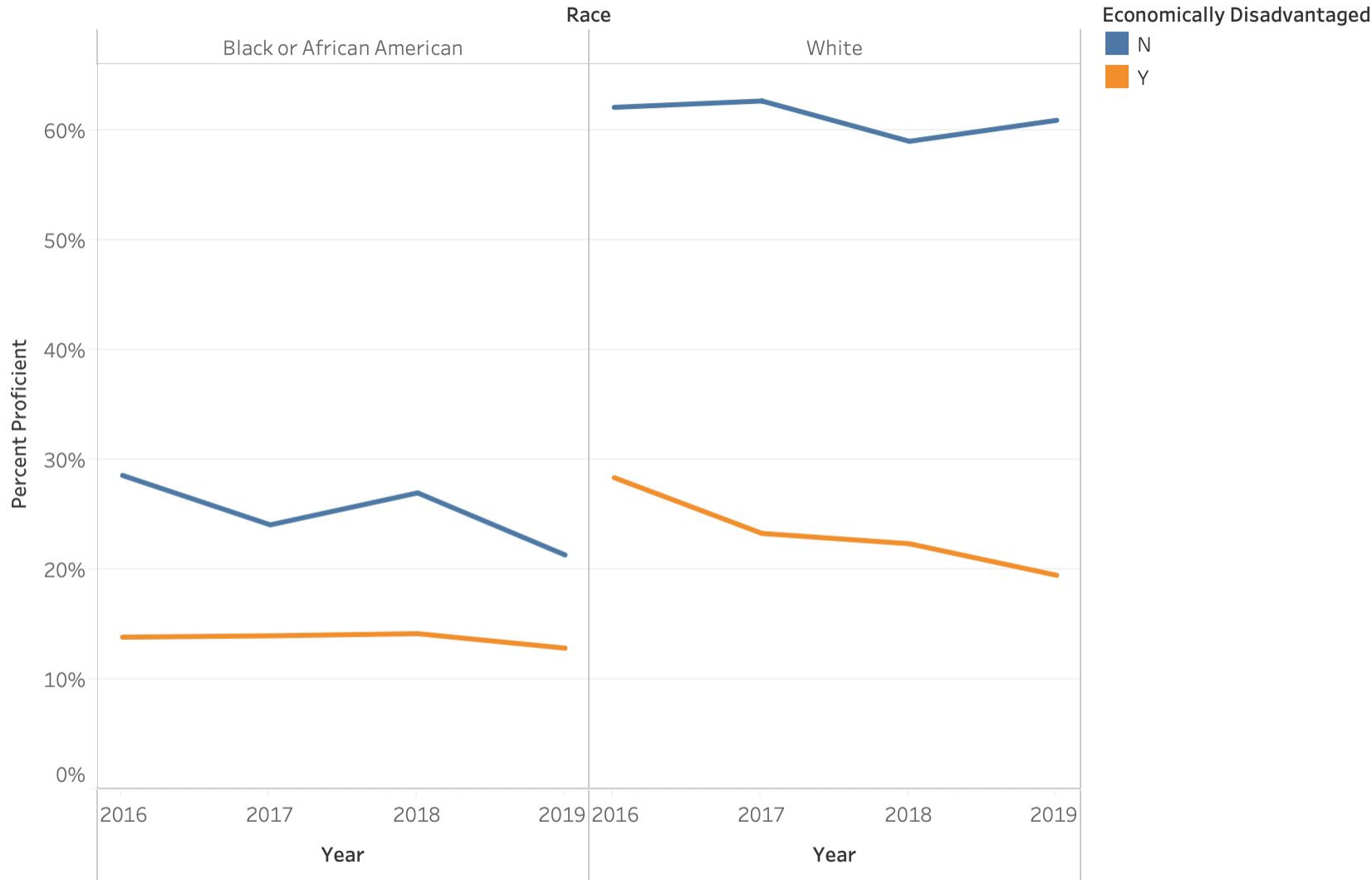


ED SAT Math



MEA Math by ED by Race

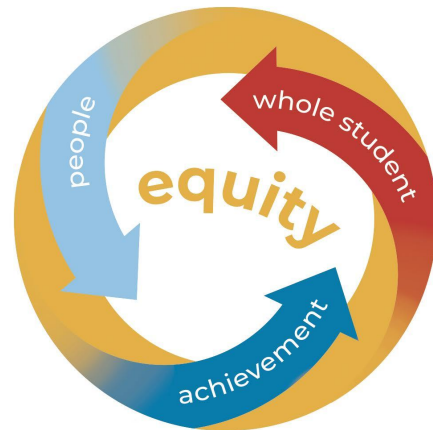
ED MEA Math (2)



Sheet 1 (2)

Race	Year of End Year			
	2016	2017	2018	2019
American Indian or Alaska..	0.5556	0.6250	0.3636	0.4545
Asian	0.4928	0.5419	0.4595	0.5579
Black or African American	0.2490	0.2510	0.2800	0.3389
Hispanic/Latino	0.3780	0.3375	0.3378	0.4031
Two or More Races	0.3360	0.4832	0.5153	0.5603
White	0.6314	0.6228	0.6079	0.6745

Percent Proficient broken down by End Year Year vs. Race. The data is filtered on Assessment Code and Assessment Subject Desc. The Assessment Code filter keeps eMPowerME and SAT. The Assessment Subject Desc filter keeps ELA/Literacy. The view is filtered on Race, which excludes Native Hawaiian or Other Pacific Islander.

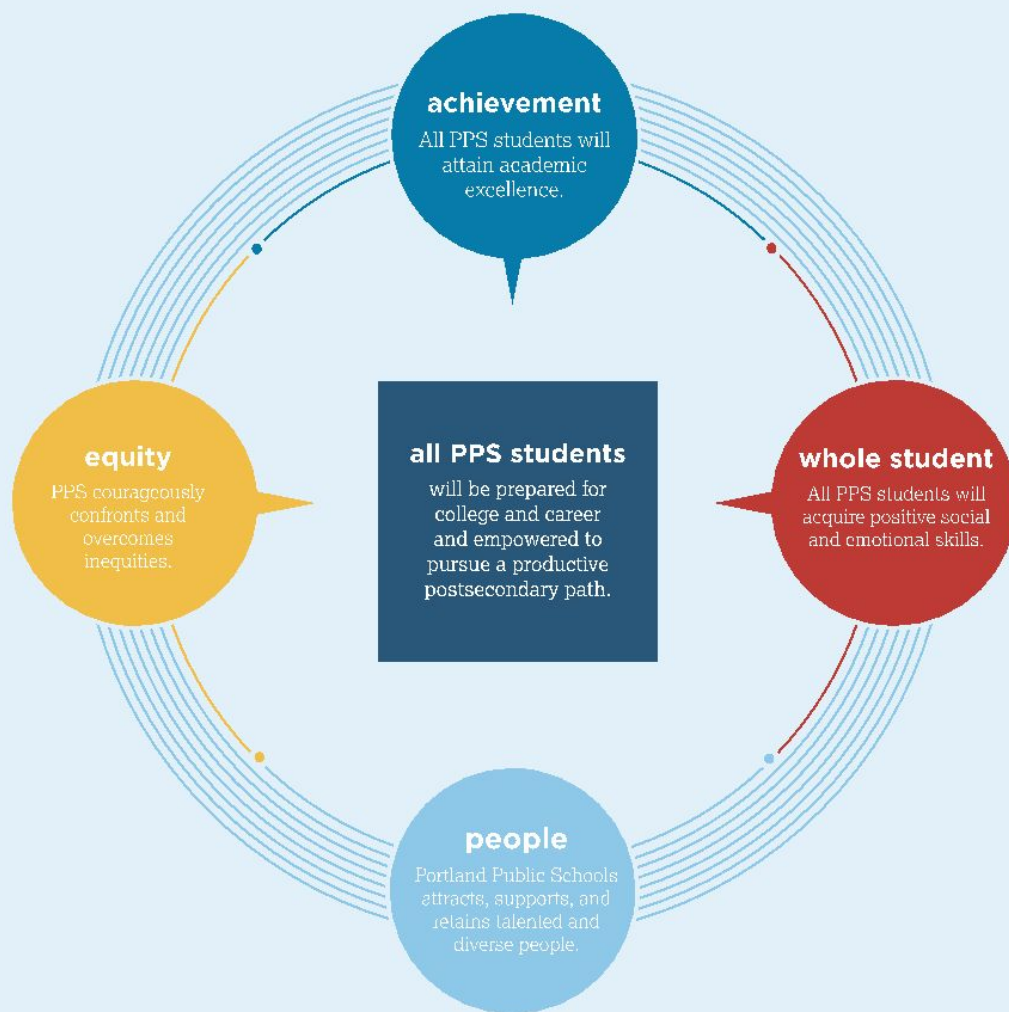


PORTLAND
PUBLIC SCHOOLS
prepared & empowered

FY'22 Superintendent's Budget Proposal

**Joint City/Board Finance
Committee Review**
April 8, 2021

FY22 Budget Focus: Advancing Equity

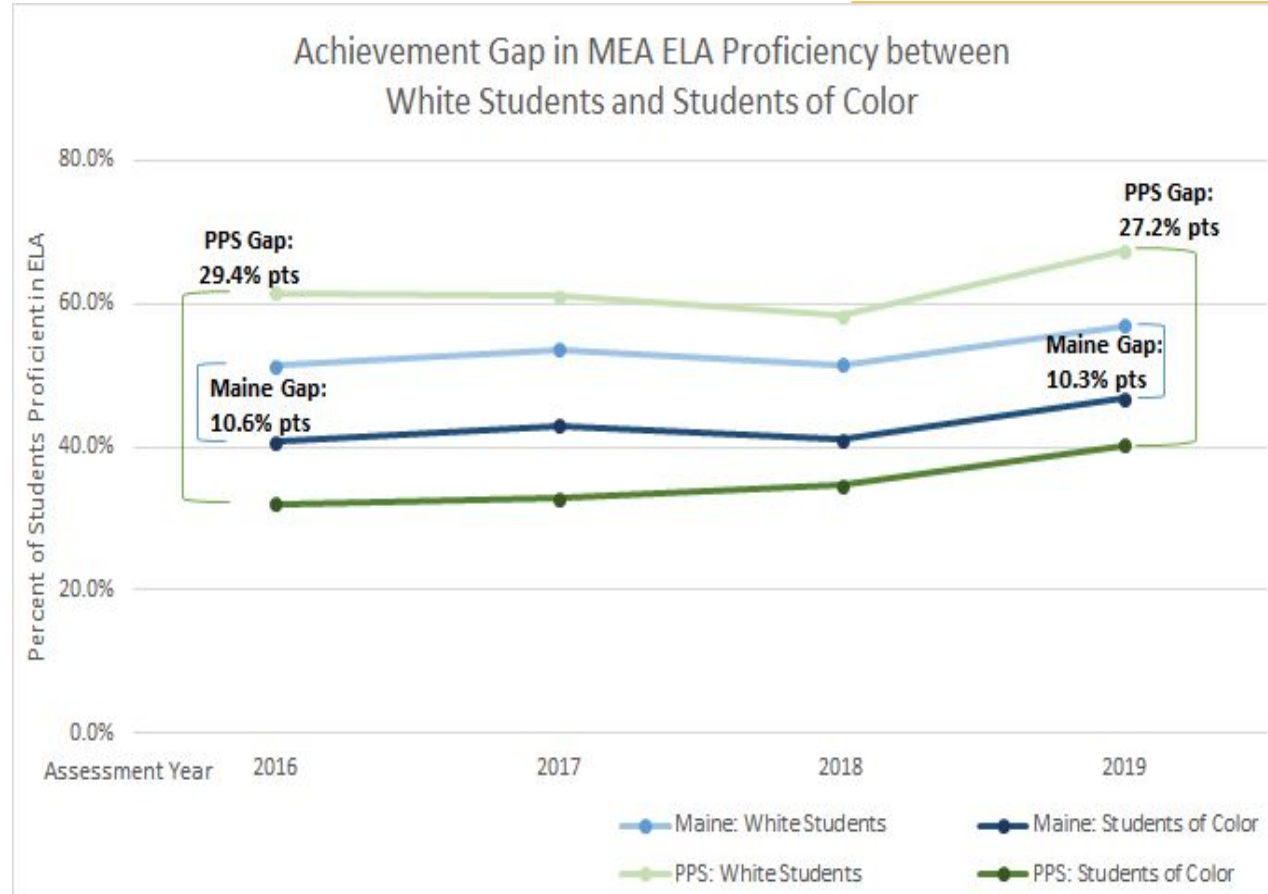


State Comparisons

Academic Achievement Gap by Race: English Language Arts

Net Change in the ELA Achievement Gap by Race between spring 2016 and spring 2019:

- **Statewide** - decrease of 0.3 percentage points
- **PPS** - decrease of 2.2 percentage points

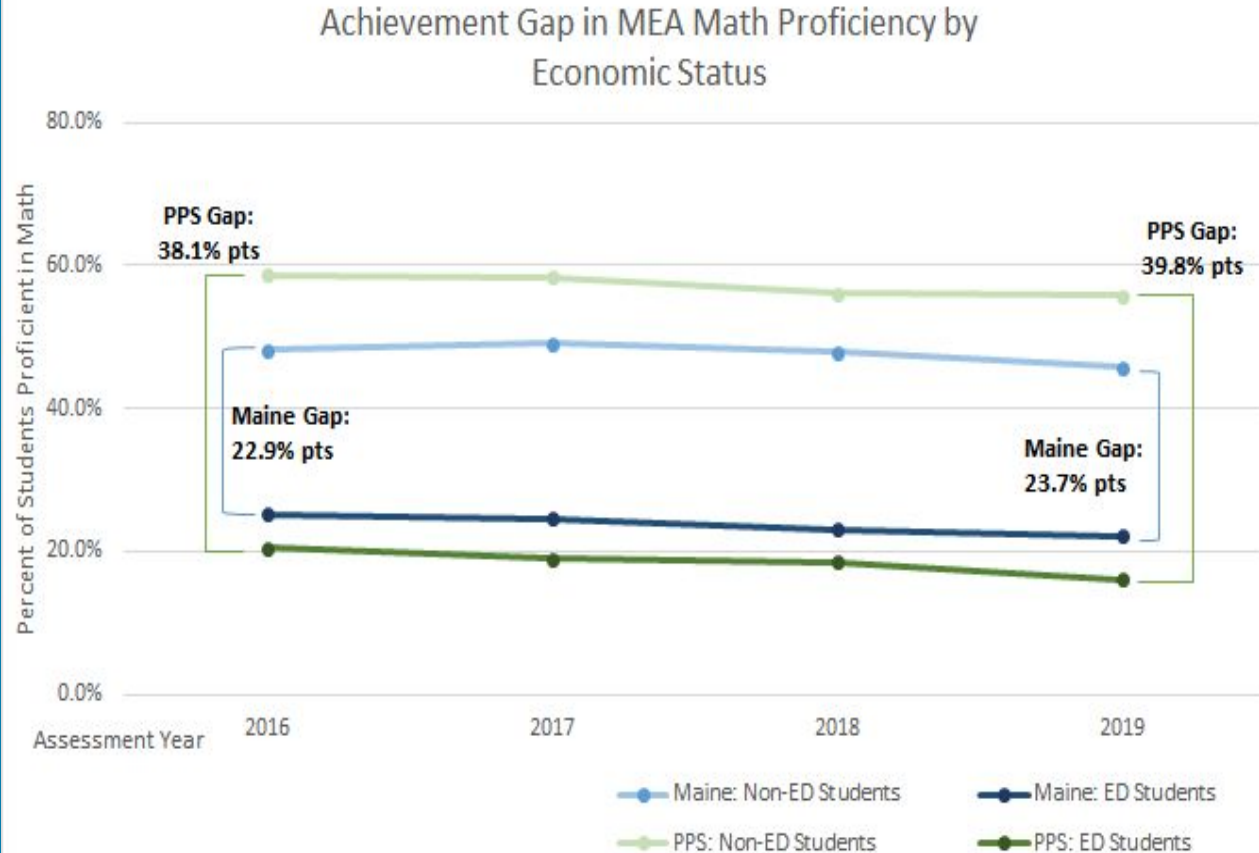


State Comparisons

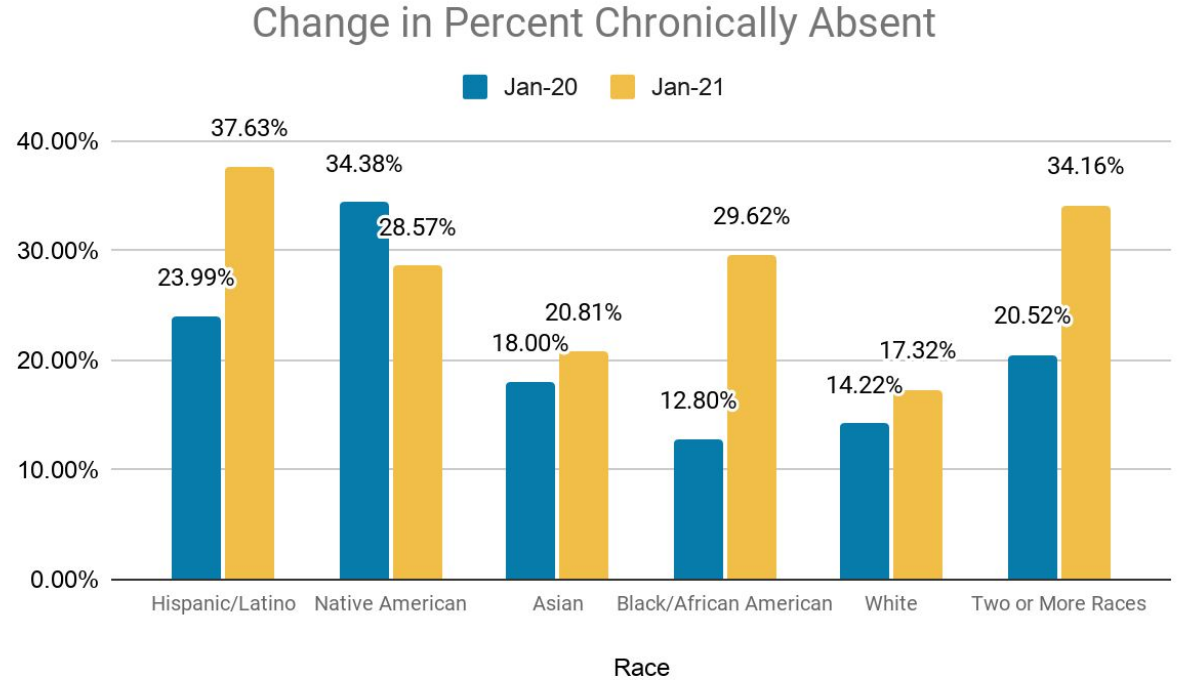
Academic Achievement Gap by Economic Status: Math

Net Change in the Math Achievement Gap by Economic Status between spring 2016 and spring 2019:

- **Statewide** - increase of 0.8 percentage points
- **PPS** - increase of 1.7 percentage points



District Attendance Data: 2020-21



EQUITY

PPS is vigilant in supporting each and every student's particular path to achieving high standards, rooting out systemic or ongoing inequities.

Metric: 50% reduction in academic achievement and opportunity gaps.



FY22 Budget Overview

FY22 Budget

\$125.8M

**Last Year:
\$119.9M**

**Increase Over
FY21 Approved
Budget
5.0%**

**Last Year:
2.1%**

**School Tax
Rate Increase**

6.29%

**Last Year:
0%**

FY22 Budget Overview: Taxpayer Impact

- ▶ The FY22 Superintendent's Proposed Budget adds **\$.74** to the School Portion of the Tax Rate for a Total School Tax Rate of **\$12.43**.
- ▶ For a home valued at **\$250,000**, this represents an annual increase in property taxes of about **\$183.94**.



Budget Themes

New investments in
the proposed budget



FY22 Budget: Organizing Priority Themes

- ▶ Advancing equity in PPS
- ▶ Integrating innovations from COVID
- ▶ Rebuilding foundations post COVID



FY22 Budget: Total Proposed Investments in Budget By Theme

Advancing Equity	\$2,416,955
Integrating Innovations from COVID	\$216,879
Rebuilding Foundations	\$274,778
Grand Total	\$2,908,612



Tonight

Answers to March 25
Finance Committee
Questions



Finance Committee Question: Parse out the impact of escalations and investments

- The approved FY '21 budget increased from \$119,862,677 to \$122,905,108 or 2.5%; this is what we are calling the FY '22 baseline budget.
- We then added an additional \$2,910,652 or 2.5% in new investments; this is what was presented as the FY '22 Superintendent Budget.



Baseline Budget Increase

Expend. Category	FY '21	FY '22	Net Increase	% Increase
Salaries and Benefits	\$88,342,593	\$90,647,653	\$2,305,060	2.6%
Non-Personnel	\$23,096,640	\$22,702,377	(\$394,263)	-1.7%
Debt Service	\$8,423,444	\$9,555,078	\$1,131,634	13.4%
Total	\$119,862,677	\$122,905,108	\$3,042,431	2.5%

Investments Budget Increase

Expenditure Category	Baseline	Proposed Investment	Total	% increase over '21
Salaries and Benefits	\$90,647,653	\$2,714,648	\$93,362,301	5.7%
Non-Personnel	\$22,702,377	\$196,004	\$22,898,381	-0.9%
Debt Service	\$9,555,078	\$0	\$9,555,078	13.4%
Total	\$122,905,108	\$2,910,652	\$125,815,760	5.0%

Finance Committee Question: Quantify Staff Increases

PROPOSED FY '22 BUDGET INCLUDES 41.2 ADDITIONAL FTE

Proposed FTE increases from 1166.3 to 1207.5

- FY '21 increase net of .12 FTE in general fund and
- 53 FTE in federally funded 1 year only positions (Coronavirus Relief Fund)
 - All of the CRF positions end and are not included in the 1166.3 FY '21 FTE count or in the proposed FY '22 FTE count of 1207.5
- 20 FTE Custodians federally funded in FY '21 and continuing in FY '22 (and possibly FY '23)



Locally Funded Staffing: FY '21 & Proposed FY '22

FY21 Budgeted Positions at Beginning of the Year	1,166.20
FY21 Locally-funded Adds (net)	0.12
FY21 Current Staffing	1,166.32
FY22 Proposed Reduction due to attrition	(1.00)
FY22 Proposed Adds related to new Investments	42.20
FY22 Proposed Staffing	1,207.52



Proposed FY '22 Staffing: Increase

Position Type	FTE
Teacher	24.20
Ed Tech	8.00
BASE	5.00
Non-Rep	4.00
Total	41.20



FY '21: Federally Funded Staff Increases

FY 21 Federally-Funded Staffing	FTEs
1 Year Only backfill for leaves, additional staffing and remote academy, etc.	52.99
Custodians	20.00*

*** Positions continue to be federally funded in FY '22 (and tentatively in FY '23)**



Finance Committee Question: How has the district used COVID related federal funding?

- ▶ Altogether, the district received ~\$24.4 million in COVID related federal funding this year
 - ~\$2.5 in last Spring's first relief bill
 - ~\$14 M from the Governor's CRF set aside
 - ~\$7.9 in December's relief package
- ▶ First relief bill (was known as CARES in the Spring and has been re-named ESSERF I) was earmarked to pay costs of ~20 custodians in FY '21. Remainder was in reserve and will be used to partially cover that same expenditure into FY '22



Finance Committee Question: How has the district used COVID related federal funding?

- ▶ Coronavirus Relief Fund is being used to fund this year's COVID related costs:
 - added staff from previous slides,
 - facilities improvements,
 - community partners (including City of Portland Recreation)
- ▶ December relief bill (ESSERF II) is being allocated to support:
 - Investments needed to increase in-person instruction through the end of this year
 - One time investments related to FY '22 investments,
 - Offset allowable costs that would otherwise be on the district's baseline (i.e, summer school, Central Office debt service)



Overall Federal Funding Landscape

Funding Source	Original Allocation	End Date
CRF 1	\$6,238,716	6/30/2021
CRF 2	\$6,554,378	6/30/2021
Day Programming	\$1,091,759	6/30/2021
Adult Ed	\$208,996	6/30/2021
<i>Total CRF</i>	\$14,093,849	
ESSERF 1	\$1,926,768	9/30/2022
ESSERF 2	\$7,966,404	9/30/2023
ESSERF 3	\$17,891,411*	9/30/2024
<i>Total ESSERF</i>	\$27,784,583	
Total Federal Funding	\$41,878,432	

*All but ESSERF 3 funds have been prioritized and committed.



Federal Funding: Impact Beyond FY21

	Budget	FY22	FY23	Available
ESSERF I	\$650,000			\$650,000
Continuation of current custodian budget		-\$650,000	\$0	-\$650,000
ESSERF I Totals	\$650,000	-\$650,000	\$0	\$0
ESSERF II	\$7,966,404			\$7,966,404
Continuation of current custodian budget		-\$650,000	-\$1,350,000	-\$2,000,000
Additional Expenditures Earmarked for Federal Funding		-5,966,404		-\$5,966,404
ESSERF II Totals	\$7,966,404	-\$6,616,404	-\$1,350,000	\$0
Both Federal Grants	\$8,616,404	-\$7,266,404	-\$1,350,000	\$0

ESSERF II FY '22 Expenditures Currently Earmarked for Federal Funding

Advancing Equity in PPS	Line totals	Subtotals
Academics - Curriculum Support	\$677,021	
Special Ed Program Support	\$161,082	
LAU Plan Implementation for ELL	\$49,500	
Accelerating Staff Diversity & Inclusion Efforts	\$27,000	\$914,603
Responding and Recovering		
Summer School	\$2,386,960	
Hazard Pay & Benefits	\$167,625	\$2,554,585
Integrating Innovations from COVID		
Dedicated Subs (estimate)	\$300,000	
Communications and Resource Development	\$96,709	
Technology integration and support	\$846,787	
Central Office Reconfiguration	\$250,000	\$1,493,496
Total of One-Time Expenditures		\$4,962,684



Coronavirus Relief Funds (CRF) Grant Budgets

Summary of Funding

- CRF Round 1: \$6.2M
- CRF Round 2: \$6.6M
- CRF Day Programming: \$1.1M
- CRF Adult Education: \$210K

TOTAL = \$14.1M

Coronavirus Relief Funds (CRF)

CRF I	Line totals	Subtotals
Staffing (FTEs, temp, contracted staffing)	\$1,853,394	
Technology	\$2,485,806	
Facilities/Health	\$1,080,332	
Other (Buses, school-based & RA supplies)	\$819,184	\$6,238,716
CRF II		
Staffing (FTEs, temp, contracted staffing)	\$2,649,953	
Technology	\$503,989	
Facilities/Health	\$908,740	
Day Programming - extended	\$1,480,043	
Other (School-based & RA supplies, snack)	\$1,011,653	\$6,554,378
CRF Day Programming	\$1,091,759	\$1,091,759
CRF Adult Ed	\$208,997	\$208,996
Total CRF		\$14,093,849



Coronavirus Relief Funds (CRF)

- Human Resources / Staffing / Contracted staffing (\$4.6M)
 - FTE adds for remote academy backfills
 - FTE adds for special ed, ELL and specials scheduling
 - Building subs and other structured temp support / leave coverage
- Technology (\$3.1M)
 - Robust 1:1 student device plan; Staff device refresh
 - Peripherals, software
- Facilities/Health (\$2.0M)
 - Window replacement, UV lighting, HEPA filters, Reiche ionizers & ventilation unit, additional ionizers as identified by Facilities across the district, purifiers, fans, storage, general supplies, outdoor classrooms, supplemental PPE
- Day Programming (\$2.6M)
- Other (\$1.8M)
 - School-based and take home instructional supplies (\$1.2M)
 - Transportation (\$450K)
 - Snack (\$150K)



Coronavirus Relief Funds (CRF)

- Human Resources / Staffing / Contracted staffing (\$4.6M)
- Technology (\$3.1M)
- Facilities/Health (\$2.0M)
- Day Programming (\$2.6M)
- Other (\$1.8M)



Finance Committee Question: **What about the new round of federal funding?**

- ▶ Since last meeting we have been notified that our expected funding level is ~18 million
- ▶ Funds can be used through the summer 2024
- ▶ Minimum of 20% to be used for “learning loss” recovery (required \$3.6 M; estimating \$7-7.5 M)
- ▶ Use whatever is needed to support school reopening in the fall (based on conditions that will be coming into focus)
- ▶ Proposed using remaining in a participatory budgeting process to design community based sustainable investments aligned to Portland Promise goals



Finance Committee Question:

Did you assess the impact of the impending reassessment on the district's budget?

- ▶ The impact of the district's request on the tax rate is an increase of \$.74-- a 6.29% increase on the school portion of the tax rate
 - Remember that last year's budget required no tax increase
- ▶ Reassessment will not impact the amount of funding needed (proposed \$101,332,420)
- ▶ Reassessment will impact the distribution of *who pays what* toward that fixed amount



Finance Committee Question:

**Did you assess
the impact of
the impending
reassessment
on the
district's
budget?**

- ▶ We expect that the City's actual assessed value will more closely match the State's estimates (currently ~\$3 Billion difference or >70%) meaning the City will realize significantly more value against which to tax
- ▶ Likely that the mill rate will drop noticeably as a result

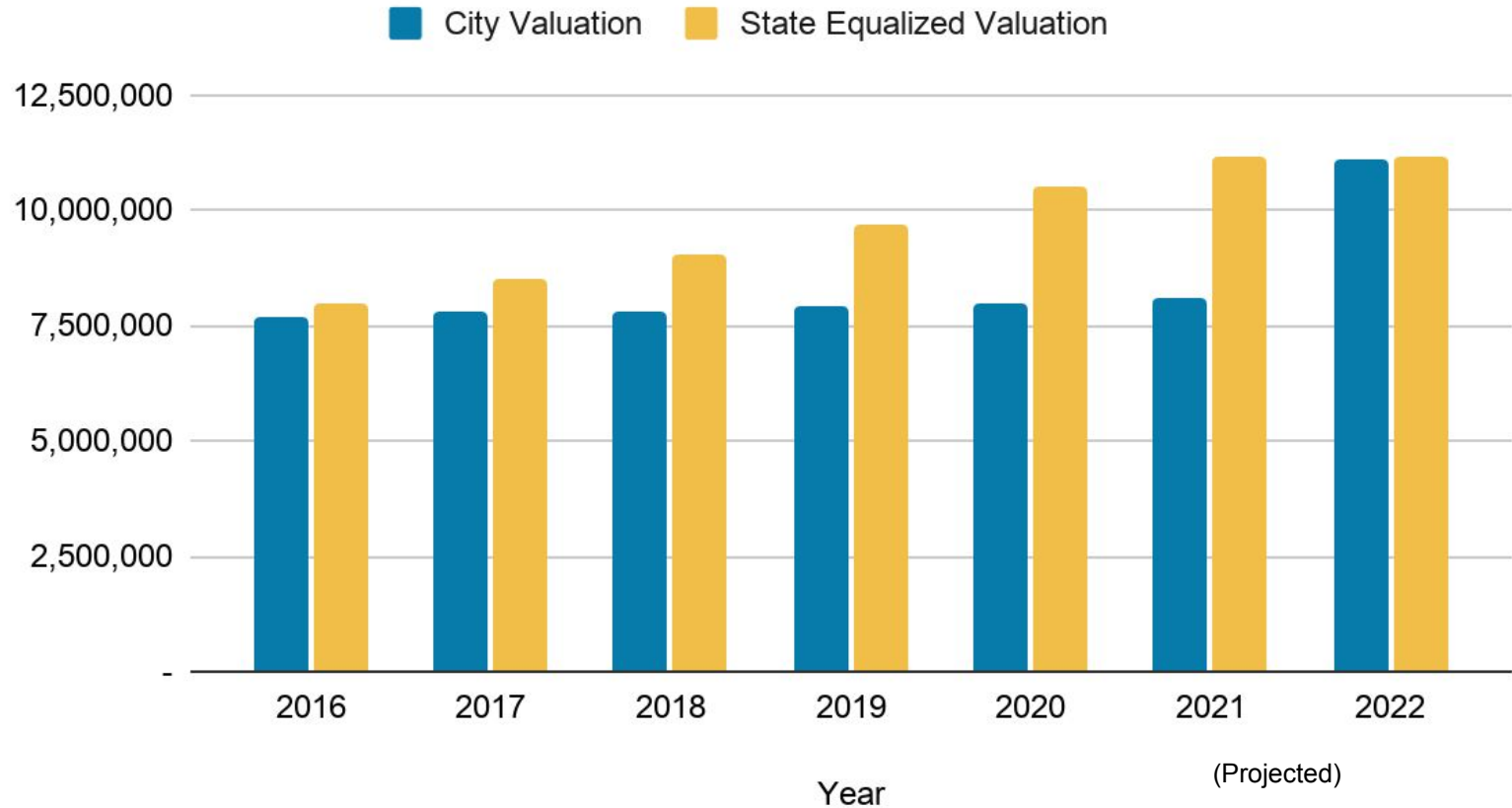


FY22 Budget Overview: Taxpayer Impact

- ▶ The FY22 Superintendent's Proposed Budget adds **\$.74** to the School Portion of the Tax Rate for a Total School Tax Rate of **\$12.43**.
- ▶ The total revenue to be raised is \$101,332,420 up from \$94,338,744 in FY '21.
- ▶ For a home valued at **\$250,000**, this represents an annual increase in property taxes of about **\$183.94**.



City Compared to State Valuations (in 000's)



What happens to our hypothetical house?

- ▶ At \$250,000 and a tax rate of \$12.43 it generates \$3,107
- ▶ To generate that amount with the re-assessed valuation and projected tax rate the house could be reassessed at \$340,000 (~30% higher value) without seeing a tax increase



**Revaluation:
Increased
valuation +
lower tax rate=
same revenue
raised**



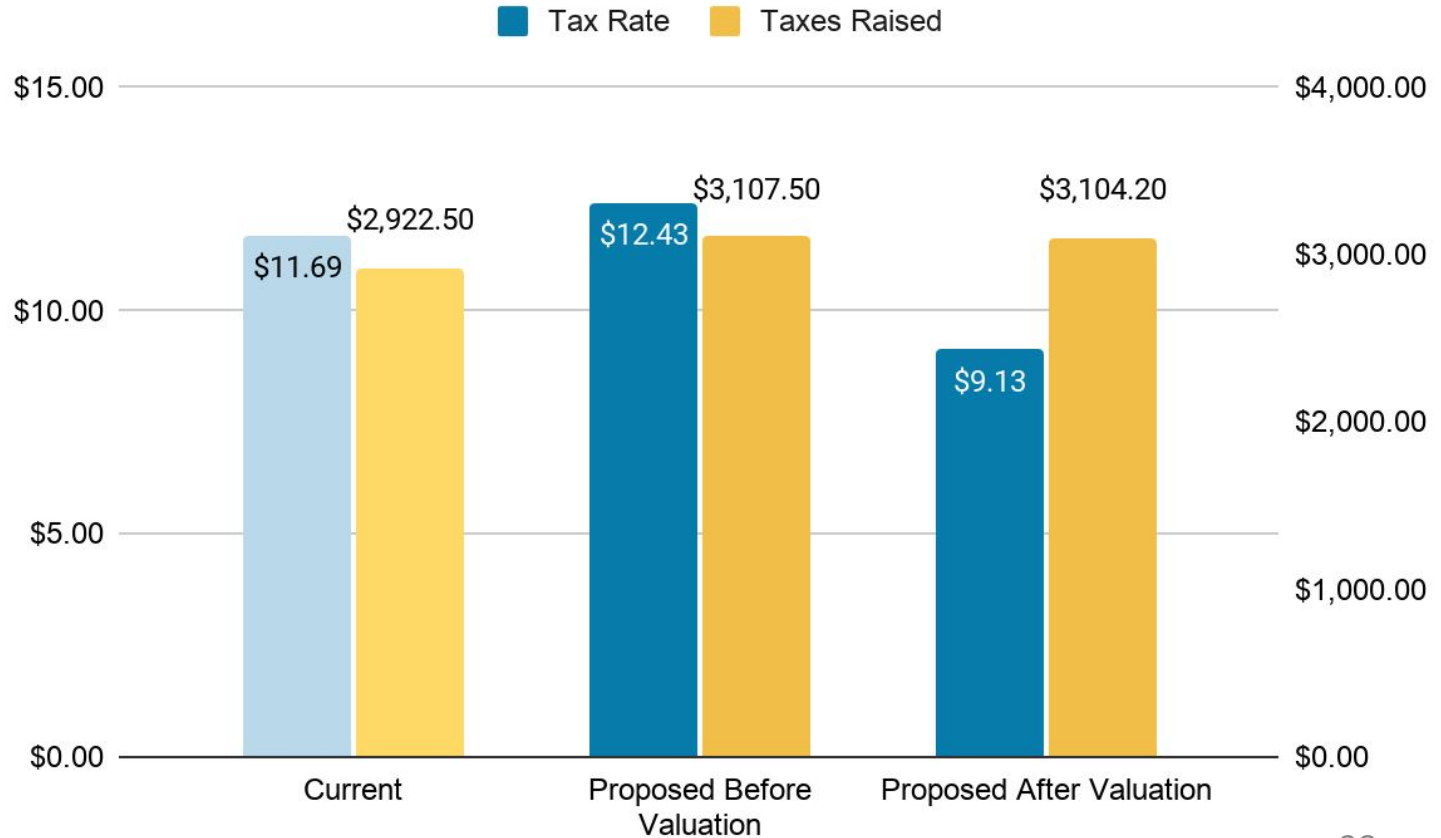
**FY'21 City Valuation:
\$8.16B
2021 Valuation: \$250,000
Tax Rate: \$12.43
Tax Assessed: \$3,107.50**



**FY'22 City Valuation:
\$11B
2022 Valuation: \$340,000
Tax Rate: \$9.13
Tax Assessed: \$3,104.20**

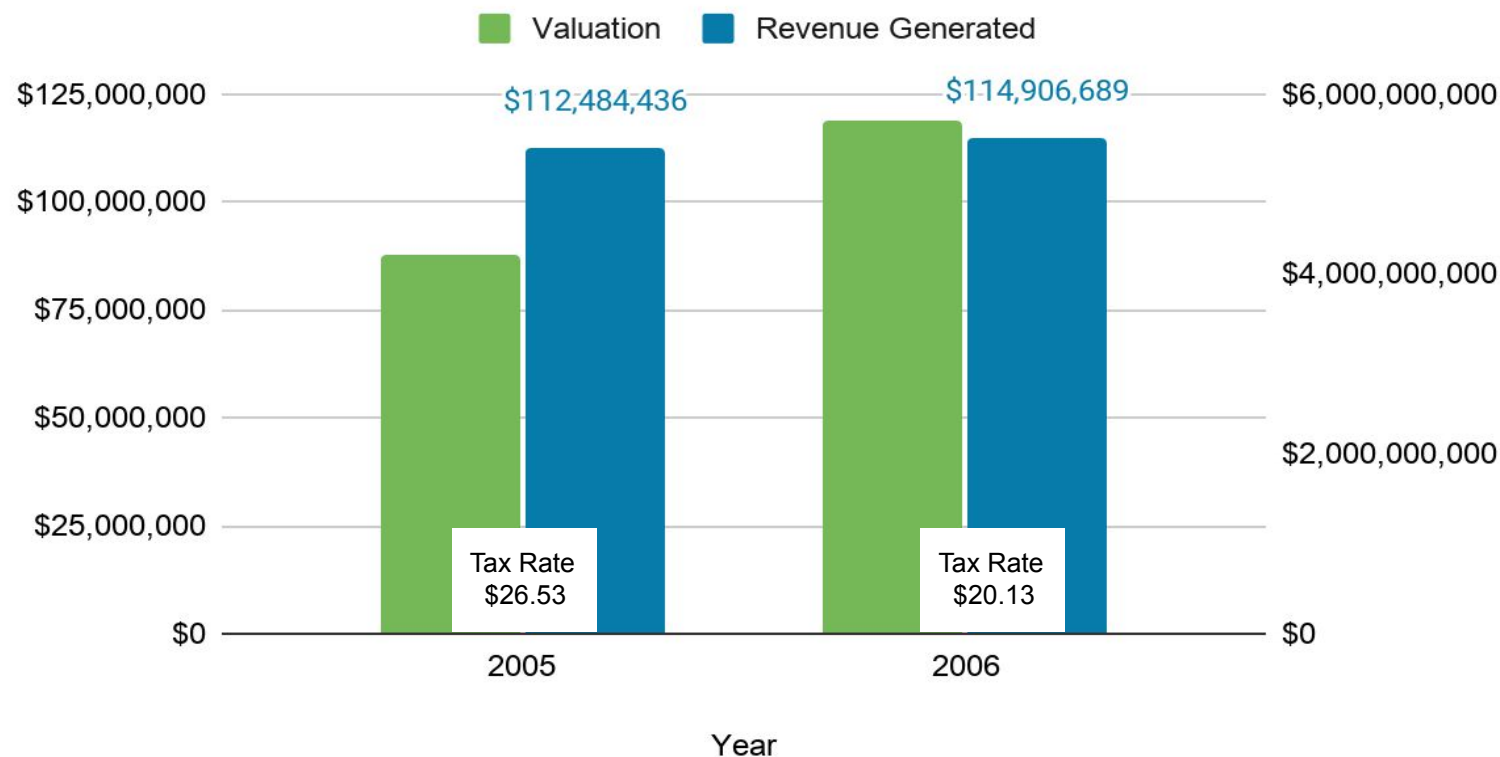


Valuation: Relationship to Rate and Revenue Raised



Valuation: A Historical Precedent

City Valuation and Revenue Generated Last Valuation and Next Valuation



Finance Committee Question:

How much of PPS investment is directed at the local community?

- ▶ The purpose of all of PPS work is to prepare the future generation of Portlanders
- ▶ PPS follows the City's procurement code which does not require local preferences or set-asides for purchasing
- ▶ PPS does not have a local residence requirement for staff
 - ~50% of PPS staff reside in Portland



Finance Committee Question: What is PPS' expected enrollment next year?

- Our budget book lays out two different enrollment scenarios:
 - One shows our projected enrollment for the FY '21 school year “rolled up” to the next grade
 - This is how we normally approach our year over year estimates for staffing
 - The other shows our actual enrollment for FY '21 and rolls it up to the next grade
 - This year's enrollment was significantly impacted by COVID
 - Enrollment decreased by about 2% (6599 instead of 6720)
 - Statewide enrollment decreased by ~3.5% and this pattern is consistent across the country
 - We budgeted and staffed based on the first assumption as we expect enrollment to return to its previous pattern once we are back in school full time
 - We are commissioning a new enrollment projection to address changes in local and national conditions



Enrollment: Projections used for FY '22

School Year	COVID	"Return to Normal"	Davis
21-22	6431	6809	6904



Enrollment: Actuals to Commissioned Projections 2018-19 to Present

School Year	Actual	Davis
2018-19	6695	6753
2019-20	6748	6752
2020-21	6495	6829
2021-22	<i>TBD</i>	6904



Finance Committee Question: Impact of the BFOF 4-School Bond on the District's Debt Service?: Projected

- In 2017, Portland voters approved the \$64 million Buildings for our Future Bond to rebuild Longfellow, Lyseth, Presumpscot and Reiche Elementary Schools;
- Council materials March 6, 2017 projected the bonding would come on over 6 years (starting in FY '19 thru FY '24)
 - The tax rate was expected to rise an estimated 3.1% by FY24 due to these debt service payments.
 - For a taxpayer with an average home value (\$240,000) there would be an estimated \$2,707 of total additional taxes over the 26 year life of the bonds, an average of approximately \$104 per year.



Finance Committee Question:

Impact of the BFOF 4-School Bond on the District's Debt Service?: Actual

- Present state:
 - Lyseth Elementary is nearing completion
 - The three remaining schools are scheduled to break ground this summer
 - Assuming all three schools are bonded at once, BFOF will peak at ~\$5 million to the district's debt service in FY '23 increasing the district's CIP to a projected peak of ~\$13 million that year (approx. 40% of the projected debt service)
 - This could be mitigated with staggered bonding based on actual cash flow
 - Note that between \$3.5 to \$2.5 million of the district's debt service is reimbursed by the State (EECS, OAES and Rowe)
- Debt Service remains above present levels through FY '26 (over \$12 million) but returns to current levels (~\$8 million) in FY '27 as the Pension Obligation Bond comes off the books



Projected and Actual Impact of the BFOF 4-School Bond on the District's Debt Service

Year	Property Tax Levy (Schools)	School Tax Rate	Yr-Over-Yr Tax Rate Increase	City Projected Impact on School Tax Rate*	Actual less Projected
2018	\$82,787,921	\$10.61	0.28 (2.7%)	\$10.84	-\$0.23
2019	\$88,003,431	\$11.14	0.53 (5.0%)	\$11.47	-\$0.33
2020	\$93,345,138	\$11.69	0.55 (4.9%)	\$12.08	-\$0.39
2021	\$94,338,744	\$11.69	0.00 (0.0%)	\$12.61	-\$0.92
2022*	\$101,332,420	\$12.43	0.74 (6.3%)	\$13.07	-\$0.64

* From City Council Materials March, 2017



District CIP: **BFOF** Impact Over Time

Fiscal Year	District Debt Service Total	BFOF Total	Pension Bond
2021	\$8,306,212.07	\$555,545.27	\$1,973,845.20
2022	\$10,796,713.76	\$2,950,756.72	\$2,098,295.52
2023	\$12,983,862.44	\$5,098,730.52	\$2,230,248.00
2024	\$12,795,993.99	\$4,947,718.04	\$2,370,299.28
2025	\$12,599,474.62	\$4,796,705.56	\$2,518,778.16
2026	\$12,211,711.92	\$4,645,693.08	\$2,675,746.80
2027	\$8,739,304.90	\$4,494,680.60	\$0.00

Joint Finance Committee District Comparisons





Ranked Change in Per Pupil Counts:

Source: MDOE as of January 11, 2021

SAU	Prior Year (FY21) Oct to Oct Avg Oct 19/Oct 18 Pupils	New Year (FY22) Oct to Oct Avg Oct 20/Oct 19 Pupils	<i>Diff. in Count</i>	<i>% Change</i>
Lewiston	5,488.00	5,268.00	-220.0	-4.0%
Bangor	3,511.50	3,397.50	-114.0	-3.2%
Biddeford	2,440.50	2,372.00	-68.5	-2.8%
Falmouth	2,103.00	2,045.00	-58.0	-2.8%
Cape Elizabeth	1,575.50	1,537.00	-38.5	-2.4%
Westbrook	2,421.50	2,373.00	-48.5	-2.0%
Portland	6,720.50	6,599.00	-121.5	-1.8%
Scarborough	2,968.00	2,929.50	-38.5	-1.3%
South Portland	2,968.50	2,934.50	-34.0	-1.1%
Yarmouth	1,634.00	1,646.50	12.5	0.8%



Comparative Per Pupil Spending - FY2021 Local Budgets

SAU	FY21 Total Local Budget	FY21 Oct to Oct Avg Oct 19/Oct 18 Pupils	Cost per Pupil	
Scarborough	\$56,347,099	2,968	\$18,985	P
Falmouth	\$39,477,027	2,103	\$18,772	
Cape Elizabeth	\$28,490,012	1,575.5	\$18,083	
South Portland	\$53,604,055	2,968.5	\$18,058	P
Yarmouth	\$29,388,530	1,6340	\$17,986	
Portland	\$119,862,677	6,720.5	\$17,835	
Westbrook	\$40,479,371	2,421.5	\$16,717	
Lewiston	\$89,402,070	5,488	\$16,290	
Biddeford	\$39,411,568	2,440.5	\$16,149	
Bangor	\$49,962,874	3,511.5	\$14,228	P



Budget Changes from FY20 to FY21

SAU	FY20 General Fund Budget	FY21 General Fund Budget	\$ Change	% Change	Median Household Income*
Yarmouth	\$26,621,909	\$29,388,530	\$2,766,621	10.39%	\$79,025
Brunswick	\$40,034,745	\$43,561,627	\$3,526,882	8.81%	\$54,083 ^P
Cape Elizabeth	\$26,890,420	\$28,490,012	\$1,599,592	5.95%	\$123,116
Scarborough	\$51,504,241	\$54,371,806	\$2,867,565	5.57%	\$94,905
Gorham	\$38,696,645	\$40,744,586	\$2,047,941	5.29%	\$69,171
Cumberland (RSU 51)	\$38,390,121	\$40,252,322	\$1,862,202	4.85%	\$111,890 ^P
Windham (RSU 14)	\$48,554,699	\$50,782,998	\$2,228,299	4.59%	\$78,284
South Portland	\$52,331,520	\$53,579,055	\$1,247,535	2.38%	\$69,290
Freeport (RSU 05)	\$34,080,295	\$34,882,700	\$802,405	2.35%	\$86,128
Portland	\$111,184,495	\$113,542,955	\$2,358,460	2.12%	\$60,467
Falmouth	\$38,687,580	\$39,477,027	\$789,447	2.04%	\$121,285
Westbrook	\$40,139,937	\$40,479,371	\$339,434	0.85%	\$59,460

*Data Source: US Census Bureau; median household income (in 2019 dollars), 2015-2019

P = Proposed FY21 budget



EPS Comparison by District

Percentage of Budget Paid For By The State				
SAU	FY21 Total Local Budget	FY21 State Subsidy	% of Budget	
Lewiston	\$89,402,070	\$63,524,542	71.0%	
Westbrook	\$40,479,371	\$17,575,788	43.0%	
Bangor	\$49,962,874	\$20,217,418	40.0%	P
Biddeford	\$39,411,568	\$14,613,155	37.0%	
Falmouth	\$39,477,027	\$8,077,174	20.0%	
Yarmouth	\$29,388,530	\$5,160,936	18.0%	
Portland	\$119,862,677	\$18,676,771	16.0%	
South Portland	\$53,604,055	\$6,688,250	12.0%	P
Scarborough	\$56,347,099	\$4,089,850	7.0%	P
Cape Elizabeth	\$28,490,012	\$1,733,238	6.0%	
		Average	29.0%	

P = Proposed FY21 Budgets; final documents not available at time data gathered
Page 154

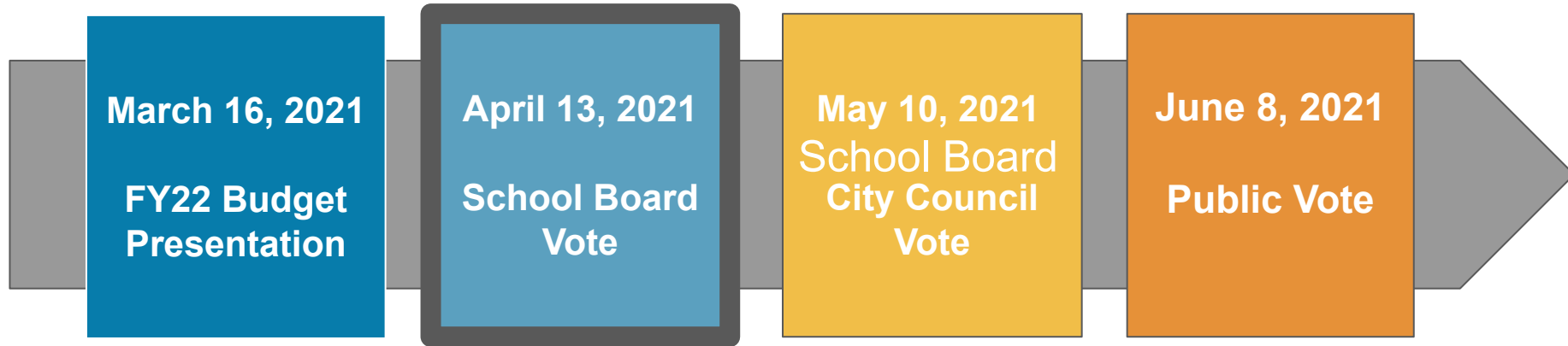


Tax Rate Comparison Ranked by District

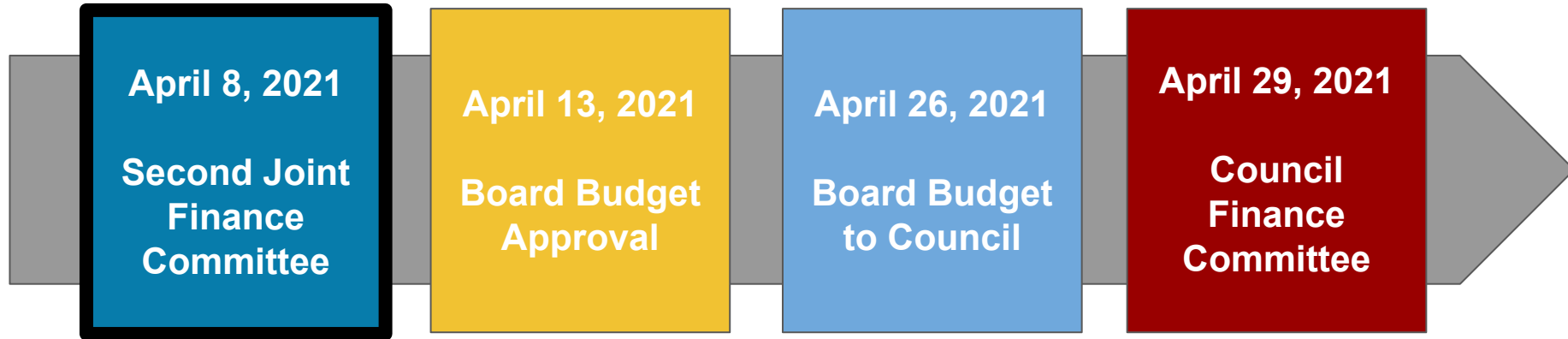
School Tax Rates			
SAU	FY2021 School	FY2021 Total	% of Total Municipal Rate
Cape Elizabeth	\$15.29	\$19.86	77.00%
Yarmouth	\$14.15	\$19.59	72.20%
South Portland	\$13.18	\$19.75	66.80%
Falmouth	\$12.98	\$17.05	76.10%
Portland	\$11.69	\$23.31	50.20%
Scarborough	\$10.62	\$14.86	71.50%
Bangor	\$10.50	\$23.20	45.30%
Lewiston	\$10.37	\$28.67	36.20%
Westbrook	\$9.75	\$17.86	54.60%
Biddeford	\$9.39	\$20.05	46.80%
Average	\$11.79	\$20.42	57.70%

Total Tax Rates			
SAU	FY2021 School	FY2021 Total	% of Total Municipal Rate
Lewiston	\$10.37	\$28.67	36.20%
Portland	\$11.69	\$23.31	50.20%
Bangor	\$10.50	\$23.20	45.30%
Biddeford	\$9.39	\$20.05	46.80%
Cape Elizabeth	\$15.29	\$19.86	77.00%
South Portland	\$13.18	\$19.75	66.80%
Yarmouth	\$14.15	\$19.59	72.20%
Westbrook	\$9.75	\$17.86	54.60%
Falmouth	\$12.98	\$17.05	76.10%
Scarborough	\$10.62	\$14.86	71.50%
Average	\$11.79	\$20.42	57.70%

FY22 Budget Timeline - Milestones



Portland Public Schools FY22 Budget Timeline - Upcoming Dates



Questions



Joint City/District Finance Committees
Follow up items from April 8, 2021

- **Councilor Thibodeau asked if there were any one-time expenses charged to Federal funds during last year's budget process.**

There were no "one-time expenses" that would have otherwise been in the district's budget funded out of COVID relief funds (ESSERF I- CARES Act). During the FY 21 budget process, the district budgeted \$1.95M (or approximately 20 FTEs) of Custodial Salaries and Benefits to the ESSERF I grant for FY21 and FY22. The rationale for this was: 1) removal of maintenance service costs does not impact our EPS funding, 2) custodial costs are an allowable, pandemic-related cost under the grant, and 3) there are no additional retirement costs that would be charged to the grant related to custodians.

We anticipate continuing this strategy in FY23 with ESSERF II funding.

There is, however, the expectation that these costs will be restored to the local budget at the end of the grant period.

Fed Source	FY21	FY22	FY23	Totals	Authority
ESSERF I	\$1.3M	\$650K		\$1.95M	CARES Act
ESSERF II		\$650K	\$1.35M	\$2.00M	CRRSA Act
Totals	\$1.3M	\$1.3M	\$1.35M	\$3.95M	

- **Councilor Chong asked us to provide detailed data showing how different groups of students performed on assessments rather than the combined data for students of color compared to White students.**

The district combined all students of color (LatinX, Native American, Black, Asian and Multiracial) into a single category for the purpose of the analysis used in the budget presentation. Attached is the same data broken out by each of those groups separately as well as the economically disadvantaged vs not economically disadvantaged students data that was also included in the district's presentation. Additionally, we broke out MEA (3-8th grade) from SAT (11th grade) data.

- **Councilor Mavodones asked of the proposed increases which ones would be ongoing/recurring vs. one-time expenditures.**

The attached spreadsheet provides detailed information for all new investments proposed for FY '22 showing which are proposed as General Fund investments as well as which are proposed to be funded out of Federal Funds. For each category of investments we provide details including which expenses are personnel, non-personnel and which ones are enduring or one-time.

Fwd: school budget increase request

1 message

Nick Mavodones <nmm@portlandmaine.gov>

Wed, Apr 7, 2021 at 8:57 PM

To: Brendan O'Connell <boconnell@portlandmaine.gov>, Jon Jennings <jpj@portlandmaine.gov>

FYI -

----- Forwarded message -----

From: **Judith Sedgewick** <judysedgewick@gmail.com>

Date: Wed, Apr 7, 2021 at 8:56 PM

Subject: school budget increase request

To: <ksnyder@portlandmaine.gov>, <bsr@portlandmaine.gov>, <sthibodeau@portlandmaine.gov>, <tchong@portlandmaine.gov>, <azarro@portlandmaine.gov>, <mdion@portlandmaine.gov>, <pali@portlandmaine.gov>, <nmm@portlandmaine.gov>, <afournier@portlandmaine.gov>

Dear Councilors,

I am writing to respectfully ask that you deny the Portland Public Schools their request for an additional \$6M for their budget next year. This is an outrageous amount of money and it should be denied. I hope that Mr. Botana can find a way to run the schools in a more fiscally conservative manner and implement his equity program over a longer period of time so as to keep within his very large budget. This school system has let the students of Grades 10-12 down this year and has shown very little interest or urgency in getting them back into the classroom. The PPS Administration seem to be focussed on other things and have not treated this diverse group of students with any equity.

Regards,
Judy Sedgewick
73 Sunset Ave.
Great Diamond Island

Nick Mavodones City Council At-Large 389 Congress Street Portland ME 04101 (207) 874-8685 nmm@portlandmaine.gov Sent from Gmail Mobile

Fwd: Outdoor Learning Coordinator

Nick Mavodones <nmm@portlandmaine.gov>

Wed, Apr 7, 2021 at 9:00 PM

To: Brendan O'Connell <boconnell@portlandmaine.gov>, Jon Jennings <jpj@portlandmaine.gov>

----- Forwarded message -----

From: Jamie Hogan <jamiehogan58@gmail.com>

Date: Tue, Apr 6, 2021 at 3:52 PM

Subject: Outdoor Learning Coordinator

To: <council@portlandmaine.gov>

Dear Councilors,

I am writing in support of an Outdoor Learning Coordinator in this year's budget. Portland is ahead of the game in bringing nature into education, and let's keep it that way for the sake of our students.

Thanks for your consideration.

Jamie Hogan illustrator

instagram: <https://www.instagram.com/jamiepeaks/>

website: www.jamiehogan.com

email: jamiehogan58@gmail.com

shop: <https://www.etsy.com/shop/Jamiehoganstudio>

blog: <http://www.jamiepeeps.com/>

phone: 207-766-9726

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Nick Mavodones City Council At-Large 389 Congress Street Portland ME 04101 (207) 874-8685 nmm@portlandmaine.gov Sent from Gmail Mobile

Fwd: Outdoor Learning Coordinator

1 message

Nick Mavodones <nmm@portlandmaine.gov>

Wed, Apr 7, 2021 at 8:58 PM

To: Brendan O'Connell <boconnell@portlandmaine.gov>, Jon Jennings <jpj@portlandmaine.gov>

----- Forwarded message -----

From: **Sashie M** <semisner@gmail.com>

Date: Tue, Apr 6, 2021 at 12:19 PM

Subject: Outdoor Learning Coordinator

To: <council@portlandmaine.gov>

Dear Council Members:

Thank you for your work!

I am writing in support of funding an Outdoor Learning Coordinator position in this years school budget. As a Portland resident and taxpayer without children in the district, I feel this work is essential to supporting children's health and that learning outside opens great opportunities for expanding children's love of nature and long term stewardship of our planet.

Learning outside became the norm last year showing that this is possible in Maine! Although, we have only scratched the surface of the potential that this has for our children and teachers - please support this position so that learning outside can continue to grow!

Thanks

Sashie Misner

-
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Nick Mavodones City Council At-Large 389 Congress Street Portland ME 04101 (207) 874-8685 nmm@portlandmaine.gov Sent from Gmail Mobile

This is totally tone deaf!

5 messages

Anne Pringle <oldmayor@maine.rr.com>

Wed, Mar 17, 2021 at 6:58 AM

To: Mavodones Nick <NickM@cascobaylines.com>, JPJ@portlandmaine.gov, ksnyder@portlandmaine.gov

Cc: O'Connell Brendan <boconnell@portlandmaine.gov>

He has no idea of the impact of the revaluation on many Portland taxpayers.

They should have been forced to redistrict and reduce spending years ago. There is no limit to the School Department's aspiration.

Jon, propose a City-side 6% tax increase as a counterpoint. What services would we get for that, as a comparison? I'm serious...

Anne

Portland's school budget proposal set at \$126 million

https://edition.pagesuite.com/popovers/dynamic_article_popover.aspx?artguid=44a3ecba-71c5-4ae1-9b2d-8b7d7e1fc9be&appid=3533

Sent from my iPad

Fwd: comment on the school budget

1 message

Brendan T. O'Connell <boconnell@portlandmaine.gov>
To: Tiffany Mullen <tgmm@portlandmaine.gov>

Mon, Apr 19, 2021 at 9:29 PM

Please add to the package of commentary we've received on the school budget. The updated package will be an attachment for the 4/29 joint meeting. Thank you.

Brendan T. O'Connell
Finance Director
City of Portland
P: (207) 874 8642
F: (207) 874 8652

----- Forwarded message -----

From: **Nick Mavodones** <nmm@portlandmaine.gov>
Date: Sun, Apr 18, 2021 at 7:07 PM
Subject: Fwd: comment on the school budget
To: Brendan O'Connell <boconnell@portlandmaine.gov>, Jon Jennings <jpj@portlandmaine.gov>

FYI -

----- Forwarded message -----

From: **Shoshana Hoose** <shoshanahoose@gmail.com>
Date: Sun, Apr 18, 2021 at 5:58 PM
Subject: comment on the school budget
To: Tae Chong <tchong@portlandmaine.gov>, Kate Snyder <ksnyder@portlandmaine.gov>, <NMM@portlandmaine.gov>, Pious Ali <pali@portlandmaine.gov>, <afournier@portlandmaine.gov>

Dear Tae, Kate, Nick, Pious and April,

I believe the Portland Public Schools FY2022 budget that was passed by the school board is too large. Given that the district is expected to receive about \$18 million in federal aid from the latest pandemic relief act, I don't think this is the time to ask homeowners to shoulder an additional 5.5 percent increase in property taxes for the schools.

I understand that the pandemic has created real challenges, particularly for those children who are most at risk. I mentor a mother with two of those children, so I see the challenges firsthand. The stimulus money should help address those challenges.

The school department's needs must be balanced against the need to keep our city affordable for middle-income people. That is becoming more difficult every year. Asking taxpayers to pay an additional \$160 in property taxes on the average home is too much, especially given the influx in funding from the federal government. I urge you to cut the budget so that the increase in funding, now 4.4 percent, is closer to 2 percent.

Thanks for listening.
Shoshana Hoose
29 Alden Circle
--

Nick Mavodones City Council At-Large 389 Congress Street Portland ME 04101 (207) 874-8685
nmm@portlandmaine.gov Sent from Gmail Mobile

City of Portland, Maine

City Manager's Recommended Budget



FY22 Budget

July 1, 2021 – June 30, 2022



CITY OF PORTLAND
Executive Department
Jon P. Jennings, City Manager

April 26, 2021

To Mayor Snyder and Members of the Portland City Council:

Pursuant to Article VI, Section 5(e) and Article VII, Sections 5 and 6 of the City of Portland Charter, I am hereby submitting the City Manager's Recommended \$268 million FY22 Municipal Operating Budget, which results in a 4% reduction to the municipal portion of the tax rate.

With more than a year now under our belts of working essentially in emergency-response mode to prevent the spread of COVID-19 while also providing municipal services in pandemic conditions, we are starting to feel hopeful there is light at the end of the tunnel. However, we continue to feel the effects the pandemic has had on our staff, resources, and revenues. We drastically reduced our budget last year in light of the impact COVID had on our revenue streams and the impact it had on our taxpayers. While it was not easy to make reductions in our staff and services, I felt it was particularly important to ensure there was no property tax rate increase as we all dealt with difficult economic times. In fact, I'm proud that we ended up being able to present a 4 cent property tax rate decrease on the City side of the overall budget last year. Making those tough decisions was the right thing to do given the circumstances, and has helped ensure this year is not as bleak. As we set about our budget work this year, our goal was to come up with a measured and moderate budget; one that would have as minimal of a tax rate increase as possible, but also one that would start the process of getting us back to where we were before the pandemic hit. We expect it will take a few budget cycles to get us back to FY19 levels as the economy recovers, but this budget does begin that rebuilding process.

Our FY22 revenue outlook continues to feel the effects of the pandemic. Recent estimates from our Finance Department indicate that the City had COVID related revenue losses of nearly \$28 million during FY21 and the tail end of FY20. Revenue estimates for FY22 have also dropped by millions of dollars in a number of key categories when compared to the most recently completed fiscal year prior to the pandemic. These losses are made up of many activities which will not operate or will operate at a significantly reduced level during life in a pandemic. These include a reduction of approximately \$1.9 million in key Parking Department revenues, \$1.7 million in key Parks & Recreation Department revenues from a lack of events, lessons, and programs, \$1.9 million in Facilities & Waterfront Department revenues from cruise lines and other vessels, a \$1.6 million reduction in estimated excise tax revenue, and many more. While some aspects of life have re-opened, several of these key revenue areas continue to not function or not function at the same level in which they existed previously. We expect it will take some time for our revenues to fully rebound. While our department directors took a hard look at where we could make reductions related to these revenue losses, we also continue to face many cost increases outside of our control, which exceed the regular rate of inflation, such as debt service costs (an approximately \$1 million increase in our pension obligation bond debt service alone), increases in the tax levied by Cumberland County, increases in our required METRO contribution, and contractually obligated union wage increases.

I'm proud that Portland is a city that is committed to being compassionate, one that goes above and beyond in taking care of its people. I'm also thankful for this commitment as it has been relied upon more than ever before due to the ripple effects of the pandemic. The budget I'm presenting continues to dedicate a significant amount of our money and staff resources to providing social services, emergency shelter, public health, and long-term care to our neediest populations. Our Health and Human Services Department continues to be our largest City department with more than 350 employees. Over this last year they have worked tirelessly to provide crucial services to their clients and the public at-large during the pandemic. For the third consecutive year this Department received the largest funding increase of any staffed Department. In FY22, the increase in HHS funding of nearly \$2.7 million is over three times larger than the increase in any other staffed Department. Since FY11 the Health & Human Services budget has risen by more than \$9 million, more than double the size of the increase in any other staffed Department over that same period.

I have made it a priority to run our municipal operations and implement Council policies in the most efficient and effective manner, and in a way that limits the burden on taxpayers. I have always been concerned about the affordability of our city and how government can be a driver of costs associated with this. This is why I once again asked Department Directors to take a hard look at their budgets. In light of the negative impacts from the pandemic, we strived to prepare a budget that balanced operational goals and needs with Council priorities and cost increases outside of our control. Our goal was to do this by strategically using grant and COVID-relief funds with as little of a tax rate increase as possible.

As a result, this recommended budget does include building back up some staff and resources in areas in which activity has resumed and in areas to meet Council goals. After the tough decisions we made last year, which included a reduction of 65 City positions, this budget includes the restoration of 20.5 full-time employees (FTE). This demonstrates how we're beginning to rebuild back to pre-COVID staffing levels where we averaged approximately 1290 FTEs in the General Fund from FY17-20. That number dropped off to 1250 last year and with the addition of 20.5 in this budget, we'd be back up to 1271 FTEs.

The American Rescue Plan (ARP) approved by the federal government does provide us with a backstop to recoup some of these revenue losses. It is expected that Portland will receive roughly \$48 million over the course of two fiscal years. As we continue to wait for the guidelines for how this money can be used by the December 2024 deadline, our Finance Director and I have crafted a three-year plan for how we can use a portion of the funds to cover some of our revenue losses in COVID impacted categories. This plan gradually reduces the need to cover key revenue loss areas over the course of the next three fiscal years as the expectation is that these revenues will slowly return. Preliminarily, this recommended FY22 budget does include the use of \$8.75 million in ARP funds. Doing so allows us to sustain municipal services while presenting a budget with a property tax rate decrease, something I continue to believe is the right thing for our taxpayers as we slowly rebuild. I am also recommending using \$5-6 million of ARP funds in FY23 and \$2-3 million in FY24 to recoup remaining losses as revenues in key categories climb back to pre-COVID totals. After addressing the COVID related revenue losses in City budgets, the use of remaining ARP funds should be decided by the City Council with staff recommendations made outside of the fiscal year budgeting process.

In light of all this, I'm proud to present you with a recommended budget that includes a **4% decrease in the tax rate** on the City side of the overall budget. It should be noted that if it weren't for the use of \$8.75 million in ARP funds in this budget, we'd be looking at a projected tax rate increase of in excess of 4% to maintain current levels of municipal services. We are very grateful to the Biden Administration and members of Congress who voted to support the American Rescue Plan. I

	City	County	School
FY16	\$9.83	\$0.68	\$10.12
FY17	\$10.08	\$0.70	\$10.33
FY18	\$10.28	\$0.76	\$10.61
FY19	\$10.54	\$0.80	\$11.14
FY20	\$10.79	\$0.83	\$11.69
FY21	\$10.75	\$0.87	\$11.69
FY22 Proposed	\$10.28	\$0.88	\$12.33

believe it also important to bring forward a budget decrease due to the implementation of the city-wide revaluation process. Should there be any additional priorities the Council wants to address, I felt it most appropriate for those decisions to be made by the Council before being added to the final budget.

The total increase on the City portion of the tax levy during my six budgets as City Manager has only been 4.58% assuming approval of the budget as presented. This represents an average of less than 0.76% increase per year. To provide some context, over that same time period, the Schools portion of the tax rate has increased by 21.8% and the County Tax rate has increased by 29.4%.

Over my tenure as City Manager, I have challenged myself and staff to think of ways in which we can be innovative to improve the experience of our customers and streamline internal processes. Part of our commitment to innovation allowed us to more easily meet the needs of our residents during the pandemic. Our digital tools and services were accessed more than ever before as people sought real time information. We were able to unveil a new chat bot on our website, so people could more easily and quickly find the information and answers they were seeking, and we stood up a dedicated website for our COVID-19 public health campaign. We're in the process of further upgrading our website capabilities as we know the demand for people to access information and perform transactions and services digitally will continue to grow. And we recently launched a new civic engagement platform that will serve as a digital town hall in order to better foster two-way communication with our residents. As we continue to predominantly interact with people virtually, this will provide a key way for us to receive input on the work we're doing. We also pivoted quickly to conducting Council and Committee meetings online via Zoom. One benefit of this has been greater public participation and access for those who previously couldn't attend our in-person meetings. We look forward to continuing our efforts in communicating more effectively with our residents and customers.

I'm proud of what we've accomplished over my six years as City Manager -- the progress we've made in making municipal government more compassionate, innovative, inclusive, and transparent. As well as our efforts to address some of the long neglected critical infrastructure projects. We purchased our streetlights from Central Maine Power and used the cost savings to convert the lights to LED technology, and deployed intelligent traffic signals to improve congestion in some of our busiest intersections. I'm proud of what we have accomplished in our Capital Improvement Plan budgets as well. Since 2015, we've invested over \$50 million in transportation projects to upgrade our streets, signals and sidewalks. The City has also authorized over \$250 million since 2013 to invest in stormwater and sewer projects to update our aging infrastructure to prevent combined sewer overflow discharge into Back Cove and Portland Harbor, and become compliant with our consent agreement with the U.S. EPA and Maine DEP. We also expanded and improved our commitment to recycling with the addition of new recycling carts for residents. And thanks to the support of the City Council, we have invested over \$20 million in the rebuilding of our aging fleet of City and School vehicles since 2015, a category of assets which had not received adequate funding prior to my arrival. Through these investments we also incorporated hybrid and electric vehicles into our fleet and have added charging stations.

In addition to the policy changes that have been implemented to spur the creation of affordable housing, we've also made significant investments in the Jill C. Duson Housing Trust Fund through our fiscal year budgets. Inclusive of the amounts being proposed for FY22, since 2015 we will have allocated over \$4 million into the housing trust fund. This year's budget also includes a \$250,000 direct allocation on top of the traditional mix of revenue streams which are earmarked for the fund.

We've made major internal investments in our technology infrastructure in order to achieve efficiencies with staff work time and improve our customer response times. This included an upgrade to the Google for Government platform as well as the implementation of Tyler Technologies' software. We're now in a place to be able to better manage our data and make sure we're using it strategically to inform our decision making processes. These decisions have led to greater efficiencies in our municipal operations, allowing us to achieve savings that we can reinvest toward our long-range goals.

Customer service has also been a top priority of mine during my tenure. This can be seen through the creation and realignment of city departments, like the creation of the Permitting & Inspections Department and realignment of the Parks, Recreation & Facilities Department in 2016, and the combination of the Housing & Economic Development Department in 2020. We also instituted customer service trainings for staff, extended the hours of operation in the Treasury Office to include one late night a week so customers have greater ability to conduct transactions, deployed new electronic multi-space parking meters with the ability to pay via a mobile app, increased our live-streaming capabilities of Council and Committee meetings, and unveiled a mass notifications system to send emergency alerts as well as routine city news.

We also made great strides in increasing our diversity and inclusion efforts as part of our commitment to being a welcoming city. We funded a workforce diversity and inclusion specialist position, implemented new diversity and inclusion workshops and training for staff, some of which included language access, cultural competency, and reducing bias. In this budget proposal, we've included funding for the National League of Cities Race, Equity, and Leadership (REAL) training for city and library staff. Since 2015, we've also increased the score Portland received from the Human Rights Campaign's Municipal Equality Index by 19 points, earning a 94 in 2020. I'm thankful of the time our Human Resources staff has spent making sure our policies, practices, training, and benefits are inclusive to the people we employ and serve.

FY21 RECAP

Fiscal Year 2021 had us operating in emergency response mode as we operated within the new normal confines of the COVID-19 pandemic. Revenue losses and major changes in our service delivery were incorporated into the budget which was approved by Council just a few months ago in October 2020. When comparing FY21 projected final revenues to FY19 revenue levels, the City estimates a COVID related decrease in key revenue lines of approximately \$16.6 million.

As the social services center of the state, our commitment to providing key health and human services became even more necessary as our people felt the effects of the pandemic. Our emergency shelter services expanded as need increased, operating a second 24-hour shelter facility. The second facility became a contracted hotel with 144 individual rooms. This created appropriate social distancing allowing those who needed emergency shelter to safely access it during the pandemic. Additionally, individuals were provided non-congregate shelter options through emergency general assistance. The housing teams at both Oxford Street and Family Shelters did a tremendous job overcoming housing challenges due to the pandemic. Our staff worked extremely hard to find permanent housing solutions for our most vulnerable neighbors, as well as working with area landlords to keep formerly homeless individuals housed. The Oxford Street Shelter placed a total of 91 clients, 32 of whom were long-term stayers into permanent housing. The 91 housing placements represent 23,392 bed nights or 64 years. The 32 long term stayer placements represented 17,229 of those bed nights or 74%. The Family Shelter served 173 families totaling 586 individuals with 0% recidivism. They housed 115 families totaling 406 individuals. And at the India Street Health Center, we increased our outreach efforts to ensure continued access to needle exchange services and implemented a contact-free system, as well as pre-screening protocols for STD and Free Clinic patients to maximize how many we could accommodate during each clinic session. Needless to say, the emergence of COVID vaccines has been welcomed, and staff remain focused on providing essential services.

We also continue to make progress toward the creation of a fully modern homeless services center at 654 Riverside Street that will provide emergency shelter services with on-site access to food, health care, housing counseling, and all other related wrap-around services in order to provide a more humane experience for those who are in need of these critical and basic services. In light of COVID-19, we incorporated pandemic safety measures into how the facility will be constructed and operated. In February of this year, we issued a Request for Proposals from developers for the creation of this new building with the idea that once constructed, the City will lease the space to operate the new facility.

As of the beginning of 2021, the Planning and Urban Development Department has seen applications continue to flow in for review. While we can't say how many applications we would have received if not for COVID-19, we've seen no drop in what was already a tremendously busy year (and years) for new projects. These applications include residential and mixed-use development like 165 Lambert Street (in review), 52 Hanover Street in Bayside (approved), 200 Federal Street on Federal Street (in review), and the redevelopment of the Mercy Hospital campus on State Street (in review), in addition to commercial/industrial and institutional projects like the Cold Storage project on West Commercial Street (approved), Canal Landing Building F located at 100 West Commercial Street (in review), USM campus planning project (approved), and the Preble Street Emergency Shelter on Portland Street (approved). More than 200 site plan applications were reviewed this year, as well as more than 300 historic preservation reviews, and 10 map and/or text amendment applications, ranging in size and complexity.

Planning & Urban Development has also made significant progress on its long-range planning initiatives. In the transportation realm, this work has focused on completing several long-range planning projects (the Commercial Street Operations & Master Plan and the Peaks Island Landside Operations Study) and developing our multi-modal infrastructure (including our network of multi-use path, neighborhood byway, and bicycle lanes, and preparing for the launch of a bikeshare system). From a land use policy perspective, we have reviewed and made recommendations on privately-initiated land use code amendments, as well as conducted research, outreach, and analysis around public land use initiatives, such as the shelter zoning work, and disposition of City properties for new housing creation. Lastly, we have made significant strides in advancing ReCode, our effort to update the city's land use code. In November of 2020, the City Council voted to adopt Phase I of the ReCode, enacting a more consistent, succinct, and legible version of the land use code, which included several significant policy changes around Accessory Dwelling Units, parking policy, and sign standards. Building off the momentum of Phase I, we've recently commenced work on Phase II of ReCode, which will be focused on critical issues related reflected in the city's Comprehensive Plan, such as sea level rise, climate change mitigation, housing affordability, and zoning standards. We've also embarked on revising and restructuring our city's Design Manual in an effort to create a more accessible and user-friendly document to ensure design outcomes that align with city policies. The department has had a busy year with Public Art proposals, as well, including the Great Black Hawk sculpture in Deering Oaks, Brighton Ave Roundabout public art installation, Gathering Stones (TEMPOArts), and the Black is Beautiful Cove Street mural (Indigo Arts).

Beyond this, we continue to make great strides toward the Council's goal of creating more housing in our city. Approximately 400 units of housing were approved in 2020, with hundreds more in review for 2021. All are needed additions to the city's overall housing supply so we can diversify our housing types and affordability levels, many with implications for Portland's Jill C. Dusen Housing Trust Fund. A total of \$421,717 was contributed to the housing trust in 2020 from Inclusionary Zoning contributions, and \$30,448 from hotel inclusionary requirements. While the pandemic slowed down the schedule for low-income housing tax credit projects, staff expects that six projects will be under construction during fall 2021, creating 260 units and renovating 100 units of affordable housing. Our Housing & Economic Development Department facilitated the sale of City-owned properties to leverage the creation of new affordable housing, including: 43/91 Douglass Street and 21 Randall, which will be before the Council for approval in May; 622 Auburn Street/0 Gray Road in Falmouth, which is currently out to bid with responses due by May 4; and the approved Purchase and Sale Agreement for 165 Lambert Street, with an anticipated closing in early May.

Our small business community, which makes Portland so unique, continues to face extraordinary challenges as a result of the on-going pandemic. In response, the Housing and Economic Development Department provided over 360 small Portland businesses and nonprofits with free PPE, funded through the Maine Cares Act. Through COVID Community Development Block Grant (CDBG) funding, the Department provided Winter Business Sustainability Grants of up to \$9,000 each to 11 restaurants, and, through the Portland Development Corporation (PDC), provided Microenterprise Grants of up to \$5,000 to 81 businesses. Also, the PDC set aside City loan funds for pandemic-impacted small businesses

through its Rapid Response Micro Loans, providing 15 loans of up to \$10,000, with \$5,000 forgivable if the business retained or hired back at least 50% of its pre-COVID employees/jobs. Lastly, the PDC deferred loan payments for 24 businesses with City loans for up to three-to-five months.

To assist our arts and creative economy during the pandemic, Creative Portland (CP) raised \$90,000 for the Artist Relief Fund, which supported over 85 individual artists, awarding each a \$500 grant. An open and ongoing application process, the fund is now also open to small arts businesses and sole proprietors. CP also hired 18 artists to participate in the public health messaging program by creating unique art banners, murals, flagpoles and signs. In addition, CP hired four artists to create permanent public art on four existing bus shelters, with the support of an NEA Our Town grant, and in partnership with Metro and the Greater Portland Council of Governments. Finally, CP managed and mentored nine new fiscal sponsorship arrangements with organizations pivoting their practices and adapting to the pandemic.

The Portland International Jetport continued its record for customer service, winning Best Airport in North America in the 2-5 million passenger category (its fourth consecutive award); but like airports nationwide, FY21 saw Jetport passenger volumes down more than 65% from 2019 levels due to the pandemic. Thankfully, federal relief funding covered expense shortfalls caused by this significant reduction in passenger traffic and positioned the Jetport well for a more sustained and robust recovery in FY22. The Jetport is already seeing signs of this recovery with recent announcements of new air service to the Midwest. In fact the number of seats for sale out of the Jetport in June of this year is up 7.7% over June 2019. This is a positive sign for the Jetport and for the many businesses that rely on tourism in Portland and throughout the region.

BUDGET GOALS & REALITIES

Given we're not over the effects of the pandemic yet, I asked every department head to prepare their budgets conservatively so we could meet the goal of an overall budget with as minimal of a tax rate increase as possible. I'm proud of the work they did to prioritize our needs given the situation we're in. Several departments came in with decreases or at roughly a flat rate. For the majority of departments with increases, it's important to note that their funding is still below pre-pandemic levels.

The reality is that we are facing significant erosion across many revenue categories due to COVID. Portland prides itself on having the most diverse revenue base in Northern New England with 54% of our FY21 general fund revenue coming from non-property tax sources (charges for services, licenses and permits, intergovernmental revenue and more).

As was stated before, balancing the budget with a tax rate decrease this year is only due to the use of ARP funds. Otherwise, we'd be facing a tax rate increase or a reduction in our levels of services.

DEPARTMENT HIGHLIGHTS

Health & Human Services

The recommended FY22 Health & Human Services budget, which includes Social Services, Public Health, and the Barron Center, is up 8% overall, an increase of almost \$2.7 million.

Social Services: We have continued our commitment to Social Services in FY22 with a \$2.1 million increase (14.3%) which expands our general assistance program and adds staffing and outreach in Social Services and our multiple City-run shelters. The \$16.7 million allocation recommended for Social Services is the highest in the City's history and our allocation of funding has almost doubled since FY11.

Public Health: Our Public Health Department budget has increased by 6.3%. We continue to aggressively pursue funding opportunities, including grants, for areas of public health need in Portland. This is the fifth consecutive year with increases to budgeted Public Health funding.

Barron Center: Although our patient census is down at the Barron Center, due to not being able to accept new patients during the pandemic, the facility has increased costs related to COVID-19. My recommendation for the Barron Center includes an approximately 2.6% increase.

Public Works: After a 6.7% overall reduction to the Public Works budget in FY21, the FY22 budget includes a 5.8% increase. This will allow the Department to fill several key engineering positions, an Island maintenance worker, and a project coordinator, bringing them back up to near pre-pandemic levels.

Housing & Economic Development: The Housing & Economic Development Department includes a 4.7% increase due to additional funds for the work in our Office of Economic Opportunity, which is doing great inclusion work with our new Mainer populations, as well as providing key connections between employers and job seekers. It also includes the upgrade of one administrative position.

Parks, Recreation & Facilities: This budget includes a 1.4% reduction due to revenues not fully rebounding as we had hoped. While we've been able to add back some positions in parks and recreation as revenues and programs have opened back up, our public assembly facilities have not rebounded yet in terms of public events.

Planning & Urban Development: This budget includes a 12.1% increase due to contractual services for ReCode Phase 2 and the Historic District Impact Study, which was a recent request by the Council.

Police: This budget includes a 12.5% reduction due to the separation of emergency dispatch services from the Police budget. Dispatch Services will now have its own budget line. This will allow for better comparability of our own Police Department to other agencies around the nation. It will also help us isolate costs related to our shared emergency dispatch center which also serves and receives revenue reimbursement from South Portland and Cape Elizabeth.

Fire: The Fire Department remains largely unchanged with an approximately 2.1% increase.

Parking: This budget includes a 6.4% increase after a 5.1% reduction last year. The increase this year includes money for necessary maintenance and repair projects in our parking garages that were not funded last year.

Permitting & Inspections: This budget includes a 12.8% increase due to new positions required by the November 2020 citizen initiated referendum. Two additional positions are necessary to manage work related to the new rent control ordinance as contemplated in the referendum language. Two additional new positions are also required to manage the volume of work related to marijuana retail licensing resulting from the removal of the cap on licenses. These additional positions will be offset almost entirely by additional revenue in these areas.

Finance: This budget includes a 1.5% increase due in part to the continued offering of extended / late hours of operation in the Treasury Office. Our implementation of offering customers appointments in light of COVID has been very well received by our customers. We plan to continue offering appointments even when City Hall is fully open to the public again, which will significantly reduce the time people spent waiting in lines.

Assessors: The City postponed the implementation of last year's citywide property revaluation to this year due to fiscal implications of the COVID-19 pandemic. The Assessor's Office is now ready to set new assessment values as of 4/1/2021 as part of the Fiscal Year 2022 tax billing cycle. In this budget, there is a slight increase in order to restore one position that still had furloughed hours. Having a fully staffed Assessor's Office will be critical during the Revaluation process.

Information Technology: This budget includes an 10.4% increase after a 12% reduction last year. This restores some remaining positions that still had furloughed hours and restores a couple of positions that were cut last year, which are critical to our overall human resources and financial systems work.

City Clerk: The 6.5% decrease in the City Clerk's budget is due to the reduction of one-time costs last year for the Presidential election and grant funding that was received to cover COVID-related election expenses.

Executive Office: After a 21.1% overall reduction last year, this year's budget includes an 8% increase due to the addition of a Communications Specialist position to assist our Communications Director. In addition to the communications efforts mentioned above, I know it's been a priority of the Council to increase our engagement and storytelling efforts.

POSITIVE BUDGET DRIVERS

Excise Tax

Excise taxes are still a significant source of revenue for the city's transportation needs. However, in light of the overall economy, we're projecting excise tax revenue to decrease to \$10.5M in FY22.

Property Valuation

Property valuation is estimated to grow by \$85 million in the current year due to newly permitted and on-going construction projects and continues our upward trajectory in overall valuation. This \$85 million of new property valuation creates an additional approximately \$950,000 in new tax revenue for municipal use. While this may seem like a significant amount, it represents only approximately a 1% overall increase to our FY21 valuation of approximately \$8.04 billion, and can only fund a fraction of the cost increases and budget challenges we face in FY22, which are outside of my control.

As the 2021 Revaluation Project comes to a close in late summer/early fall, the City's overall taxable valuation will increase substantially and the millage rate will drop proportionately. As of the time of this publication, these numbers are not yet final. These new values and tax rate changes will be implemented and used for all FY22 tax bills.

Health Insurance: Our employee benefits are down 4.11% overall due to our contract with a benefits management company that has helped us reduce our benefits expenses. Additionally, lower health insurance claims have contributed to this decrease.

State Revenue Sharing

State revenue sharing revenue is estimated at \$7.4 million for the current fiscal year based on the current law in place and updated March 2021 projections from the State of Maine.

BUDGET CHALLENGES

In addition to the significant amount of revenue we have lost during the pandemic, and the fact that new property growth alone has not been able to keep up with the built in cost increases, we continue to face other budget challenges that are outside my control such as previously approved union contracts, debt services increases, Cumberland County tax, and METRO fees for public transportation.

Contractual Salary Obligations: The City Council approves contracts with all eight City bargaining units representing nearly 90% of the City workforce. The remaining 10% is non-union. After several unions and all non-union personnel did not receive salary increases in FY21, this budget does include a 2% cost of living increase for non-union personnel and other wage adjustments according to the various union contracts.

Debt Service: Our debt service is up roughly \$2.65 million or 5.8% overall. This includes a little more than a \$1 million increase in debt service related to our 2001 pension obligation bonds. Similarly sized annual increases are looming in the FY23 - FY26 budgets as well. Additional debt service is attributable to the first payment due on the Lyseth Elementary School renovation.

METRO: The FY22 budget includes a 5% increase in our METRO contribution or an additional \$143,089. When combined with anticipated revenue reductions from METRO (decreases in the level of Federal reimbursement passed along to the City by METRO) the net cost to taxpayers of METRO in FY22 will increase by over 6%.

County Tax: The FY22 budget includes a 1.94% or \$136,150 increase in Cumberland County tax assessment pushing it to more than \$7.1 million.

Overall Budget Tax Rate:

City general fund expenditures have increased 4.6% from FY21 to FY22. The overall municipal tax rate proposed for FY22 is a decrease of 4% with a new FY22 city-side mill rate of \$11.16 per \$1,000 of assessed property value, **46 cents lower than last year.**

CONCLUSION

I would like to thank Finance Director Brendan T. O’Connell, Deputy Finance Director Anne Bilodeau, Budget Analyst Jennifer Lodge, Human Resources Director Gina Tapp, and Communications Director Jessica Grondin for their assistance in developing this budget recommendation and presentation, as well as the hard work and diligence of Department Heads in developing budget requests.

I’d also like to thank all City employees for the work they’ve done in helping us accomplish the many things we’ve achieved over the last several years, as well as the regular municipal services they provide each and every day. And I’d like to express my sincere gratitude for the way in which staff has continued to perform top-notch public service during the pandemic. It has been a long and ever-changing year in which we’ve faced many obstacles, and I’m proud of how we all worked together to keep our community strong.

Finally, I’d like to thank the members of the City Council for agreeing to give us this extra time to develop this budget. In light of all that is going on, we hope the public will have a greater understanding of what we face in the year ahead. We look forward to reviewing this proposed budget with the Finance Committee and full Council.

Sincerely,

Jon P. Jennings
City Manager

CITY OF PORTLAND, MAINE
COMPARATIVE BUDGET PLAN FY2022

July 1, 2020 - June 30, 2021

July 1, 2021 - June 30, 2022

City Manager's Recommendation

	FY20	FY21	FY22 City Mgr's Recomm.	FY22-CM / FY21 \$	%
CITY GENERAL FUND REVENUES					
31 Property Taxes	\$92,813,653	\$93,754,694	\$91,014,931	(\$2,739,763)	-2.9%
31 Other Local Taxes	8,416,388	6,848,477	6,087,977	(760,500)	-11.1%
32 Licenses & Permits	6,300,644	6,712,953	6,751,336	38,383	0.6%
33 Intergovernmental Revenue	12,312,490	12,936,276	25,406,110	12,469,834	96.4%
34 Charges for Services	36,750,588	34,492,550	35,487,998	995,448	2.9%
35 Fines, Forfeits and Penalties	1,996,710	1,310,550	1,761,050	450,500	34.4%
36 Use of Money and Property	12,279,430	9,159,375	8,870,217	(289,158)	-3.2%
39 Other Sources	35,862,668	37,591,785	36,777,265	(814,520)	-2.2%
Fund Balance Use (Restoration)	-	-	-	-	
Total General Fund Revenues	\$206,732,571	\$202,806,660	\$212,156,884	\$9,350,224	4.6%
GENERAL FUND EXPENDITURES					
100-11 City Council	\$344,046	\$450,014	\$424,240	(\$25,774)	-5.7%
100-12 City Clerk	622,721	679,454	632,235	(47,219)	-6.9%
100-13 Executive	929,877	764,688	830,736	66,048	8.6%
100-14 Assessor	435,159	418,620	446,739	28,119	6.7%
100-15 Finance Administration	1,218,727	1,172,963	1,204,259	31,296	2.7%
Treasury	734,003	692,539	688,701	(3,838)	-0.6%
Total Finance	1,952,730	1,865,502	1,892,960	27,458	1.5%
100-16 Legal	741,338	728,821	845,052	116,231	15.9%
100-17 Human Resources Admin	1,071,134	1,072,530	1,157,467	84,937	7.9%
100-18 Parking	1,487,050	1,481,693	1,465,907	(15,786)	-1.1%
Elm Street Garage	300,164	250,713	301,367	50,654	20.2%
Spring Street Garage	452,870	434,447	493,474	59,027	13.6%
Temple Street Garage	126,130	78,000	127,000	49,000	62.8%
Total Parking/Garages	2,366,214	2,244,853	2,387,748	142,895	6.4%
100-19 Economic Development Admin	646,006	660,462	710,695	50,233	7.6%
Portland Development Corp	28,522	28,522	28,522	0	0.0%
Housing & Community Dev.	-	531,246	538,174	6,928	1.3%
Total Housing & Economic Dev.	674,528	1,220,230	1,277,391	57,161	4.7%
100-21 Police Administration	1,274,264	1,218,444	1,302,585	84,141	6.9%
Uniformed Operations Group	10,616,533	10,306,530	10,417,102	110,572	1.1%
Bureau Investigative Services	2,017,675	1,843,314	1,872,765	29,451	1.6%
Operations Support Services	907,441	876,435	893,343	16,908	1.9%
Dispatch Services	2,360,103	2,375,832	0	(2,375,832)	-100.0%
Jetport Security	581,524	575,274	564,068	(11,206)	-1.9%
Total Police	17,757,540	17,195,829	15,049,863	(2,145,966)	-12.5%

**CITY OF PORTLAND, MAINE
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July 1, 2021 - June 30, 2022

City Manager's Recommendation

	FY20	FY21	FY22 City Mgr's Recomm.	FY22-CM / FY21 \$	%
100-22 Fire Administration	598,617	625,811	647,798	21,987	3.5%
Code Enforcement & Comm Svcs	288,508	238,082	177,995	(60,087)	-25.2%
Field Operations	15,517,194	14,963,356	15,352,104	388,748	2.6%
Operations Support Services	803,148	872,768	896,043	23,275	2.7%
Air Rescue	1,027,681	1,104,349	1,107,200	2,851	0.3%
Total Fire	18,235,148	17,804,366	18,181,140	376,774	2.1%
100-23 Dispatch Services	-	-	2,417,816.00	2,417,816	#DIV/0!
100-24 Planning & Urban Dev. Admin	560,269	211,863	229,214	17,351	8.2%
Planning	1,330,594	1,213,659	1,369,054	155,395	12.8%
Housing & Community Development	189,169	-	-	-	#DIV/0!
Total Planning & Urban Dev.	2,080,032	1,425,522	1,598,268	172,746	12.1%
100-25 Permitting & Inspections Admin	130,487	156,338	179,556	23,218	14.9%
Inspections	1,076,567	1,042,864	1,078,915	36,051	3.5%
Housing Safety	407,613	481,750	591,019	109,269	22.7%
Business Licensing	233,892	245,091	322,894	77,803	31.7%
Total Permitting & Licensing	1,848,559	1,926,043	2,172,384	246,341	12.8%
100-29 Information Technology	2,914,482	2,589,248	2,858,804	269,556	10.4%
100-31 Public Works Administration	725,708	671,793	705,111	33,318	5.0%
Streets	1,741,974	1,678,340	1,773,724	95,384	5.7%
Solid Waste	2,141,502	2,241,470	2,413,927	172,457	7.7%
Communications	197,443	196,098	193,926	(2,172)	-1.1%
Portland Downtown District	404,862	414,503	414,126	(377)	-0.1%
Winter Operations	1,329,439	1,329,517	1,383,835	54,318	4.1%
Island Services	687,836	689,311	757,211	67,900	9.9%
Traffic & Transportation Ops	-	1,407,899	1,547,308	139,409	9.9%
Transportation Engineering	2,333,681	438,778	441,885	3,107	0.7%
Engineering	1,266,603	1,206,876	1,268,444	61,568	5.1%
Fleet Services	3,807,154	3,381,149	3,552,126	170,977	5.1%
Total Public Works	14,636,202	13,655,734	14,451,623	795,889	5.8%
100-33 Parks & Recreation Admin	639,408	483,407	418,208	(65,199)	-13.5%
Parks	1,129,821	847,077	819,594	(27,483)	-3.2%
Forestry	710,847	727,060	771,079	44,019	6.1%
Athletic Facilities	811,667	912,822	919,875	7,053	0.8%
Cemeteries	827,545	784,163	823,303	39,140	5.0%
Recreation	1,901,439	1,425,500	1,510,842	85,342	6.0%
Aquatics	639,302	470,351	542,260	71,909	15.3%
Golf Course	1,100,519	991,379	1,008,813	17,434	1.8%
Golf Course Restaurant	540,787	227,699	19,660	(208,039)	-91.4%
Ice Arena	595,229	551,074	522,891	(28,183)	-5.1%
Public Assembly Facilities	1,061,236	610,039	472,515	(137,524)	-22.5%
Concessions	418,426	369,979	389,405	19,426	5.3%
Custodial Services	958,378	814,505	878,807	64,302	7.9%
Merrill Auditorium	182,589	109,414	93,732	(15,682)	-14.3%
Total Parks Rec & Facilities	11,517,193	9,324,469	9,190,984	(133,485)	-1.4%

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City Manager's Recommendation

		FY20	FY21	FY22 City Mgr's Recomm.	FY22-CM / FY21 \$	%
100-35	Public Bldgs & Waterfront Admin	387,731	392,355	412,961	20,606	5.3%
	Trades	736,916	605,385	622,623	17,238	2.8%
	School HVAC	518,442	545,883	558,036	12,153	2.2%
	Public Safety Bldg.	317,700	298,405	299,905	1,500	0.5%
	City Hall	392,450	562,250	649,284	87,034	15.5%
	Merrill Auditorium (PB)	173,550	170,555	673,655	503,100	295.0%
	Hadlock Stadium	322,076	323,945	267,845	(56,100)	-17.3%
	Expo Building	208,600	254,100	207,020	(47,080)	-18.5%
	Canco Road Buildings	434,250	416,850	418,400	1,550	0.4%
	Other Public Buildings	270,857	275,271	272,614	(2,657)	-1.0%
	Waterfront	1,317,769	1,234,185	1,135,799	(98,386)	-8.0%
	Total Public Bldgs & Waterfront	5,080,341	5,079,184	5,518,142	438,958	8.6%
100-44	HHS - Administration	337,276	329,165	338,515	9,350	2.8%
	Public Health	2,093,528	2,216,800	2,356,743	139,943	6.3%
	Social Services	13,167,747	14,623,335	16,714,830	2,091,495	14.3%
	Barron Center	15,947,969	16,112,624	16,537,167	424,543	2.6%
	Total HHS	31,546,520	33,281,924	35,947,255	2,665,331	8.0%
100-47	Debt Service	45,087,798	45,700,279	48,355,413	2,655,134	5.8%
100-48	Public Library	4,178,550	3,927,837	4,006,394	78,557	2.0%
100-51	Pension	8,398,292	7,764,619	8,531,837	767,218	9.9%
100-52	Health Insurance	19,948,893	18,741,418	17,994,636	(746,782)	-4.0%
	Workers' Comp	2,053,072	1,810,292	1,692,000	(118,292)	-6.5%
	FICA	1,138,099	1,393,538	1,325,660	(67,878)	-4.9%
	Group Life	205,822	211,911	230,240	18,329	8.6%
	Unemployment	100,000	100,000	100,000	-	0.0%
	Total Employee Benefits	23,445,886	22,257,159	21,342,536	(914,623)	-4.1%
100-61	Contingent	250,000	250,000	250,000	-	0.0%
100-62	Liability Insurance	839,325	793,128	817,034	23,906	3.0%
100-65	Regional Transportation Program	78,480	78,480	78,480	-	0.0%
	Contributions	437,388	419,910	689,149	269,239	64.1%
	Total Memberships/Contributions	515,868	498,390	767,629	269,239	54.0%
100-67	Wage Adjustment	(165,000.00)	-	637,738	637,738	#DIV/0!
	Total General Fund Expenditures	197,304,483	192,918,443	201,989,428	9,070,985	4.7%
100-63	County Tax	6,640,316	7,011,159	7,147,309	136,150	1.9%
100-65	Metro Assessment	2,787,772	2,877,058	3,020,147	143,089	5.0%
	Total General Fund and Assessments	\$206,732,571	\$202,806,660	\$212,156,884	\$9,350,224	4.6%

CITY OF PORTLAND, MAINE
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July 1, 2021 - June 30, 2022

City Manager's Recommendation

	FY20	FY21	FY22 City Mgr's Recomm.	FY22-CM / FY21 \$	%
ENTERPRISE FUND REVENUES					
31 Property Taxes, Current Year	-	-	-	-	-
32 Licenses & Permits	\$17,950	\$17,950	\$12,600	(5,350)	-29.8%
33 Intergovernmental	117,968	116,660	1,951,053	1,834,393	1572.4%
34 Charges for Services	34,701,607	33,498,951	36,602,681	3,103,730	9.3%
36 Use of Money and Property	26,228,136	16,148,356	19,200,733	3,052,377	18.9%
39 Other Sources	405,874	442,964	452,612	9,648	2.2%
Fund Balance	(4,683,172)	3,954,879	(2,160,262)	(6,115,141)	-154.6%
Total Enterprise Fund Revenues	\$56,788,363	\$54,179,760	\$56,059,417	\$1,879,657	3.5%
ENTERPRISE FUND EXPENDITURES					
530 Fish Pier	\$388,679	\$423,216	\$421,641	(\$1,575)	-0.4%
570 Sewer - Finance Admin	141,938	104,356	98,104	(6,252)	-6.0%
Sewer Public Works Admin	838,548	741,301	747,715	6,414	0.9%
Sewer Operations (Districting)	2,637,279	2,555,803	2,725,639	169,836	6.6%
Sewer Communications	65,808	65,378	64,034	(1,344)	-2.1%
Sewer Engineering	603,082	512,695	620,541	107,846	21.0%
Sewer Debt Service	8,088,788	8,029,746	8,805,095	775,349	9.7%
Sewer Fringe Benefits	1,519,490	1,522,494	1,500,808	(21,686)	-1.4%
PWD Assessment	13,137,639	13,177,145	13,879,425	702,280	5.3%
Total Sewer	27,032,572	26,708,918	28,441,361	1,732,443	6.5%
571 Stormwater - Finance Admin	275,145	266,228	253,389	(12,839)	-4.8%
Stormwater Management	1,543,268	1,548,607	1,685,091	136,484	8.8%
Debt Service	685,421	754,949	954,037	199,088	26.4%
Fringe Benefits	285,003	403,088	356,144	(46,944)	-11.6%
Total Stormwater	2,788,837	2,972,872	3,248,661	275,789	9.3%
583 Jetport Admin	1,221,479	1,145,365	1,094,140	(51,225)	-4.5%
Marketing	598,640	411,140	417,390	6,250	1.5%
Fringe, Indirects & Chargebacks	4,084,313	4,288,163	4,208,328	(79,835)	-1.9%
Field	4,577,799	4,220,698	4,235,206	14,508	0.3%
General Aviation	17,168	17,168	17,168	-	0.0%
Jetport Operations	2,702,802	2,363,263	2,439,490	76,227	3.2%
Terminal	6,992,649	6,396,682	6,385,111	(11,571)	-0.2%
Parking	4,907,020	4,557,244	4,475,890	(81,354)	-1.8%
Airfield Deicing	674,781	675,031	675,031	-	0.0%
Jetport Anticipated Surplus	801,624	-	-	0	#DIV/0!
Total Jetport	26,578,275	24,074,754	23,947,754	(127,000)	-0.5%
Total Enterprise Fund Expenditures	\$56,788,363	\$54,179,760	\$56,059,417	\$1,879,657	3.5%
TOTAL CITY EXPENDITURES	\$263,520,934	\$256,986,420	\$268,216,301	\$11,229,881	4.4%

TAX RATE COMPUTATION--FY2022
City Manager's Recommendation

	General Fund	County Tax	City General Fund	Enterprise Funds	TOTAL CITY
Total Expenditures	\$205,009,575	\$7,147,309	\$212,156,884	\$56,059,417	\$268,216,301
Less: Revenues	(121,141,953)	0	(121,141,953)	(58,219,679)	(179,361,632)
Surplus	0	0	0	2,160,262	2,160,262
Tax Levy	\$83,867,622	\$7,147,309	\$91,014,931	\$0	\$91,014,931
Valuation	8,155,000,000				
Tax Rate:					
FY22	\$10.28	\$0.88	\$11.16	\$0.00	\$11.16
FY21	\$10.75	\$0.87	\$11.62	\$0.00	\$11.62
\$ Increase	(\$0.47)	\$0.01	(\$0.46)	\$0.00	(\$0.46)
% of Total Increase	-4.0%	0.1%	-4.0%	0.0%	-4.0%

CITY OF PORTLAND, MAINE

FY2022 Non-Tax Revenue

Excludes Taxes & TIF

City Manager's Recommendation

Department	FY20 Collected	FY21 Est (budget)	FY21 Proj	FY22 Est (budget)	FY22 Est vs FY21 Est (budget)	%
General Fund Revenues:						
City Council	\$5,000	\$5,000	\$5,500	\$5,000	\$0	0.0%
City Clerk	173,510	187,518	157,308	178,540	(8,978)	-4.8%
Executive	990,393	968,776	966,776	895,724	(73,052)	-7.5%
Assessor	2,216	1,500	1,000	1,000	(500)	-33.3%
Finance	19,808,748	17,575,609	20,047,466	20,372,904	2,797,295	15.9%
Legal	684,535	151,525	150,960	192,940	41,415	27.3%
Human Resources	75,945	75,945	75,945	53,692	(22,253)	-29.3%
Parking	8,674,604	7,489,635	7,337,087	10,281,259	2,791,624	37.3%
Housing & Economic Dev	634,249	1,219,867	1,219,860	1,277,391	57,524	4.7%
Police	2,957,473	3,215,674	2,743,206	2,106,238	(1,109,436)	-34.5%
Fire	4,633,493	4,887,080	4,732,455	4,594,331	(292,749)	-6.0%
Dispatch Services	-	-	-	1,116,240	1,116,240	#DIV/0!
Planning & Development	1,199,784	746,865	666,865	739,313	(7,552)	-1.0%
Permitting & Inspections	7,652,920	5,131,172	5,017,719	5,112,419	(18,753)	-0.4%
Information Technology	399,801	429,141	429,868	313,180	(115,961)	-27.0%
Public Works	5,035,017	5,222,450	5,355,554	5,342,603	120,153	2.3%
Parks, Rec & Facilities	6,145,748	5,828,980	3,912,583	7,277,693	1,448,713	24.9%
Public Bldgs & Waterfront	3,166,917	1,620,873	1,450,613	3,595,351	1,974,478	121.8%
HHS--Public Health	1,131,310	1,818,088	1,715,349	1,496,154	(321,934)	-17.7%
HHS--Social Services	9,983,176	10,211,905	14,080,520	10,318,690	106,785	1.0%
HHS--Barron Center	19,899,036	19,243,369	17,009,341	22,458,574	3,215,205	16.7%
Employee Benefits	7,197,901	7,410,958	6,056,319	7,704,810	293,852	4.0%
Insurance	369,601	189,275	186,564	197,138	7,863	4.2%
Debt Service Reimb.	18,765,460	19,189,768	19,389,768	20,004,027	814,259	4.2%
Memberships / Other	302,717	654,516	262,513	640,265	(14,251)	-2.2%
Total General Fund:	\$119,889,554	\$113,475,489	\$112,971,139	\$126,275,476	\$12,799,987	11.3%
Enterprise Funds Revenue:						
Fish Pier Authority	627,739	581,304	506,240	580,274	(1,030)	-0.2%
Sewer	26,055,427	26,715,241	26,897,182	28,957,451	2,242,210	8.4%
Stormwater	6,434,178	6,761,428	7,388,790	7,417,771	656,343	9.7%
Jetport	23,402,586	16,166,908	21,923,051	21,264,183	5,097,275	31.5%
Total Enterprise Funds:	\$56,519,930	\$50,224,881	\$56,715,263	\$58,219,679	\$7,994,798	15.9%
Total City Revenue	\$176,409,484	\$163,700,370	169,686,402	\$184,495,155	\$20,794,785	12.7%

FY2022 CITY BUDGET SUMMARY

by category
City Manager's Recommendation

	FY21 Approp.	FY22 Proposed	\$ +/-	% +/-	% Of Total
01 Personnel--General Fund	\$82,173,192	84,925,475	\$2,752,283	3.3%	40.0%
--Ent Funds	7,046,162	7,297,822	251,660	3.6%	13.0%
Total	89,219,354	92,223,297	3,003,943	3.4%	34.4%
02+ Contractual--General Fund	65,041,941	68,032,198	2,990,257	4.6%	32.1%
--Ent Funds	28,929,226	29,661,060	731,834	2.5%	52.9%
Total	93,971,167	97,693,258	3,722,091	4.0%	36.4%
55+ Supplies--General Fund	5,915,227	6,133,717	218,490	3.7%	2.9%
--Ent Funds	1,322,228	1,322,420	192	0.0%	2.4%
Total	7,237,455	7,456,137	218,682	3.0%	2.8%
63 Utilities--General Fund	3,747,956	3,715,716	(32,240)	-0.9%	1.8%
--Ent Funds	1,406,741	1,376,332	(30,409)	-2.2%	2.5%
Total	5,154,697	5,092,048	(62,649)	-1.2%	1.9%
70 Capital--General Fund	228,065	994,365	766,300	336.0%	0.5%
--Ent Funds	2,713,514	2,712,550	(964)	0.0%	4.8%
Total	2,941,579	3,706,915	765,336	26.0%	1.4%
75 Debt Svc--Total GF	45,700,279	48,355,413	2,655,134	5.8%	22.8%
--Ent Funds	8,637,394	9,566,838	929,444	10.8%	17.1%
Total	54,337,673	57,922,251	3,584,578	6.6%	21.6%
75 Jetport Rev Bond Debt Svc	4,124,495	4,122,395	(2,100)	-0.1%	7.4%
Jetport Surplus	0	0	0	#DIV/0!	0.0%
Total General Fund	202,806,660	212,156,884	9,350,224	4.6%	100.0%
Total Enterprise Funds	54,179,760	56,059,417	1,879,657	3.5%	100.0%
Total	\$256,986,420	\$268,216,301	\$11,229,881	4.4%	100.0%

City of Portland, Maine
Tax Levy by Budget Category
City Manager's Recommendation

Department	FY22 Tax Levy	FY22 Tax Rate	% of Taxes
Debt Service	28,351,386	\$3.48	31.1%
Fire	15,467,731	\$1.90	17.0%
Police	14,790,710	\$1.81	16.2%
Public Works	9,598,016	\$1.18	10.5%
County Tax	7,147,309	\$0.88	7.9%
Library	4,006,394	\$0.49	4.4%
Health & Human Services	2,903,692	\$0.35	3.2%
Parks, Rec & Facilities	2,595,700	\$0.32	2.9%
Metro	2,458,362	\$0.30	2.7%
General Government	2,084,485	\$0.25	2.3%
Dispatch Services	1,611,146	\$0.20	1.8%
Total:	\$91,014,931	\$11.16	100.0%

City of Portland
Staffing FTE Change
FY22 City Manager's Recommendation

Department	FY17	FY18	FY19	FY20	FY21	FY22	+/- Chg
General Fund:							
City Council	1.0	-	-	-	-	-	-
City Clerk	7.4	7.8	7.9	7.9	7.9	7.9	-
Executive	10.0	13.0	10.5	9.5	8.5	8.5	-
Assessor	5.9	5.9	5.9	5.9	5.7	5.9	0.2
Finance	24.0	25.0	25.0	25.0	24.4	25.0	0.6
Legal	6.0	6.0	7.0	7.0	7.0	8.0	1.0
Human Resources	10.5	11.0	11.0	10.5	11.3	11.5	0.2
Parking	29.6	29.6	29.6	30.0	29.0	29.2	0.2
Housing & Economic Dev.	5.8	5.8	7.1	7.0	16.0	16.0	-
Police	227.3	232.3	226.3	227.0	224.0	189.0	(35.0)
Fire	229.6	229.2	226.0	226.0	224.0	224.0	-
Dispatch Services	-	-	-	-	-	36.0	36.0
Planning & Urban Dev.	21.5	24.0	24.0	24.0	17.0	17.0	-
Permitting & Inspections	25.0	28.0	28.0	28.5	30.8	35.0	4.2
IT	17.0	17.0	17.3	16.0	16.0	15.8	(0.2)
Public Works	125.0	129.0	131.0	131.5	122.1	126.5	4.4
Parks & Rec	155.2	161.5	142.0	141.7	116.4	113.7	(2.7)
Public Bldgs & Waterfront	-	-	24.5	24.5	22.0	24.0	2.0
HHS Administration	5.0	5.0	5.0	4.0	4.0	6.0	2.0
Public Health	38.2	25.0	27.1	28.3	32.3	31.8	(0.5)
Social Services	78.3	80.1	87.8	93.5	94.5	95.2	0.7
Barron Center	260.7	263.7	244.0	246.8	237.6	245.0	7.4
<i>Total HHS:</i>	<i>382.2</i>	<i>373.8</i>	<i>363.9</i>	<i>372.6</i>	<i>368.4</i>	<i>378.0</i>	<i>9.6</i>
General Fund Subtotal:	1,283.0	1,298.9	1,287.0	1,294.6	1,250.5	1,271.0	20.50
Enterprise Funds:							
Sewer Fund	31.0	30.0	33.0	33.0	34.0	34.0	-
Stormwater Fund	11.0	13.0	10.0	10.0	9.0	10.0	1.0
Jetport Fund	50.5	52.5	56.0	59.0	57.0	57.0	-
Enterprise Subtotal:	92.5	95.5	99.0	102.0	100.0	101.0	1.0
Total City Employees:	1,375.5	1,394.4	1,386.0	1,396.6	1,350.5	1,372.0	21.5

APR 2021

SUN	MON	TUE	WED	THU	FRI	SAT
	29	30	31	01	02	03
Finance Committee Meetings Remote						
04	05	06	07	08	09	10
	City Council Meeting 5:00 PM			Joint City/School Finance Committee Meeting 5:00 PM		
11	12	13	14	15	16	17
18	19	20	21	22	23	24
	Patriot's Day Holiday School Vacation Week	School Vacation Week	School Vacation Week	School Vacation Week	School Vacation Week	
25	26	27	28	29	30	
	City Council Meeting 5:00 PM City Manager Recommended Budget Presentation	Finance Committee Meeting 5:00 PM		Joint City/School Finance Committee Meeting 5:00 PM Public Hearing & Vote on PPS Budget City Items: Parks & Recreation, Library		

MAY 2021

SUN	MON	TUE	WED	THU	FRI	SAT
						01
Finance Committee Meetings held remotely until further notice						
02	03	04	05	06	07	08
	City Council Meeting 5:00			Finance Committee Meeting 5:00 PM City Clerk, Health & Human Services, Planning & Urban Development, Permitting & Inspections, Fire		
09	10	11	12	13	14	15
	City Council Workshop			Finance Committee Meeting 5:00 PM Legal, Facilities & Waterfront, Housing & Economic Development, Police, Dispatch		
16	17	18	19	20	21	22
	City Council Meeting 5:00 Budget 1st Read & Public Hearing			Finance Committee Meeting 5:00 PM Public Hearing & Vote on City Budget		
23	24	25	26	27	28	29
30	31					
	Memorial Day Holiday					

JUNE 2021

SUN	MON	TUE	WED	THU	FRI	SAT
		01	02	03	04	05
Finance Committee Meetings held remotely until further notice						
06	07	08	09	10	11	12
City Council Meeting 5:00 Budget 2nd Read and Vote						
13	14	15	16	17	18	19
20	21	22	23	24	25	26
City Council Meeting 5:00						
27	28	29	30			

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund						
Library 48						
*	Payroll	\$2,804,154	\$2,804,154	\$2,910,150	\$105,996	3.78%
*	Benefits	\$537,000	\$537,000	\$540,000	\$3,000	0.56%
*	Supplies	\$0	\$0	\$0	\$0	---
*	Utilities	\$0	\$0	\$0	\$0	---
*	Contributions	\$586,683	\$586,683	\$556,244	(\$30,439)	-5.19%
****	Library	\$3,927,837	\$3,927,837	\$4,006,394	\$78,557	2.00%

Portland Public Library	FY 20 Actual	FY 21 Approved	FY 22 Submission	DOLLAR INCREASE	2/8/2021
					PERCENT INCREASE
BUDGET ITEMS					
Personnel					
salaries-regular	2,735,162	2,695,304	2,801,300	105,996	3.93%
salaries-temp/sub	121,849	100,100	100,100	0	0.00%
salaries-over schedule	15,226	8,750	8,750	0	0.00%
	2,872,237	2,804,154	2,910,150	105,996	3.78%
Contractual					
medical insurance	537,204	537,000	537,000	0	0.00%
other benefits	18,370	18,224	18,224	0	0.00%
parking	48,386	57,416	57,416	0	0.00%
professional services	116,671	74,750	74,750	0	0.00%
technology	215,813	224,733	215,000	-9,733	-4.33%
utilities	140,524	144,672	144,672	0	0.00%
maintenance & security	114,037	106,400	106,400	0	0.00%
branch occupancy	48,400	40,300	40,300	0	0.00%
staff development	34,607	65,000	65,000	0	0.00%
supplies	42,574	54,050	54,050	0	0.00%
printing/duplicating	26,768	32,600	32,600	0	0.00%
postage	19,991	11,000	11,000	0	0.00%
insurance	29,370	30,000	30,000	0	0.00%
miscellaneous	18,589	3,750	3,750	0	0.00%
	1,411,304	1,399,895	1,390,162	-9,733	-0.70%
Commodities					
books-digital-AV	319,594	334,231	334,231	0	0.00%
periodicals	25,874	10,000	10,000	0	0.00%
periodicals-microfilm	8,543	8,200	8,200	0	0.00%
preservation		700	700	0	0.00%
materials processing	24,175	20,500	20,500	0	0.00%
shipping & handling	173	818	818	0	0.00%
	378,359	374,449	374,449	0	0.00%
Capital					
Equipment/Improvements	25,706	35,000	39,477	4,477	12.79%
TOTAL	4,687,605	4,613,498	4,714,238	100,740	2.18%

Portland Public Library	FY 20	FY 21 Submission	FY 22 Submission	DOLLAR INCREASE	2/8/2021
					PERCENT INCREASE
REVENUE TITLE					
Government					
Maine State Library	184,550	184,550	184,550	0	0.00%
Cumberland County	9,884	10,000	10,000	0	0.00%
	194,434	194,550	194,550	0	0.00%
Investments					
Endowment-restricted	214,000	228,000	235,000	7,000	3.07%
Other Investments	1,035	1,500	1,500	0	0.00%
	215,035	229,500	236,500	7,000	3.05%
Operations					
fees	51,132	11,500	11,500	0	0.00%
conference rooms	13,381	14,000	14,000	0	0.00%
retail	12,714	10,000	10,000	0	0.00%
photocopies/printing	13,171	13,111	13,194	83	0.63%
miscellaneous	2,789	500	500	0	0.00%
	93,188	49,111	49,194	83	0.17%
Development					
annual fund	212,246	200,000	215,100	15,100	7.55%
special events/sponsorships		12,500	12,500	0	0.00%
	212,246	212,500	227,600	15,100	7.11%
City Contribution	4,013,769	3,927,837	4,006,394	78,557	2.00%
Total Revenue	4,728,672	4,613,498	4,714,238	100,740	2.18%
Total Expenses	4,687,605	4,613,498	4,714,238	100,740	2.18%

POSITION	FY 21 Approved		FY 22 Prosposed		FTE		\$	
	FTE	Classification	FTE	Classification	Change		Change	
Executive Director	1.00	\$ 102,404.51	1.00	\$ 106,838.40	0	\$	4,433.89	
Associate Director	1.00	\$ 82,717.70	1.00	\$ 86,307.20	0	\$	3,589.50	
HR Director	1.00	\$ 72,003.17	1.00	\$ 76,050.00	0	\$	4,046.83	
Finance Director	1.00	\$ 75,731.84	1.00	\$ 78,328.50	0	\$	2,596.66	
Development Director	1.00	\$ 77,448.42	1.00	\$ 76,050.00	0	\$	(1,398.42)	
Finance Assistant	0.50	\$ 22,101.16			-0.5	\$	(22,101.16)	
Admin Assistant	0.00	\$ -			0	\$	-	
Assistant to the Director	1.00	\$ 44,590.01	1.00	\$ 47,029.50	0	\$	2,439.49	
Finance/HR Specialist	1.00	\$ 40,092.23	1.00	\$ 42,654.00	0	\$	2,561.77	
Librarian Directors	3.00	\$ 203,708.69	3.00	\$ 214,866.00	0	\$	11,157.31	
Librarian Technical Specialists	3.00	\$ 167,226.46	3.00	\$ 175,671.00	0	\$	8,444.54	
Branch Managers & Assistants	4.73	\$ 239,122.93	3.13	\$ 171,940.00	-1.60	\$	(67,182.93)	
Librarians	11.53	\$ 565,547.90	11.50	\$ 593,083.60	-0.03	\$	27,535.70	
Library Associates	5.70	\$ 239,165.56	2.53	\$ 122,490.30	-3.17	\$	(116,675.26)	
Senior Library Assistant	11.03	\$ 419,547.37	14.23	\$ 586,356.20	3.20	\$	166,808.83	
Facilities Manager	1.00	\$ 52,711.20	1.00	\$ 55,524.00	0.00	\$	2,812.80	
Security	2.50	\$ 92,423.24	2.50	\$ 102,997.80	0.00	\$	10,574.56	
Social Worker In Residence	0.50	\$ 25,679.90	0.50	\$ 18,582.50	0.00	\$	(7,097.40)	
Maintenance	3.60	\$ 124,583.31	3.66	\$ 133,098.00	0.06	\$	8,514.69	
Library Assistant	1.56	\$ 48,498.55	2.20	\$ 76,543.50	0.64	\$	28,044.95	
Marketing Associate			1.00	\$ 36,890.40	1.00	\$	36,890.40	
salaries-regular	55.66	\$ 2,695,304.15	55.25	\$ 2,801,300.90	-0.41	\$	105,996.75	
salaries-temporary		\$ 100,100.00		\$ 100,100.00		\$	-	
salaries-over schedule		\$ 8,750.00		\$ 8,750.00		\$	-	
Total Personnel		\$ 2,804,154.15		\$ 2,910,150.90		\$	105,996.75	

Parks, Recreation & Facilities
FY22 City Manager Recommended Budget Highlights

Total Expenditure Request

FY22 Expenditure Request	\$ 9,190,984
FY21 Expenditure Budget	\$ 9,324,469
\$ Change	\$ (133,485)
% Change:	-1.43%
Payroll	73.81%
Other Expenses	26.19%

Total Revenue Budget*

FY22 Revenue Request	\$ 5,777,693
FY21 Budget	\$ 5,828,980
\$ Change	\$ (51,287)
% Change	-0.88%

Total Budget-Net*

FY22 Request-Net	\$ 3,413,291
FY21 Budget-Net	\$ 3,495,489
\$ Change	\$ (82,198)
% Change	-2.35%

* Excluding ARP funding - See note below

Expenditure Change Highlights

Admin

- Elimination of 1 Admin Associate	\$ (45,240)
- Transfer & reclass of 1 Admin Associate to Forestry GIS Mapping Technician	\$ (42,198)
- Addition of Civil Space and Zoom accounts	\$ 3,882
- Addition of replacement computers & office furniture	\$ 6,500

Parks

- Reduction in Winter Seasonal maintenance workers	\$ (19,360)
- Elimination of Keep Maine Healthy Grant	\$ (5,500)

Forestry

- 1 GIS Mapping Technician position added (Reclass from Admin Associate located in Admin budget)	\$ 48,107
- Increase in contractual services for brown tail moth/emerald ash prevention	\$ 6,000
- Addition of city funding for replacement trees (in addition to Tree Trust Funds)	\$ 5,000
- Elimination of Keep Maine Healthy Grant	\$ (25,000)

Athletic Facilities

- 1 Playground Technician position added	\$ 45,427
- Reduction in Seasonal temporary staff	\$ (22,400)
- Additional funding for soil amendments	\$ 33,394
- Elimination of Keep Maine Healthy Grant	\$ (1,500)

Cemeteries

- Addition of Evergreen Lot development (Offset by Trust revenue)	\$ 25,000
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Recreation

- Reinstatement of Senior Recreation Leader (Starting in September)	\$ 46,052
- Addition of brochure & postcard postage for programs	\$ 13,800
- Printing cost of post card & brochure	\$ 6,000
- Addition of bus rentals for summer camps	\$ 30,000
- Elimination of Keep Maine Healthy Grant	\$ (3,200)

Aquatics

- Reinstatement of Aquatics Leader	\$ 48,477
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Golf Course

- Increase in Seasonal staff	\$ 29,530
- Increased cart rentals from 70 to 80 with new golf cart lease (Lower cost for all rentals with new lease company)	\$ (12,366)

Restaurant

- Closed city restaurant and started new lease (Reduction in all expenses)	\$ (208,039)
- Kept expenses for building maintenance, electricity & rentals	

Ice Arena

- Elimination of 1 Rec Programmer II	\$ (34,418)
- Elimination of Keep Maine Healthy Grant	\$ (13,000)

Public Assembly Facilities

- Elimination of 3 Event Managers that were not brought back in April of FY21	\$ (31,419)
- Addition of July 4th fireworks	\$ 30,000
- Elimination of Keep Maine Healthy Grant	\$ (121,420)

Concessions

- Concessions Manager, plus 2 staff at Clock Tower Cafe for full year (difference from 2021)	\$ 53,725
- Elimination of Keep Maine Healthy Grant	\$ (30,000)

Custodial

- Addition of 2 Part Time Custodial Workers (20 hours each)	\$ 37,066
- Expo floor refinishing	\$ 10,000

Merrill

- Elimination of 30 hour Assistant Technical Director not brought back in April FY21	\$ (11,487)
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Revenue Change Highlights**Parks**

- Elimination of Keep Maine Healthy Grant	\$ (52,500)
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Forestry

- Elimination of Keep Maine Healthy Grant	\$ (25,000)
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Athletic Facilities

- Elimination of Keep Maine Healthy Grant	\$ (1,500)
- Increase in rentals and proposed fee increase of \$5 for Resident Adult Groups (\$40 to	\$ 84,136)

Cemeteries

- Increase in Lot Sales	\$ 49,743
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Recreation

- Elimination of Keep Maine Healthy Grant	\$ (35,840)
- Decrease expected in youth programming	\$ (17,182)
- Expected increase in Before & After Care	\$ 115,665
- Decrease in expected rentals of facilities due to Covid19 restrictions	\$ (51,005)

Aquatics

- Elimination of Keep Maine Healthy Grant	\$ (13,073)
- Increase in rental income	\$ 9,536
- Decrease in School charges	\$ (9,985)

Golf Course

- Fee increases for memberships starting 9/1/21 & all other charges 1/1/22	
- Overall revenue increase from fee changes and use increase	\$ 142,339

Restaurant

- Expected revenue from new restaurant lease	\$ 24,160
- Closed city owned restaurant (Budgeted FY21 revenue \$192,500)	

Ice Arena

- Fee changes to lessons & ice rentals	
- Elimination of Keep Maine Healthy Grant	\$ (33,000)
- Reduction in Ice Rentals	\$ (10,720)

Public Assembly Facilities

- Elimination of Keep Maine Healthy Grant	\$ (129,940)
- Reduction in Street & Function permits	\$ (21,850)
- Elimination of Casco Bay Ferry Terminal use of Compass Park	\$ (20,000)
- Increase in rentals of Ocean Gateway	\$ 48,515
- Increase in School usage of facilities	\$ 41,325

Concessions

- Decrease in expected revenue from events	\$ (61,550)
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Merrill

- Expected increase in Primary Tenant usage	\$ 23,332
- Expected increase in non-commercial rentals (Graduations, Nutcracker performances)	\$ 47,325
- Increase in Box Office ticket sale fees	\$ 18,000

NOTE: Revenues are still significantly below FY19 levels in a number of key categories impacted by COVID
Therefore a portion of the City's ARP revenue is being utilized in Parks & Rec's FY22 budget to sustain
municipal services. Use of ARP revenue will be reduced as these revenue lines bounce back as the
impacts of the COVID pandemic begin to subside.

	FY22 CM Rec	FY19 Actuals	FY19 vs FY22
GC Recreation / Lockers	\$ (4,084)	\$ (4,269)	\$ (185)
GC Recreation / Pro Shop	\$ (67,000)	\$ (67,693)	\$ (693)
Aquatics Culture/Recreation	\$ (1,800)	\$ (2,805)	\$ (1,005)
GC School Dept Charges	\$ (3,000)	\$ (4,074)	\$ (1,074)
Aquatics Rental Income	\$ (41,045)	\$ (42,403)	\$ (1,358)
Ice Arena Recreation / Vendr'g	\$ (7,000)	\$ (8,732)	\$ (1,732)
Ice Arena Commercial Rent	\$ -	\$ (2,300)	\$ (2,300)
Parks Rental Income	\$ (3,250)	\$ (5,699)	\$ (2,449)
Concession Vending Rent	\$ (750)	\$ (3,629)	\$ (2,879)
Ice Arena Recreation / Adverti	\$ (10,000)	\$ (15,650)	\$ (5,650)
Cemeteries Recreation / Burial	\$ (177,287)	\$ (182,944)	\$ (5,657)
Merrill Misc Chgs for Svcs	\$ (14,650)	\$ (22,000)	\$ (7,350)
GC Recreation / Gift Cert	\$ -	\$ (7,774)	\$ (7,774)
Ice Arena Misc Chgs for Svcs	\$ (11,000)	\$ (19,121)	\$ (8,121)
GC Credit Redemptions	\$ -	\$ (9,457)	\$ (9,457)
Forestry Misc Chgs for Svcs	\$ -	\$ (9,720)	\$ (9,720)
Merrill Merchandising Rent	\$ (5,000)	\$ (14,891)	\$ (9,891)
PAF Primary Tenant Rent	\$ (88,540)	\$ (98,570)	\$ (10,030)
GC Recreation / Passholders	\$ (245,000)	\$ (256,013)	\$ (11,013)
PAF Merchandising Rent	\$ -	\$ (13,584)	\$ (13,584)
Athlctc Fac School Dept Charges	\$ (164,050)	\$ (177,965)	\$ (13,915)
Merrill Advertising Rent	\$ (20,000)	\$ (35,000)	\$ (15,000)
GC Misc Chgs for Svcs	\$ (13,500)	\$ (29,634)	\$ (16,134)
PAF Parking	\$ (57,000)	\$ (76,688)	\$ (19,688)
Aquatics School Dept Charges	\$ (6,469)	\$ (30,563)	\$ (24,094)
Merrill Non-Commercial Rent	\$ (101,625)	\$ (129,775)	\$ (28,150)
PAF Misc Chgs for Svcs	\$ (22,800)	\$ (51,291)	\$ (28,491)
Aquatics Misc Chgs for Svcs	\$ (36,105)	\$ (69,996)	\$ (33,891)
PAF Street Occupancy	\$ (37,900)	\$ (71,847)	\$ (33,947)
Merrill Box Office Rent	\$ (77,680)	\$ (122,846)	\$ (45,166)
GC Recreation / Tournaments	\$ (24,480)	\$ (71,633)	\$ (47,153)
Merrill Commercial Rent	\$ (50,000)	\$ (110,046)	\$ (60,046)
Recreation Culture/Recreation	\$ (70,125)	\$ (139,444)	\$ (69,319)
Ice Arena Recreation / Ice Ren	\$ (504,375)	\$ (577,940)	\$ (73,565)
Recreation Rental Income	\$ (37,230)	\$ (123,764)	\$ (86,534)
Aquatics Recreation / Swimming	\$ (148,001)	\$ (241,263)	\$ (93,262)
Merrill Primary Tenant Rent	\$ (113,312)	\$ (207,873)	\$ (94,561)
PAF Commercial Rent	\$ (29,610)	\$ (139,582)	\$ (109,972)
Recreation Recreation / Camps	\$ (144,000)	\$ (317,744)	\$ (173,744)
Concession Food Service Rent	\$ (264,000)	\$ (451,923)	\$ (187,923)
Recreation Before & After Sch	\$ (948,000)	\$ (1,288,794)	\$ (340,794)
			\$ (1,707,268)

**CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT**

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund					
Parks, Rec & Facilities 33					
10033000 Total REVENUE	\$0	\$0	(\$1,500,000)	(\$1,500,000)	---
** Parks & Recreation Department NET	\$0	\$0	(\$1,500,000)	(\$1,500,000)	---
*** Parks & Recreation	\$0	\$0	(\$1,500,000)	(\$1,500,000)	---
10033100 Total EXPENDITURE	\$483,407	\$453,723	\$418,208	(\$65,199)	-13.49%
** Parks Rec & Fac Administration NET	\$483,407	\$453,723	\$418,208	(\$65,199)	-13.49%
10033202 Total EXPENDITURE	\$847,077	\$755,328	\$819,594	(\$27,483)	-3.24%
10033202 Total REVENUE	(\$161,680)	(\$106,083)	(\$109,180)	\$52,500	-32.47%
** Parks NET	\$685,397	\$649,245	\$710,414	\$25,017	3.65%
10033203 Total EXPENDITURE	\$727,060	\$657,271	\$771,079	\$44,019	6.05%
10033203 Total REVENUE	(\$34,900)	(\$10,000)	(\$9,900)	\$25,000	-71.63%
** Forestry NET	\$692,160	\$647,271	\$761,179	\$69,019	9.97%
10033204 Total EXPENDITURE	\$912,822	\$778,586	\$919,875	\$7,053	0.77%
10033204 Total REVENUE	(\$245,882)	(\$264,577)	(\$327,698)	(\$81,816)	33.27%
** Athletic Facilities NET	\$666,940	\$514,009	\$592,177	(\$74,763)	-11.21%
10033205 Total EXPENDITURE	\$784,163	\$733,975	\$823,303	\$39,140	4.99%
10033205 Total REVENUE	(\$691,234)	(\$641,877)	(\$742,154)	(\$50,920)	7.37%
** Cemeteries NET	\$92,929	\$92,098	\$81,149	(\$11,780)	-12.68%
*** Parks Division	\$2,137,426	\$1,902,623	\$2,144,919	\$7,493	0.35%
10033302 Total EXPENDITURE	\$1,425,500	\$1,099,712	\$1,510,842	\$85,342	5.99%
10033302 Total REVENUE	(\$1,155,517)	(\$784,224)	(\$1,199,355)	(\$43,838)	3.79%
** Recreation NET	\$269,983	\$315,488	\$311,487	\$41,504	15.37%
10033303 Total EXPENDITURE	\$470,351	\$437,885	\$542,260	\$71,909	15.29%
10033303 Total REVENUE	(\$262,064)	(\$166,113)	(\$233,420)	\$28,644	-10.93%
** Aquatics NET	\$208,287	\$271,772	\$308,840	\$100,553	48.28%
10033304 Total EXPENDITURE	\$991,379	\$1,042,366	\$1,008,813	\$17,434	1.76%
10033304 Total REVENUE	(\$1,074,725)	(\$1,365,532)	(\$1,217,064)	(\$142,339)	13.24%
** Riverside Golf Course NET	(\$83,346)	(\$323,166)	(\$208,251)	(\$124,905)	-149.86%
10033305 Total EXPENDITURE	\$227,699	\$167,080	\$19,660	(\$208,039)	-91.37%
10033305 Total REVENUE	(\$192,500)	(\$133,274)	(\$24,160)	\$168,340	-87.45%
** Golf Course Restaurant NET	\$35,199	\$33,806	(\$4,500)	(\$39,699)	-112.78%
10033306 Total EXPENDITURE	\$551,074	\$393,478	\$522,891	(\$28,183)	-5.11%
1A-FY22 2-CM BB Dept Org NET Presentation	71				04/21/21

**CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT**

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
10033306 Total REVENUE	(\$574,095)	(\$217,002)	(\$532,375)	\$41,720	-7.27%
** Ice Arena NET	(\$23,021)	\$176,476	(\$9,484)	\$13,537	58.80%
*** Recreation Division	\$407,102	\$474,376	\$398,092	(\$9,010)	-2.21%
10033401 Total EXPENDITURE	\$610,039	\$411,911	\$472,515	(\$137,524)	-22.54%
10033401 Total REVENUE	(\$698,670)	(\$129,483)	(\$610,370)	\$88,300	-12.64%
** Public Assemblies Admin NET	(\$88,631)	\$282,428	(\$137,855)	(\$49,224)	-55.54%
10033402 Total EXPENDITURE	\$369,979	\$122,947	\$389,405	\$19,426	5.25%
10033402 Total REVENUE	(\$441,633)	(\$10,000)	(\$389,750)	\$51,883	-11.75%
** Concessions NET	(\$71,654)	\$112,947	(\$345)	\$71,309	99.52%
10033404 Total EXPENDITURE	\$814,505	\$743,062	\$878,807	\$64,302	7.89%
** Custodial Services NET	\$814,505	\$743,062	\$878,807	\$64,302	7.89%
10033405 Total EXPENDITURE	\$109,414	\$87,874	\$93,732	(\$15,682)	-14.33%
10033405 Total REVENUE	(\$296,080)	(\$84,418)	(\$382,267)	(\$86,187)	29.11%
** Merrill Auditorium NET	(\$186,666)	\$3,456	(\$288,535)	(\$101,869)	-54.57%
*** Public Assemblies	\$467,554	\$1,141,893	\$452,072	(\$15,482)	-3.31%
**** Parks, Rec & Facilities Net	\$3,495,489	\$3,972,615	\$1,913,291	(\$1,582,198)	-45.26%

**CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund						
Parks, Rec & Facilities 33						
*	Payroll	\$6,796,251	\$5,959,085	\$6,783,631	(\$12,620)	-0.19%
*	Benefits	\$74,489	\$74,338	\$68,729	(\$5,760)	-7.73%
*	Administrative Svcs	\$51,409	\$45,195	\$64,266	\$12,857	25.01%
*	Contractual Services	\$459,685	\$371,278	\$488,439	\$28,754	6.26%
*	Maintenance & Repair	\$144,089	\$131,776	\$183,345	\$39,256	27.24%
*	Rentals	\$272,502	\$267,889	\$238,793	(\$33,709)	-12.37%
*	Supplies	\$1,001,124	\$648,773	\$891,247	(\$109,877)	-10.98%
*	Minor Capital Items	\$90,480	\$10,221	\$24,800	(\$65,680)	-72.59%
*	Utilities	\$424,440	\$367,205	\$434,734	\$10,294	2.43%
*	Capital Outlay	\$10,000	\$9,438	\$13,000	\$3,000	30.00%
****	Parks, Rec & Facilities	\$9,324,469	\$7,885,198	\$9,190,984	(\$133,485)	-1.43%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Parks, Rec & Facilities 33						
Parks Rec & Fac Administration 10033100						
*	Payroll	\$454,796	\$424,040	\$373,270	(\$81,526)	-17.93%
*	Benefits	\$600	\$600	\$600	\$0	0.00%
*	Administrative Svcs	\$12,118	\$13,034	\$15,750	\$3,632	29.97%
*	Contractual Services	\$9,673	\$10,080	\$15,868	\$6,195	64.04%
*	Rentals	\$2,520	\$2,328	\$2,520	\$0	0.00%
*	Supplies	\$3,700	\$3,641	\$10,200	\$6,500	175.68%
**	Parks Rec & Fac Administration	\$483,407	\$453,723	\$418,208	(\$65,199)	-13.49%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Parks 10033202						
*	Payroll	\$613,096	\$547,489	\$589,169	(\$23,927)	-3.90%
*	Benefits	\$13,180	\$15,700	\$9,900	(\$3,280)	-24.89%
*	Administrative Svcs	\$2,025	\$1,560	\$2,025	\$0	0.00%
*	Contractual Services	\$46,700	\$46,752	\$46,700	\$0	0.00%
*	Maintenance & Repair	\$0	\$0	\$0	\$0	---
*	Rentals	\$24,000	\$24,000	\$24,000	\$0	0.00%
*	Supplies	\$70,000	\$68,491	\$72,500	\$2,500	3.57%
*	Minor Capital Items	\$7,500	\$7,501	\$7,500	\$0	0.00%
*	Utilities	\$70,576	\$43,835	\$67,800	(\$2,776)	-3.93%
*	Capital Outlay	\$0	\$0	\$0	\$0	---
**	Parks	\$847,077	\$755,328	\$819,594	(\$27,483)	-3.24%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Forestry 10033203						
*	Payroll	\$582,615	\$532,080	\$629,349	\$46,734	8.02%
*	Benefits	\$9,375	\$6,678	\$10,335	\$960	10.24%
*	Administrative Svcs	\$5,505	\$2,394	\$5,505	\$0	0.00%
*	Contractual Services	\$68,300	\$68,684	\$74,300	\$6,000	8.78%
*	Maintenance & Repair	\$1,700	\$1,700	\$1,700	\$0	0.00%
*	Supplies	\$59,565	\$45,735	\$44,690	(\$14,875)	-24.97%
*	Minor Capital Items	\$0	\$0	\$5,200	\$5,200	---
**	Forestry	\$727,060	\$657,271	\$771,079	\$44,019	6.05%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Athletic Facilities 10033204						
*	Payroll	\$617,150	\$493,216	\$614,602	(\$2,548)	-0.41%
*	Benefits	\$8,520	\$18,897	\$8,640	\$120	1.41%
*	Administrative Svcs	\$3,700	\$1,757	\$3,700	\$0	0.00%
*	Contractual Services	\$25,550	\$21,220	\$17,750	(\$7,800)	-30.53%
*	Maintenance & Repair	\$13,750	\$13,551	\$18,000	\$4,250	30.91%
*	Rentals	\$89,952	\$85,293	\$44,484	(\$45,468)	-50.55%
*	Supplies	\$95,200	\$90,721	\$144,299	\$49,099	51.57%
*	Minor Capital Items	\$0	\$0	\$9,400	\$9,400	---
*	Utilities	\$59,000	\$53,931	\$59,000	\$0	0.00%
*	Capital Outlay	\$0	\$0	\$0	\$0	---
**	Athletic Facilities	\$912,822	\$778,586	\$919,875	\$7,053	0.77%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Cemeteries 10033205						
*	Payroll	\$643,704	\$602,110	\$647,143	\$3,439	0.53%
*	Benefits	\$5,974	\$4,084	\$5,974	\$0	0.00%
*	Administrative Svcs	\$1,230	\$1,272	\$1,380	\$150	12.20%
*	Contractual Services	\$26,622	\$25,506	\$29,172	\$2,550	9.58%
*	Maintenance & Repair	\$26,269	\$24,261	\$54,070	\$27,801	105.83%
*	Rentals	\$7,350	\$7,448	\$7,350	\$0	0.00%
*	Supplies	\$53,350	\$52,344	\$55,550	\$2,200	4.12%
*	Minor Capital Items	\$2,700	\$2,700	\$2,700	\$0	0.00%
*	Utilities	\$6,964	\$4,812	\$6,964	\$0	0.00%
*	Capital Outlay	\$10,000	\$9,438	\$13,000	\$3,000	30.00%
**	Cemeteries	\$784,163	\$733,975	\$823,303	\$39,140	4.99%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Recreation 10033302						
*	Payroll	\$1,239,898	\$1,013,159	\$1,277,696	\$37,798	3.05%
*	Benefits	\$12,830	\$10,830	\$12,830	\$0	0.00%
*	Administrative Svcs	\$11,460	\$10,186	\$19,910	\$8,450	73.73%
*	Contractual Services	\$110,420	\$40,387	\$119,800	\$9,380	8.49%
*	Rentals	\$4,160	\$3,638	\$34,660	\$30,500	733.17%
*	Supplies	\$42,892	\$17,672	\$42,106	(\$786)	-1.83%
*	Minor Capital Items	\$0	\$0	\$0	\$0	---
*	Utilities	\$3,840	\$3,840	\$3,840	\$0	0.00%
**	Recreation	\$1,425,500	\$1,099,712	\$1,510,842	\$85,342	5.99%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Aquatics 10033303						
*	Payroll	\$388,910	\$357,498	\$454,849	\$65,939	16.95%
*	Benefits	\$2,200	\$1,925	\$2,960	\$760	34.55%
*	Administrative Svcs	\$2,191	\$2,017	\$2,691	\$500	22.82%
*	Contractual Services	\$31,600	\$31,297	\$27,110	(\$4,490)	-14.21%
*	Maintenance & Repair	\$1,700	\$1,698	\$2,100	\$400	23.53%
*	Rentals	\$0	\$0	\$0	\$0	---
*	Supplies	\$27,900	\$27,901	\$35,700	\$7,800	27.96%
*	Utilities	\$15,850	\$15,549	\$16,850	\$1,000	6.31%
**	Aquatics	\$470,351	\$437,885	\$542,260	\$71,909	15.29%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Riverside Golf Course 10033304						
*	Payroll	\$488,511	\$527,001	\$519,631	\$31,120	6.37%
*	Benefits	\$5,060	\$5,060	\$4,880	(\$180)	-3.56%
*	Administrative Svcs	\$3,145	\$3,145	\$3,145	\$0	0.00%
*	Contractual Services	\$48,580	\$53,580	\$50,080	\$1,500	3.09%
*	Maintenance & Repair	\$42,500	\$40,000	\$42,500	\$0	0.00%
*	Rentals	\$134,345	\$134,345	\$122,519	(\$11,826)	-8.80%
*	Supplies	\$192,378	\$200,772	\$190,128	(\$2,250)	-1.17%
*	Minor Capital Items	\$0	\$0	\$0	\$0	---
*	Utilities	\$76,860	\$78,463	\$75,930	(\$930)	-1.21%
**	Riverside Golf Course	\$991,379	\$1,042,366	\$1,008,813	\$17,434	1.76%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Golf Course Restaurant 10033305						
*	Payroll	\$110,118	\$82,308	\$0	(\$110,118)	-100.00%
*	Benefits	\$0	\$0	\$0	\$0	---
*	Administrative Svcs	\$0	\$0	\$0	\$0	---
*	Contractual Services	\$7,826	\$2,880	\$0	(\$7,826)	-100.00%
*	Maintenance & Repair	\$2,770	\$4,995	\$7,500	\$4,730	170.76%
*	Rentals	\$7,935	\$8,597	\$2,160	(\$5,775)	-72.78%
*	Supplies	\$90,050	\$59,300	\$1,000	(\$89,050)	-98.89%
*	Utilities	\$9,000	\$9,000	\$9,000	\$0	0.00%
**	Golf Course Restaurant	\$227,699	\$167,080	\$19,660	(\$208,039)	-91.37%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Ice Arena 10033306						
*	Payroll	\$287,889	\$191,794	\$262,737	(\$25,152)	-8.74%
*	Benefits	\$4,560	\$510	\$1,400	(\$3,160)	-69.30%
*	Administrative Svcs	\$895	\$695	\$895	\$0	0.00%
*	Contractual Services	\$14,240	\$13,080	\$15,190	\$950	6.67%
*	Maintenance & Repair	\$28,200	\$18,973	\$25,275	(\$2,925)	-10.37%
*	Rentals	\$2,240	\$2,240	\$1,100	(\$1,140)	-50.89%
*	Supplies	\$32,300	\$9,263	\$22,544	(\$9,756)	-30.20%
*	Minor Capital Items	\$0	\$20	\$0	\$0	---
*	Utilities	\$180,750	\$156,903	\$193,750	\$13,000	7.19%
**	Ice Arena	\$551,074	\$393,478	\$522,891	(\$28,183)	-5.11%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Public Assemblies Admin 10033401						
*	Payroll	\$440,084	\$367,056	\$409,665	(\$30,419)	-6.91%
*	Benefits	\$2,790	\$1,530	\$1,560	(\$1,230)	-44.09%
*	Administrative Svcs	\$6,025	\$6,205	\$6,150	\$125	2.07%
*	Contractual Services	\$33,820	\$33,820	\$44,740	\$10,920	32.29%
*	Maintenance & Repair	\$600	\$0	\$600	\$0	0.00%
*	Rentals	\$0	\$0	\$0	\$0	---
*	Supplies	\$45,640	\$2,500	\$9,000	(\$36,640)	-80.28%
*	Minor Capital Items	\$80,280	\$0	\$0	(\$80,280)	-100.00%
*	Utilities	\$800	\$800	\$800	\$0	0.00%
**	Public Assemblies Admin	\$610,039	\$411,911	\$472,515	(\$137,524)	-22.54%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Concessions 10033402						
*	Payroll	\$146,684	\$97,667	\$193,110	\$46,426	31.65%
*	Benefits	\$1,580	\$1,100	\$1,800	\$220	13.92%
*	Administrative Svcs	\$3,115	\$2,815	\$3,115	\$0	0.00%
*	Contractual Services	\$15,280	\$9,043	\$15,680	\$400	2.62%
*	Maintenance & Repair	\$7,600	\$7,600	\$9,100	\$1,500	19.74%
*	Supplies	\$194,920	\$4,650	\$165,800	(\$29,120)	-14.94%
*	Minor Capital Items	\$0	\$0	\$0	\$0	---
*	Utilities	\$800	\$72	\$800	\$0	0.00%
**	Concessions	\$369,979	\$122,947	\$389,405	\$19,426	5.25%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Custodial Services 10033404						
*	Payroll	\$708,552	\$659,378	\$748,903	\$40,351	5.69%
*	Benefits	\$7,340	\$6,944	\$7,690	\$350	4.77%
*	Administrative Svcs	\$0	\$115	\$0	\$0	---
*	Contractual Services	\$12,384	\$13,383	\$27,984	\$15,600	125.97%
*	Maintenance & Repair	\$2,000	\$1,998	\$5,500	\$3,500	175.00%
*	Supplies	\$84,229	\$61,244	\$88,730	\$4,501	5.34%
*	Capital Outlay	\$0	\$0	\$0	\$0	---
**	Custodial Services	\$814,505	\$743,062	\$878,807	\$64,302	7.89%

**CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Merrill Auditorium 10033405						
*	Payroll	\$74,244	\$64,289	\$63,507	(\$10,737)	-14.46%
*	Benefits	\$480	\$480	\$160	(\$320)	-66.67%
*	Contractual Services	\$8,690	\$1,566	\$4,065	(\$4,625)	-53.22%
*	Maintenance & Repair	\$17,000	\$17,000	\$17,000	\$0	0.00%
*	Rentals	\$0	\$0	\$0	\$0	---
*	Supplies	\$9,000	\$4,539	\$9,000	\$0	0.00%
*	Minor Capital Items	\$0	\$0	\$0	\$0	---
*	Utilities	\$0	\$0	\$0	\$0	---
**	Merrill Auditorium	\$109,414	\$87,874	\$93,732	(\$15,682)	-14.33%
****	Parks, Rec & Facilities	\$9,324,469	\$7,885,198	\$9,190,984	(\$133,485)	-1.43%

**CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT**

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund					
Library 48					
10048000 Total EXPENDITURE	\$3,927,837	\$3,927,837	\$4,006,394	\$78,557	2.00%
** Library NET	\$3,927,837	\$3,927,837	\$4,006,394	\$78,557	2.00%
**** Library Net	\$3,927,837	\$3,927,837	\$4,006,394	\$78,557	2.00%