City of Portland, Maine
Remote Finance Committee Meeting
Thursday, May 20, 2021
5:00 PM, Remote via ZOOM

AGENDA

ZOOM MEETING INFORMATION

This meeting will take place remotely using Zoom. Virtual meetings are allowed using emergency legislation approved by LD 2167; 1 M.R.S. §403A, that authorizes cities and towns to conduct meetings online. Allow your computer to install the free Zoom app to get the best meeting experience. If you are not able to attend live, a recording will be uploaded to portlandmaine.gov/livestream the next day.
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1. Introductions

2. FY22 City Manager Recommended Budget – Public Hearing and Vote

The Committee will continue review of the FY22 City Manager Recommended Budget. At the current meeting the Finance Committee will receive answers to any remaining Council questions where responses have not yet been provided previously. The Committee will also hold a public hearing on the FY22 City Manager Recommended budget. The Committee is scheduled for a vote regarding recommendation of the FY22 City Manager's Recommended budget to the full City Council for final approval.

3. Adjournment

City of Portland, Maine

City Manager's
Recommended Budget

FY22 Budget

July 1, 2021 – June 30, 2022

CITY OF PORTLAND
Executive Department
Jon P. Jennings, City Manager

April 26, 2021

To Mayor Snyder and Members of the Portland City Council:

Pursuant to Article VI, Section 5(e) and Article VII, Sections 5 and 6 of the City of Portland Charter, I am hereby submitting the City Manager's Recommended $268 million FY22 Municipal Operating Budget, which results in a 4% reduction to the municipal portion of the tax rate.

With more than a year now under our belts of working essentially in emergency-response mode to prevent the spread of COVID-19 while also providing municipal services in pandemic conditions, we are starting to feel hopeful there is light at the end of the tunnel. However, we continue to feel the effects the pandemic has had on our staff, resources, and revenues. We drastically reduced our budget last year in light of the impact COVID had on our revenue streams and the impact it had on our taxpayers. While it was not easy to make reductions in our staff and services, I felt it was particularly important to ensure there was no property tax rate increase as we all dealt with difficult economic times. In fact, I'm proud that we ended up being able to present a 4 cent property tax rate decrease on the City side of the overall budget last year. Making those tough decisions was the right thing to do given the circumstances, and has helped ensure this year is not as bleak. As we set about our budget work this year, our goal was to come up with a measured and moderate budget; one that would have as minimal of a tax rate increase as possible, but also one that would start the process of getting us back to where we were before the pandemic hit. We expect it will take a few budget cycles to get us back to FY19 levels as the economy recovers, but this budget does begin that rebuilding process.

Our FY22 revenue outlook continues to feel the effects of the pandemic. Recent estimates from our Finance Department indicate that the City had COVID related revenue losses of nearly $28 million during FY21 and the tail end of FY20. Revenue estimates for FY22 have also dropped by millions of dollars in a number of key categories when compared to the most recently completed fiscal year prior to the pandemic. These losses are made up of many activities which will not operate or will operate at a significantly reduced level during life in a pandemic. These include a reduction of approximately $1.9 million in key Parking Department revenues, $1.7 million in key Parks & Recreation Department revenues from a lack of events, lessons, and programs, $1.9 million in Facilities & Waterfront Department revenues from cruise lines and other vessels, a $1.6 million reduction in estimated excise tax revenue, and many more. While some aspects of life have re-opened, several of these key revenue areas continue to not function or not function at the same level in which they existed previously. We expect it will take some time for our revenues to fully rebound. While our department directors took a hard look at where we could make reductions related to these revenue losses, we also continue to face many cost increases outside of our control, which exceed the regular rate of inflation, such as debt service costs (an approximately $1 million increase in our pension obligation bond debt service alone), increases in the tax levied by Cumberland County, increases in our required METRO contribution, and contractually obligated union wage increases.

I'm proud that Portland is a city that is committed to being compassionate, one that goes above and beyond in taking care of its people. I'm also thankful for this commitment as it has been relied upon more than ever before due to the ripple effects of the pandemic. The budget I'm presenting continues to dedicate a significant amount of our money and staff resources to providing social services, emergency shelter, public health, and long-term care to our neediest populations. Our Health and Human Services Department continues to be our largest City department with more than 350 employees. Over this last year they have worked tirelessly to provide crucial services to their clients and the public at-large during the pandemic. For the third consecutive year this Department received the largest funding increase of any staffed Department. In FY22, the increase in HHS funding of nearly $2.7 million is over three times larger than the increase in any other staffed Department. Since FY11 the Health & Human Services budget has risen by more than $9 million, more than double the size of the increase in any other staffed Department over that same period.

I have made it a priority to run our municipal operations and implement Council policies in the most efficient and effective manner, and in a way that limits the burden on taxpayers. I have always been concerned about the affordability of our city and how government can be a driver of costs associated with this. This is why I once again asked Department Directors to take a hard look at their budgets. In light of the negative impacts from the pandemic, we strived to prepare a budget that balanced operational goals and needs with Council priorities and cost increases outside of our control. Our goal was to do this by strategically using grant and COVID-relief funds with as little of a tax rate increase as possible.

As a result, this recommended budget does include building back up some staff and resources in areas in which activity has resumed and in areas to meet Council goals. After the tough decisions we made last year, which included a reduction of 65 City positions, this budget includes the restoration of 20.5 full-time employees (FTE). This demonstrates how we're beginning to rebuild back to pre-COVID staffing levels where we averaged approximately 1290 FTEs in the General Fund from FY17-20. That number dropped off to 1250 last year and with the addition of 20.5 in this budget, we'd be back up to 1271 FTEs.

The American Rescue Plan (ARP) approved by the federal government does provide us with a backstop to recoup some of these revenue losses. It is expected that Portland will receive roughly $48 million over the course of two fiscal years. As we continue to wait for the guidelines for how this money can be used by the December 2024 deadline, our Finance Director and I have crafted a three-year plan for how we can use a portion of the funds to cover some of our revenue losses in COVID impacted categories. This plan gradually reduces the need to cover key revenue loss areas over the course of the next three fiscal years as the expectation is that these revenues will slowly return. Preliminarily, this recommended FY22 budget does include the use of $8.75 million in ARP funds. Doing so allows us to sustain municipal services while presenting a budget with a property tax rate decrease, something I continue to believe is the right thing for our taxpayers as we slowly rebuild. I am also recommending using $5-6 million of ARP funds in FY23 and $2-3 million in FY24 to recoup remaining losses as revenues in key categories climb back to pre-COVID totals. After addressing the COVID related revenue losses in City budgets, the use of remaining ARP funds should be decided by the City Council with staff recommendations made outside of the fiscal year budgeting process.

In light of all this, I'm proud to present you with a recommended budget that includes a **4% decrease in the tax rate** on the City side of the overall budget. It should be noted that if it weren't for the use of $8.75 million in ARP funds in this budget, we'd be looking at a projected tax rate increase of in excess of 4% to maintain current levels of municipal services. We are very grateful to the Biden Administration and members of Congress who voted to support the American Rescue Plan. I

	City	County	School
FY16	$9.83	$0.68	$10.12
FY17	$10.08	$0.70	$10.33
FY18	$10.28	$0.76	$10.61
FY19	$10.54	$0.80	$11.14
FY20	$10.79	$0.83	$11.69
FY21	$10.75	$0.87	$11.69
FY22 Proposed	$10.28	$0.88	$12.33

believe it also important to bring forward a budget decrease due to the implementation of the city-wide revaluation process. Should there be any additional priorities the Council wants to address, I felt it most appropriate for those decisions to be made by the Council before being added to the final budget.

The total increase on the City portion of the tax levy during my six budgets as City Manager has only been 4.58% assuming approval of the budget as presented. This represents an average of less than 0.76% increase per year. To provide some context, over that same time period, the Schools portion of the tax rate has increased by 21.8% and the County Tax rate has increased by 29.4%.

Over my tenure as City Manager, I have challenged myself and staff to think of ways in which we can be innovative to improve the experience of our customers and streamline internal processes. Part of our commitment to innovation allowed us to more easily meet the needs of our residents during the pandemic. Our digital tools and services were accessed more than ever before as people sought real time information. We were able to unveil a new chat bot on our website, so people could more easily and quickly find the information and answers they were seeking, and we stood up a dedicated website for our COVID-19 public health campaign. We're in the process of further upgrading our website capabilities as we know the demand for people to access information and perform transactions and services digitally will continue to grow. And we recently launched a new civic engagement platform that will serve as a digital town hall in order to better foster two-way communication with our residents. As we continue to predominantly interact with people virtually, this will provide a key way for us to receive input on the work we're doing. We also pivoted quickly to conducting Council and Committee meetings online via Zoom. One benefit of this has been greater public participation and access for those who previously couldn't attend our in-person meetings. We look forward to continuing our efforts in communicating more effectively with our residents and customers.

I'm proud of what we've accomplished over my six years as City Manager -- the progress we've made in making municipal government more compassionate, innovative, inclusive, and transparent. As well as our efforts to address some of the long neglected critical infrastructure projects. We purchased our streetlights from Central Maine Power and used the cost savings to convert the lights to LED technology, and deployed intelligent traffic signals to improve congestion in some of our busiest intersections. I'm proud of what we have accomplished in our Capital Improvement Plan budgets as well. Since 2015, we've invested over $50 million in transportation projects to upgrade our streets, signals and sidewalks. The City has also authorized over $250 million since 2013 to invest in stormwater and sewer projects to update our aging infrastructure to prevent combined sewer overflow discharge into Back Cove and Portland Harbor, and become compliant with our consent agreement with the U.S. EPA and Maine DEP. We also expanded and improved our commitment to recycling with the addition of new recycling carts for residents. And thanks to the support of the City Council, we have invested over $20 million in the rebuilding of our aging fleet of City and School vehicles since 2015, a category of assets which had not received adequate funding prior to my arrival. Through these investments we also incorporated hybrid and electric vehicles into our fleet and have added charging stations.

In addition to the policy changes that have been implemented to spur the creation of affordable housing, we've also made significant investments in the Jill C. Duson Housing Trust Fund through our fiscal year budgets. Inclusive of the amounts being proposed for FY22, since 2015 we will have allocated over $4 million into the housing trust fund. This year's budget also includes a $250,000 direct allocation on top of the traditional mix of revenue streams which are earmarked for the fund.

We've made major internal investments in our technology infrastructure in order to achieve efficiencies with staff work time and improve our customer response times. This included an upgrade to the Google for Government platform as well as the implementation of Tyler Technologies' software. We're now in a place to be able to better manage our data and make sure we're using it strategically to inform our decision making processes. These decisions have led to greater efficiencies in our municipal operations, allowing us to achieve savings that we can reinvest toward our long-range goals.

Customer service has also been a top priority of mine during my tenure. This can be seen through the creation and realignment of city departments, like the creation of the Permitting & Inspections Department and realignment of the Parks, Recreation & Facilities Department in 2016, and the combination of the Housing & Economic Development Department in 2020. We also instituted customer service trainings for staff, extended the hours of operation in the Treasury Office to include one late night a week so customers have greater ability to conduct transactions, deployed new electronic multi-space parking meters with the ability to pay via a mobile app, increased our live-streaming capabilities of Council and Committee meetings, and unveiled a mass notifications system to send emergency alerts as well as routine city news.

We also made great strides in increasing our diversity and inclusion efforts as part of our commitment to being a welcoming city. We funded a workforce diversity and inclusion specialist position, implemented new diversity and inclusion workshops and training for staff, some of which included language access, cultural competency, and reducing bias. In this budget proposal, we've included funding for the National League of Cities Race, Equity, and Leadership (REAL) training for city and library staff. Since 2015, we've also increased the score Portland received from the Human Rights Campaign's Municipal Equality Index by 19 points, earning a 94 in 2020. I'm thankful of the time our Human Resources staff has spent making sure our policies, practices, training, and benefits are inclusive to the people we employ and serve.

FY21 RECAP

Fiscal Year 2021 had us operating in emergency response mode as we operated within the new normal confines of the COVID-19 pandemic. Revenue losses and major changes in our service delivery were incorporated into the budget which was approved by Council just a few months ago in October 2020. When comparing FY21 projected final revenues to FY19 revenue levels, the City estimates a COVID related decrease in key revenue lines of approximately $16.6 million.

As the social services center of the state, our commitment to providing key health and human services became even more necessary as our people felt the effects of the pandemic. Our emergency shelter services expanded as need increased, operating a second 24-hour shelter facility. The second facility became a contracted hotel with 144 individual rooms. This created appropriate social distancing allowing those who needed emergency shelter to safely access it during the pandemic. Additionally, individuals were provided non-congregate shelter options through emergency general assistance. The housing teams at both Oxford Street and Family Shelters did a tremendous job overcoming housing challenges due to the pandemic. Our staff worked extremely hard to find permanent housing solutions for our most vulnerable neighbors, as well as working with area landlords to keep formerly homeless individuals housed. The Oxford Street Shelter placed a total of 91 clients, 32 of whom were long-term stayers into permanent housing. The 91 housing placements represent 23,392 bed nights or 64 years. The 32 long term stayer placements represented 17,229 of those bed nights or 74%. The Family Shelter served 173 families totaling 586 individuals with 0% recidivism. They housed 115 families totaling 406 individuals. And at the India Street Health Center, we increased our outreach efforts to ensure continued access to needle exchange services and implemented a contact-free system, as well as pre-screening protocols for STD and Free Clinic patients to maximize how many we could accommodate during each clinic session. Needless to say, the emergence of COVID vaccines has been welcomed, and staff remain focused on providing essential services.

We also continue to make progress toward the creation of a fully modern homeless services center at 654 Riverside Street that will provide emergency shelter services with on-site access to food, health care, housing counseling, and all other related wrap-around services in order to provide a more humane experience for those who are in need of these critical and basic services. In light of COVID-19, we incorporated pandemic safety measures into how the facility will be constructed and operated. In February of this year, we issued a Request for Proposals from developers for the creation of this new building with the idea that once constructed, the City will lease the space to operate the new facility.

As of the beginning of 2021, the Planning and Urban Development Department has seen applications continue to flow in for review. While we can't say how many applications we would have received if not for COVID-19, we've seen no drop in what was already a tremendously busy year (and years) for new projects. These applications include residential and mixed-use development like 165 Lambert Street (in review), 52 Hanover Street in Bayside (approved), 200 Federal Street on Federal Street (in review), and the redevelopment of the Mercy Hospital campus on State Street (in review), in addition to commercial/industrial and institutional projects like the Cold Storage project on West Commercial Street (approved), Canal Landing Building F located at 100 West Commercial Street (in review), USM campus planning project (approved), and the Preble Street Emergency Shelter on Portland Street (approved). More than 200 site plan applications were reviewed this year, as well as more than 300 historic preservation reviews, and 10 map and/or text amendment applications, ranging in size and complexity.

Planning & Urban Development has also made significant progress on its long-range planning initiatives. In the transportation realm, this work has focused on completing several long-range planning projects (the Commercial Street Operations & Master Plan and the Peaks Island Landside Operations Study) and developing our multi-modal infrastructure (including our network of multi-use path, neighborhood byway, and bicycle lanes, and preparing for the launch of a bikeshare system). From a land use policy perspective, we have reviewed and made recommendations on privately-initiated land use code amendments, as well as conducted research, outreach, and analysis around public land use initiatives, such as the shelter zoning work, and disposition of City properties for new housing creation. Lastly, we have made significant strides in advancing ReCode, our effort to update the city's land use code. In November of 2020, the City Council voted to adopt Phase I of the ReCode, enacting a more consistent, succinct, and legible version of the land use code, which included several significant policy changes around Accessory Dwelling Units, parking policy, and sign standards. Building off the momentum of Phase I, we've recently commenced work on Phase II of ReCode, which will be focused on critical issues related reflected in the city's Comprehensive Plan, such as sea level rise, climate change mitigation, housing affordability, and zoning standards. We've also embarked on revising and restructuring our city's Design Manual in an effort to create a more accessible and user-friendly document to ensure design outcomes that align with city policies. The department has had a busy year with Public Art proposals, as well, including the Great Black Hawk sculpture in Deering Oaks, Brighton Ave Roundabout public art installation, Gathering Stones (TEMPOArts), and the Black is Beautiful Cove Street mural (Indigo Arts).

Beyond this, we continue to make great strides toward the Council's goal of creating more housing in our city. Approximately 400 units of housing were approved in 2020, with hundreds more in review for 2021. All are needed additions to the city's overall housing supply so we can diversify our housing types and affordability levels, many with implications for Portland's Jill C. Duson Housing Trust Fund. A total of $421,717 was contributed to the housing trust in 2020 from Inclusionary Zoning contributions, and $30,448 from hotel inclusionary requirements. While the pandemic slowed down the schedule for low-income housing tax credit projects, staff expects that six projects will be under construction during fall 2021, creating 260 units and renovating 100 units of affordable housing. Our Housing & Economic Development Department facilitated the sale of City-owned properties to leverage the creation of new affordable housing, including: 43/91 Douglass Street and 21 Randall, which will be before the Council for approval in May; 622 Auburn Street/0 Gray Road in Falmouth, which is currently out to bid with responses due by May 4; and the approved Purchase and Sale Agreement for 165 Lambert Street, with an anticipated closing in early May.

Our small business community, which makes Portland so unique, continues to face extraordinary challenges as a result of the on-going pandemic. In response, the Housing and Economic Development Department provided over 360 small Portland businesses and nonprofits with free PPE, funded through the Maine Cares Act. Through COVID Community Development Block Grant (CDBG) funding, the Department provided Winter Business Sustainability Grants of up to $9,000 each to 11 restaurants, and, through the Portland Development Corporation (PDC), provided Microenterprise Grants of up to $5,000 to 81 businesses. Also, the PDC set aside City loan funds for pandemic-impacted small businesses through its Rapid Response Micro Loans, providing 15 loans of up to $10,000, with $5,000 forgivable if the business retained or hired back at least 50% of its pre-COVID employees/jobs. Lastly, the PDC deferred loan payments for 24 businesses with City loans for up to three-to-five months.

To assist our arts and creative economy during the pandemic, Creative Portland (CP) raised $90,000 for the Artist Relief Fund, which supported over 85 individual artists, awarding each a $500 grant. An open and ongoing application process, the fund is now also open to small arts businesses and sole proprietors. CP also hired 18 artists to participate in the public health messaging program by creating unique art banners, murals, flagpoles and signs. In addition, CP hired four artists to create permanent public art on four existing bus shelters, with the support of an NEA Our Town grant, and in partnership with Metro and the Greater Portland Council of Governments. Finally, CP managed and mentored nine new fiscal sponsorship arrangements with organizations pivoting their practices and adapting to the pandemic.

The Portland International Jetport continued its record for customer service, winning Best Airport in North America in the 2-5 million passenger category (its fourth consecutive award); but like airports nationwide, FY21 saw Jetport passenger volumes down more than 65% from 2019 levels due to the pandemic. Thankfully, federal relief funding covered expense shortfalls caused by this significant reduction in passenger traffic and positioned the Jetport well for a more sustained and robust recovery in FY22. The Jetport is already seeing signs of this recovery with recent announcements of new air service to the Midwest. In fact the number of seats for sale out of the Jetport in June of this year is up 7.7% over June 2019. This is a positive sign for the Jetport and for the many businesses that rely on tourism in Portland and throughout the region.

BUDGET GOALS & REALITIES

Given we're not over the effects of the pandemic yet, I asked every department head to prepare their budgets conservatively so we could meet the goal of an overall budget with as minimal of a tax rate increase as possible. I'm proud of the work they did to prioritize our needs given the situation we're in. Several departments came in with decreases or at roughly a flat rate. For the majority of departments with increases, it's important to note that their funding is still below pre-pandemic levels.

The reality is that we are facing significant erosion across many revenue categories due to COVID. Portland prides itself on having the most diverse revenue base in Northern New England with 54% of our FY21 general fund revenue coming from non-property tax sources (charges for services, licenses and permits, intergovernmental revenue and more).

As was stated before, balancing the budget with a tax rate decrease this year is only due to the use of ARP funds. Otherwise, we'd be facing a tax rate increase or a reduction in our levels of services.

DEPARTMENT HIGHLIGHTS

Health & Human Services

The recommended FY22 Health & Human Services budget, which includes Social Services, Public Health, and the Barron Center, is up 8% overall, an increase of almost $2.7 million.

Social Services: We have continued our commitment to Social Services in FY22 with a $2.1 million increase (14.3%) which expands our general assistance program and adds staffing and outreach in Social Services and our multiple City-run shelters. The $16.7 million allocation recommended for Social Services is the highest in the City's history and our allocation of funding has almost doubled since FY11.

Public Health: Our Public Health Department budget has increased by 6.3%. We continue to aggressively pursue funding opportunities, including grants, for areas of public health need in Portland. This is the fifth consecutive year with increases to budgeted Public Health funding.

Barron Center: Although our patient census is down at the Barron Center, due to not being able to accept new patients during the pandemic, the facility has increased costs related to COVID-19. My recommendation for the Barron Center includes an approximately 2.6% increase.

Public Works: After a 6.7% overall reduction to the Public Works budget in FY21, the FY22 budget includes a 5.8% increase. This will allow the Department to fill several key engineering positions, an Island maintenance worker, and a project coordinator, bringing them back up to near pre-pandemic levels.

Housing & Economic Development: The Housing & Economic Development Department includes a 4.7% increase due to additional funds for the work in our Office of Economic Opportunity, which is doing great inclusion work with our new Mainer populations, as well as providing key connections between employers and job seekers. It also includes the upgrade of one one administrative position.

Parks, Recreation & Facilities: This budget includes a 1.4% reduction due to revenues not fully rebounding as we had hoped. While we've been able to add back some positions in parks and recreation as revenues and programs have opened back up, our public assembly facilities have not rebounded yet in terms of public events.

Planning & Urban Development: This budget includes a 12.1% increase due to contractual services for ReCode Phase 2 and the Historic District Impact Study, which was a recent request by the Council.

Police: This budget includes a 12.5% reduction due to the separation of emergency dispatch services from the Police budget. Dispatch Services will now have its own budget line. This will allow for better comparability of our own Police Department to other agencies around the nation. It will also help us isolate costs related to our shared emergency dispatch center which also serves and receives revenue reimbursement from South Portland and Cape Elizabeth.

Fire: The Fire Department remains largely unchanged with an approximately 2.1% increase.

Parking: This budget includes a 6.4% increase after a 5.1% reduction last year. The increase this year includes money for necessary maintenance and repair projects in our parking garages that were not funded last year.

Permitting & Inspections: This budget includes a 12.8% increase due to new positions required by the November 2020 citizen initiated referendum. Two additional positions are necessary to manage work related to the new rent control ordinance as contemplated in the referendum language. Two additional new positions are also required to manage the volume of work related to marijuana retail licensing resulting from the removal of the cap on licenses. These additional positions will be offset almost entirely by additional revenue in these areas.

Finance: This budget includes a 1.5% increase due in part to the continued offering of extended / late hours of operation in the Treasury Office. Our implementation of offering customers appointments in light of COVID has been very well received by our customers. We plan to continue offering appointments even when City Hall is fully open to the public again, which will significantly reduce the time people spent waiting in lines.

Assessors: The City postponed the implementation of last year's citywide property revaluation to this year due to fiscal implications of the COVID-19 pandemic. The Assessor's Office is now ready to set new assessment values as of 4/1/2021 as part of the Fiscal Year 2022 tax billing cycle. In this budget, there is a slight increase in order to restore one position that still had furloughed hours. Having a fully staffed Assessor's Office will be critical during the Revaluation process.

Information Technology: This budget includes an 10.4% increase after a 12% reduction last year. This restores some remaining positions that still had furloughed hours and restores a couple of positions that were cut last year, which are critical to our overall human resources and financial systems work.

City Clerk: The 6.5% decrease in the City Clerk's budget is due to the reduction of one-time costs last year for the Presidential election and grant funding that was received to cover COVID-related election expenses.

Executive Office: After a 21.1% overall reduction last year, this year's budget includes an 8% increase due to the addition of a Communications Specialist position to assist our Communications Director. In addition to the communications efforts mentioned above, I know it's been a priority of the Council to increase our engagement and storytelling efforts.

POSITIVE BUDGET DRIVERS

Excise Tax

Excise taxes are still a significant source of revenue for the city's transportation needs. However, in light of the overall economy, we're projecting excise tax revenue to decrease to $10.5M in FY22.

Property Valuation

Property valuation is estimated to grow by $85 million in the current year due to newly permitted and on-going construction projects and continues our upward trajectory in overall valuation. This $85 million of new property valuation creates an additional approximately $950,000 in new tax revenue for municipal use. While this may seem like a significant amount, it represents only approximately a 1% overall increase to our FY21 valuation of approximately $8.04 billion, and can only fund a fraction of the cost increases and budget challenges we face in FY22, which are outside of my control.

As the 2021 Revaluation Project comes to a close in late summer/early fall, the City's overall taxable valuation will increase substantially and the millage rate will drop proportionately. As of the time of this publication, these numbers are not yet final. These new values and tax rate changes will be implemented and used for all FY22 tax bills.

Health Insurance: Our employee benefits are down 4.11% overall due to our contract with a benefits management company that has helped us reduce our benefits expenses. Additionally, lower health insurance claims have contributed to this decrease.

State Revenue Sharing

State revenue sharing revenue is estimated at $7.4 million for the current fiscal year based on the current law in place and updated March 2021 projections from the State of Maine.

BUDGET CHALLENGES

In addition to the significant amount of revenue we have lost during the pandemic, and the fact that new property growth alone has not been able to keep up with the built in cost increases, we continue to face other budget challenges that are outside my control such as previously approved union contracts, debt services increases, Cumberland County tax, and METRO fees for public transportation.

Contractual Salary Obligations: The City Council approves contracts with all eight City bargaining units representing nearly 90% of the City workforce. The remaining 10% is non-union. After several unions and all non-union personnel did not receive salary increases in FY21, this budget does include a 2% cost of living increase for non-union personnel and other wage adjustments according to the various union contracts.

Debt Service: Our debt service is up roughly $2.65 million or 5.8% overall. This includes a little more than a $1 million increase in debt service related to our 2001 pension obligation bonds. Similarly sized annual increases are looming in the FY23 - FY26 budgets as well. Additional debt service is attributable to the first payment due on the Lyseth Elementary School renovation.

METRO: The FY22 budget includes a 5% increase in our METRO contribution or an additional $143,089. When combined with anticipated revenue reductions from METRO (decreases in the level of Federal reimbursement passed along to the City by METRO) the net cost to taxpayers of METRO in FY22 will increase by over 6%.

County Tax: The FY22 budget includes a 1.94% or $136,150 increase in Cumberland County tax assessment pushing it to more than $7.1 million.

Overall Budget Tax Rate:
City general fund expenditures have increased 4.6% from FY21 to FY22. The overall municipal tax rate proposed for FY22 is a decrease of 4% with a new FY22 city-side mill rate of $11.16 per $1,000 of assessed property value, **46 cents lower than last year**.

CONCLUSION

I would like to thank Finance Director Brendan T. O'Connell, Deputy Finance Director Anne Bilodeau, Budget Analyst Jennifer Lodge, Human Resources Director Gina Tapp, and Communications Director Jessica Grondin for their assistance in developing this budget recommendation and presentation, as well as the hard work and diligence of Department Heads in developing budget requests.

I'd also like to thank all City employees for the work they've done in helping us accomplish the many things we've achieved over the last several years, as well as the regular municipal services they provide each and every day. And I'd like to express my sincere gratitude for the way in which staff has continued to perform top-notch public service during the pandemic. It has been a long and ever-changing year in which we've faced many obstacles, and I'm proud of how we all worked together to keep our community strong.

Finally, I'd like to thank the members of the City Council for agreeing to give us this extra time to develop this budget. In light of all that is going on, we hope the public will have a greater understanding of what we face in the year ahead. We look forward to reviewing this proposed budget with the Finance Committee and full Council.

Sincerely,

Jon P. Jennings
City Manager

CITY OF PORTLAND, MAINE
COMPARATIVE BUDGET PLAN FY2022
July 1, 2020 - June 30, 2021
July 1, 2021 - June 30, 2022
City Manager's Recommendation

		FY20	FY21	FY22 City Mgr's Recomm.	FY22-CM / FY21 $	%
CITY GENERAL FUND REVENUES						
31	Property Taxes	$92,813,653	$93,754,694	$91,014,931	($2,739,763)	-2.9%
31	Other Local Taxes	8,416,388	6,848,477	6,087,977	(760,500)	-11.1%
32	Licenses & Permits	6,300,644	6,712,953	6,751,336	38,383	0.6%
33	Intergovernmental Revenue	12,312,490	12,936,276	25,406,110	12,469,834	96.4%
34	Charges for Services	36,750,588	34,492,550	35,487,998	995,448	2.9%
35	Fines, Forfeits and Penalties	1,996,710	1,310,550	1,761,050	450,500	34.4%
36	Use of Money and Property	12,279,430	9,159,375	8,870,217	(289,158)	-3.2%
39	Other Sources	35,862,668	37,591,785	36,777,265	(814,520)	-2.2%
	Fund Balance Use (Restoration)	-	-	-	-	
	Total General Fund Revenues	$206,732,571	$202,806,660	$212,156,884	$9,350,224	4.6%
GENERAL FUND EXPENDITURES						
100-11	City Council	$344,046	$450,014	$424,240	($25,774)	-5.7%
100-12	City Clerk	622,721	679,454	632,235	(47,219)	-6.9%
100-13	Executive	929,877	764,688	830,736	66,048	8.6%
100-14	Assessor	435,159	418,620	446,739	28,119	6.7%
100-15	Finance Administration	1,218,727	1,172,963	1,204,259	31,296	2.7%
	Treasury	734,003	692,539	688,701	(3,838)	-0.6%
	Total Finance	1,952,730	1,865,502	1,892,960	27,458	1.5%
100-16	Legal	741,338	728,821	845,052	116,231	15.9%
100-17	Human Resources Admin	1,071,134	1,072,530	1,157,467	84,937	7.9%
100-18	Parking	1,487,050	1,481,693	1,465,907	(15,786)	-1.1%
	Elm Street Garage	300,164	250,713	301,367	50,654	20.2%
	Spring Street Garage	452,870	434,447	493,474	59,027	13.6%
	Temple Street Garage	126,130	78,000	127,000	49,000	62.8%
	Total Parking/Garages	2,366,214	2,244,853	2,387,748	142,895	6.4%
100-19	Economic Development Admin	646,006	660,462	710,695	50,233	7.6%
	Portland Development Corp	28,522	28,522	28,522	0	0.0%
	Housing & Community Dev.	-	531,246	538,174	6,928	1.3%
	Total Housing & Economic Dev.	674,528	1,220,230	1,277,391	57,161	4.7%
100-21	Police Administration	1,274,264	1,218,444	1,302,585	84,141	6.9%
	Uniformed Operations Group	10,616,533	10,306,530	10,417,102	110,572	1.1%
	Bureau Investigative Services	2,017,675	1,843,314	1,872,765	29,451	1.6%
	Operations Support Services	907,441	876,435	893,343	16,908	1.9%
	Dispatch Services	2,360,103	2,375,832	0	(2,375,832)	-100.0%
	Jetport Security	581,524	575,274	564,068	(11,206)	-1.9%
	Total Police	17,757,540	17,195,829	15,049,863	(2,145,966)	-12.5%

CITY OF PORTLAND, MAINE
COMPARATIVE BUDGET PLAN FY2022
July 1, 2020 - June 30, 2021
July 1, 2021 - June 30, 2022
City Manager's Recommendation

		FY20	FY21	FY22 City Mgr's Recomm.	FY22-CM / FY21 $	%
100-22	Fire Administration	598,617	625,811	647,798	21,987	3.5%
	Code Enforcement & Comm Svcs	288,508	238,082	177,995	(60,087)	-25.2%
	Field Operations	15,517,194	14,963,356	15,352,104	388,748	2.6%
	Operations Support Services	803,148	872,768	896,043	23,275	2.7%
	Air Rescue	1,027,681	1,104,349	1,107,200	2,851	0.3%
	Total Fire	18,235,148	17,804,366	18,181,140	376,774	2.1%
100-23	Dispatch Services	-	-	2,417,816.00	2,417,816	#DIV/0!
100-24	Planning & Urban Dev. Admin	560,269	211,863	229,214	17,351	8.2%
	Planning	1,330,594	1,213,659	1,369,054	155,395	12.8%
	Housing & Community Development	189,169	-	-	-	#DIV/0!
	Total Planning & Urban Dev.	2,080,032	1,425,522	1,598,268	172,746	12.1%
100-25	Permitting & Inspections Admin	130,487	156,338	179,556	23,218	14.9%
	Inspections	1,076,567	1,042,864	1,078,915	36,051	3.5%
	Housing Safety	407,613	481,750	591,019	109,269	22.7%
	Business Licensing	233,892	245,091	322,894	77,803	31.7%
	Total Permitting & Licensing	1,848,559	1,926,043	2,172,384	246,341	12.8%
100-29	Information Technology	2,914,482	2,589,248	2,858,804	269,556	10.4%
100-31	Public Works Administration	725,708	671,793	705,111	33,318	5.0%
	Streets	1,741,974	1,678,340	1,773,724	95,384	5.7%
	Solid Waste	2,141,502	2,241,470	2,413,927	172,457	7.7%
	Communications	197,443	196,098	193,926	(2,172)	-1.1%
	Portland Downtown District	404,862	414,503	414,126	(377)	-0.1%
	Winter Operations	1,329,439	1,329,517	1,383,835	54,318	4.1%
	Island Services	687,836	689,311	757,211	67,900	9.9%
	Traffic & Transportation Ops	-	1,407,899	1,547,308	139,409	9.9%
	Transportation Engineering	2,333,681	438,778	441,885	3,107	0.7%
	Engineering	1,266,603	1,206,876	1,268,444	61,568	5.1%
	Fleet Services	3,807,154	3,381,149	3,552,126	170,977	5.1%
	Total Public Works	14,636,202	13,655,734	14,451,623	795,889	5.8%
100-33	Parks & Recreation Admin	639,408	483,407	418,208	(65,199)	-13.5%
	Parks	1,129,821	847,077	819,594	(27,483)	-3.2%
	Forestry	710,847	727,060	771,079	44,019	6.1%
	Athletic Facilities	811,667	912,822	919,875	7,053	0.8%
	Cemeteries	827,545	784,163	823,303	39,140	5.0%
	Recreation	1,901,439	1,425,500	1,510,842	85,342	6.0%
	Aquatics	639,302	470,351	542,260	71,909	15.3%
	Golf Course	1,100,519	991,379	1,008,813	17,434	1.8%
	Golf Course Restaurant	540,787	227,699	19,660	(208,039)	-91.4%
	Ice Arena	595,229	551,074	522,891	(28,183)	-5.1%
	Public Assembly Facilities	1,061,236	610,039	472,515	(137,524)	-22.5%
	Concessions	418,426	369,979	389,405	19,426	5.3%
	Custodial Services	958,378	814,505	878,807	64,302	7.9%
	Merrill Auditorium	182,589	109,414	93,732	(15,682)	-14.3%
	Total Parks Rec & Facilities	11,517,193	9,324,469	9,190,984	(133,485)	-1.4%

CITY OF PORTLAND, MAINE

COMPARATIVE BUDGET PLAN FY2022

July 1, 2020 - June 30, 2021

July 1, 2021 - June 30, 2022

City Manager's Recommendation

		FY20	FY21	FY22 City Mgr's Recomm.	FY22-CM / FY21 $	%
100-35	Public Bldgs & Waterfront Admin	387,731	392,355	412,961	20,606	5.3%
	Trades	736,916	605,385	622,623	17,238	2.8%
	School HVAC	518,442	545,883	558,036	12,153	2.2%
	Public Safety Bldg.	317,700	298,405	299,905	1,500	0.5%
	City Hall	392,450	562,250	649,284	87,034	15.5%
	Merrill Auditorium (PB)	173,550	170,555	673,655	503,100	295.0%
	Hadlock Stadium	322,076	323,945	267,845	(56,100)	-17.3%
	Expo Building	208,600	254,100	207,020	(47,080)	-18.5%
	Canco Road Buildings	434,250	416,850	418,400	1,550	0.4%
	Other Public Buildings	270,857	275,271	272,614	(2,657)	-1.0%
	Waterfront	1,317,769	1,234,185	1,135,799	(98,386)	-8.0%
	Total Public Bldgs & Waterfront	5,080,341	5,079,184	5,518,142	438,958	8.6%
100-44	HHS - Administration	337,276	329,165	338,515	9,350	2.8%
	Public Health	2,093,528	2,216,800	2,356,743	139,943	6.3%
	Social Services	13,167,747	14,623,335	16,714,830	2,091,495	14.3%
	Barron Center	15,947,969	16,112,624	16,537,167	424,543	2.6%
	Total HHS	31,546,520	33,281,924	35,947,255	2,665,331	8.0%
100-47	Debt Service	45,087,798	45,700,279	48,355,413	2,655,134	5.8%
100-48	Public Library	4,178,550	3,927,837	4,006,394	78,557	2.0%
100-51	Pension	8,398,292	7,764,619	8,531,837	767,218	9.9%
100-52	Health Insurance	19,948,893	18,741,418	17,994,636	(746,782)	-4.0%
	Workers' Comp	2,053,072	1,810,292	1,692,000	(118,292)	-6.5%
	FICA	1,138,099	1,393,538	1,325,660	(67,878)	-4.9%
	Group Life	205,822	211,911	230,240	18,329	8.6%
	Unemployment	100,000	100,000	100,000	-	0.0%
	Total Employee Benefits	23,445,886	22,257,159	21,342,536	(914,623)	-4.1%
100-61	Contingent	250,000	250,000	250,000	-	0.0%
100-62	Liability Insurance	839,325	793,128	817,034	23,906	3.0%
100-65	Regional Transportation Program	78,480	78,480	78,480	-	0.0%
	Contributions	437,388	419,910	689,149	269,239	64.1%
	Total Memberships/Contributions	515,868	498,390	767,629	269,239	54.0%
100-67	Wage Adjustment	(165,000.00)	-	637,738	637,738	#DIV/0!
	Total General Fund Expenditures	197,304,483	192,918,443	201,989,428	9,070,985	4.7%
100-63	County Tax	6,640,316	7,011,159	7,147,309	136,150	1.9%
100-65	Metro Assessment	2,787,772	2,877,058	3,020,147	143,089	5.0%
Total General Fund and Assessments		$206,732,571	$202,806,660	$212,156,884	$9,350,224	4.6%

CITY OF PORTLAND, MAINE

COMPARATIVE BUDGET PLAN FY2022

July 1, 2020 - June 30, 2021

July 1, 2021 - June 30, 2022

City Manager's Recommendation

		FY20	FY21	FY22 City Mgr's Recomm.	FY22-CM / FY21 $	%
ENTERPRISE FUND REVENUES						
31	Property Taxes, Current Year	-	-	-	-	-
32	Licenses & Permits	$17,950	$17,950	$12,600	(5,350)	-29.8%
33	Intergovernmental	117,968	116,660	1,951,053	1,834,393	1572.4%
34	Charges for Services	34,701,607	33,498,951	36,602,681	3,103,730	9.3%
36	Use of Money and Property	26,228,136	16,148,356	19,200,733	3,052,377	18.9%
39	Other Sources	405,874	442,964	452,612	9,648	2.2%
	Fund Balance	(4,683,172)	3,954,879	(2,160,262)	(6,115,141)	-154.6%
	Total Enterprise Fund Revenues	$56,788,363	$54,179,760	$56,059,417	$1,879,657	3.5%
ENTERPRISE FUND EXPENDITURES						
530	Fish Pier	$388,679	$423,216	$421,641	($1,575)	-0.4%
570	Sewer - Finance Admin	141,938	104,356	98,104	(6,252)	-6.0%
	Sewer Public Works Admin	838,548	741,301	747,715	6,414	0.9%
	Sewer Operations (Districting)	2,637,279	2,555,803	2,725,639	169,836	6.6%
	Sewer Communications	65,808	65,378	64,034	(1,344)	-2.1%
	Sewer Engineering	603,082	512,695	620,541	107,846	21.0%
	Sewer Debt Service	8,088,788	8,029,746	8,805,095	775,349	9.7%
	Sewer Fringe Benefits	1,519,490	1,522,494	1,500,808	(21,686)	-1.4%
	PWD Assessment	13,137,639	13,177,145	13,879,425	702,280	5.3%
	Total Sewer	27,032,572	26,708,918	28,441,361	1,732,443	6.5%
571	Stormwater - Finance Admin	275,145	266,228	253,389	(12,839)	-4.8%
	Stormwater Management	1,543,268	1,548,607	1,685,091	136,484	8.8%
	Debt Service	685,421	754,949	954,037	199,088	26.4%
	Fringe Benefits	285,003	403,088	356,144	(46,944)	-11.6%
	Total Stormwater	2,788,837	2,972,872	3,248,661	275,789	9.3%
583	Jetport Admin	1,221,479	1,145,365	1,094,140	(51,225)	-4.5%
	Marketing	598,640	411,140	417,390	6,250	1.5%
	Fringe, Indirects & Chargebacks	4,084,313	4,288,163	4,208,328	(79,835)	-1.9%
	Field	4,577,799	4,220,698	4,235,206	14,508	0.3%
	General Aviation	17,168	17,168	17,168	-	0.0%
	Jetport Operations	2,702,802	2,363,263	2,439,490	76,227	3.2%
	Terminal	6,992,649	6,396,682	6,385,111	(11,571)	-0.2%
	Parking	4,907,020	4,557,244	4,475,890	(81,354)	-1.8%
	Airfield Deicing	674,781	675,031	675,031	-	0.0%
	Jetport Anticipated Surplus	801,624	-	-	0	#DIV/0!
	Total Jetport	26,578,275	24,074,754	23,947,754	(127,000)	-0.5%
Total Enterprise Fund Expenditures		$56,788,363	$54,179,760	$56,059,417	$1,879,657	3.5%
TOTAL CITY EXPENDITURES		$263,520,934	$256,986,420	$268,216,301	$11,229,881	4.4%

TAX RATE COMPUTATION--FY2022
City Manager's Recommendation

	General Fund	County Tax	City General Fund	Enterprise Funds	TOTAL CITY
Total Expenditures	*$205,009,575*	*$7,147,309*	$212,156,884	$56,059,417	$268,216,301
Less: Revenues	*(121,141,953)*	*0*	(121,141,953)	(58,219,679)	(179,361,632)
Surplus	*0*	*0*	0	2,160,262	2,160,262
Tax Levy	***$83,867,622***	***$7,147,309***	**$91,014,931**	**$0**	**$91,014,931**
Valuation	*8,155,000,000*				
Tax Rate:					
FY22	*$10.28*	*$0.88*	$11.16	$0.00	**$11.16**
FY21	*$10.75*	*$0.87*	$11.62	$0.00	$11.62
$ Increase	*($0.47)*	*$0.01*	($0.46)	$0.00	***($0.46)***
% of Total Increase	*-4.0%*	*0.1%*	-4.0%	0.0%	***-4.0%***

CITY OF PORTLAND, MAINE

FY2022 Non-Tax Revenue

Excludes Taxes & TIF

City Manager's Recommendation

Department	FY20 Collected	FY21 Est (budget)	FY21 Proj	FY22 Est (budget)	FY22 Est vs FY21 Est (budget)	%
General Fund Revenues:						
City Council	$5,000	$5,000	$5,500	$5,000	$0	0.0%
City Clerk	173,510	187,518	157,308	178,540	(8,978)	-4.8%
Executive	990,393	968,776	966,776	895,724	(73,052)	-7.5%
Assessor	2,216	1,500	1,000	1,000	(500)	-33.3%
Finance	19,808,748	17,575,609	20,047,466	20,372,904	2,797,295	15.9%
Legal	684,535	151,525	150,960	192,940	41,415	27.3%
Human Resources	75,945	75,945	75,945	53,692	(22,253)	-29.3%
Parking	8,674,604	7,489,635	7,337,087	10,281,259	2,791,624	37.3%
Housing & Economic Dev	634,249	1,219,867	1,219,860	1,277,391	57,524	4.7%
Police	2,957,473	3,215,674	2,743,206	2,106,238	(1,109,436)	-34.5%
Fire	4,633,493	4,887,080	4,732,455	4,594,331	(292,749)	-6.0%
Dispatch Services	-	-	-	1,116,240	1,116,240	#DIV/0!
Planning & Development	1,199,784	746,865	666,865	739,313	(7,552)	-1.0%
Permitting & Inspections	7,652,920	5,131,172	5,017,719	5,112,419	(18,753)	-0.4%
Information Technology	399,801	429,141	429,868	313,180	(115,961)	-27.0%
Public Works	5,035,017	5,222,450	5,355,554	5,342,603	120,153	2.3%
Parks, Rec & Facilities	6,145,748	5,828,980	3,912,583	7,277,693	1,448,713	24.9%
Public Bldgs & Waterfront	3,166,917	1,620,873	1,450,613	3,595,351	1,974,478	121.8%
HHS--Public Health	1,131,310	1,818,088	1,715,349	1,496,154	(321,934)	-17.7%
HHS--Social Services	9,983,176	10,211,905	14,080,520	10,318,690	106,785	1.0%
HHS--Barron Center	19,899,036	19,243,369	17,009,341	22,458,574	3,215,205	16.7%
Employee Benefits	7,197,901	7,410,958	6,056,319	7,704,810	293,852	4.0%
Insurance	369,601	189,275	186,564	197,138	7,863	4.2%
Debt Service Reimb.	18,765,460	19,189,768	19,389,768	20,004,027	814,259	4.2%
Memberships / Other	302,717	654,516	262,513	640,265	(14,251)	-2.2%
Total General Fund:	$119,889,554	$113,475,489	$112,971,139	$126,275,476	$12,799,987	11.3%
Enterprise Funds Revenue:						
Fish Pier Authority	627,739	581,304	506,240	580,274	(1,030)	-0.2%
Sewer	26,055,427	26,715,241	26,897,182	28,957,451	2,242,210	8.4%
Stormwater	6,434,178	6,761,428	7,388,790	7,417,771	656,343	9.7%
Jetport	23,402,586	16,166,908	21,923,051	21,264,183	5,097,275	31.5%
Total Enterprise Funds:	$56,519,930	$50,224,881	$56,715,263	$58,219,679	$7,994,798	15.9%
Total City Revenue	$176,409,484	$163,700,370	169,686,402	$184,495,155	$20,794,785	12.7%

FY2022 CITY BUDGET SUMMARY
by category
City Manager's Recommendation

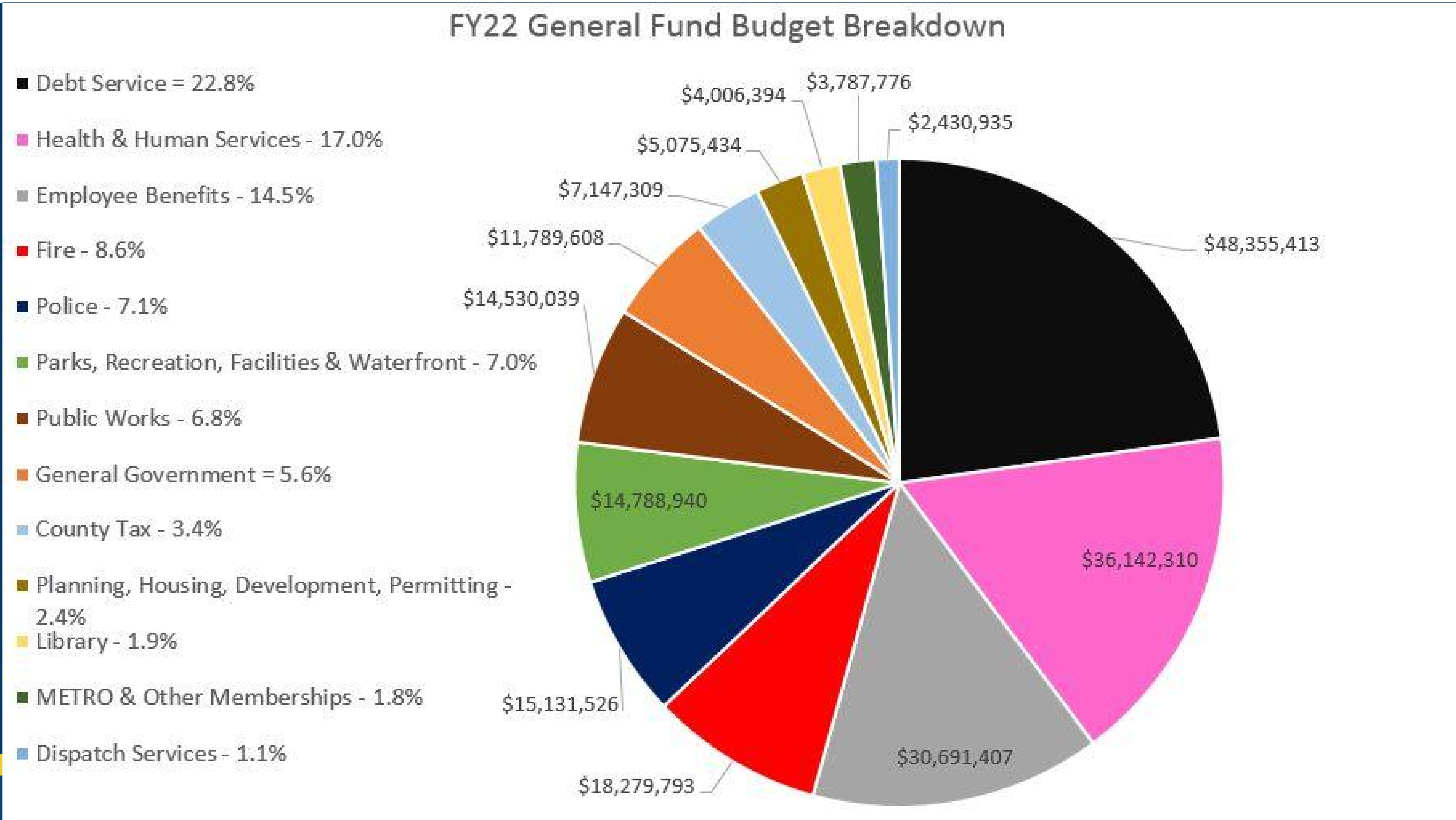
	FY21 Approp.	FY22 Proposed	$ +/-	% +/-	% Of Total
01 Personnel--General Fund	$82,173,192	84,925,475	$2,752,283	3.3%	40.0%
--Ent Funds	7,046,162	7,297,822	251,660	3.6%	13.0%
Total	89,219,354	92,223,297	3,003,943	3.4%	34.4%
02+ Contractual--General Fund	65,041,941	68,032,198	2,990,257	4.6%	32.1%
--Ent Funds	28,929,226	29,661,060	731,834	2.5%	52.9%
Total	93,971,167	97,693,258	3,722,091	4.0%	36.4%
55+ Supplies--General Fund	5,915,227	6,133,717	218,490	3.7%	2.9%
--Ent Funds	1,322,228	1,322,420	192	0.0%	2.4%
Total	7,237,455	7,456,137	218,682	3.0%	2.8%
63 Utilities--General Fund	3,747,956	3,715,716	(32,240)	-0.9%	1.8%
--Ent Funds	1,406,741	1,376,332	(30,409)	-2.2%	2.5%
Total	5,154,697	5,092,048	(62,649)	-1.2%	1.9%
70 Capital--General Fund	228,065	994,365	766,300	336.0%	0.5%
--Ent Funds	2,713,514	2,712,550	(964)	0.0%	4.8%
Total	2,941,579	3,706,915	765,336	26.0%	1.4%
75 Debt Svc--Total GF	45,700,279	48,355,413	2,655,134	5.8%	22.8%
--Ent Funds	8,637,394	9,566,838	929,444	10.8%	17.1%
Total	54,337,673	57,922,251	3,584,578	6.6%	21.6%
75 Jetport Rev Bond Debt Svc	4,124,495	4,122,395	(2,100)	-0.1%	7.4%
Jetport Surplus	0	0	0	#DIV/0!	0.0%
Total General Fund	202,806,660	212,156,884	9,350,224	4.6%	100.0%
Total Enterprise Funds	54,179,760	56,059,417	1,879,657	3.5%	100.0%
Total	$256,986,420	$268,216,301	$11,229,881	4.4%	100.0%

City of Portland, Maine
Tax Levy by Budget Category
City Manager's Recommendation

Department	FY22 Tax Levy	FY22 Tax Rate	% of Taxes
Debt Service	28,351,386	$3.48	31.1%
Fire	15,467,731	$1.90	17.0%
Police	14,790,710	$1.81	16.2%
Public Works	9,598,016	$1.18	10.5%
County Tax	7,147,309	$0.88	7.9%
Library	4,006,394	$0.49	4.4%
Health & Human Services	2,903,692	$0.35	3.2%
Parks, Rec & Facilities	2,595,700	$0.32	2.9%
Metro	2,458,362	$0.30	2.7%
General Government	2,084,485	$0.25	2.3%
Dispatch Services	1,611,146	$0.20	1.8%
Total:	$91,014,931	$11.16	100.0%

City of Portland
Staffing FTE Change
FY22 City Manager's Recommendation

Department	FY17	FY18	FY19	FY20	FY21	FY22	+/- Chg
General Fund:							
City Council	1.0	-	-	-	-	-	-
City Clerk	7.4	7.8	7.9	7.9	7.9	7.9	-
Executive	10.0	13.0	10.5	9.5	8.5	8.5	-
Assessor	5.9	5.9	5.9	5.9	5.7	5.9	0.2
Finance	24.0	25.0	25.0	25.0	24.4	25.0	0.6
Legal	6.0	6.0	7.0	7.0	7.0	8.0	1.0
Human Resources	10.5	11.0	11.0	10.5	11.3	11.5	0.2
Parking	29.6	29.6	29.6	30.0	29.0	29.2	0.2
Housing & Economic Dev.	5.8	5.8	7.1	7.0	16.0	16.0	-
Police	227.3	232.3	226.3	227.0	224.0	189.0	(35.0)
Fire	229.6	229.2	226.0	226.0	224.0	224.0	-
Dispatch Services	-	-	-	-	-	36.0	36.0
Planning & Urban Dev.	21.5	24.0	24.0	24.0	17.0	17.0	-
Permitting & Inspections	25.0	28.0	28.0	28.5	30.8	35.0	4.2
IT	17.0	17.0	17.3	16.0	16.0	15.8	(0.2)
Public Works	125.0	129.0	131.0	131.5	122.1	126.5	4.4
Parks & Rec	155.2	161.5	142.0	141.7	116.4	113.7	(2.7)
Public Bldgs & Waterfront	-	-	24.5	24.5	22.0	24.0	2.0
HHS Administration	5.0	5.0	5.0	4.0	4.0	6.0	2.0
Public Health	38.2	25.0	27.1	28.3	32.3	31.8	(0.5)
Social Services	78.3	80.1	87.8	93.5	94.5	95.2	0.7
Barron Center	260.7	263.7	244.0	246.8	237.6	245.0	7.4
Total HHS:	*382.2*	*373.8*	*363.9*	*372.6*	*368.4*	*378.0*	9.6
General Fund Subtotal:	**1,283.0**	**1,298.9**	**1,287.0**	**1,294.6**	**1,250.5**	**1,271.0**	20.50
Enterprise Funds:							
Sewer Fund	31.0	30.0	33.0	33.0	34.0	34.0	-
Stormwater Fund	11.0	13.0	10.0	10.0	9.0	10.0	1.0
Jetport Fund	50.5	52.5	56.0	59.0	57.0	57.0	-
Enterprise Subtotal:	**92.5**	**95.5**	**99.0**	**102.0**	**100.0**	**101.0**	1.0
Total City Employees:	**1,375.5**	**1,394.4**	**1,386.0**	**1,396.6**	**1,350.5**	**1,372.0**	21.5


FY22 General Fund Budget Breakdown
Debt Service = 22.8%
Health & Human Services - 17.0%
Employee Benefits - 14.5%
Fire - 8.6%
Police - 7.1%
Parks, Recreation, Facilities & Waterfront - 7.0%
Public Works - 6.8%
General Government = 5.6%
County Tax - 3.4%
Planning, Housing, Development, Permitting - 2.4%
Library - 1.9%
METRO & Other Memberships - 1.8%
Dispatch Services - 1.1%
$48,355,413
$36,142,310
$30,691,407
$18,279,793
$15,131,526
$14,788,940
$14,530,039
$11,789,608
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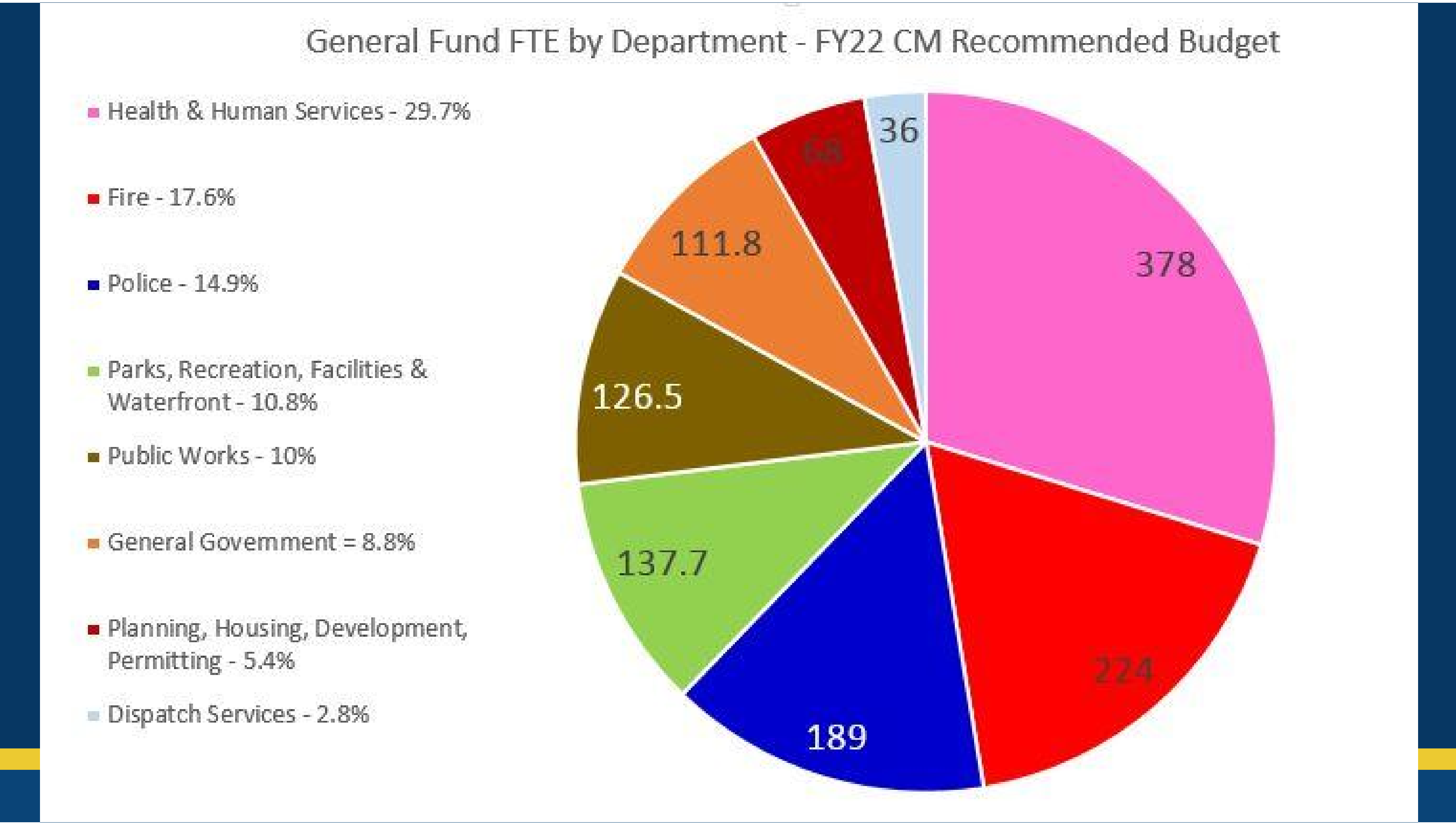
General Fund FTE by Department - FY22 CM Recommended Budget
Health & Human Services - 29.7%
Fire - 17.6%
Police - 14.9%
Parks, Recreation, Facilities & Waterfront - 10.8%
Public Works - 10%
General Government = 8.8%
Planning, Housing, Development, Permitting - 5.4%
Dispatch Services - 2.8%
378
224
189
137.7
126.5
111.8
68
36

APR 2021

SUN	MON	TUE	WED	THU	FRI	SAT
Finance Committee Meetings Remote	**29**	**30**	**31**	**01**	**02**	**03**
04	**05** ***City Council Meeting 5:00 PM***	**06**	**07**	**08** ***Joint City/School Finance Committee Meeting 5:00 PM***	**09**	**10**
11	**12**	**13**	**14**	**15**	**16**	**17**
18	**19** ***Patriot's Day Holiday School Vacation Week***	**20** ***School Vacation Week***	**21** ***School Vacation Week***	**22** ***School Vacation Week***	**23** ***School Vacation Week***	**24**
25	**26** ***City Council Meeting 5:00 PM*** *City Manager Recommended Budget Presentation*	**27** ***Finance Committee Meeting 5:00 PM***	**28**	**29** ***Joint City/School Finance Committee Meeting 5:00 PM Public Hearing & Vote on PPS Budget City Items: Parks & Recreation, Library***	**30**	

MAY 2021

SUN	MON	TUE	WED	THU	FRI	SAT
Finance Committee Meetings held remotely until further notice						01
02	03 *City Council Meeting 5:00*	04	05	06 *Finance Committee Meeting 5:00 PM City Clerk, Health & Human Services, Planning & Urban Development, Permitting & Inspections, Fire*	07	08
09	10 *City Council Workshop*	11	12	13 *Finance Committee Meeting 5:00 PM Legal, Facilities & Waterfront, Housing & Economic Development, Police, Dispatch*	14	15
16	17 *City Council Meeting 5:00 Budget 1st Read & Public Hearing*	18	19	20 *Finance Committee Meeting 5:00 PM Public Hearing & Vote on City Budget*	21	22
23	24	25	26	27	28	29
30	31 *Memorial Day Holiday*					

JUNE 2021

SUN	MON	TUE	WED	THU	FRI	SAT
Finance Committee Meetings held remotely until further notice		01	02	03	04	05
06	07 *City Council Meeting 5:00* *Budget 2nd Read and Vote*	08	09	10	11	12
13	14	15	16	17	18	19
20	21 *City Council Meeting 5:00*	22	23	24	25	26
27	28	29	30			

City of Portland, Maine

FY22
City Manager's
Recommended Budget

July 1, 2021 – June 30, 2022

City of Portland, Maine
FY22 City Manager's Recommended Budget

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City of Portland, Maine

City Manager's
Recommended Budget

FY22 Budget

July 1, 2021 – June 30, 2022

CITY OF PORTLAND
Executive Department
Jon P. Jennings, City Manager

April 26, 2021

To Mayor Snyder and Members of the Portland City Council:

Pursuant to Article VI, Section 5(e) and Article VII, Sections 5 and 6 of the City of Portland Charter, I am hereby submitting the City Manager's Recommended $268 million FY22 Municipal Operating Budget, which results in a 4% reduction to the municipal portion of the tax rate.

With more than a year now under our belts of working essentially in emergency-response mode to prevent the spread of COVID-19 while also providing municipal services in pandemic conditions, we are starting to feel hopeful there is light at the end of the tunnel. However, we continue to feel the effects the pandemic has had on our staff, resources, and revenues. We drastically reduced our budget last year in light of the impact COVID had on our revenue streams and the impact it had on our taxpayers. While it was not easy to make reductions in our staff and services, I felt it was particularly important to ensure there was no property tax rate increase as we all dealt with difficult economic times. In fact, I'm proud that we ended up being able to present a 4 cent property tax rate decrease on the City side of the overall budget last year. Making those tough decisions was the right thing to do given the circumstances, and has helped ensure this year is not as bleak. As we set about our budget work this year, our goal was to come up with a measured and moderate budget; one that would have as minimal of a tax rate increase as possible, but also one that would start the process of getting us back to where we were before the pandemic hit. We expect it will take a few budget cycles to get us back to FY19 levels as the economy recovers, but this budget does begin that rebuilding process.

Our FY22 revenue outlook continues to feel the effects of the pandemic. Recent estimates from our Finance Department indicate that the City had COVID related revenue losses of nearly $28 million during FY21 and the tail end of FY20. Revenue estimates for FY22 have also dropped by millions of dollars in a number of key categories when compared to the most recently completed fiscal year prior to the pandemic. These losses are made up of many activities which will not operate or will operate at a significantly reduced level during life in a pandemic. These include a reduction of approximately $1.9 million in key Parking Department revenues, $1.7 million in key Parks & Recreation Department revenues from a lack of events, lessons, and programs, $1.9 million in Facilities & Waterfront Department revenues from cruise lines and other vessels, a $1.6 million reduction in estimated excise tax revenue, and many more. While some aspects of life have re-opened, several of these key revenue areas continue to not function or not function at the same level in which they existed previously. We expect it will take some time for our revenues to fully rebound. While our department directors took a hard look at where we could make reductions related to these revenue losses, we also continue to face many cost increases outside of our control, which exceed the regular rate of inflation, such as debt service costs (an approximately $1 million increase in our pension obligation bond debt service alone), increases in the tax levied by Cumberland County, increases in our required METRO contribution, and contractually obligated union wage increases.

I'm proud that Portland is a city that is committed to being compassionate, one that goes above and beyond in taking care of its people. I'm also thankful for this commitment as it has been relied upon more than ever before due to the ripple effects of the pandemic. The budget I'm presenting continues to dedicate a significant amount of our money and staff resources to providing social services, emergency shelter, public health, and long-term care to our neediest populations. Our Health and Human Services Department continues to be our largest City department with more than 350 employees. Over this last year they have worked tirelessly to provide crucial services to their clients and the public at-large during the pandemic. For the third consecutive year this Department received the largest funding increase of any staffed Department. In FY22, the increase in HHS funding of nearly $2.7 million is over three times larger than the increase in any other staffed Department. Since FY11 the Health & Human Services budget has risen by more than $9 million, more than double the size of the increase in any other staffed Department over that same period.

I have made it a priority to run our municipal operations and implement Council policies in the most efficient and effective manner, and in a way that limits the burden on taxpayers. I have always been concerned about the affordability of our city and how government can be a driver of costs associated with this. This is why I once again asked Department Directors to take a hard look at their budgets. In light of the negative impacts from the pandemic, we strived to prepare a budget that balanced operational goals and needs with Council priorities and cost increases outside of our control. Our goal was to do this by strategically using grant and COVID-relief funds with as little of a tax rate increase as possible.

As a result, this recommended budget does include building back up some staff and resources in areas in which activity has resumed and in areas to meet Council goals. After the tough decisions we made last year, which included a reduction of 65 City positions, this budget includes the restoration of 20.5 full-time employees (FTE). This demonstrates how we're beginning to rebuild back to pre-COVID staffing levels where we averaged approximately 1290 FTEs in the General Fund from FY17-20. That number dropped off to 1250 last year and with the addition of 20.5 in this budget, we'd be back up to 1271 FTEs.

The American Rescue Plan (ARP) approved by the federal government does provide us with a backstop to recoup some of these revenue losses. It is expected that Portland will receive roughly $48 million over the course of two fiscal years. As we continue to wait for the guidelines for how this money can be used by the December 2024 deadline, our Finance Director and I have crafted a three-year plan for how we can use a portion of the funds to cover some of our revenue losses in COVID impacted categories. This plan gradually reduces the need to cover key revenue loss areas over the course of the next three fiscal years as the expectation is that these revenues will slowly return. Preliminarily, this recommended FY22 budget does include the use of $8.75 million in ARP funds. Doing so allows us to sustain municipal services while presenting a budget with a property tax rate decrease, something I continue to believe is the right thing for our taxpayers as we slowly rebuild. I am also recommending using $5-6 million of ARP funds in FY23 and $2-3 million in FY24 to recoup remaining losses as revenues in key categories climb back to pre-COVID totals. After addressing the COVID related revenue losses in City budgets, the use of remaining ARP funds should be decided by the City Council with staff recommendations made outside of the fiscal year budgeting process.

In light of all this, I'm proud to present you with a recommended budget that includes a **4% decrease in the tax rate** on the City side of the overall budget. It should be noted that if it weren't for the use of $8.75 million in ARP funds in this budget, we'd be looking at a projected tax rate increase of in excess of 4% to maintain current levels of municipal services. We are very grateful to the Biden Administration and members of Congress who voted to support the American Rescue Plan. I

	City	County	School
FY16	$9.83	$0.68	$10.12
FY17	$10.08	$0.70	$10.33
FY18	$10.28	$0.76	$10.61
FY19	$10.54	$0.80	$11.14
FY20	$10.79	$0.83	$11.69
FY21	$10.75	$0.87	$11.69
FY22 Proposed	$10.28	$0.88	$12.33

believe it also important to bring forward a budget decrease due to the implementation of the city-wide revaluation process. Should there be any additional priorities the Council wants to address, I felt it most appropriate for those decisions to be made by the Council before being added to the final budget.

The total increase on the City portion of the tax levy during my six budgets as City Manager has only been 4.58% assuming approval of the budget as presented. This represents an average of less than 0.76% increase per year. To provide some context, over that same time period, the Schools portion of the tax rate has increased by 21.8% and the County Tax rate has increased by 29.4%.

Over my tenure as City Manager, I have challenged myself and staff to think of ways in which we can be innovative to improve the experience of our customers and streamline internal processes. Part of our commitment to innovation allowed us to more easily meet the needs of our residents during the pandemic. Our digital tools and services were accessed more than ever before as people sought real time information. We were able to unveil a new chat bot on our website, so people could more easily and quickly find the information and answers they were seeking, and we stood up a dedicated website for our COVID-19 public health campaign. We're in the process of further upgrading our website capabilities as we know the demand for people to access information and perform transactions and services digitally will continue to grow. And we recently launched a new civic engagement platform that will serve as a digital town hall in order to better foster two-way communication with our residents. As we continue to predominantly interact with people virtually, this will provide a key way for us to receive input on the work we're doing. We also pivoted quickly to conducting Council and Committee meetings online via Zoom. One benefit of this has been greater public participation and access for those who previously couldn't attend our in-person meetings. We look forward to continuing our efforts in communicating more effectively with our residents and customers.

I'm proud of what we've accomplished over my six years as City Manager -- the progress we've made in making municipal government more compassionate, innovative, inclusive, and transparent. As well as our efforts to address some of the long neglected critical infrastructure projects. We purchased our streetlights from Central Maine Power and used the cost savings to convert the lights to LED technology, and deployed intelligent traffic signals to improve congestion in some of our busiest intersections. I'm proud of what we have accomplished in our Capital Improvement Plan budgets as well. Since 2015, we've invested over $50 million in transportation projects to upgrade our streets, signals and sidewalks. The City has also authorized over $250 million since 2013 to invest in stormwater and sewer projects to update our aging infrastructure to prevent combined sewer overflow discharge into Back Cove and Portland Harbor, and become compliant with our consent agreement with the U.S. EPA and Maine DEP. We also expanded and improved our commitment to recycling with the addition of new recycling carts for residents. And thanks to the support of the City Council, we have invested over $20 million in the rebuilding of our aging fleet of City and School vehicles since 2015, a category of assets which had not received adequate funding prior to my arrival. Through these investments we also incorporated hybrid and electric vehicles into our fleet and have added charging stations.

In addition to the policy changes that have been implemented to spur the creation of affordable housing, we've also made significant investments in the Jill C. Duson Housing Trust Fund through our fiscal year budgets. Inclusive of the amounts being proposed for FY22, since 2015 we will have allocated over $4 million into the housing trust fund. This year's budget also includes a $250,000 direct allocation on top of the traditional mix of revenue streams which are earmarked for the fund.

We've made major internal investments in our technology infrastructure in order to achieve efficiencies with staff work time and improve our customer response times. This included an upgrade to the Google for Government platform as well as the implementation of Tyler Technologies' software. We're now in a place to be able to better manage our data and make sure we're using it strategically to inform our decision making processes. These decisions have led to greater efficiencies in our municipal operations, allowing us to achieve savings that we can reinvest toward our long-range goals.

Customer service has also been a top priority of mine during my tenure. This can be seen through the creation and realignment of city departments, like the creation of the Permitting & Inspections Department and realignment of the Parks, Recreation & Facilities Department in 2016, and the combination of the Housing & Economic Development Department in 2020. We also instituted customer service trainings for staff, extended the hours of operation in the Treasury Office to include one late night a week so customers have greater ability to conduct transactions, deployed new electronic multi-space parking meters with the ability to pay via a mobile app, increased our live-streaming capabilities of Council and Committee meetings, and unveiled a mass notifications system to send emergency alerts as well as routine city news.

We also made great strides in increasing our diversity and inclusion efforts as part of our commitment to being a welcoming city. We funded a workforce diversity and inclusion specialist position, implemented new diversity and inclusion workshops and training for staff, some of which included language access, cultural competency, and reducing bias. In this budget proposal, we've included funding for the National League of Cities Race, Equity, and Leadership (REAL) training for city and library staff. Since 2015, we've also increased the score Portland received from the Human Rights Campaign's Municipal Equality Index by 19 points, earning a 94 in 2020. I'm thankful of the time our Human Resources staff has spent making sure our policies, practices, training, and benefits are inclusive to the people we employ and serve.

FY21 RECAP

Fiscal Year 2021 had us operating in emergency response mode as we operated within the new normal confines of the COVID-19 pandemic. Revenue losses and major changes in our service delivery were incorporated into the budget which was approved by Council just a few months ago in October 2020. When comparing FY21 projected final revenues to FY19 revenue levels, the City estimates a COVID related decrease in key revenue lines of approximately $16.6 million.

As the social services center of the state, our commitment to providing key health and human services became even more necessary as our people felt the effects of the pandemic. Our emergency shelter services expanded as need increased, operating a second 24-hour shelter facility. The second facility became a contracted hotel with 144 individual rooms. This created appropriate social distancing allowing those who needed emergency shelter to safely access it during the pandemic. Additionally, individuals were provided non-congregate shelter options through emergency general assistance. The housing teams at both Oxford Street and Family Shelters did a tremendous job overcoming housing challenges due to the pandemic. Our staff worked extremely hard to find permanent housing solutions for our most vulnerable neighbors, as well as working with area landlords to keep formerly homeless individuals housed. The Oxford Street Shelter placed a total of 91 clients, 32 of whom were long-term stayers into permanent housing. The 91 housing placements represent 23,392 bed nights or 64 years. The 32 long term stayer placements represented 17,229 of those bed nights or 74%. The Family Shelter served 173 families totaling 586 individuals with 0% recidivism. They housed 115 families totaling 406 individuals. And at the India Street Health Center, we increased our outreach efforts to ensure continued access to needle exchange services and implemented a contact-free system, as well as pre-screening protocols for STD and Free Clinic patients to maximize how many we could accommodate during each clinic session. Needless to say, the emergence of COVID vaccines has been welcomed, and staff remain focused on providing essential services.

We also continue to make progress toward the creation of a fully modern homeless services center at 654 Riverside Street that will provide emergency shelter services with on-site access to food, health care, housing counseling, and all other related wrap-around services in order to provide a more humane experience for those who are in need of these critical and basic services. In light of COVID-19, we incorporated pandemic safety measures into how the facility will be constructed and operated. In February of this year, we issued a Request for Proposals from developers for the creation of this new building with the idea that once constructed, the City will lease the space to operate the new facility.

As of the beginning of 2021, the Planning and Urban Development Department has seen applications continue to flow in for review. While we can't say how many applications we would have received if not for COVID-19, we've seen no drop in what was already a tremendously busy year (and years) for new projects. These applications include residential and mixed-use development like 165 Lambert Street (in review), 52 Hanover Street in Bayside (approved), 200 Federal Street on Federal Street (in review), and the redevelopment of the Mercy Hospital campus on State Street (in review), in addition to commercial/industrial and institutional projects like the Cold Storage project on West Commercial Street (approved), Canal Landing Building F located at 100 West Commercial Street (in review), USM campus planning project (approved), and the Preble Street Emergency Shelter on Portland Street (approved). More than 200 site plan applications were reviewed this year, as well as more than 300 historic preservation reviews, and 10 map and/or text amendment applications, ranging in size and complexity.

Planning & Urban Development has also made significant progress on its long-range planning initiatives. In the transportation realm, this work has focused on completing several long-range planning projects (the Commercial Street Operations & Master Plan and the Peaks Island Landside Operations Study) and developing our multi-modal infrastructure (including our network of multi-use path, neighborhood byway, and bicycle lanes, and preparing for the launch of a bikeshare system). From a land use policy perspective, we have reviewed and made recommendations on privately-initiated land use code amendments, as well as conducted research, outreach, and analysis around public land use initiatives, such as the shelter zoning work, and disposition of City properties for new housing creation. Lastly, we have made significant strides in advancing ReCode, our effort to update the city's land use code. In November of 2020, the City Council voted to adopt Phase I of the ReCode, enacting a more consistent, succinct, and legible version of the land use code, which included several significant policy changes around Accessory Dwelling Units, parking policy, and sign standards. Building off the momentum of Phase I, we've recently commenced work on Phase II of ReCode, which will be focused on critical issues related reflected in the city's Comprehensive Plan, such as sea level rise, climate change mitigation, housing affordability, and zoning standards. We've also embarked on revising and restructuring our city's Design Manual in an effort to create a more accessible and user-friendly document to ensure design outcomes that align with city policies. The department has had a busy year with Public Art proposals, as well, including the Great Black Hawk sculpture in Deering Oaks, Brighton Ave Roundabout public art installation, Gathering Stones (TEMPOArts), and the Black is Beautiful Cove Street mural (Indigo Arts).

Beyond this, we continue to make great strides toward the Council's goal of creating more housing in our city. Approximately 400 units of housing were approved in 2020, with hundreds more in review for 2021. All are needed additions to the city's overall housing supply so we can diversify our housing types and affordability levels, many with implications for Portland's Jill C. Duson Housing Trust Fund. A total of $421,717 was contributed to the housing trust in 2020 from Inclusionary Zoning contributions, and $30,448 from hotel inclusionary requirements. While the pandemic slowed down the schedule for low-income housing tax credit projects, staff expects that six projects will be under construction during fall 2021, creating 260 units and renovating 100 units of affordable housing. Our Housing & Economic Development Department facilitated the sale of City-owned properties to leverage the creation of new affordable housing, including: 43/91 Douglass Street and 21 Randall, which will be before the Council for approval in May; 622 Auburn Street/0 Gray Road in Falmouth, which is currently out to bid with responses due by May 4; and the approved Purchase and Sale Agreement for 165 Lambert Street, with an anticipated closing in early May.

Our small business community, which makes Portland so unique, continues to face extraordinary challenges as a result of the on-going pandemic. In response, the Housing and Economic Development Department provided over 360 small Portland businesses and nonprofits with free PPE, funded through the Maine Cares Act. Through COVID Community Development Block Grant (CDBG) funding, the Department provided Winter Business Sustainability Grants of up to $9,000 each to 11 restaurants, and, through the Portland Development Corporation (PDC), provided Microenterprise Grants of up to $5,000 to 81 businesses. Also, the PDC set aside City loan funds for pandemic-impacted small businesses through its Rapid Response Micro Loans, providing 15 loans of up to $10,000, with $5,000 forgivable if the business retained or hired back at least 50% of its pre-COVID employees/jobs. Lastly, the PDC deferred loan payments for 24 businesses with City loans for up to three-to-five months.

To assist our arts and creative economy during the pandemic, Creative Portland (CP) raised $90,000 for the Artist Relief Fund, which supported over 85 individual artists, awarding each a $500 grant. An open and ongoing application process, the fund is now also open to small arts businesses and sole proprietors. CP also hired 18 artists to participate in the public health messaging program by creating unique art banners, murals, flagpoles and signs. In addition, CP hired four artists to create permanent public art on four existing bus shelters, with the support of an NEA Our Town grant, and in partnership with Metro and the Greater Portland Council of Governments. Finally, CP managed and mentored nine new fiscal sponsorship arrangements with organizations pivoting their practices and adapting to the pandemic.

The Portland International Jetport continued its record for customer service, winning Best Airport in North America in the 2-5 million passenger category (its fourth consecutive award); but like airports nationwide, FY21 saw Jetport passenger volumes down more than 65% from 2019 levels due to the pandemic. Thankfully, federal relief funding covered expense shortfalls caused by this significant reduction in passenger traffic and positioned the Jetport well for a more sustained and robust recovery in FY22. The Jetport is already seeing signs of this recovery with recent announcements of new air service to the Midwest. In fact the number of seats for sale out of the Jetport in June of this year is up 7.7% over June 2019. This is a positive sign for the Jetport and for the many businesses that rely on tourism in Portland and throughout the region.

BUDGET GOALS & REALITIES

Given we're not over the effects of the pandemic yet, I asked every department head to prepare their budgets conservatively so we could meet the goal of an overall budget with as minimal of a tax rate increase as possible. I'm proud of the work they did to prioritize our needs given the situation we're in. Several departments came in with decreases or at roughly a flat rate. For the majority of departments with increases, it's important to note that their funding is still below pre-pandemic levels.

The reality is that we are facing significant erosion across many revenue categories due to COVID. Portland prides itself on having the most diverse revenue base in Northern New England with 54% of our FY21 general fund revenue coming from non-property tax sources (charges for services, licenses and permits, intergovernmental revenue and more).

As was stated before, balancing the budget with a tax rate decrease this year is only due to the use of ARP funds. Otherwise, we'd be facing a tax rate increase or a reduction in our levels of services.

DEPARTMENT HIGHLIGHTS

Health & Human Services

The recommended FY22 Health & Human Services budget, which includes Social Services, Public Health, and the Barron Center, is up 8% overall, an increase of almost $2.7 million.

Social Services: We have continued our commitment to Social Services in FY22 with a $2.1 million increase (14.3%) which expands our general assistance program and adds staffing and outreach in Social Services and our multiple City-run shelters. The $16.7 million allocation recommended for Social Services is the highest in the City's history and our allocation of funding has almost doubled since FY11.

Public Health: Our Public Health Department budget has increased by 6.3%. We continue to aggressively pursue funding opportunities, including grants, for areas of public health need in Portland. This is the fifth consecutive year with increases to budgeted Public Health funding.

Barron Center: Although our patient census is down at the Barron Center, due to not being able to accept new patients during the pandemic, the facility has increased costs related to COVID-19. My recommendation for the Barron Center includes an approximately 2.6% increase.

Public Works: After a 6.7% overall reduction to the Public Works budget in FY21, the FY22 budget includes a 5.8% increase. This will allow the Department to fill several key engineering positions, an Island maintenance worker, and a project coordinator, bringing them back up to near pre-pandemic levels.

Housing & Economic Development: The Housing & Economic Development Department includes a 4.7% increase due to additional funds for the work in our Office of Economic Opportunity, which is doing great inclusion work with our new Mainer populations, as well as providing key connections between employers and job seekers. It also includes the upgrade of one one administrative position.

Parks, Recreation & Facilities: This budget includes a 1.4% reduction due to revenues not fully rebounding as we had hoped. While we've been able to add back some positions in parks and recreation as revenues and programs have opened back up, our public assembly facilities have not rebounded yet in terms of public events.

Planning & Urban Development: This budget includes a 12.1% increase due to contractual services for ReCode Phase 2 and the Historic District Impact Study, which was a recent request by the Council.

Police: This budget includes a 12.5% reduction due to the separation of emergency dispatch services from the Police budget. Dispatch Services will now have its own budget line. This will allow for better comparability of our own Police Department to other agencies around the nation. It will also help us isolate costs related to our shared emergency dispatch center which also serves and receives revenue reimbursement from South Portland and Cape Elizabeth.

Fire: The Fire Department remains largely unchanged with an approximately 2.1% increase.

Parking: This budget includes a 6.4% increase after a 5.1% reduction last year. The increase this year includes money for necessary maintenance and repair projects in our parking garages that were not funded last year.

Permitting & Inspections: This budget includes a 12.8% increase due to new positions required by the November 2020 citizen initiated referendum. Two additional positions are necessary to manage work related to the new rent control ordinance as contemplated in the referendum language. Two additional new positions are also required to manage the volume of work related to marijuana retail licensing resulting from the removal of the cap on licenses. These additional positions will be offset almost entirely by additional revenue in these areas.

Finance: This budget includes a 1.5% increase due in part to the continued offering of extended / late hours of operation in the Treasury Office. Our implementation of offering customers appointments in light of COVID has been very well received by our customers. We plan to continue offering appointments even when City Hall is fully open to the public again, which will significantly reduce the time people spent waiting in lines.

Assessors: The City postponed the implementation of last year's citywide property revaluation to this year due to fiscal implications of the COVID-19 pandemic. The Assessor's Office is now ready to set new assessment values as of 4/1/2021 as part of the Fiscal Year 2022 tax billing cycle. In this budget, there is a slight increase in order to restore one position that still had furloughed hours. Having a fully staffed Assessor's Office will be critical during the Revaluation process.

Information Technology: This budget includes an 10.4% increase after a 12% reduction last year. This restores some remaining positions that still had furloughed hours and restores a couple of positions that were cut last year, which are critical to our overall human resources and financial systems work.

City Clerk: The 6.5% decrease in the City Clerk's budget is due to the reduction of one-time costs last year for the Presidential election and grant funding that was received to cover COVID-related election expenses.

Executive Office: After a 21.1% overall reduction last year, this year's budget includes an 8% increase due to the addition of a Communications Specialist position to assist our Communications Director. In addition to the communications efforts mentioned above, I know it's been a priority of the Council to increase our engagement and storytelling efforts.

POSITIVE BUDGET DRIVERS

Excise Tax
Excise taxes are still a significant source of revenue for the city's transportation needs. However, in light of the overall economy, we're projecting excise tax revenue to decrease to $10.5M in FY22.

Property Valuation
Property valuation is estimated to grow by $85 million in the current year due to newly permitted and on-going construction projects and continues our upward trajectory in overall valuation. This $85 million of new property valuation creates an additional approximately $950,000 in new tax revenue for municipal use. While this may seem like a significant amount, it represents only approximately a 1% overall increase to our FY21 valuation of approximately $8.04 billion, and can only fund a fraction of the cost increases and budget challenges we face in FY22, which are outside of my control.

As the 2021 Revaluation Project comes to a close in late summer/early fall, the City's overall taxable valuation will increase substantially and the millage rate will drop proportionately. As of the time of this publication, these numbers are not yet final. These new values and tax rate changes will be implemented and used for all FY22 tax bills.

Health Insurance: Our employee benefits are down 4.11% overall due to our contract with a benefits management company that has helped us reduce our benefits expenses. Additionally, lower health insurance claims have contributed to this decrease.

State Revenue Sharing
State revenue sharing revenue is estimated at $7.4 million for the current fiscal year based on the current law in place and updated March 2021 projections from the State of Maine.

BUDGET CHALLENGES

In addition to the significant amount of revenue we have lost during the pandemic, and the fact that new property growth alone has not been able to keep up with the built in cost increases, we continue to face other budget challenges that are outside my control such as previously approved union contracts, debt services increases, Cumberland County tax, and METRO fees for public transportation.

Contractual Salary Obligations: The City Council approves contracts with all eight City bargaining units representing nearly 90% of the City workforce. The remaining 10% is non-union. After several unions and all non-union personnel did not receive salary increases in FY21, this budget does include a 2% cost of living increase for non-union personnel and other wage adjustments according to the various union contracts.

Debt Service: Our debt service is up roughly $2.65 million or 5.8% overall. This includes a little more than a $1 million increase in debt service related to our 2001 pension obligation bonds. Similarly sized annual increases are looming in the FY23 - FY26 budgets as well. Additional debt service is attributable to the first payment due on the Lyseth Elementary School renovation.

METRO: The FY22 budget includes a 5% increase in our METRO contribution or an additional $143,089. When combined with anticipated revenue reductions from METRO (decreases in the level of Federal reimbursement passed along to the City by METRO) the net cost to taxpayers of METRO in FY22 will increase by over 6%.

County Tax: The FY22 budget includes a 1.94% or $136,150 increase in Cumberland County tax assessment pushing it to more than $7.1 million.

Overall Budget Tax Rate:
City general fund expenditures have increased 4.6% from FY21 to FY22. The overall municipal tax rate proposed for FY22 is a decrease of 4% with a new FY22 city-side mill rate of $11.16 per $1,000 of assessed property value, **46 cents lower than last year**.

CONCLUSION

I would like to thank Finance Director Brendan T. O'Connell, Deputy Finance Director Anne Bilodeau, Budget Analyst Jennifer Lodge, Human Resources Director Gina Tapp, and Communications Director Jessica Grondin for their assistance in developing this budget recommendation and presentation, as well as the hard work and diligence of Department Heads in developing budget requests.

I'd also like to thank all City employees for the work they've done in helping us accomplish the many things we've achieved over the last several years, as well as the regular municipal services they provide each and every day. And I'd like to express my sincere gratitude for the way in which staff has continued to perform top-notch public service during the pandemic. It has been a long and ever-changing year in which we've faced many obstacles, and I'm proud of how we all worked together to keep our community strong.

Finally, I'd like to thank the members of the City Council for agreeing to give us this extra time to develop this budget. In light of all that is going on, we hope the public will have a greater understanding of what we face in the year ahead. We look forward to reviewing this proposed budget with the Finance Committee and full Council.

Sincerely,

Jon P. Jennings
City Manager

CITY OF PORTLAND, MAINE

COMPARATIVE BUDGET PLAN FY2022

July 1, 2020 - June 30, 2021

July 1, 2021 - June 30, 2022

City Manager's Recommendation

		FY20	FY21	FY22 City Mgr's Recomm.	FY22-CM / FY21 $	%
CITY GENERAL FUND REVENUES						
31	Property Taxes	$92,813,653	$93,754,694	$91,014,931	($2,739,763)	-2.9%
31	Other Local Taxes	8,416,388	6,848,477	6,087,977	(760,500)	-11.1%
32	Licenses & Permits	6,300,644	6,712,953	6,751,336	38,383	0.6%
33	Intergovernmental Revenue	12,312,490	12,936,276	25,406,110	12,469,834	96.4%
34	Charges for Services	36,750,588	34,492,550	35,487,998	995,448	2.9%
35	Fines, Forfeits and Penalties	1,996,710	1,310,550	1,761,050	450,500	34.4%
36	Use of Money and Property	12,279,430	9,159,375	8,870,217	(289,158)	-3.2%
39	Other Sources	35,862,668	37,591,785	36,777,265	(814,520)	-2.2%
	Fund Balance Use (Restoration)	-	-	-	-	
	Total General Fund Revenues	$206,732,571	$202,806,660	$212,156,884	$9,350,224	4.6%
GENERAL FUND EXPENDITURES						
100-11	City Council	$344,046	$450,014	$424,240	($25,774)	-5.7%
100-12	City Clerk	622,721	679,454	632,235	(47,219)	-6.9%
100-13	Executive	929,877	764,688	830,736	66,048	8.6%
100-14	Assessor	435,159	418,620	446,739	28,119	6.7%
100-15	Finance Administration	1,218,727	1,172,963	1,204,259	31,296	2.7%
	Treasury	734,003	692,539	688,701	(3,838)	-0.6%
	Total Finance	1,952,730	1,865,502	1,892,960	27,458	1.5%
100-16	Legal	741,338	728,821	845,052	116,231	15.9%
100-17	Human Resources Admin	1,071,134	1,072,530	1,157,467	84,937	7.9%
100-18	Parking	1,487,050	1,481,693	1,465,907	(15,786)	-1.1%
	Elm Street Garage	300,164	250,713	301,367	50,654	20.2%
	Spring Street Garage	452,870	434,447	493,474	59,027	13.6%
	Temple Street Garage	126,130	78,000	127,000	49,000	62.8%
	Total Parking/Garages	2,366,214	2,244,853	2,387,748	142,895	6.4%
100-19	Economic Development Admin	646,006	660,462	710,695	50,233	7.6%
	Portland Development Corp	28,522	28,522	28,522	0	0.0%
	Housing & Community Dev.	-	531,246	538,174	6,928	1.3%
	Total Housing & Economic Dev.	674,528	1,220,230	1,277,391	57,161	4.7%
100-21	Police Administration	1,274,264	1,218,444	1,302,585	84,141	6.9%
	Uniformed Operations Group	10,616,533	10,306,530	10,417,102	110,572	1.1%
	Bureau Investigative Services	2,017,675	1,843,314	1,872,765	29,451	1.6%
	Operations Support Services	907,441	876,435	893,343	16,908	1.9%
	Dispatch Services	2,360,103	2,375,832	0	(2,375,832)	-100.0%
	Jetport Security	581,524	575,274	564,068	(11,206)	-1.9%
	Total Police	17,757,540	17,195,829	15,049,863	(2,145,966)	-12.5%

CITY OF PORTLAND, MAINE
COMPARATIVE BUDGET PLAN FY2022
July 1, 2020 - June 30, 2021
July 1, 2021 - June 30, 2022
City Manager's Recommendation

		FY20	FY21	FY22 City Mgr's Recomm.	FY22-CM / FY21 $	%
100-22	Fire Administration	598,617	625,811	647,798	21,987	3.5%
	Code Enforcement & Comm Svcs	288,508	238,082	177,995	(60,087)	-25.2%
	Field Operations	15,517,194	14,963,356	15,352,104	388,748	2.6%
	Operations Support Services	803,148	872,768	896,043	23,275	2.7%
	Air Rescue	1,027,681	1,104,349	1,107,200	2,851	0.3%
	Total Fire	18,235,148	17,804,366	18,181,140	376,774	2.1%
100-23	Dispatch Services	-	-	2,417,816.00	2,417,816	#DIV/0!
100-24	Planning & Urban Dev. Admin	560,269	211,863	229,214	17,351	8.2%
	Planning	1,330,594	1,213,659	1,369,054	155,395	12.8%
	Housing & Community Development	189,169	-	-	-	#DIV/0!
	Total Planning & Urban Dev.	2,080,032	1,425,522	1,598,268	172,746	12.1%
100-25	Permitting & Inspections Admin	130,487	156,338	179,556	23,218	14.9%
	Inspections	1,076,567	1,042,864	1,078,915	36,051	3.5%
	Housing Safety	407,613	481,750	591,019	109,269	22.7%
	Business Licensing	233,892	245,091	322,894	77,803	31.7%
	Total Permitting & Licensing	1,848,559	1,926,043	2,172,384	246,341	12.8%
100-29	Information Technology	2,914,482	2,589,248	2,858,804	269,556	10.4%
100-31	Public Works Administration	725,708	671,793	705,111	33,318	5.0%
	Streets	1,741,974	1,678,340	1,773,724	95,384	5.7%
	Solid Waste	2,141,502	2,241,470	2,413,927	172,457	7.7%
	Communications	197,443	196,098	193,926	(2,172)	-1.1%
	Portland Downtown District	404,862	414,503	414,126	(377)	-0.1%
	Winter Operations	1,329,439	1,329,517	1,383,835	54,318	4.1%
	Island Services	687,836	689,311	757,211	67,900	9.9%
	Traffic & Transportation Ops	-	1,407,899	1,547,308	139,409	9.9%
	Transportation Engineering	2,333,681	438,778	441,885	3,107	0.7%
	Engineering	1,266,603	1,206,876	1,268,444	61,568	5.1%
	Fleet Services	3,807,154	3,381,149	3,552,126	170,977	5.1%
	Total Public Works	14,636,202	13,655,734	14,451,623	795,889	5.8%
100-33	Parks & Recreation Admin	639,408	483,407	418,208	(65,199)	-13.5%
	Parks	1,129,821	847,077	819,594	(27,483)	-3.2%
	Forestry	710,847	727,060	771,079	44,019	6.1%
	Athletic Facilities	811,667	912,822	919,875	7,053	0.8%
	Cemeteries	827,545	784,163	823,303	39,140	5.0%
	Recreation	1,901,439	1,425,500	1,510,842	85,342	6.0%
	Aquatics	639,302	470,351	542,260	71,909	15.3%
	Golf Course	1,100,519	991,379	1,008,813	17,434	1.8%
	Golf Course Restaurant	540,787	227,699	19,660	(208,039)	-91.4%
	Ice Arena	595,229	551,074	522,891	(28,183)	-5.1%
	Public Assembly Facilities	1,061,236	610,039	472,515	(137,524)	-22.5%
	Concessions	418,426	369,979	389,405	19,426	5.3%
	Custodial Services	958,378	814,505	878,807	64,302	7.9%
	Merrill Auditorium	182,589	109,414	93,732	(15,682)	-14.3%
	Total Parks Rec & Facilities	11,517,193	9,324,469	9,190,984	(133,485)	-1.4%

CITY OF PORTLAND, MAINE
COMPARATIVE BUDGET PLAN FY2022
July 1, 2020 - June 30, 2021
July 1, 2021 - June 30, 2022
City Manager's Recommendation

		FY20	FY21	FY22 City Mgr's Recomm.	FY22-CM / FY21 $	%
100-35	Public Bldgs & Waterfront Admin	387,731	392,355	412,961	20,606	5.3%
	Trades	736,916	605,385	622,623	17,238	2.8%
	School HVAC	518,442	545,883	558,036	12,153	2.2%
	Public Safety Bldg.	317,700	298,405	299,905	1,500	0.5%
	City Hall	392,450	562,250	649,284	87,034	15.5%
	Merrill Auditorium (PB)	173,550	170,555	673,655	503,100	295.0%
	Hadlock Stadium	322,076	323,945	267,845	(56,100)	-17.3%
	Expo Building	208,600	254,100	207,020	(47,080)	-18.5%
	Canco Road Buildings	434,250	416,850	418,400	1,550	0.4%
	Other Public Buildings	270,857	275,271	272,614	(2,657)	-1.0%
	Waterfront	1,317,769	1,234,185	1,135,799	(98,386)	-8.0%
	Total Public Bldgs & Waterfront	5,080,341	5,079,184	5,518,142	438,958	8.6%
100-44	HHS - Administration	337,276	329,165	338,515	9,350	2.8%
	Public Health	2,093,528	2,216,800	2,356,743	139,943	6.3%
	Social Services	13,167,747	14,623,335	16,714,830	2,091,495	14.3%
	Barron Center	15,947,969	16,112,624	16,537,167	424,543	2.6%
	Total HHS	31,546,520	33,281,924	35,947,255	2,665,331	8.0%
100-47	Debt Service	45,087,798	45,700,279	48,355,413	2,655,134	5.8%
100-48	Public Library	4,178,550	3,927,837	4,006,394	78,557	2.0%
100-51	Pension	8,398,292	7,764,619	8,531,837	767,218	9.9%
100-52	Health Insurance	19,948,893	18,741,418	17,994,636	(746,782)	-4.0%
	Workers' Comp	2,053,072	1,810,292	1,692,000	(118,292)	-6.5%
	FICA	1,138,099	1,393,538	1,325,660	(67,878)	-4.9%
	Group Life	205,822	211,911	230,240	18,329	8.6%
	Unemployment	100,000	100,000	100,000	-	0.0%
	Total Employee Benefits	23,445,886	22,257,159	21,342,536	(914,623)	-4.1%
100-61	Contingent	250,000	250,000	250,000	-	0.0%
100-62	Liability Insurance	839,325	793,128	817,034	23,906	3.0%
100-65	Regional Transportation Program	78,480	78,480	78,480	-	0.0%
	Contributions	437,388	419,910	689,149	269,239	64.1%
	Total Memberships/Contributions	515,868	498,390	767,629	269,239	54.0%
100-67	Wage Adjustment	(165,000.00)	-	637,738	637,738	#DIV/0!
	Total General Fund Expenditures	197,304,483	192,918,443	201,989,428	9,070,985	4.7%
100-63	County Tax	6,640,316	7,011,159	7,147,309	136,150	1.9%
100-65	Metro Assessment	2,787,772	2,877,058	3,020,147	143,089	5.0%
Total General Fund and Assessments		$206,732,571	$202,806,660	$212,156,884	$9,350,224	4.6%

CITY OF PORTLAND, MAINE

COMPARATIVE BUDGET PLAN FY2022

July 1, 2020 - June 30, 2021

July 1, 2021 - June 30, 2022

City Manager's Recommendation

		FY20	FY21	FY22 City Mgr's Recomm.	FY22-CM / FY21 $	%
ENTERPRISE FUND REVENUES						
31	Property Taxes, Current Year	-	-	-	-	-
32	Licenses & Permits	$17,950	$17,950	$12,600	(5,350)	-29.8%
33	Intergovernmental	117,968	116,660	1,951,053	1,834,393	1572.4%
34	Charges for Services	34,701,607	33,498,951	36,602,681	3,103,730	9.3%
36	Use of Money and Property	26,228,136	16,148,356	19,200,733	3,052,377	18.9%
39	Other Sources	405,874	442,964	452,612	9,648	2.2%
	Fund Balance	(4,683,172)	3,954,879	(2,160,262)	(6,115,141)	-154.6%
	Total Enterprise Fund Revenues	$56,788,363	$54,179,760	$56,059,417	$1,879,657	3.5%
ENTERPRISE FUND EXPENDITURES						
530	Fish Pier	$388,679	$423,216	$421,641	($1,575)	-0.4%
570	Sewer - Finance Admin	141,938	104,356	98,104	(6,252)	-6.0%
	Sewer Public Works Admin	838,548	741,301	747,715	6,414	0.9%
	Sewer Operations (Districting)	2,637,279	2,555,803	2,725,639	169,836	6.6%
	Sewer Communications	65,808	65,378	64,034	(1,344)	-2.1%
	Sewer Engineering	603,082	512,695	620,541	107,846	21.0%
	Sewer Debt Service	8,088,788	8,029,746	8,805,095	775,349	9.7%
	Sewer Fringe Benefits	1,519,490	1,522,494	1,500,808	(21,686)	-1.4%
	PWD Assessment	13,137,639	13,177,145	13,879,425	702,280	5.3%
	Total Sewer	27,032,572	26,708,918	28,441,361	1,732,443	6.5%
571	Stormwater - Finance Admin	275,145	266,228	253,389	(12,839)	-4.8%
	Stormwater Management	1,543,268	1,548,607	1,685,091	136,484	8.8%
	Debt Service	685,421	754,949	954,037	199,088	26.4%
	Fringe Benefits	285,003	403,088	356,144	(46,944)	-11.6%
	Total Stormwater	2,788,837	2,972,872	3,248,661	275,789	9.3%
583	Jetport Admin	1,221,479	1,145,365	1,094,140	(51,225)	-4.5%
	Marketing	598,640	411,140	417,390	6,250	1.5%
	Fringe, Indirects & Chargebacks	4,084,313	4,288,163	4,208,328	(79,835)	-1.9%
	Field	4,577,799	4,220,698	4,235,206	14,508	0.3%
	General Aviation	17,168	17,168	17,168	-	0.0%
	Jetport Operations	2,702,802	2,363,263	2,439,490	76,227	3.2%
	Terminal	6,992,649	6,396,682	6,385,111	(11,571)	-0.2%
	Parking	4,907,020	4,557,244	4,475,890	(81,354)	-1.8%
	Airfield Deicing	674,781	675,031	675,031	-	0.0%
	Jetport Anticipated Surplus	801,624	-	-	0	#DIV/0!
	Total Jetport	26,578,275	24,074,754	23,947,754	(127,000)	-0.5%
Total Enterprise Fund Expenditures		$56,788,363	$54,179,760	$56,059,417	$1,879,657	3.5%
TOTAL CITY EXPENDITURES		$263,520,934	$256,986,420	$268,216,301	$11,229,881	4.4%

TAX RATE COMPUTATION--FY2022
City Manager's Recommendation

	General Fund	County Tax	City General Fund	Enterprise Funds	TOTAL CITY
Total Expenditures	*$205,009,575*	*$7,147,309*	$212,156,884	$56,059,417	$268,216,301
Less: Revenues	*(121,141,953)*	*0*	(121,141,953)	(58,219,679)	(179,361,632)
Surplus	*0*	*0*	0	2,160,262	2,160,262
Tax Levy	***$83,867,622***	***$7,147,309***	**$91,014,931**	**$0**	**$91,014,931**
Valuation	*8,155,000,000*				
Tax Rate:					
FY22	*$10.28*	*$0.88*	$11.16	$0.00	**$11.16**
FY21	*$10.75*	*$0.87*	$11.62	$0.00	$11.62
$ Increase	*($0.47)*	*$0.01*	($0.46)	$0.00	***($0.46)***
% of Total Increase	*-4.0%*	*0.1%*	-4.0%	0.0%	***-4.0%***

CITY OF PORTLAND, MAINE

FY2022 Non-Tax Revenue

Excludes Taxes & TIF

City Manager's Recommendation

Department	FY20 Collected	FY21 Est (budget)	FY21 Proj	FY22 Est (budget)	FY22 Est vs FY21 Est (budget)	%
General Fund Revenues:						
City Council	$5,000	$5,000	$5,500	$5,000	$0	0.0%
City Clerk	173,510	187,518	157,308	178,540	(8,978)	-4.8%
Executive	990,393	968,776	966,776	895,724	(73,052)	-7.5%
Assessor	2,216	1,500	1,000	1,000	(500)	-33.3%
Finance	19,808,748	17,575,609	20,047,466	20,372,904	2,797,295	15.9%
Legal	684,535	151,525	150,960	192,940	41,415	27.3%
Human Resources	75,945	75,945	75,945	53,692	(22,253)	-29.3%
Parking	8,674,604	7,489,635	7,337,087	10,281,259	2,791,624	37.3%
Housing & Economic Dev	634,249	1,219,867	1,219,860	1,277,391	57,524	4.7%
Police	2,957,473	3,215,674	2,743,206	2,106,238	(1,109,436)	-34.5%
Fire	4,633,493	4,887,080	4,732,455	4,594,331	(292,749)	-6.0%
Dispatch Services	-	-	-	1,116,240	1,116,240	#DIV/0!
Planning & Development	1,199,784	746,865	666,865	739,313	(7,552)	-1.0%
Permitting & Inspections	7,652,920	5,131,172	5,017,719	5,112,419	(18,753)	-0.4%
Information Technology	399,801	429,141	429,868	313,180	(115,961)	-27.0%
Public Works	5,035,017	5,222,450	5,355,554	5,342,603	120,153	2.3%
Parks, Rec & Facilities	6,145,748	5,828,980	3,912,583	7,277,693	1,448,713	24.9%
Public Bldgs & Waterfront	3,166,917	1,620,873	1,450,613	3,595,351	1,974,478	121.8%
HHS--Public Health	1,131,310	1,818,088	1,715,349	1,496,154	(321,934)	-17.7%
HHS--Social Services	9,983,176	10,211,905	14,080,520	10,318,690	106,785	1.0%
HHS--Barron Center	19,899,036	19,243,369	17,009,341	22,458,574	3,215,205	16.7%
Employee Benefits	7,197,901	7,410,958	6,056,319	7,704,810	293,852	4.0%
Insurance	369,601	189,275	186,564	197,138	7,863	4.2%
Debt Service Reimb.	18,765,460	19,189,768	19,389,768	20,004,027	814,259	4.2%
Memberships / Other	302,717	654,516	262,513	640,265	(14,251)	-2.2%
Total General Fund:	$119,889,554	$113,475,489	$112,971,139	$126,275,476	$12,799,987	11.3%
Enterprise Funds Revenue:						
Fish Pier Authority	627,739	581,304	506,240	580,274	(1,030)	-0.2%
Sewer	26,055,427	26,715,241	26,897,182	28,957,451	2,242,210	8.4%
Stormwater	6,434,178	6,761,428	7,388,790	7,417,771	656,343	9.7%
Jetport	23,402,586	16,166,908	21,923,051	21,264,183	5,097,275	31.5%
Total Enterprise Funds:	$56,519,930	$50,224,881	$56,715,263	$58,219,679	$7,994,798	15.9%
Total City Revenue	$176,409,484	$163,700,370	169,686,402	$184,495,155	$20,794,785	12.7%

FY2022 CITY BUDGET SUMMARY
by category
City Manager's Recommendation

	FY21 Approp.	FY22 Proposed	$ +/-	% +/-	% Of Total
01 Personnel--General Fund	$82,173,192	84,925,475	$2,752,283	3.3%	40.0%
--Ent Funds	7,046,162	7,297,822	251,660	3.6%	13.0%
Total	89,219,354	92,223,297	3,003,943	3.4%	34.4%
02+ Contractual--General Fund	65,041,941	68,032,198	2,990,257	4.6%	32.1%
--Ent Funds	28,929,226	29,661,060	731,834	2.5%	52.9%
Total	93,971,167	97,693,258	3,722,091	4.0%	36.4%
55+ Supplies--General Fund	5,915,227	6,133,717	218,490	3.7%	2.9%
--Ent Funds	1,322,228	1,322,420	192	0.0%	2.4%
Total	7,237,455	7,456,137	218,682	3.0%	2.8%
63 Utilities--General Fund	3,747,956	3,715,716	(32,240)	-0.9%	1.8%
--Ent Funds	1,406,741	1,376,332	(30,409)	-2.2%	2.5%
Total	5,154,697	5,092,048	(62,649)	-1.2%	1.9%
70 Capital--General Fund	228,065	994,365	766,300	336.0%	0.5%
--Ent Funds	2,713,514	2,712,550	(964)	0.0%	4.8%
Total	2,941,579	3,706,915	765,336	26.0%	1.4%
75 Debt Svc--Total GF	45,700,279	48,355,413	2,655,134	5.8%	22.8%
--Ent Funds	8,637,394	9,566,838	929,444	10.8%	17.1%
Total	54,337,673	57,922,251	3,584,578	6.6%	21.6%
75 Jetport Rev Bond Debt Svc	4,124,495	4,122,395	(2,100)	-0.1%	7.4%
Jetport Surplus	0	0	0	#DIV/0!	0.0%
Total General Fund	202,806,660	212,156,884	9,350,224	4.6%	100.0%
Total Enterprise Funds	54,179,760	56,059,417	1,879,657	3.5%	100.0%
Total	$256,986,420	$268,216,301	$11,229,881	4.4%	100.0%

City of Portland, Maine
Tax Levy by Budget Category
City Manager's Recommendation

Department	FY22 Tax Levy	FY22 Tax Rate	% of Taxes
Debt Service	28,351,386	$3.48	31.1%
Fire	15,467,731	$1.90	17.0%
Police	14,790,710	$1.81	16.2%
Public Works	9,598,016	$1.18	10.5%
County Tax	7,147,309	$0.88	7.9%
Library	4,006,394	$0.49	4.4%
Health & Human Services	2,903,692	$0.35	3.2%
Parks, Rec & Facilities	2,595,700	$0.32	2.9%
Metro	2,458,362	$0.30	2.7%
General Government	2,084,485	$0.25	2.3%
Dispatch Services	1,611,146	$0.20	1.8%
Total:	$91,014,931	$11.16	100.0%

City of Portland
Staffing FTE Change
FY22 City Manager's Recommendation

Department	FY17	FY18	FY19	FY20	FY21	FY22	+/- Chg
General Fund:							
City Council	1.0	-	-	-	-	-	-
City Clerk	7.4	7.8	7.9	7.9	7.9	7.9	-
Executive	10.0	13.0	10.5	9.5	8.5	8.5	-
Assessor	5.9	5.9	5.9	5.9	5.7	5.9	0.2
Finance	24.0	25.0	25.0	25.0	24.4	25.0	0.6
Legal	6.0	6.0	7.0	7.0	7.0	8.0	1.0
Human Resources	10.5	11.0	11.0	10.5	11.3	11.5	0.2
Parking	29.6	29.6	29.6	30.0	29.0	29.2	0.2
Housing & Economic Dev.	5.8	5.8	7.1	7.0	16.0	16.0	-
Police	227.3	232.3	226.3	227.0	224.0	189.0	(35.0)
Fire	229.6	229.2	226.0	226.0	224.0	224.0	-
Dispatch Services	-	-	-	-	-	36.0	36.0
Planning & Urban Dev.	21.5	24.0	24.0	24.0	17.0	17.0	-
Permitting & Inspections	25.0	28.0	28.0	28.5	30.8	35.0	4.2
IT	17.0	17.0	17.3	16.0	16.0	15.8	(0.2)
Public Works	125.0	129.0	131.0	131.5	122.1	126.5	4.4
Parks & Rec	155.2	161.5	142.0	141.7	116.4	113.7	(2.7)
Public Bldgs & Waterfront	-	-	24.5	24.5	22.0	24.0	2.0
HHS Administration	5.0	5.0	5.0	4.0	4.0	6.0	2.0
Public Health	38.2	25.0	27.1	28.3	32.3	31.8	(0.5)
Social Services	78.3	80.1	87.8	93.5	94.5	95.2	0.7
Barron Center	260.7	263.7	244.0	246.8	237.6	245.0	7.4
Total HHS:	*382.2*	*373.8*	*363.9*	*372.6*	*368.4*	*378.0*	9.6
General Fund Subtotal:	**1,283.0**	**1,298.9**	**1,287.0**	**1,294.6**	**1,250.5**	**1,271.0**	20.50
Enterprise Funds:							
Sewer Fund	31.0	30.0	33.0	33.0	34.0	34.0	-
Stormwater Fund	11.0	13.0	10.0	10.0	9.0	10.0	1.0
Jetport Fund	50.5	52.5	56.0	59.0	57.0	57.0	-
Enterprise Subtotal:	**92.5**	**95.5**	**99.0**	**102.0**	**100.0**	**101.0**	1.0
Total City Employees:	**1,375.5**	**1,394.4**	**1,386.0**	**1,396.6**	**1,350.5**	**1,372.0**	21.5

APR2021

SUN	MON	TUE	WED	THU	FRI	SAT
Finance Committee Meetings Remote	29	30	31	01	02	03
04	05 *City Council Meeting 5:00 PM*	06	07	08 *Joint City/School Finance Committee Meeting 5:00 PM*	09	10
11	12	13	14	15	16	17
18	19 *Patriot's Day Holiday School Vacation Week*	20 *School Vacation Week*	21 *School Vacation Week*	22 *School Vacation Week*	23 *School Vacation Week*	24
25	26 *City Council Meeting 5:00 PM* *City Manager Recommended Budget Presentation*	27 *Finance Committee Meeting 5:00 PM*	28	29 *Joint City/School Finance Committee Meeting 5:00 PM Public Hearing & Vote on PPS Budget*	30	

MAY 2021

SUN	MON	TUE	WED	THU	FRI	SAT
Finance Committee Meetings held remotely until further notice						01
02	03 *City Council Meeting 5:00*	04	05	06 *Finance Committee Meeting 5:00 PM*	07	08
09	10 *City Council Workshop*	11	12	13 *Finance Committee Meeting 5:00 PM*	14	15
16	17 *City Council Meeting 5:00 Budget 1st Read & Public Hearing*	18	19	20 *Finance Committee Meeting 5:00 PM Public Hearing & Vote on City Budget*	21	22
23	24	25	26	27	28	29
30	31 *Memorial Day Holiday*					

JUNE 2021

SUN	MON	TUE	WED	THU	FRI	SAT
Finance Committee Meetings held remotely until further notice		01	02	03	04	05
06	07 ***City Council Meeting 5:00 Budget 2nd Read and Vote***	08	09	10	11	12
13	14	15	16	17	18	19
20	21 ***City Council Meeting 5:00***	22	23	24	25	26
27	28	29	30			

DEFINITIONS OF FY22 ORG CATEGORY SUMMARY EXPENDITURE REPORT COLUMNS

FY21 APPRV'D APPRO = Actual amount of the FY21 approved appropriation as approved by the City Council.

FY21 TOTAL PROJECTION = Projected total amount of expenditure in the current budget year as submitted by Departments in January 2021.

FY22 MGR RECOMM – The amount of FY22 budget request recommended by the City Manager to the City Council in April 2021 after performing detailed budget reviews with each Department.

INCR / (DECR) FY22 / FY21 – A comparison of the FY21 Apprv'd Appro Column with the FY22 Mgr Recomm column showing the budget year to budget year increase that would result (in dollars) if the FY22 City Manager's Recommended budget was approved.

APPRO % CHG FY22 / FY21 - A comparison of the FY21 Apprv'd Appro Column with the FY22 Mgr Recomm column showing the budget year to budget year percentage increase that would result if the FY22 City Manager's Recommended budget was approved.

CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund (100 & 107):					
General Fund **City Council 11**					
10011000 Total EXPENDITURE	$450,014	$371,152	$424,240	($25,774)	-5.73%
10011000 Total REVENUE	($5,000)	($5,500)	($5,000)	$0	0.00%
**** City Council NET**	**$445,014**	**$365,652**	**$419,240**	**($25,774)**	**-5.79%**
****** City Council Net**	**$445,014**	**$365,652**	**$419,240**	**($25,774)**	**-5.79%**

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund (100 & 107):						
General Fund City Council 11						
*	**Payroll**	$131,109	$132,109	$145,197	$14,088	10.75%
*	**Benefits**	$1,200	$1,138	$1,138	($62)	-5.17%
*	**Administrative Svcs**	$38,210	$33,410	$51,410	$13,200	34.55%
*	**Contractual Services**	$275,245	$200,245	$222,245	($53,000)	-19.26%
*	**Supplies**	$4,250	$4,250	$4,250	$0	0.00%
****	**City Council**	**$450,014**	**$371,152**	**$424,240**	**($25,774)**	**-5.73%**

CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund **City Clerk 12**					
10012000 Total EXPENDITURE	$679,454	$666,838	$632,235	($47,219)	-6.95%
10012000 Total REVENUE	($187,518)	($157,308)	($178,540)	$8,978	-4.79%
** **City Clerk NET**	**$491,936**	**$509,530**	**$453,695**	**($38,241)**	**-7.77%**
**** **City Clerk Net**	**$491,936**	**$509,530**	**$453,695**	**($38,241)**	**-7.77%**

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund **City Clerk 12**						
*	**Payroll**	$507,161	$539,775	$512,275	$5,114	1.01%
*	**Benefits**	$600	$600	$600	$0	0.00%
*	**Administrative Svcs**	$5,426	$6,399	$8,176	$2,750	50.68%
*	**Contractual Services**	$104,147	$76,050	$82,864	($21,283)	-20.44%
*	**Maintenance & Repair**	$5,660	$5,660	$5,660	$0	0.00%
*	**Rentals**	$50,560	$32,337	$16,960	($33,600)	-66.46%
*	**Supplies**	$5,900	$6,017	$5,700	($200)	-3.39%
****	**City Clerk**	**$679,454**	**$666,838**	**$632,235**	**($47,219)**	**-6.95%**

CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund **City Manager 13**						
10013100 Total EXPENDITURE		$764,688	$758,038	$830,736	$66,048	8.64%
10013100 Total REVENUE		($968,776)	($966,776)	($895,724)	$73,052	-7.54%
**	**City Manager Administration NET**	**($204,088)**	**($208,738)**	**($64,988)**	**$139,100**	**68.16%**
****	**City Manager Net**	**($204,088)**	**($208,738)**	**($64,988)**	**$139,100**	**68.16%**

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund						
City Manager 13						
*	**Payroll**	$714,501	$714,001	$790,566	$76,065	10.65%
*	**Benefits**	$10,600	$10,600	$11,200	$600	5.66%
*	**Administrative Svcs**	$17,650	$14,500	$11,870	($5,780)	-32.75%
*	**Contractual Services**	$7,537	$7,537	$8,600	$1,063	14.10%
*	**Rentals**	$6,500	$6,500	$6,500	$0	0.00%
*	**Supplies**	$7,900	$4,900	$2,000	($5,900)	-74.68%
****	**City Manager**	**$764,688**	**$758,038**	**$830,736**	**$66,048**	**8.64%**

CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund					
Assessor 14					
10014000 Total EXPENDITURE	$418,620	$414,620	$446,739	$28,119	6.72%
10014000 Total REVENUE	($1,500)	($1,000)	($1,000)	$500	-33.33%
**** Assessor NET**	**$417,120**	**$413,620**	**$445,739**	**$28,619**	**6.86%**
****** Assessor Net**	**$417,120**	**$413,620**	**$445,739**	**$28,619**	**6.86%**

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21

General Fund
Assessor 14

*	**Payroll**	$391,475	$391,475	$401,879	$10,404	2.66%
*	**Benefits**	$360	$360	$360	$0	0.00%
*	**Administrative Svcs**	$8,920	$5,920	$5,920	($3,000)	-33.63%
*	**Contractual Services**	$7,765	$6,765	$28,620	$20,855	268.58%
*	**Maintenance & Repair**	$0	$0	$0	$0	---
*	**Rentals**	$2,100	$2,100	$2,160	$60	2.86%
*	**Supplies**	$8,000	$8,000	$7,800	($200)	-2.50%
****	**Assessor**	**$418,620**	**$414,620**	**$446,739**	**$28,119**	**6.72%**

CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund						
Finance 15						
10015000 Total REVENUE		$0	$0	($750,000)	($750,000)	---
**	**Finance Dept NET**	**$0**	**$0**	**($750,000)**	**($750,000)**	---
***	**Finance**	**$0**	**$0**	**($750,000)**	**($750,000)**	---
10015100 Total EXPENDITURE		$1,172,963	$1,091,650	$1,204,259	$31,296	2.67%
10015100 Total REVENUE		($512,584)	($720,115)	($473,525)	$39,059	-7.62%
**	**Finance Administration NET**	**$660,379**	**$371,535**	**$730,734**	**$70,355**	**10.65%**
10015200 Total EXPENDITURE		$692,539	$637,450	$688,701	($3,838)	-0.55%
10015200 Total REVENUE		($5,961,025)	($7,775,601)	($8,097,879)	($2,136,854)	35.85%
**	**Treasury NET**	**($5,268,486)**	**($7,138,151)**	**($7,409,178)**	**($2,140,692)**	**-40.63%**
****	**Finance Net**	**($4,608,107)**	**($6,766,616)**	**($7,428,444)**	**($2,820,337)**	**-61.20%**

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund **Finance 15**						
*	**Payroll**	$1,562,490	$1,536,750	$1,589,948	$27,458	1.76%
*	**Benefits**	$2,016	$2,000	$2,016	$0	0.00%
*	**Administrative Svcs**	$161,620	$82,850	$161,620	$0	0.00%
*	**Contractual Services**	$103,306	$74,200	$103,306	$0	0.00%
*	**Maintenance & Repair**	$500	$500	$500	$0	0.00%
*	**Rentals**	$7,720	$7,250	$7,720	$0	0.00%
*	**Supplies**	$27,850	$25,550	$27,850	$0	0.00%
*	**Capital Outlay**	$0	$0	$0	$0	---
****	**Finance**	**$1,865,502**	**$1,729,100**	**$1,892,960**	**$27,458**	**1.47%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Finance 15						
Finance Administration 10015100						
*	**Payroll**	$1,061,032	$1,041,750	$1,092,328	$31,296	2.95%
*	**Benefits**	$2,016	$2,000	$2,016	$0	0.00%
*	**Administrative Svcs**	$85,095	$26,650	$85,095	$0	0.00%
*	**Contractual Services**	$5,000	$4,200	$5,000	$0	0.00%
*	**Rentals**	$5,220	$4,750	$5,220	$0	0.00%
*	**Supplies**	$14,600	$12,300	$14,600	$0	0.00%
*	**Capital Outlay**	$0	$0	$0	$0	---
**	**Finance Administration**	**$1,172,963**	**$1,091,650**	**$1,204,259**	**$31,296**	**2.67%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Treasury 10015200						
*	**Payroll**	$501,458	$495,000	$497,620	($3,838)	-0.77%
*	**Administrative Svcs**	$76,525	$56,200	$76,525	$0	0.00%
*	**Contractual Services**	$98,306	$70,000	$98,306	$0	0.00%
*	**Maintenance & Repair**	$500	$500	$500	$0	0.00%
*	**Rentals**	$2,500	$2,500	$2,500	$0	0.00%
*	**Supplies**	$13,250	$13,250	$13,250	$0	0.00%
*	**Capital Outlay**	$0	$0	$0	$0	---
**	**Treasury**	**$692,539**	**$637,450**	**$688,701**	**($3,838)**	**-0.55%**
****	**Finance**	**$1,865,502**	**$1,729,100**	**$1,892,960**	**$27,458**	**1.47%**

CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund **Legal 16**					
10016000 Total EXPENDITURE	$728,821	$772,582	$845,052	$116,231	15.95%
10016000 Total REVENUE	($151,525)	($150,960)	($192,940)	($41,415)	27.33%
** **Legal NET**	**$577,296**	**$621,622**	**$652,112**	**$74,816**	**12.96%**
**** **Legal Net**	**$577,296**	**$621,622**	**$652,112**	**$74,816**	**12.96%**

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund **Legal 16**						
*	**Payroll**	$672,108	$672,108	$788,347	$116,239	17.29%
*	**Benefits**	$840	$200	$840	$0	0.00%
*	**Administrative Svcs**	$22,641	$22,641	$22,641	$0	0.00%
*	**Contractual Services**	$30,732	$75,200	$30,724	($8)	-0.03%
*	**Maintenance & Repair**	$0	$0	$0	$0	---
*	**Supplies**	$2,500	$2,433	$2,500	$0	0.00%
****	**Legal**	**$728,821**	**$772,582**	**$845,052**	**$116,231**	**15.95%**

CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund						
Human Resources 17						
10017100 Total EXPENDITURE		$1,072,530	$939,201	$1,157,467	$84,937	7.92%
10017100 Total REVENUE		($75,945)	($75,945)	($53,692)	$22,253	-29.30%
**	**Human Resources NET**	**$996,585**	**$863,256**	**$1,103,775**	**$107,190**	**10.76%**
****	**Human Resources Net**	**$996,585**	**$863,256**	**$1,103,775**	**$107,190**	**10.76%**

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund **Human Resources 17**						
*	**Payroll**	$903,725	$811,556	$922,317	$18,592	2.06%
*	**Benefits**	$3,790	$4,140	$3,640	($150)	-3.96%
*	**Administrative Svcs**	$46,795	$9,905	$26,825	($19,970)	-42.68%
*	**Contractual Services**	$83,770	$84,100	$170,735	$86,965	103.81%
*	**Maintenance & Repair**	$1,000	$200	$500	($500)	-50.00%
*	**Rentals**	$16,800	$16,800	$16,800	$0	0.00%
*	**Supplies**	$16,650	$12,500	$16,650	$0	0.00%
****	**Human Resources**	**$1,072,530**	**$939,201**	**$1,157,467**	**$84,937**	**7.92%**

CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund **Parking 18**						
10018000 Total REVENUE		$0	$0	($2,000,000)	($2,000,000)	---
**	**Parking Department NET**	**$0**	**$0**	**($2,000,000)**	**($2,000,000)**	**---**
***	**Parking**	**$0**	**$0**	**($2,000,000)**	**($2,000,000)**	**---**
10018100 Total EXPENDITURE		$1,481,693	$1,285,390	$1,465,907	($15,786)	-1.07%
10018100 Total REVENUE		($4,892,700)	($5,177,100)	($5,891,750)	($999,050)	20.42%
**	**Parking Administration NET**	**($3,411,007)**	**($3,891,710)**	**($4,425,843)**	**($1,014,836)**	**-29.75%**
10018200 Total EXPENDITURE		$250,713	$281,837	$301,367	$50,654	20.20%
10018200 Total REVENUE		($515,940)	($433,700)	($462,500)	$53,440	-10.36%
**	**Elm Street Garage NET**	**($265,227)**	**($151,863)**	**($161,133)**	**$104,094**	**39.25%**
10018300 Total EXPENDITURE		$434,447	$403,776	$493,474	$59,027	13.59%
10018300 Total REVENUE		($1,205,995)	($976,287)	($1,052,009)	$153,986	-12.77%
**	**Spring Street Garage NET**	**($771,548)**	**($572,511)**	**($558,535)**	**$213,013**	**27.61%**
10018400 Total EXPENDITURE		$78,000	$76,267	$127,000	$49,000	62.82%
10018400 Total REVENUE		($875,000)	($750,000)	($875,000)	$0	0.00%
**	**Temple Street Garage NET**	**($797,000)**	**($673,733)**	**($748,000)**	**$49,000**	**6.15%**
****	**Parking Net**	**($5,244,782)**	**($5,289,817)**	**($7,893,511)**	**($2,648,729)**	**-50.50%**

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund **Parking 18**						
*	**Payroll**	$1,429,371	$1,301,263	$1,456,328	$26,957	1.89%
*	**Benefits**	$16,384	$17,297	$17,185	$801	4.89%
*	**Administrative Svcs**	$37,740	$32,582	$45,400	$7,660	20.30%
*	**Contractual Services**	$378,825	$315,445	$377,915	($910)	-0.24%
*	**Maintenance & Repair**	$132,450	$132,100	$240,325	$107,875	81.45%
*	**Rentals**	$138,293	$138,233	$140,647	$2,354	1.70%
*	**Supplies**	$54,445	$54,125	$52,445	($2,000)	-3.67%
*	**Utilities**	$55,905	$54,785	$56,063	$158	0.28%
*	**Contributions**	$1,440	$1,440	$1,440	$0	0.00%
****	**Parking**	**$2,244,853**	**$2,047,270**	**$2,387,748**	**$142,895**	**6.37%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Parking 18						
Parking Administration 10018100						
*	**Payroll**	$985,526	$829,662	$959,580	($25,946)	-2.63%
*	**Benefits**	$14,184	$14,485	$14,360	$176	1.24%
*	**Administrative Svcs**	$9,740	$6,315	$18,400	$8,660	88.91%
*	**Contractual Services**	$282,650	$245,850	$283,670	$1,020	0.36%
*	**Maintenance & Repair**	$3,700	$3,500	$3,700	$0	0.00%
*	**Rentals**	$138,293	$138,233	$140,647	$2,354	1.70%
*	**Supplies**	$45,020	$44,800	$42,970	($2,050)	-4.55%
*	**Utilities**	$1,140	$1,105	$1,140	$0	0.00%
*	**Contributions**	$1,440	$1,440	$1,440	$0	0.00%
**	**Parking Administration**	**$1,481,693**	**$1,285,390**	**$1,465,907**	**($15,786)**	**-1.07%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Elm Street Garage 10018200						
*	**Payroll**	$171,403	$204,855	$206,185	$34,782	20.29%
*	**Benefits**	$1,100	$1,712	$1,725	$625	56.82%
*	**Contractual Services**	$31,655	$28,970	$31,060	($595)	-1.88%
*	**Maintenance & Repair**	$29,280	$29,200	$45,125	$15,845	54.12%
*	**Supplies**	$3,975	$3,875	$3,925	($50)	-1.26%
*	**Utilities**	$13,300	$13,225	$13,347	$47	0.35%
**	**Elm Street Garage**	**$250,713**	**$281,837**	**$301,367**	**$50,654**	**20.20%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Spring Street Garage 10018300						
*	**Payroll**	$272,442	$266,746	$290,563	$18,121	6.65%
*	**Benefits**	$1,100	$1,100	$1,100	$0	0.00%
*	**Contractual Services**	$64,520	$40,625	$63,185	($1,335)	-2.07%
*	**Maintenance & Repair**	$49,470	$49,400	$91,500	$42,030	84.96%
*	**Rentals**	$0	$0	$0	$0	---
*	**Supplies**	$5,450	$5,450	$5,550	$100	1.83%
*	**Utilities**	$41,465	$40,455	$41,576	$111	0.27%
**	**Spring Street Garage**	**$434,447**	**$403,776**	**$493,474**	**$59,027**	**13.59%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Temple Street Garage 10018400						
*	**Administrative Svcs**	$28,000	$26,267	$27,000	($1,000)	-3.57%
*	**Maintenance & Repair**	$50,000	$50,000	$100,000	$50,000	100.00%
**	**Temple Street Garage**	**$78,000**	**$76,267**	**$127,000**	**$49,000**	**62.82%**
****	**Parking**	**$2,244,853**	**$2,047,270**	**$2,387,748**	**$142,895**	**6.37%**

CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund						
Housing & Economic Development 19						
10019100 Total EXPENDITURE		$660,462	$660,092	$710,695	$50,233	7.61%
10019100 Total REVENUE		($660,099)	($660,092)	($710,695)	($50,596)	7.66%
**	**Economic Development Admin NET**	**$363**	**$0**	**$0**	**($363)**	**-100.00%**
10019200 Total EXPENDITURE		$28,522	$28,522	$28,522	$0	0.00%
10019200 Total REVENUE		($28,522)	($28,522)	($28,522)	$0	0.00%
**	**Portland Development Corp NET**	**$0**	**$0**	**$0**	**$0**	---
10019300 Total EXPENDITURE		$531,246	$531,246	$538,174	$6,928	1.30%
10019300 Total REVENUE		($531,246)	($531,246)	($538,174)	($6,928)	1.30%
**	**Housing & Community Dev NET**	**$0**	**$0**	**$0**	**$0**	---
****	**Housing & Economic Development Net**	**$363**	**$0**	**$0**	**($363)**	**-100.00%**

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21

General Fund
Housing & Economic Development 19

*	**Payroll**	$1,148,527	$1,148,527	$1,160,654	$12,127	1.06%
*	**Benefits**	$1,620	$1,300	$1,620	$0	0.00%
*	**Operating Transfers**	$0	$0	$0	$0	---
*	**Administrative Svcs**	$11,886	$11,886	$15,790	$3,904	32.85%
*	**Contractual Services**	$50,697	$50,697	$90,927	$40,230	79.35%
*	**Rentals**	$2,000	$2,000	$2,400	$400	20.00%
*	**Supplies**	$5,500	$5,450	$6,000	$500	9.09%
*	**Utilities**	$0	$0	$0	$0	---
****	**Housing & Economic Development**	**$1,220,230**	**$1,219,860**	**$1,277,391**	**$57,161**	**4.68%**

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Housing & Economic Development 19						
Economic Development Admin 10019100						
*	**Payroll**	$617,281	$617,281	$622,480	$5,199	0.84%
*	**Benefits**	$1,620	$1,300	$1,620	$0	0.00%
*	**Operating Transfers**	$0	$0	$0	$0	---
*	**Administrative Svcs**	$7,011	$7,011	$10,915	$3,904	55.68%
*	**Contractual Services**	$27,800	$27,800	$68,030	$40,230	144.71%
*	**Rentals**	$2,000	$2,000	$2,400	$400	20.00%
*	**Supplies**	$4,750	$4,700	$5,250	$500	10.53%
*	**Utilities**	$0	$0	$0	$0	---
**	**Economic Development Admin**	**$660,462**	**$660,092**	**$710,695**	**$50,233**	**7.61%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Portland Development Corp 10019200						
*	**Administrative Svcs**	$4,875	$4,875	$4,875	$0	0.00%
*	**Contractual Services**	$22,897	$22,897	$22,897	$0	0.00%
*	**Supplies**	$750	$750	$750	$0	0.00%
**	**Portland Development Corp**	**$28,522**	**$28,522**	**$28,522**	**$0**	**0.00%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Housing & Community Dev 10019300						
*	**Payroll**	$531,246	$531,246	$538,174	$6,928	1.30%
*	**Contractual Services**	$0	$0	$0	$0	---
**	**Housing & Community Dev**	**$531,246**	**$531,246**	**$538,174**	**$6,928**	**1.30%**
****	**Housing & Economic Development**	**$1,220,230**	**$1,219,860**	**$1,277,391**	**$57,161**	**4.68%**

CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund					
Police Department 21					
10021100 Total EXPENDITURE	$1,218,444	$1,177,790	$1,302,585	$84,141	6.91%
10021100 Total REVENUE	($147,351)	($252,321)	($147,741)	($390)	0.26%
** **Police Administration NET**	**$1,071,093**	**$925,469**	**$1,154,844**	**$83,751**	**7.82%**
10021200 Total EXPENDITURE	$10,306,530	$9,685,247	$10,417,102	$110,572	1.07%
10021200 Total REVENUE	($963,393)	($540,902)	($966,139)	($2,746)	0.29%
** **Uniformed Operations Group NET**	**$9,343,137**	**$9,144,345**	**$9,450,963**	**$107,826**	**1.15%**
10021300 Total EXPENDITURE	$1,843,314	$1,746,440	$1,872,765	$29,451	1.60%
10021300 Total REVENUE	($344,720)	($334,069)	($349,402)	($4,682)	1.36%
** **Bureau Investigative Services NET**	**$1,498,594**	**$1,412,371**	**$1,523,363**	**$24,769**	**1.65%**
10021400 Total EXPENDITURE	$876,435	$795,285	$893,343	$16,908	1.93%
10021400 Total REVENUE	($78,888)	($39,600)	($78,888)	$0	0.00%
** **Police Operation Support Svcs NET**	**$797,547**	**$755,685**	**$814,455**	**$16,908**	**2.12%**
10021500 Total EXPENDITURE	$2,375,832	$2,084,533	$0	($2,375,832)	-100.00%
10021500 Total REVENUE	($1,106,048)	($1,106,048)	$0	$1,106,048	-100.00%
** **Dispatch Services NET**	**$1,269,784**	**$978,485**	**$0**	**($1,269,784)**	**-100.00%**
10021800 Total EXPENDITURE	$575,274	$470,266	$564,068	($11,206)	-1.95%
10021800 Total REVENUE	($575,274)	($470,266)	($564,068)	$11,206	-1.95%
** **Jetport Security NET**	**$0**	**$0**	**$0**	**$0**	**---**
**** **Police Department Net**	**$13,980,155**	**$13,216,355**	**$12,943,625**	**($1,036,530)**	**-7.41%**

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21

General Fund
Police Department 21

*	**Payroll**	$16,185,772	$15,077,139	$14,102,511	($2,083,261)	-12.87%
*	**Benefits**	$225,240	$222,181	$213,798	($11,442)	-5.08%
*	**Administrative Svcs**	$172,455	$74,053	$178,550	$6,095	3.53%
*	**Contractual Services**	$237,552	$229,911	$212,306	($25,246)	-10.63%
*	**Maintenance & Repair**	$126,838	$111,929	$95,692	($31,146)	-24.56%
*	**Rentals**	$17,050	$23,326	$16,409	($641)	-3.76%
*	**Supplies**	$202,338	$192,446	$230,093	$27,755	13.72%
*	**Minor Capital Items**	$15,000	$15,000	$0	($15,000)	-100.00%
*	**Utilities**	$13,584	$13,576	$504	($13,080)	-96.29%
*	**Capital Outlay**	$0	$0	$0	$0	---
****	**Police Department**	**$17,195,829**	**$15,959,561**	**$15,049,863**	**($2,145,966)**	**-12.48%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Police Department 21						
Police Administration 10021100						
*	**Payroll**	$1,199,746	$1,160,306	$1,282,507	$82,761	6.90%
*	**Benefits**	$5,740	$5,476	$7,060	$1,320	23.00%
*	**Administrative Svcs**	$8,450	$7,850	$8,510	$60	0.71%
*	**Contractual Services**	$0	$0	$0	$0	---
*	**Maintenance & Repair**	$200	$200	$200	$0	0.00%
*	**Rentals**	$2,508	$2,508	$2,508	$0	0.00%
*	**Supplies**	$1,800	$1,450	$1,800	$0	0.00%
**	**Police Administration**	**$1,218,444**	**$1,177,790**	**$1,302,585**	**$84,141**	**6.91%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Uniformed Operations Group 10021200						
*	**Payroll**	$9,690,716	$9,106,504	$9,789,676	$98,960	1.02%
*	**Benefits**	$152,755	$155,707	$158,053	$5,298	3.47%
*	**Administrative Svcs**	$40,690	$16,185	$43,360	$2,670	6.56%
*	**Contractual Services**	$208,602	$200,110	$196,911	($11,691)	-5.60%
*	**Maintenance & Repair**	$85,993	$74,875	$65,073	($20,920)	-24.33%
*	**Rentals**	$2,975	$10,125	$2,975	$0	0.00%
*	**Supplies**	$124,295	$121,241	$160,550	$36,255	29.17%
*	**Minor Capital Items**	$0	$0	$0	$0	---
*	**Utilities**	$504	$500	$504	$0	0.00%
*	**Capital Outlay**	$0	$0	$0	$0	---
**	**Uniformed Operations Group**	**$10,306,530**	**$9,685,247**	**$10,417,102**	**$110,572**	**1.07%**

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Bureau Investigative Services 10021300						
*	**Payroll**	$1,795,600	$1,704,868	$1,827,511	$31,911	1.78%
*	**Benefits**	$27,230	$21,457	$25,870	($1,360)	-4.99%
*	**Administrative Svcs**	$1,280	$1,280	$1,280	$0	0.00%
*	**Contractual Services**	$4,100	$6,381	$3,000	($1,100)	-26.83%
*	**Maintenance & Repair**	$2,000	$1,750	$2,000	$0	0.00%
*	**Rentals**	$2,704	$2,704	$2,704	$0	0.00%
*	**Supplies**	$10,400	$8,000	$10,400	$0	0.00%
*	**Capital Outlay**	$0	$0	$0	$0	---
**	**Bureau Investigative Services**	**$1,843,314**	**$1,746,440**	**$1,872,765**	**$29,451**	**1.60%**

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Police Operation Support Svcs 10021400						
*	**Payroll**	$657,433	$649,576	$660,212	$2,779	0.42%
*	**Benefits**	$6,000	$6,000	$6,000	$0	0.00%
*	**Administrative Svcs**	$110,410	$43,199	$123,950	$13,540	12.26%
*	**Contractual Services**	$11,720	$10,451	$12,395	$675	5.76%
*	**Maintenance & Repair**	$30,255	$29,604	$28,169	($2,086)	-6.89%
*	**Rentals**	$7,574	$6,700	$7,574	$0	0.00%
*	**Supplies**	$53,043	$49,755	$55,043	$2,000	3.77%
**	**Police Operation Support Svcs**	**$876,435**	**$795,285**	**$893,343**	**$16,908**	**1.93%**

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Dispatch Services 10021500						
*	**Payroll**	$2,288,466	$2,006,082	$0	($2,288,466)	-100.00%
*	**Benefits**	$16,700	$16,726	$0	($16,700)	-100.00%
*	**Administrative Svcs**	$10,175	$4,289	$0	($10,175)	-100.00%
*	**Contractual Services**	$13,130	$12,969	$0	($13,130)	-100.00%
*	**Maintenance & Repair**	$8,140	$5,250	$0	($8,140)	-100.00%
*	**Rentals**	$641	$641	$0	($641)	-100.00%
*	**Supplies**	$10,500	$10,500	$0	($10,500)	-100.00%
*	**Minor Capital Items**	$15,000	$15,000	$0	($15,000)	-100.00%
*	**Utilities**	$13,080	$13,076	$0	($13,080)	-100.00%
**	**Dispatch Services**	**$2,375,832**	**$2,084,533**	**$0**	**($2,375,832)**	**-100.00%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Jetport Security 10021800						
*	**Payroll**	$553,811	$449,803	$542,605	($11,206)	-2.02%
*	**Benefits**	$16,815	$16,815	$16,815	$0	0.00%
*	**Administrative Svcs**	$1,450	$1,250	$1,450	$0	0.00%
*	**Maintenance & Repair**	$250	$250	$250	$0	0.00%
*	**Rentals**	$648	$648	$648	$0	0.00%
*	**Supplies**	$2,300	$1,500	$2,300	$0	0.00%
**	**Jetport Security**	**$575,274**	**$470,266**	**$564,068**	**($11,206)**	**-1.95%**
****	**Police Department**	**$17,195,829**	**$15,959,561**	**$15,049,863**	**($2,145,966)**	**-12.48%**

CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund						
Fire Department 22						
10022000 Total REVENUE		$0	($400,000)	$0	$0	---
**	**Fire Department NET**	**$0**	**($400,000)**	**$0**	**$0**	---
***	**Fire**	**$0**	**($400,000)**	**$0**	**$0**	---
10022100 Total EXPENDITURE		$625,811	$640,777	$647,798	$21,987	3.51%
10022100 Total REVENUE		($99,785)	($99,785)	($99,785)	$0	0.00%
**	**Fire Administration NET**	**$526,026**	**$540,992**	**$548,013**	**$21,987**	**4.18%**
10022200 Total EXPENDITURE		$238,082	$149,139	$177,995	($60,087)	-25.24%
10022200 Total REVENUE		($34,921)	($34,921)	($34,921)	$0	0.00%
**	**Fire Code Enforce & Comm Svcs NET**	**$203,161**	**$114,218**	**$143,074**	**($60,087)**	**-29.58%**
10022300 Total EXPENDITURE		$14,963,356	$15,034,194	$15,352,104	$388,748	2.60%
10022300 Total REVENUE		($3,527,800)	($2,967,300)	($3,227,800)	$300,000	-8.50%
**	**Fire Field Operations NET**	**$11,435,556**	**$12,066,894**	**$12,124,304**	**$688,748**	**6.02%**
10022400 Total EXPENDITURE		$872,768	$890,095	$896,043	$23,275	2.67%
10022400 Total REVENUE		($120,225)	($120,225)	($124,625)	($4,400)	3.66%
**	**Fire Operation Support Svcs NET**	**$752,543**	**$769,870**	**$771,418**	**$18,875**	**2.51%**
10022800 Total EXPENDITURE		$1,104,349	$1,110,224	$1,107,200	$2,851	0.26%
10022800 Total REVENUE		($1,104,349)	($1,110,224)	($1,107,200)	($2,851)	0.26%
**	**Air Rescue Station NET**	**$0**	**$0**	**$0**	**$0**	---
****	**Fire Department Net**	**$12,917,286**	**$13,091,974**	**$13,586,809**	**$669,523**	**5.18%**

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund **Fire Department 22**						
*	**Payroll**	$15,563,604	$15,452,196	$15,598,344	$34,740	0.22%
*	**Benefits**	$199,132	$258,553	$198,472	($660)	-0.33%
*	**Administrative Svcs**	$272,688	$272,038	$388,853	$116,165	42.60%
*	**Contractual Services**	$166,084	$166,144	$196,634	$30,550	18.39%
*	**Maintenance & Repair**	$444,705	$459,430	$404,730	($39,975)	-8.99%
*	**Rentals**	$416,120	$416,120	$412,520	($3,600)	-0.87%
*	**Supplies**	$499,485	$541,569	$458,485	($41,000)	-8.21%
*	**Minor Capital Items**	$0	$15,000	$0	$0	---
*	**Utilities**	$242,548	$243,379	$243,102	$554	0.23%
*	**Capital Outlay**	$0	$0	$280,000	$280,000	---
****	**Fire Department**	**$17,804,366**	**$17,824,429**	**$18,181,140**	**$376,774**	**2.12%**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Fire Department 22						
Fire Administration 10022100						
*	**Payroll**	$572,709	$585,999	$594,096	$21,387	3.73%
*	**Benefits**	$2,884	$3,000	$2,884	$0	0.00%
*	**Administrative Svcs**	$18,858	$18,858	$18,858	$0	0.00%
*	**Contractual Services**	$1,600	$1,660	$1,600	$0	0.00%
*	**Rentals**	$2,160	$2,160	$2,160	$0	0.00%
*	**Supplies**	$27,600	$29,100	$28,200	$600	2.17%
**	**Fire Administration**	**$625,811**	**$640,777**	**$647,798**	**$21,987**	**3.51%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Fire Code Enforce & Comm Svcs 10022200						
*	**Payroll**	$224,061	$135,000	$159,629	($64,432)	-28.76%
*	**Benefits**	$2,976	$3,051	$2,976	$0	0.00%
*	**Administrative Svcs**	$6,275	$6,275	$8,300	$2,025	32.27%
*	**Contractual Services**	$770	$770	$1,490	$720	93.51%
*	**Supplies**	$4,000	$4,043	$5,600	$1,600	40.00%
**	**Fire Code Enforce & Comm Svcs**	**$238,082**	**$149,139**	**$177,995**	**($60,087)**	**-25.24%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Fire Field Operations 10022300						
*	**Payroll**	$13,935,637	$13,900,000	$14,014,236	$78,599	0.56%
*	**Benefits**	$176,832	$236,007	$176,832	$0	0.00%
*	**Administrative Svcs**	$225,400	$224,750	$252,040	$26,640	11.82%
*	**Contractual Services**	$138,446	$138,446	$165,761	$27,315	19.73%
*	**Maintenance & Repair**	$119,350	$128,800	$118,350	($1,000)	-0.84%
*	**Rentals**	$3,960	$3,960	$0	($3,960)	-100.00%
*	**Supplies**	$344,775	$368,275	$325,375	($19,400)	-5.63%
*	**Minor Capital Items**	$0	$15,000	$0	$0	---
*	**Utilities**	$18,956	$18,956	$19,510	$554	2.92%
*	**Capital Outlay**	$0	$0	$280,000	$280,000	---
**	**Fire Field Operations**	**$14,963,356**	**$15,034,194**	**$15,352,104**	**$388,748**	**2.60%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Fire Operation Support Svcs 10022400						
*	**Payroll**	$0	$0	$0	$0	---
*	**Benefits**	$0	$55	$0	$0	---
*	**Administrative Svcs**	$1,075	$1,075	$1,075	$0	0.00%
*	**Contractual Services**	$21,815	$21,815	$23,705	$1,890	8.66%
*	**Maintenance & Repair**	$173,630	$173,630	$194,655	$21,025	12.11%
*	**Rentals**	$410,000	$410,000	$410,360	$360	0.09%
*	**Supplies**	$58,900	$75,341	$58,900	$0	0.00%
*	**Utilities**	$207,348	$208,179	$207,348	$0	0.00%
*	**Capital Outlay**	$0	$0	$0	$0	---
**	**Fire Operation Support Svcs**	**$872,768**	**$890,095**	**$896,043**	**$23,275**	**2.67%**

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Air Rescue Station 10022800						
*	**Payroll**	$831,197	$831,197	$830,383	($814)	-0.10%
*	**Benefits**	$16,440	$16,440	$15,780	($660)	-4.01%
*	**Administrative Svcs**	$21,080	$21,080	$108,580	$87,500	415.09%
*	**Contractual Services**	$3,453	$3,453	$4,078	$625	18.10%
*	**Maintenance & Repair**	$151,725	$157,000	$91,725	($60,000)	-39.55%
*	**Supplies**	$64,210	$64,810	$40,410	($23,800)	-37.07%
*	**Utilities**	$16,244	$16,244	$16,244	$0	0.00%
**	**Air Rescue Station**	**$1,104,349**	**$1,110,224**	**$1,107,200**	**$2,851**	**0.26%**
****	**Fire Department**	**$17,804,366**	**$17,824,429**	**$18,181,140**	**$376,774**	**2.12%**

CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund **Dispatch Services 23**					
10023500 Total EXPENDITURE	$0	$0	$2,417,816	$2,417,816	---
10023500 Total REVENUE	$0	$0	($1,116,240)	($1,116,240)	---
** **Dispatch Services NET**	**$0**	**$0**	**$1,301,576**	**$1,301,576**	---
**** **Dispatch Services Net**	**$0**	**$0**	**$1,301,576**	**$1,301,576**	**---**

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21

General Fund
Dispatch Services 23

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
*	**Payroll**	$0	$0	$2,318,270	$2,318,270	---
*	**Benefits**	$0	$0	$16,700	$16,700	---
*	**Administrative Svcs**	$0	$0	$11,675	$11,675	---
*	**Contractual Services**	$0	$0	$17,680	$17,680	---
*	**Maintenance & Repair**	$0	$0	$14,270	$14,270	---
*	**Rentals**	$0	$0	$641	$641	---
*	**Supplies**	$0	$0	$10,500	$10,500	---
*	**Minor Capital Items**	$0	$0	$15,000	$15,000	---
*	**Utilities**	$0	$0	$13,080	$13,080	---
****	**Dispatch Services**	**$0**	**$0**	**$2,417,816**	**$2,417,816**	---

CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund **Dept of Planning & Development 24**					
10024100 Total EXPENDITURE	$211,863	$203,386	$229,214	$17,351	8.19%
10024100 Total REVENUE	($30,000)	($30,000)	($30,000)	$0	0.00%
**** Planning & Development Admin NET**	**$181,863**	**$173,386**	**$199,214**	**$17,351**	**9.54%**
10024200 Total EXPENDITURE	$1,213,659	$1,242,312	$1,369,054	$155,395	12.80%
10024200 Total REVENUE	($716,865)	($636,865)	($709,313)	$7,552	-1.05%
**** Planning NET**	**$496,794**	**$605,447**	**$659,741**	**$162,947**	**32.80%**
****** Dept of Planning & Development Net**	**$678,657**	**$778,833**	**$858,955**	**$180,298**	**26.57%**

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund **Dept of Planning & Development 24**						
*	**Payroll**	$1,148,582	$1,135,451	$1,213,428	$64,846	5.65%
*	**Benefits**	$2,550	$1,940	$2,550	$0	0.00%
*	**Administrative Svcs**	$33,320	$11,920	$20,320	($13,000)	-39.02%
*	**Contractual Services**	$194,850	$257,400	$323,850	$129,000	66.20%
*	**Maintenance & Repair**	$7,820	$7,820	$7,820	$0	0.00%
*	**Rentals**	$15,600	$10,000	$15,600	$0	0.00%
*	**Supplies**	$22,800	$21,167	$14,700	($8,100)	-35.53%
****	**Dept of Planning & Development**	**$1,425,522**	**$1,445,698**	**$1,598,268**	**$172,746**	**12.12%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Dept of Planning & Development 24						
Planning & Development Admin 10024100						
*	**Payroll**	$202,313	$198,182	$221,164	$18,851	9.32%
*	**Benefits**	$1,100	$980	$1,100	$0	0.00%
*	**Administrative Svcs**	$5,700	$1,900	$4,200	($1,500)	-26.32%
*	**Contractual Services**	$250	$0	$250	$0	0.00%
*	**Maintenance & Repair**	$0	$0	$0	$0	---
*	**Supplies**	$2,500	$2,324	$2,500	$0	0.00%
**	**Planning & Development Admin**	**$211,863**	**$203,386**	**$229,214**	**$17,351**	**8.19%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Planning 10024200						
*	**Payroll**	$946,269	$937,269	$992,264	$45,995	4.86%
*	**Benefits**	$1,450	$960	$1,450	$0	0.00%
*	**Administrative Svcs**	$27,620	$10,020	$16,120	($11,500)	-41.64%
*	**Contractual Services**	$194,600	$257,400	$323,600	$129,000	66.29%
*	**Maintenance & Repair**	$7,820	$7,820	$7,820	$0	0.00%
*	**Rentals**	$15,600	$10,000	$15,600	$0	0.00%
*	**Supplies**	$20,300	$18,843	$12,200	($8,100)	-39.90%
**	**Planning**	**$1,213,659**	**$1,242,312**	**$1,369,054**	**$155,395**	**12.80%**
****	**Dept of Planning & Development**	**$1,425,522**	**$1,445,698**	**$1,598,268**	**$172,746**	**12.12%**

CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund					
Permitting & Inspections 25					
10025100 Total EXPENDITURE	$156,338	$102,329	$179,556	$23,218	14.85%
**** Permitting & Inspections Admin NET**	**$156,338**	**$102,329**	**$179,556**	**$23,218**	**14.85%**
10025200 Total EXPENDITURE	$1,042,864	$1,020,846	$1,078,915	$36,051	3.46%
10025200 Total REVENUE	($3,053,500)	($2,595,500)	($2,670,500)	$383,000	-12.54%
**** Inspections NET**	**($2,010,636)**	**($1,574,654)**	**($1,591,585)**	**$419,051**	**20.84%**
10025300 Total EXPENDITURE	$481,750	$533,715	$591,019	$109,269	22.68%
10025300 Total REVENUE	($638,557)	($1,007,450)	($1,011,450)	($372,893)	58.40%
**** Housing Safety NET**	**($156,807)**	**($473,735)**	**($420,431)**	**($263,624)**	**-168.12%**
10025400 Total EXPENDITURE	$245,091	$274,676	$322,894	$77,803	31.74%
10025400 Total REVENUE	($1,439,115)	($1,414,769)	($1,430,469)	$8,646	-0.60%
**** Business Licensing NET**	**($1,194,024)**	**($1,140,093)**	**($1,107,575)**	**$86,449**	**7.24%**
****** Permitting & Inspections Net**	**($3,205,129)**	**($3,086,154)**	**($2,940,035)**	**$265,094**	**8.27%**

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund						
Permitting & Inspections 25						
*	**Payroll**	$1,785,706	$1,794,516	$2,027,907	$242,201	13.56%
*	**Benefits**	$18,384	$18,134	$18,884	$500	2.72%
*	**Administrative Svcs**	$23,145	$13,030	$23,505	$360	1.56%
*	**Contractual Services**	$74,615	$75,977	$79,115	$4,500	6.03%
*	**Rentals**	$4,368	$4,368	$4,368	$0	0.00%
*	**Supplies**	$19,825	$25,541	$18,605	($1,220)	-6.15%
*	**Minor Capital Items**	$0	$0	$0	$0	---
*	**Capital Outlay**	$0	$0	$0	$0	---
********	**Permitting & Inspections**	**$1,926,043**	**$1,931,566**	**$2,172,384**	**$246,341**	**12.79%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Permitting & Inspections 25						
Permitting & Inspections Admin 10025100						
*	**Payroll**	$153,388	$100,041	$176,456	$23,068	15.04%
*	**Benefits**	$450	$200	$600	$150	33.33%
*	**Administrative Svcs**	$1,500	$1,000	$1,500	$0	0.00%
*	**Contractual Services**	$200	$100	$200	$0	0.00%
*	**Rentals**	$0	$0	$0	$0	---
*	**Supplies**	$800	$988	$800	$0	0.00%
**	**Permitting & Inspections Admin**	**$156,338**	**$102,329**	**$179,556**	**$23,218**	**14.85%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Inspections 10025200						
*	**Payroll**	$999,269	$989,227	$1,031,210	$31,941	3.20%
*	**Benefits**	$9,130	$9,130	$9,480	$350	3.83%
*	**Administrative Svcs**	$17,165	$4,825	$17,525	$360	2.10%
*	**Contractual Services**	$7,000	$10,982	$10,000	$3,000	42.86%
*	**Rentals**	$1,800	$1,800	$1,800	$0	0.00%
*	**Supplies**	$8,500	$4,882	$8,900	$400	4.71%
*	**Minor Capital Items**	$0	$0	$0	$0	---
*	**Capital Outlay**	$0	$0	$0	$0	---
**	**Inspections**	**$1,042,864**	**$1,020,846**	**$1,078,915**	**$36,051**	**3.46%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Housing Safety 10025300						
*	**Payroll**	$432,696	$469,970	$540,065	$107,369	24.81%
*	**Benefits**	$5,880	$5,880	$5,880	$0	0.00%
*	**Administrative Svcs**	$3,725	$5,750	$3,725	$0	0.00%
*	**Contractual Services**	$35,495	$36,995	$36,995	$1,500	4.23%
*	**Rentals**	$504	$504	$504	$0	0.00%
*	**Supplies**	$3,450	$14,616	$3,850	$400	11.59%
**	**Housing Safety**	**$481,750**	**$533,715**	**$591,019**	**$109,269**	**22.68%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Business Licensing 10025400						
*	**Payroll**	$200,353	$235,278	$280,176	$79,823	39.84%
*	**Benefits**	$2,924	$2,924	$2,924	$0	0.00%
*	**Administrative Svcs**	$755	$1,455	$755	$0	0.00%
*	**Contractual Services**	$31,920	$27,900	$31,920	$0	0.00%
*	**Rentals**	$2,064	$2,064	$2,064	$0	0.00%
*	**Supplies**	$7,075	$5,055	$5,055	($2,020)	-28.55%
**	**Business Licensing**	**$245,091**	**$274,676**	**$322,894**	**$77,803**	**31.74%**
****	**Permitting & Inspections**	**$1,926,043**	**$1,931,566**	**$2,172,384**	**$246,341**	**12.79%**

CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund **Information Technology 29**						
10029100 Total EXPENDITURE		$2,589,248	$2,587,962	$2,858,804	$269,556	10.41%
10029100 Total REVENUE		($429,141)	($429,868)	($313,180)	$115,961	-27.02%
**	**Information Technology NET**	**$2,160,107**	**$2,158,094**	**$2,545,624**	**$385,517**	**17.85%**
****	**Information Technology Net**	**$2,160,107**	**$2,158,094**	**$2,545,624**	**$385,517**	**17.85%**

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund Information Technology 29						
*	**Payroll**	$1,164,282	$1,132,920	$1,223,715	$59,433	5.10%
*	**Benefits**	$5,136	$5,232	$5,280	$144	2.80%
*	**Administrative Svcs**	$3,950	$3,950	$3,950	$0	0.00%
*	**Contractual Services**	$440,837	$478,058	$499,317	$58,480	13.27%
*	**Maintenance & Repair**	$613,603	$605,551	$768,902	$155,299	25.31%
*	**Rentals**	$12,000	$12,000	$12,000	$0	0.00%
*	**Supplies**	$31,000	$31,000	$31,000	$0	0.00%
*	**Utilities**	$318,440	$319,251	$314,640	($3,800)	-1.19%
*	**Capital Outlay**	$0	$0	$0	$0	---
****	**Information Technology**	**$2,589,248**	**$2,587,962**	**$2,858,804**	**$269,556**	**10.41%**

CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund					
Public Works 31					
10031100 Total EXPENDITURE	$671,793	$644,567	$705,111	$33,318	4.96%
10031100 Total REVENUE	($273,335)	($275,835)	($273,895)	($560)	0.20%
** **Public Works Administration NET**	**$398,458**	**$368,732**	**$431,216**	**$32,758**	**8.22%**
10031202 Total EXPENDITURE	$1,678,340	$1,574,940	$1,773,724	$95,384	5.68%
10031202 Total REVENUE	($2,300)	($2,000)	($2,300)	$0	0.00%
** **Districting NET**	**$1,676,040**	**$1,572,940**	**$1,771,424**	**$95,384**	**5.69%**
10031203 Total EXPENDITURE	$2,241,470	$2,421,148	$2,413,927	$172,457	7.69%
10031203 Total REVENUE	($2,168,891)	($2,070,456)	($2,161,810)	$7,081	-0.33%
** **Solid Waste NET**	**$72,579**	**$350,692**	**$252,117**	**$179,538**	**247.37%**
10031204 Total EXPENDITURE	$196,098	$186,475	$193,926	($2,172)	-1.11%
10031204 Total REVENUE	($71,262)	($67,788)	($69,814)	$1,448	-2.03%
** **Communications NET**	**$124,836**	**$118,687**	**$124,112**	**($724)**	**-0.58%**
10031205 Total EXPENDITURE	$414,503	$414,503	$414,126	($377)	-0.09%
10031205 Total REVENUE	($414,503)	($414,503)	($414,126)	$377	-0.09%
** **Portland Downtown District NET**	**$0**	**$0**	**$0**	**$0**	**---**
10031206 Total EXPENDITURE	$1,329,517	$1,291,550	$1,383,835	$54,318	4.09%
10031206 Total REVENUE	($106,450)	($95,800)	($106,450)	$0	0.00%
** **Winter Operations NET**	**$1,223,067**	**$1,195,750**	**$1,277,385**	**$54,318**	**4.44%**
10031207 Total EXPENDITURE	$689,311	$784,806	$757,211	$67,900	9.85%
10031207 Total REVENUE	($4,500)	($3,500)	($3,454)	$1,046	-23.24%
** **Island Services NET**	**$684,811**	**$781,306**	**$753,757**	**$68,946**	**10.07%**
10031208 Total EXPENDITURE	$1,407,899	$1,330,455	$1,547,308	$139,409	9.90%
10031208 Total REVENUE	($10,450)	($11,750)	($10,450)	$0	0.00%
** **Traffic & Transportation Ops NET**	**$1,397,449**	**$1,318,705**	**$1,536,858**	**$139,409**	**9.98%**
*** **PW Operations**	**$5,178,782**	**$5,338,080**	**$5,715,653**	**$536,871**	**10.37%**
10031302 Total EXPENDITURE	$438,778	$461,613	$441,885	$3,107	0.71%
10031302 Total REVENUE	($1,040,447)	($1,116,250)	($1,131,330)	($90,883)	8.73%
** **Transportation Engineering NET**	**($601,669)**	**($654,638)**	**($689,445)**	**($87,776)**	**-14.59%**
10031303 Total EXPENDITURE	$1,206,876	$1,150,110	$1,268,444	$61,568	5.10%
10031303 Total REVENUE	($925,967)	($944,517)	($948,923)	($22,956)	2.48%

CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
**	**Engineering NET**	**$280,909**	**$205,593**	**$319,521**	**$38,612**	**13.75%**
***	**PW Engineering Division**	**($320,760)**	**($449,044)**	**($369,924)**	**($49,164)**	**-15.33%**
10031400 Total EXPENDITURE		$3,381,149	$3,429,356	$3,552,126	$170,977	5.06%
10031400 Total REVENUE		($204,345)	($353,155)	($220,051)	($15,706)	7.69%
**	**Fleet Services NET**	**$3,176,804**	**$3,076,201**	**$3,332,075**	**$155,271**	**4.89%**
****	**Public Works Net**	**$8,433,284**	**$8,333,968**	**$9,109,020**	**$675,736**	**8.01%**

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund Public Works 31						
*	**Payroll**	$7,918,501	$7,472,263	$8,269,596	$351,095	4.43%
*	**Benefits**	$85,842	$120,322	$85,982	$140	0.16%
*	**Administrative Svcs**	$60,954	$46,700	$68,590	$7,636	12.53%
*	**Contractual Services**	$1,983,348	$2,122,110	$2,159,017	$175,669	8.86%
*	**Maintenance & Repair**	$1,394,996	$1,523,699	$1,408,829	$13,833	0.99%
*	**Rentals**	$406,199	$406,000	$432,380	$26,181	6.45%
*	**Supplies**	$1,345,598	$1,349,104	$1,527,088	$181,490	13.49%
*	**Minor Capital Items**	$0	$0	$39,985	$39,985	---
*	**Utilities**	$460,296	$475,324	$460,156	($140)	-0.03%
*	**Capital Outlay**	$0	$174,000	$0	$0	---
****	**Public Works**	**$13,655,734**	**$13,689,522**	**$14,451,623**	**$795,889**	**5.83%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Public Works 31						
Public Works Administration 10031100						
*	**Payroll**	$617,833	$598,000	$648,849	$31,016	5.02%
*	**Benefits**	$2,052	$1,852	$2,052	$0	0.00%
*	**Administrative Svcs**	$8,087	$5,485	$9,230	$1,143	14.14%
*	**Contractual Services**	$6,280	$4,530	$6,280	$0	0.00%
*	**Maintenance & Repair**	$24,791	$23,000	$27,950	$3,159	12.74%
*	**Rentals**	$3,000	$2,750	$3,000	$0	0.00%
*	**Supplies**	$9,750	$8,950	$7,750	($2,000)	-20.51%
**	**Public Works Administration**	**$671,793**	**$644,567**	**$705,111**	**$33,318**	**4.96%**

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Districting 10031202						
*	**Payroll**	$1,483,747	$1,387,500	$1,537,949	$54,202	3.65%
*	**Benefits**	$15,630	$15,130	$15,630	$0	0.00%
*	**Administrative Svcs**	$1,880	$1,450	$2,070	$190	10.11%
*	**Contractual Services**	$23,200	$23,100	$59,200	$36,000	155.17%
*	**Maintenance & Repair**	$2,000	$2,000	$2,000	$0	0.00%
*	**Rentals**	$14,500	$14,500	$14,500	$0	0.00%
*	**Supplies**	$137,383	$130,760	$142,375	$4,992	3.63%
*	**Minor Capital Items**	$0	$0	$0	$0	---
*	**Utilities**	$0	$500	$0	$0	---
*	**Capital Outlay**	$0	$0	$0	$0	---
**	**Districting**	**$1,678,340**	**$1,574,940**	**$1,773,724**	**$95,384**	**5.68%**

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Solid Waste 10031203						
*	**Payroll**	$795,475	$790,000	$931,717	$136,242	17.13%
*	**Benefits**	$10,740	$49,000	$10,740	$0	0.00%
*	**Administrative Svcs**	$9,330	$8,578	$9,630	$300	3.22%
*	**Contractual Services**	$1,407,295	$1,554,940	$1,440,110	$32,815	2.33%
*	**Maintenance & Repair**	$4,680	$4,680	$4,680	$0	0.00%
*	**Rentals**	$0	$0	$0	$0	---
*	**Supplies**	$10,770	$10,770	$13,570	$2,800	26.00%
*	**Utilities**	$3,180	$3,180	$3,480	$300	9.43%
*	**Capital Outlay**	$0	$0	$0	$0	---
**	**Solid Waste**	**$2,241,470**	**$2,421,148**	**$2,413,927**	**$172,457**	**7.69%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Communications 10031204						
*	**Payroll**	$175,523	$172,000	$181,351	$5,828	3.32%
*	**Benefits**	$1,125	$1,125	$1,125	$0	0.00%
*	**Administrative Svcs**	$0	$0	$0	$0	---
*	**Contractual Services**	$5,700	$5,700	$5,700	$0	0.00%
*	**Maintenance & Repair**	$8,500	$2,500	$500	($8,000)	-94.12%
*	**Rentals**	$1,700	$1,700	$1,700	$0	0.00%
*	**Supplies**	$3,550	$3,450	$3,550	$0	0.00%
**	**Communications**	**$196,098**	**$186,475**	**$193,926**	**($2,172)**	**-1.11%**

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FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Portland Downtown District 10031205						
*	**Payroll**	$379,573	$371,883	$379,196	($377)	-0.10%
*	**Benefits**	$3,450	$3,450	$3,450	$0	0.00%
*	**Administrative Svcs**	$0	$0	$190	$190	---
*	**Contractual Services**	$50	$50	$50	$0	0.00%
*	**Maintenance & Repair**	$500	$850	$500	$0	0.00%
*	**Rentals**	$360	$360	$360	$0	0.00%
*	**Supplies**	$25,410	$33,850	$16,010	($9,400)	-36.99%
*	**Minor Capital Items**	$0	$0	$9,710	$9,710	---
*	**Utilities**	$5,160	$4,060	$4,660	($500)	-9.69%
**	**Portland Downtown District**	**$414,503**	**$414,503**	**$414,126**	**($377)**	**-0.09%**

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FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Winter Operations 10031206						
*	**Payroll**	$422,677	$385,000	$409,835	($12,842)	-3.04%
*	**Benefits**	$0	$0	$0	$0	---
*	**Administrative Svcs**	$10,900	$8,600	$10,900	$0	0.00%
*	**Contractual Services**	$115,305	$113,500	$140,305	$25,000	21.68%
*	**Maintenance & Repair**	$5,000	$2,500	$5,000	$0	0.00%
*	**Rentals**	$360,220	$360,000	$389,780	$29,560	8.21%
*	**Supplies**	$414,635	$421,000	$427,235	$12,600	3.04%
*	**Minor Capital Items**	$0	$0	$0	$0	---
*	**Utilities**	$780	$950	$780	$0	0.00%
**	**Winter Operations**	**$1,329,517**	**$1,291,550**	**$1,383,835**	**$54,318**	**4.09%**

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	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Island Services 10031207						
*	**Payroll**	$480,106	$468,080	$530,846	$50,740	10.57%
*	**Benefits**	$4,795	$4,795	$5,295	$500	10.43%
*	**Administrative Svcs**	$1,600	$1,600	$2,650	$1,050	65.63%
*	**Contractual Services**	$138,900	$150,000	$152,020	$13,120	9.45%
*	**Maintenance & Repair**	$5,500	$5,500	$6,500	$1,000	18.18%
*	**Rentals**	$14,379	$14,400	$11,000	($3,379)	-23.50%
*	**Supplies**	$31,891	$32,291	$36,700	$4,809	15.08%
*	**Minor Capital Items**	$0	$0	$0	$0	---
*	**Utilities**	$12,140	$12,140	$12,200	$60	0.49%
*	**Capital Outlay**	$0	$96,000	$0	$0	---
**	**Island Services**	**$689,311**	**$784,806**	**$757,211**	**$67,900**	**9.85%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Traffic & Transportation Ops 10031208						
*	**Payroll**	$517,354	$425,000	$537,099	$19,745	3.82%
*	**Benefits**	$8,350	$7,810	$8,350	$0	0.00%
*	**Administrative Svcs**	$3,765	$4,215	$4,215	$450	11.95%
*	**Contractual Services**	$239,265	$239,265	$311,330	$72,065	30.12%
*	**Maintenance & Repair**	$67,375	$67,375	$81,549	$14,174	21.04%
*	**Supplies**	$132,946	$132,946	$135,646	$2,700	2.03%
*	**Minor Capital Items**	$0	$0	$30,275	$30,275	---
*	**Utilities**	$438,844	$453,844	$438,844	$0	0.00%
*	**Capital Outlay**	$0	$0	$0	$0	---
**	**Traffic & Transportation Ops**	**$1,407,899**	**$1,330,455**	**$1,547,308**	**$139,409**	**9.90%**

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	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Transportation Engineering 10031302						
*	**Payroll**	$400,318	$392,000	$401,680	$1,362	0.34%
*	**Benefits**	$3,640	$3,000	$3,640	$0	0.00%
*	**Administrative Svcs**	$11,070	$6,000	$12,265	$1,195	10.79%
*	**Contractual Services**	$12,750	$10,675	$12,750	$0	0.00%
*	**Maintenance & Repair**	$5,000	$26,588	$5,000	$0	0.00%
*	**Rentals**	$0	$250	$0	$0	---
*	**Supplies**	$6,000	$23,100	$6,550	$550	9.17%
*	**Minor Capital Items**	$0	$0	$0	$0	---
*	**Utilities**	$0	$0	$0	$0	---
**	**Transportation Engineering**	**$438,778**	**$461,613**	**$441,885**	**$3,107**	**0.71%**

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	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Engineering 10031303						
*	**Payroll**	$1,149,176	$1,112,800	$1,208,102	$58,926	5.13%
*	**Benefits**	$3,300	$3,300	$3,300	$0	0.00%
*	**Administrative Svcs**	$7,550	$4,000	$10,190	$2,640	34.97%
*	**Contractual Services**	$29,748	$13,850	$29,750	$2	0.01%
*	**Maintenance & Repair**	$2,150	$2,000	$2,150	$0	0.00%
*	**Rentals**	$1,560	$1,560	$1,560	$0	0.00%
*	**Supplies**	$13,200	$12,250	$13,200	$0	0.00%
*	**Utilities**	$192	$350	$192	$0	0.00%
*	**Capital Outlay**	$0	$0	$0	$0	---
**	**Engineering**	**$1,206,876**	**$1,150,110**	**$1,268,444**	**$61,568**	**5.10%**

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	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Fleet Services 10031400						
*	**Payroll**	$1,496,719	$1,370,000	$1,502,972	$6,253	0.42%
*	**Benefits**	$32,760	$30,860	$32,400	($360)	-1.10%
*	**Administrative Svcs**	$6,772	$6,772	$7,250	$478	7.06%
*	**Contractual Services**	$4,855	$6,500	$1,522	($3,333)	-68.65%
*	**Maintenance & Repair**	$1,269,500	$1,386,707	$1,273,000	$3,500	0.28%
*	**Rentals**	$10,480	$10,480	$10,480	$0	0.00%
*	**Supplies**	$560,063	$539,737	$724,502	$164,439	29.36%
*	**Minor Capital Items**	$0	$0	$0	$0	---
*	**Utilities**	$0	$300	$0	$0	---
*	**Capital Outlay**	$0	$78,000	$0	$0	---
**	**Fleet Services**	**$3,381,149**	**$3,429,356**	**$3,552,126**	**$170,977**	**5.06%**
****	**Public Works**	**$13,655,734**	**$13,689,522**	**$14,451,623**	**$795,889**	**5.83%**

CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund **Parks, Rec & Facilities 33**					
10033000 Total REVENUE	$0	$0	($1,500,000)	($1,500,000)	---
** **Parks & Recreation Department NET**	**$0**	**$0**	**($1,500,000)**	**($1,500,000)**	**---**
*** **Parks & Recreation**	**$0**	**$0**	**($1,500,000)**	**($1,500,000)**	**---**
10033100 Total EXPENDITURE	$483,407	$453,723	$418,208	($65,199)	-13.49%
** **Parks Rec & Fac Administration NET**	**$483,407**	**$453,723**	**$418,208**	**($65,199)**	**-13.49%**
10033202 Total EXPENDITURE	$847,077	$755,328	$819,594	($27,483)	-3.24%
10033202 Total REVENUE	($161,680)	($106,083)	($109,180)	$52,500	-32.47%
** **Parks NET**	**$685,397**	**$649,245**	**$710,414**	**$25,017**	**3.65%**
10033203 Total EXPENDITURE	$727,060	$657,271	$771,079	$44,019	6.05%
10033203 Total REVENUE	($34,900)	($10,000)	($9,900)	$25,000	-71.63%
** **Forestry NET**	**$692,160**	**$647,271**	**$761,179**	**$69,019**	**9.97%**
10033204 Total EXPENDITURE	$912,822	$778,586	$919,875	$7,053	0.77%
10033204 Total REVENUE	($245,882)	($264,577)	($327,698)	($81,816)	33.27%
** **Athletic Facilities NET**	**$666,940**	**$514,009**	**$592,177**	**($74,763)**	**-11.21%**
10033205 Total EXPENDITURE	$784,163	$733,975	$823,303	$39,140	4.99%
10033205 Total REVENUE	($691,234)	($641,877)	($742,154)	($50,920)	7.37%
** **Cemeteries NET**	**$92,929**	**$92,098**	**$81,149**	**($11,780)**	**-12.68%**
*** **Parks Division**	**$2,137,426**	**$1,902,623**	**$2,144,919**	**$7,493**	**0.35%**
10033302 Total EXPENDITURE	$1,425,500	$1,099,712	$1,510,842	$85,342	5.99%
10033302 Total REVENUE	($1,155,517)	($784,224)	($1,199,355)	($43,838)	3.79%
** **Recreation NET**	**$269,983**	**$315,488**	**$311,487**	**$41,504**	**15.37%**
10033303 Total EXPENDITURE	$470,351	$437,885	$542,260	$71,909	15.29%
10033303 Total REVENUE	($262,064)	($166,113)	($233,420)	$28,644	-10.93%
** **Aquatics NET**	**$208,287**	**$271,772**	**$308,840**	**$100,553**	**48.28%**
10033304 Total EXPENDITURE	$991,379	$1,042,366	$1,008,813	$17,434	1.76%
10033304 Total REVENUE	($1,074,725)	($1,365,532)	($1,217,064)	($142,339)	13.24%
** **Riverside Golf Course NET**	**($83,346)**	**($323,166)**	**($208,251)**	**($124,905)**	**-149.86%**
10033305 Total EXPENDITURE	$227,699	$167,080	$19,660	($208,039)	-91.37%
10033305 Total REVENUE	($192,500)	($133,274)	($24,160)	$168,340	-87.45%
** **Golf Course Restaurant NET**	**$35,199**	**$33,806**	**($4,500)**	**($39,699)**	**-112.78%**
10033306 Total EXPENDITURE	$551,074	$393,478	$522,891	($28,183)	-5.11%

CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
10033306 Total REVENUE		($574,095)	($217,002)	($532,375)	$41,720	-7.27%
**	**Ice Arena NET**	**($23,021)**	**$176,476**	**($9,484)**	**$13,537**	**58.80%**
***	**Recreation Division**	**$407,102**	**$474,376**	**$398,092**	**($9,010)**	**-2.21%**
10033401 Total EXPENDITURE		$610,039	$411,911	$472,515	($137,524)	-22.54%
10033401 Total REVENUE		($698,670)	($129,483)	($610,370)	$88,300	-12.64%
**	**Public Assemblies Admin NET**	**($88,631)**	**$282,428**	**($137,855)**	**($49,224)**	**-55.54%**
10033402 Total EXPENDITURE		$369,979	$122,947	$389,405	$19,426	5.25%
10033402 Total REVENUE		($441,633)	($10,000)	($389,750)	$51,883	-11.75%
**	**Concessions NET**	**($71,654)**	**$112,947**	**($345)**	**$71,309**	**99.52%**
10033404 Total EXPENDITURE		$814,505	$743,062	$878,807	$64,302	7.89%
**	**Custodial Services NET**	**$814,505**	**$743,062**	**$878,807**	**$64,302**	**7.89%**
10033405 Total EXPENDITURE		$109,414	$87,874	$93,732	($15,682)	-14.33%
10033405 Total REVENUE		($296,080)	($84,418)	($382,267)	($86,187)	29.11%
**	**Merrill Auditorium NET**	**($186,666)**	**$3,456**	**($288,535)**	**($101,869)**	**-54.57%**
***	**Public Assemblies**	**$467,554**	**$1,141,893**	**$452,072**	**($15,482)**	**-3.31%**
****	**Parks, Rec & Facilities Net**	**$3,495,489**	**$3,972,615**	**$1,913,291**	**($1,582,198)**	**-45.26%**

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund **Parks, Rec & Facilities 33**						
*	**Payroll**	$6,796,251	$5,959,085	$6,783,631	($12,620)	-0.19%
*	**Benefits**	$74,489	$74,338	$68,729	($5,760)	-7.73%
*	**Administrative Svcs**	$51,409	$45,195	$64,266	$12,857	25.01%
*	**Contractual Services**	$459,685	$371,278	$488,439	$28,754	6.26%
*	**Maintenance & Repair**	$144,089	$131,776	$183,345	$39,256	27.24%
*	**Rentals**	$272,502	$267,889	$238,793	($33,709)	-12.37%
*	**Supplies**	$1,001,124	$648,773	$891,247	($109,877)	-10.98%
*	**Minor Capital Items**	$90,480	$10,221	$24,800	($65,680)	-72.59%
*	**Utilities**	$424,440	$367,205	$434,734	$10,294	2.43%
*	**Capital Outlay**	$10,000	$9,438	$13,000	$3,000	30.00%
********	**Parks, Rec & Facilities**	**$9,324,469**	**$7,885,198**	**$9,190,984**	**($133,485)**	**-1.43%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Parks, Rec & Facilities 33						
Parks Rec & Fac Administration 10033100						
*	**Payroll**	$454,796	$424,040	$373,270	($81,526)	-17.93%
*	**Benefits**	$600	$600	$600	$0	0.00%
*	**Administrative Svcs**	$12,118	$13,034	$15,750	$3,632	29.97%
*	**Contractual Services**	$9,673	$10,080	$15,868	$6,195	64.04%
*	**Rentals**	$2,520	$2,328	$2,520	$0	0.00%
*	**Supplies**	$3,700	$3,641	$10,200	$6,500	175.68%
**	**Parks Rec & Fac Administration**	**$483,407**	**$453,723**	**$418,208**	**($65,199)**	**-13.49%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Parks 10033202						
*	**Payroll**	$613,096	$547,489	$589,169	($23,927)	-3.90%
*	**Benefits**	$13,180	$15,700	$9,900	($3,280)	-24.89%
*	**Administrative Svcs**	$2,025	$1,560	$2,025	$0	0.00%
*	**Contractual Services**	$46,700	$46,752	$46,700	$0	0.00%
*	**Maintenance & Repair**	$0	$0	$0	$0	---
*	**Rentals**	$24,000	$24,000	$24,000	$0	0.00%
*	**Supplies**	$70,000	$68,491	$72,500	$2,500	3.57%
*	**Minor Capital Items**	$7,500	$7,501	$7,500	$0	0.00%
*	**Utilities**	$70,576	$43,835	$67,800	($2,776)	-3.93%
*	**Capital Outlay**	$0	$0	$0	$0	---
**	**Parks**	**$847,077**	**$755,328**	**$819,594**	**($27,483)**	**-3.24%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Forestry 10033203						
*	**Payroll**	$582,615	$532,080	$629,349	$46,734	8.02%
*	**Benefits**	$9,375	$6,678	$10,335	$960	10.24%
*	**Administrative Svcs**	$5,505	$2,394	$5,505	$0	0.00%
*	**Contractual Services**	$68,300	$68,684	$74,300	$6,000	8.78%
*	**Maintenance & Repair**	$1,700	$1,700	$1,700	$0	0.00%
*	**Supplies**	$59,565	$45,735	$44,690	($14,875)	-24.97%
*	**Minor Capital Items**	$0	$0	$5,200	$5,200	---
**	**Forestry**	**$727,060**	**$657,271**	**$771,079**	**$44,019**	**6.05%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Athletic Facilities 10033204						
*	**Payroll**	$617,150	$493,216	$614,602	($2,548)	-0.41%
*	**Benefits**	$8,520	$18,897	$8,640	$120	1.41%
*	**Administrative Svcs**	$3,700	$1,757	$3,700	$0	0.00%
*	**Contractual Services**	$25,550	$21,220	$17,750	($7,800)	-30.53%
*	**Maintenance & Repair**	$13,750	$13,551	$18,000	$4,250	30.91%
*	**Rentals**	$89,952	$85,293	$44,484	($45,468)	-50.55%
*	**Supplies**	$95,200	$90,721	$144,299	$49,099	51.57%
*	**Minor Capital Items**	$0	$0	$9,400	$9,400	---
*	**Utilities**	$59,000	$53,931	$59,000	$0	0.00%
*	**Capital Outlay**	$0	$0	$0	$0	---
**	**Athletic Facilities**	**$912,822**	**$778,586**	**$919,875**	**$7,053**	**0.77%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Cemeteries 10033205						
*	**Payroll**	$643,704	$602,110	$647,143	$3,439	0.53%
*	**Benefits**	$5,974	$4,084	$5,974	$0	0.00%
*	**Administrative Svcs**	$1,230	$1,272	$1,380	$150	12.20%
*	**Contractual Services**	$26,622	$25,506	$29,172	$2,550	9.58%
*	**Maintenance & Repair**	$26,269	$24,261	$54,070	$27,801	105.83%
*	**Rentals**	$7,350	$7,448	$7,350	$0	0.00%
*	**Supplies**	$53,350	$52,344	$55,550	$2,200	4.12%
*	**Minor Capital Items**	$2,700	$2,700	$2,700	$0	0.00%
*	**Utilities**	$6,964	$4,812	$6,964	$0	0.00%
*	**Capital Outlay**	$10,000	$9,438	$13,000	$3,000	30.00%
**	**Cemeteries**	**$784,163**	**$733,975**	**$823,303**	**$39,140**	**4.99%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Recreation 10033302						
*	**Payroll**	$1,239,898	$1,013,159	$1,277,696	$37,798	3.05%
*	**Benefits**	$12,830	$10,830	$12,830	$0	0.00%
*	**Administrative Svcs**	$11,460	$10,186	$19,910	$8,450	73.73%
*	**Contractual Services**	$110,420	$40,387	$119,800	$9,380	8.49%
*	**Rentals**	$4,160	$3,638	$34,660	$30,500	733.17%
*	**Supplies**	$42,892	$17,672	$42,106	($786)	-1.83%
*	**Minor Capital Items**	$0	$0	$0	$0	---
*	**Utilities**	$3,840	$3,840	$3,840	$0	0.00%
**	**Recreation**	**$1,425,500**	**$1,099,712**	**$1,510,842**	**$85,342**	**5.99%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Aquatics 10033303						
*	**Payroll**	$388,910	$357,498	$454,849	$65,939	16.95%
*	**Benefits**	$2,200	$1,925	$2,960	$760	34.55%
*	**Administrative Svcs**	$2,191	$2,017	$2,691	$500	22.82%
*	**Contractual Services**	$31,600	$31,297	$27,110	($4,490)	-14.21%
*	**Maintenance & Repair**	$1,700	$1,698	$2,100	$400	23.53%
*	**Rentals**	$0	$0	$0	$0	---
*	**Supplies**	$27,900	$27,901	$35,700	$7,800	27.96%
*	**Utilities**	$15,850	$15,549	$16,850	$1,000	6.31%
**	**Aquatics**	**$470,351**	**$437,885**	**$542,260**	**$71,909**	**15.29%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Riverside Golf Course 10033304						
*	**Payroll**	$488,511	$527,001	$519,631	$31,120	6.37%
*	**Benefits**	$5,060	$5,060	$4,880	($180)	-3.56%
*	**Administrative Svcs**	$3,145	$3,145	$3,145	$0	0.00%
*	**Contractual Services**	$48,580	$53,580	$50,080	$1,500	3.09%
*	**Maintenance & Repair**	$42,500	$40,000	$42,500	$0	0.00%
*	**Rentals**	$134,345	$134,345	$122,519	($11,826)	-8.80%
*	**Supplies**	$192,378	$200,772	$190,128	($2,250)	-1.17%
*	**Minor Capital Items**	$0	$0	$0	$0	---
*	**Utilities**	$76,860	$78,463	$75,930	($930)	-1.21%
**	**Riverside Golf Course**	**$991,379**	**$1,042,366**	**$1,008,813**	**$17,434**	**1.76%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Golf Course Restaurant 10033305						
*	**Payroll**	$110,118	$82,308	$0	($110,118)	-100.00%
*	**Benefits**	$0	$0	$0	$0	---
*	**Administrative Svcs**	$0	$0	$0	$0	---
*	**Contractual Services**	$7,826	$2,880	$0	($7,826)	-100.00%
*	**Maintenance & Repair**	$2,770	$4,995	$7,500	$4,730	170.76%
*	**Rentals**	$7,935	$8,597	$2,160	($5,775)	-72.78%
*	**Supplies**	$90,050	$59,300	$1,000	($89,050)	-98.89%
*	**Utilities**	$9,000	$9,000	$9,000	$0	0.00%
**	**Golf Course Restaurant**	**$227,699**	**$167,080**	**$19,660**	**($208,039)**	**-91.37%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Ice Arena 10033306						
*	**Payroll**	$287,889	$191,794	$262,737	($25,152)	-8.74%
*	**Benefits**	$4,560	$510	$1,400	($3,160)	-69.30%
*	**Administrative Svcs**	$895	$695	$895	$0	0.00%
*	**Contractual Services**	$14,240	$13,080	$15,190	$950	6.67%
*	**Maintenance & Repair**	$28,200	$18,973	$25,275	($2,925)	-10.37%
*	**Rentals**	$2,240	$2,240	$1,100	($1,140)	-50.89%
*	**Supplies**	$32,300	$9,263	$22,544	($9,756)	-30.20%
*	**Minor Capital Items**	$0	$20	$0	$0	---
*	**Utilities**	$180,750	$156,903	$193,750	$13,000	7.19%
**	**Ice Arena**	**$551,074**	**$393,478**	**$522,891**	**($28,183)**	**-5.11%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Public Assemblies Admin 10033401						
*	**Payroll**	$440,084	$367,056	$409,665	($30,419)	-6.91%
*	**Benefits**	$2,790	$1,530	$1,560	($1,230)	-44.09%
*	**Administrative Svcs**	$6,025	$6,205	$6,150	$125	2.07%
*	**Contractual Services**	$33,820	$33,820	$44,740	$10,920	32.29%
*	**Maintenance & Repair**	$600	$0	$600	$0	0.00%
*	**Rentals**	$0	$0	$0	$0	---
*	**Supplies**	$45,640	$2,500	$9,000	($36,640)	-80.28%
*	**Minor Capital Items**	$80,280	$0	$0	($80,280)	-100.00%
*	**Utilities**	$800	$800	$800	$0	0.00%
**	**Public Assemblies Admin**	**$610,039**	**$411,911**	**$472,515**	**($137,524)**	**-22.54%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Concessions 10033402						
*	**Payroll**	$146,684	$97,667	$193,110	$46,426	31.65%
*	**Benefits**	$1,580	$1,100	$1,800	$220	13.92%
*	**Administrative Svcs**	$3,115	$2,815	$3,115	$0	0.00%
*	**Contractual Services**	$15,280	$9,043	$15,680	$400	2.62%
*	**Maintenance & Repair**	$7,600	$7,600	$9,100	$1,500	19.74%
*	**Supplies**	$194,920	$4,650	$165,800	($29,120)	-14.94%
*	**Minor Capital Items**	$0	$0	$0	$0	---
*	**Utilities**	$800	$72	$800	$0	0.00%
**	**Concessions**	**$369,979**	**$122,947**	**$389,405**	**$19,426**	**5.25%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Custodial Services 10033404						
*	**Payroll**	$708,552	$659,378	$748,903	$40,351	5.69%
*	**Benefits**	$7,340	$6,944	$7,690	$350	4.77%
*	**Administrative Svcs**	$0	$115	$0	$0	---
*	**Contractual Services**	$12,384	$13,383	$27,984	$15,600	125.97%
*	**Maintenance & Repair**	$2,000	$1,998	$5,500	$3,500	175.00%
*	**Supplies**	$84,229	$61,244	$88,730	$4,501	5.34%
*	**Capital Outlay**	$0	$0	$0	$0	---
**	**Custodial Services**	**$814,505**	**$743,062**	**$878,807**	**$64,302**	**7.89%**

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Merrill Auditorium 10033405						
*	**Payroll**	$74,244	$64,289	$63,507	($10,737)	-14.46%
*	**Benefits**	$480	$480	$160	($320)	-66.67%
*	**Contractual Services**	$8,690	$1,566	$4,065	($4,625)	-53.22%
*	**Maintenance & Repair**	$17,000	$17,000	$17,000	$0	0.00%
*	**Rentals**	$0	$0	$0	$0	---
*	**Supplies**	$9,000	$4,539	$9,000	$0	0.00%
*	**Minor Capital Items**	$0	$0	$0	$0	---
*	**Utilities**	$0	$0	$0	$0	---
**	**Merrill Auditorium**	**$109,414**	**$87,874**	**$93,732**	**($15,682)**	**-14.33%**
****	**Parks, Rec & Facilities**	**$9,324,469**	**$7,885,198**	**$9,190,984**	**($133,485)**	**-1.43%**

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund					
Public Buildings & Waterfront 35					
10035000 Total REVENUE	$0	$0	($2,000,000)	($2,000,000)	---
** **Public Bldgs & Waterfront Dept NET**	**$0**	**$0**	**($2,000,000)**	**($2,000,000)**	**---**
*** **Public Bldgs & Waterfront**	**$0**	**$0**	**($2,000,000)**	**($2,000,000)**	**---**
10035100 Total EXPENDITURE	$392,355	$390,105	$412,961	$20,606	5.25%
** **PB & Wtrfnt - Administration NET**	**$392,355**	**$390,105**	**$412,961**	**$20,606**	**5.25%**
10035101 Total EXPENDITURE	$605,385	$438,498	$622,623	$17,238	2.85%
10035101 Total REVENUE	($25,000)	($25,000)	($25,000)	$0	0.00%
** **PB & Wtrfnt - Trades NET**	**$580,385**	**$413,498**	**$597,623**	**$17,238**	**2.97%**
10035102 Total EXPENDITURE	$545,883	$533,399	$558,036	$12,153	2.23%
10035102 Total REVENUE	($560,847)	($533,399)	($558,036)	$2,811	-0.50%
** **PB & Wtrfnt - School HVAC NET**	**($14,964)**	**$0**	**$0**	**$14,964**	**100.00%**
*** **PB & Wtrfnt - Admin**	**$957,776**	**$803,603**	**$1,010,584**	**$52,808**	**5.51%**
10035201 Total EXPENDITURE	$298,405	$243,005	$299,905	$1,500	0.50%
** **PB & Wtrfnt - Public Safety NET**	**$298,405**	**$243,005**	**$299,905**	**$1,500**	**0.50%**
10035202 Total EXPENDITURE	$562,250	$536,500	$649,284	$87,034	15.48%
** **PB & Wtrfnt - City Hall NET**	**$562,250**	**$536,500**	**$649,284**	**$87,034**	**15.48%**
10035203 Total EXPENDITURE	$170,555	$151,505	$673,655	$503,100	294.98%
** **PB & Wtrfnt - Merrill (PB) NET**	**$170,555**	**$151,505**	**$673,655**	**$503,100**	**294.98%**
10035204 Total EXPENDITURE	$323,945	$198,790	$267,845	($56,100)	-17.32%
10035204 Total REVENUE	($348,000)	($210,000)	($338,000)	$10,000	-2.87%
** **PB & Wtrfnt - Hadlock NET**	**($24,055)**	**($11,210)**	**($70,155)**	**($46,100)**	**-191.64%**
10035205 Total EXPENDITURE	$254,100	$205,580	$207,020	($47,080)	-18.53%
** **PB & Wtrfnt - Expo NET**	**$254,100**	**$205,580**	**$207,020**	**($47,080)**	**-18.53%**
10035206 Total EXPENDITURE	$416,850	$385,600	$418,400	$1,550	0.37%
10035206 Total REVENUE	$0	$0	$0	$0	---
** **PB & Wtrfnt - Canco Rd NET**	**$416,850**	**$385,600**	**$418,400**	**$1,550**	**0.37%**
10035210 Total EXPENDITURE	$275,271	$225,855	$272,614	($2,657)	-0.97%
** **PB & Wtrfnt - Other Bldgs NET**	**$275,271**	**$225,855**	**$272,614**	**($2,657)**	**-0.97%**
*** **PB & Wtrfnt - Buildings**	**$1,953,376**	**$1,736,835**	**$2,450,723**	**$497,347**	**25.46%**
10035300 Total EXPENDITURE	$1,234,185	$1,046,585	$1,135,799	($98,386)	-7.97%

CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
10035300 Total REVENUE		($687,026)	($682,214)	($674,315)	$12,711	-1.85%
**	**PB & Wtrfnt - Waterfront NET**	**$547,159**	**$364,371**	**$461,484**	**($85,675)**	**-15.66%**
****	**Public Buildings & Waterfront Net**	**$3,458,311**	**$2,904,809**	**$1,922,791**	**($1,535,520)**	**-44.40%**

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund **Public Buildings & Waterfront 35**						
*	**Payroll**	$1,358,581	$1,095,277	$1,447,242	$88,661	6.53%
*	**Benefits**	$17,624	$43,177	$18,014	$390	2.21%
*	**Administrative Svcs**	$31,090	$16,890	$20,290	($10,800)	-34.74%
*	**Contractual Services**	$238,797	$235,470	$218,391	($20,406)	-8.55%
*	**Maintenance & Repair**	$1,197,504	$1,172,504	$1,158,569	($38,935)	-3.25%
*	**Rentals**	$10,404	$8,304	$8,304	($2,100)	-20.18%
*	**Supplies**	$428,300	$416,300	$426,200	($2,100)	-0.49%
*	**Minor Capital Items**	$0	$0	$0	$0	---
*	**Utilities**	$1,651,884	$1,247,500	$1,606,132	($45,752)	-2.77%
*	**Capital Outlay**	$145,000	$120,000	$615,000	$470,000	324.14%
****	**Public Buildings & Waterfront**	**$5,079,184**	**$4,355,422**	**$5,518,142**	**$438,958**	**8.64%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Public Buildings & Waterfront 35						
PB & Wtrfnt - Administration 10035100						
*	**Payroll**	$379,681	$378,931	$391,947	$12,266	3.23%
*	**Benefits**	$3,320	$3,320	$3,160	($160)	-4.82%
*	**Administrative Svcs**	$2,850	$2,850	$2,850	$0	0.00%
*	**Contractual Services**	$500	$500	$500	$0	0.00%
*	**Rentals**	$3,504	$3,504	$3,504	$0	0.00%
*	**Supplies**	$2,500	$1,000	$11,000	$8,500	340.00%
**	**PB & Wtrfnt - Administration**	**$392,355**	**$390,105**	**$412,961**	**$20,606**	**5.25%**

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
PB & Wtrfnt - Trades 10035101						
*	**Payroll**	$580,995	$389,305	$598,883	$17,888	3.08%
*	**Benefits**	$8,200	$33,403	$8,550	$350	4.27%
*	**Administrative Svcs**	$6,690	$5,790	$5,690	($1,000)	-14.95%
*	**Contractual Services**	$0	$0	$0	$0	---
*	**Rentals**	$0	$0	$0	$0	---
*	**Supplies**	$9,500	$10,000	$9,500	$0	0.00%
**	**PB & Wtrfnt - Trades**	**$605,385**	**$438,498**	**$622,623**	**$17,238**	**2.85%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
PB & Wtrfnt - School HVAC 10035102						
*	**Payroll**	$128,664	$116,680	$141,817	$13,153	10.22%
*	**Benefits**	$2,030	$2,030	$2,030	$0	0.00%
*	**Administrative Svcs**	$3,250	$2,750	$2,250	($1,000)	-30.77%
*	**Contractual Services**	$12,600	$12,600	$12,600	$0	0.00%
*	**Maintenance & Repair**	$214,339	$214,339	$214,339	$0	0.00%
*	**Supplies**	$160,000	$160,000	$160,000	$0	0.00%
*	**Minor Capital Items**	$0	$0	$0	$0	---
*	**Capital Outlay**	$25,000	$25,000	$25,000	$0	0.00%
**	**PB & Wtrfnt - School HVAC**	**$545,883**	**$533,399**	**$558,036**	**$12,153**	**2.23%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
PB & Wtrfnt - Public Safety 10035201						
*	**Payroll**	$0	$0	$0	$0	---
*	**Benefits**	$0	$0	$0	$0	---
*	**Contractual Services**	$5,900	$19,000	$7,600	$1,700	28.81%
*	**Maintenance & Repair**	$64,505	$64,505	$79,505	$15,000	23.25%
*	**Supplies**	$24,500	$24,500	$24,500	$0	0.00%
*	**Utilities**	$203,500	$135,000	$188,300	($15,200)	-7.47%
*	**Capital Outlay**	$0	$0	$0	$0	---
**	**PB & Wtrfnt - Public Safety**	**$298,405**	**$243,005**	**$299,905**	**$1,500**	**0.50%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
PB & Wtrfnt - City Hall 10035202						
*	**Payroll**	$0	$0	$83,034	$83,034	---
*	**Benefits**	$0	$0	$0	$0	---
*	**Contractual Services**	$8,750	$25,000	$12,750	$4,000	45.71%
*	**Maintenance & Repair**	$137,500	$137,500	$137,500	$0	0.00%
*	**Rentals**	$0	$0	$0	$0	---
*	**Supplies**	$48,000	$48,000	$48,000	$0	0.00%
*	**Minor Capital Items**	$0	$0	$0	$0	---
*	**Utilities**	$368,000	$326,000	$368,000	$0	0.00%
**	**PB & Wtrfnt - City Hall**	**$562,250**	**$536,500**	**$649,284**	**$87,034**	**15.48%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
PB & Wtrfnt - Merrill (PB) 10035203						
*	**Contractual Services**	$2,050	$1,000	$5,150	$3,100	151.22%
*	**Maintenance & Repair**	$74,505	$74,505	$74,505	$0	0.00%
*	**Supplies**	$14,000	$6,000	$14,000	$0	0.00%
*	**Utilities**	$80,000	$70,000	$80,000	$0	0.00%
*	**Capital Outlay**	$0	$0	$500,000	$500,000	---
**	**PB & Wtrfnt - Merrill (PB)**	**$170,555**	**$151,505**	**$673,655**	**$503,100**	**294.98%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
PB & Wtrfnt - Hadlock 10035204						
*	**Contractual Services**	$4,325	$4,170	$6,725	$2,400	55.49%
*	**Maintenance & Repair**	$70,120	$70,120	$50,120	($20,000)	-28.52%
*	**Rentals**	$0	$0	$0	$0	---
*	**Supplies**	$31,500	$31,500	$23,000	($8,500)	-26.98%
*	**Utilities**	$198,000	$73,000	$188,000	($10,000)	-5.05%
*	**Capital Outlay**	$20,000	$20,000	$0	($20,000)	-100.00%
**	**PB & Wtrfnt - Hadlock**	**$323,945**	**$198,790**	**$267,845**	**($56,100)**	**-17.32%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
PB & Wtrfnt - Expo 10035205						
*	**Contractual Services**	$4,920	$24,500	$4,920	$0	0.00%
*	**Maintenance & Repair**	$60,080	$60,080	$46,000	($14,080)	-23.44%
*	**Rentals**	$0	$0	$0	$0	---
*	**Supplies**	$21,000	$18,000	$21,000	$0	0.00%
*	**Utilities**	$143,100	$103,000	$135,100	($8,000)	-5.59%
*	**Capital Outlay**	$25,000	$0	$0	($25,000)	-100.00%
**	**PB & Wtrfnt - Expo**	**$254,100**	**$205,580**	**$207,020**	**($47,080)**	**-18.53%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
PB & Wtrfnt - Canco Rd 10035206						
*	**Payroll**	$0	$0	$0	$0	---
*	**Contractual Services**	$9,450	$9,200	$12,950	$3,500	37.04%
*	**Maintenance & Repair**	$207,000	$207,000	$207,000	$0	0.00%
*	**Supplies**	$30,000	$30,000	$30,000	$0	0.00%
*	**Minor Capital Items**	$0	$0	$0	$0	---
*	**Utilities**	$170,400	$139,400	$168,450	($1,950)	-1.14%
**	**PB & Wtrfnt - Canco Rd**	**$416,850**	**$385,600**	**$418,400**	**$1,550**	**0.37%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
PB & Wtrfnt - Other Bldgs 10035210						
*	**Payroll**	$0	$0	$0	$0	---
*	**Benefits**	$0	$0	$0	$0	---
*	**Contractual Services**	$11,532	$9,500	$15,732	$4,200	36.42%
*	**Maintenance & Repair**	$59,855	$59,855	$55,000	($4,855)	-8.11%
*	**Supplies**	$40,500	$40,500	$40,500	$0	0.00%
*	**Minor Capital Items**	$0	$0	$0	$0	---
*	**Utilities**	$113,384	$66,000	$111,382	($2,002)	-1.77%
*	**Capital Outlay**	$50,000	$50,000	$50,000	$0	0.00%
**	**PB & Wtrfnt - Other Bldgs**	**$275,271**	**$225,855**	**$272,614**	**($2,657)**	**-0.97%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
PB & Wtrfnt - Waterfront 10035300						
*	**Payroll**	$269,241	$210,361	$231,561	($37,680)	-13.99%
*	**Benefits**	$4,074	$4,424	$4,274	$200	4.91%
*	**Administrative Svcs**	$18,300	$5,500	$9,500	($8,800)	-48.09%
*	**Contractual Services**	$178,770	$130,000	$139,464	($39,306)	-21.99%
*	**Maintenance & Repair**	$309,600	$284,600	$294,600	($15,000)	-4.84%
*	**Rentals**	$6,900	$4,800	$4,800	($2,100)	-30.43%
*	**Supplies**	$46,800	$46,800	$44,700	($2,100)	-4.49%
*	**Minor Capital Items**	$0	$0	$0	$0	---
*	**Utilities**	$375,500	$335,100	$366,900	($8,600)	-2.29%
*	**Capital Outlay**	$25,000	$25,000	$40,000	$15,000	60.00%
**	**PB & Wtrfnt - Waterfront**	**$1,234,185**	**$1,046,585**	**$1,135,799**	**($98,386)**	**-7.97%**
****	**Public Buildings & Waterfront**	**$5,079,184**	**$4,355,422**	**$5,518,142**	**$438,958**	**8.64%**

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES DIVISION ORG NET REPORT

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund					
Health & Human Services 44					
HHS Administration 4410					
10044100 Total EXPENDITURE	$329,165	$329,165	$338,515	$9,350	2.84%
10044100 Total REVENUE	$0	$0	$0	$0	---
** **HHS Administration NET**	**$329,165**	**$329,165**	**$338,515**	**$9,350**	**2.84%**
*** **HHS Administration**	**$329,165**	**$329,165**	**$338,515**	**$9,350**	**2.84%**

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES DIVISION CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Health & Human Services 44						
HHS Administration 4410						
*	**Payroll**	$322,335	$322,335	$322,335	$0	0.00%
*	**Benefits**	$1,980	$1,980	$3,180	$1,200	60.61%
*	**Administrative Svcs**	$600	$600	$3,000	$2,400	400.00%
*	**Contractual Services**	$750	$750	$3,000	$2,250	300.00%
*	**Maintenance & Repair**	$0	$0	$0	$0	---
*	**Supplies**	$3,500	$3,500	$7,000	$3,500	100.00%
**	**HHS Administration**	**$329,165**	**$329,165**	**$338,515**	**$9,350**	**2.84%**

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES DIVISION ORG NET REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund						
Health & Human Services 44						
Public Health 4420						
10044201 Total EXPENDITURE		$294,166	$278,917	$408,649	$114,483	38.92%
10044201 Total REVENUE		($334,726)	($334,726)	($206,298)	$128,428	-38.37%
**	**Public Health Administration NET**	**($40,560)**	**($55,809)**	**$202,351**	**$242,911**	**-598.89%**
10044202 Total EXPENDITURE		$135,440	$132,625	$135,883	$443	0.33%
10044202 Total REVENUE		($91,427)	($91,427)	($84,136)	$7,291	-7.97%
**	**Family Health NET**	**$44,013**	**$41,198**	**$51,747**	**$7,734**	**17.57%**
10044203 Total EXPENDITURE		$821,110	$707,127	$800,065	($21,045)	-2.56%
10044203 Total REVENUE		($777,487)	($670,849)	($704,577)	$72,910	-9.38%
**	**Chronic Disease Prevention NET**	**$43,623**	**$36,278**	**$95,488**	**$51,865**	**118.89%**
10044204 Total EXPENDITURE		$208,917	$161,723	$189,018	($19,899)	-9.52%
10044204 Total REVENUE		($75,560)	($67,307)	($58,180)	$17,380	-23.00%
**	**Health Equity NET**	**$133,357**	**$94,416**	**$130,838**	**($2,519)**	**-1.89%**
10044205 Total EXPENDITURE		$702,018	$665,809	$751,245	$49,227	7.01%
10044205 Total REVENUE		($520,402)	($504,825)	($417,574)	$102,828	-19.76%
**	**India Street Clinic NET**	**$181,616**	**$160,984**	**$333,671**	**$152,055**	**83.72%**
10044206 Total EXPENDITURE		$55,149	$47,189	$71,883	$16,734	30.34%
10044206 Total REVENUE		($18,486)	($46,215)	($25,389)	($6,903)	37.34%
**	**Research & Evaluation NET**	**$36,663**	**$974**	**$46,494**	**$9,831**	**26.81%**
***	**Public Health**	**$398,712**	**$278,041**	**$860,589**	**$461,877**	**115.84%**

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES DIVISION CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Health & Human Services 44						
Public Health 4420						
*	**Payroll**	$1,956,944	$1,750,688	$2,037,395	$80,451	4.11%
*	**Benefits**	$3,484	$2,924	$2,520	($964)	-27.67%
*	**Administrative Svcs**	$17,817	$5,635	$28,962	$11,145	62.55%
*	**Client Expenses**	$1,000	$1,000	$1,000	$0	0.00%
*	**Contractual Services**	$94,496	$116,821	$136,956	$42,460	44.93%
*	**Maintenance & Repair**	$2,700	$1,200	$2,700	$0	0.00%
*	**Rentals**	$72,839	$72,674	$74,690	$1,851	2.54%
*	**Supplies**	$53,600	$31,524	$58,600	$5,000	9.33%
*	**Utilities**	$13,920	$10,924	$13,920	$0	0.00%
**	**Public Health**	**$2,216,800**	**$1,993,390**	**$2,356,743**	**$139,943**	**6.31%**

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Health & Human Services						
Public Health 4420						
Public Health Administration 10044201						
*	**Payroll**	$279,321	$270,237	$380,174	$100,853	36.11%
*	**Benefits**	$600	$500	$600	$0	0.00%
*	**Administrative Svcs**	$5,550	$2,100	$16,845	$11,295	203.51%
*	**Contractual Services**	$2,850	$400	$3,350	$500	17.54%
*	**Rentals**	$2,345	$2,180	$2,180	($165)	-7.04%
*	**Supplies**	$3,500	$3,500	$5,500	$2,000	57.14%
**	**Public Health Administration**	**$294,166**	**$278,917**	**$408,649**	**$114,483**	**38.92%**

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21

Public Health 4420

Family Health 10044202

*	**Payroll**	$125,245	$125,245	$125,688	$443	0.35%
*	**Benefits**	$600	$600	$600	$0	0.00%
*	**Administrative Svcs**	$2,917	$1,084	$2,917	$0	0.00%
*	**Client Expenses**	$0	$0	$0	$0	---
*	**Contractual Services**	$2,400	$1,907	$2,400	$0	0.00%
*	**Rentals**	$808	$808	$808	$0	0.00%
*	**Supplies**	$2,750	$2,400	$2,750	$0	0.00%
*	**Utilities**	$720	$581	$720	$0	0.00%
**	**Family Health**	**$135,440**	**$132,625**	**$135,883**	**$443**	**0.33%**

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21

Public Health 4420

Chronic Disease Prevention 10044203

*	**Payroll**	$800,501	$690,707	$779,098	($21,403)	-2.67%
*	**Benefits**	$600	$600	$600	$0	0.00%
*	**Administrative Svcs**	$2,000	$25	$2,000	$0	0.00%
*	**Client Expenses**	$0	$0	$0	$0	---
*	**Contractual Services**	$2,250	$550	$2,250	$0	0.00%
*	**Rentals**	$12,383	$12,383	$12,741	$358	2.89%
*	**Supplies**	$1,000	$1,000	$1,000	$0	0.00%
*	**Utilities**	$2,376	$1,862	$2,376	$0	0.00%
**	**Chronic Disease Prevention**	**$821,110**	**$707,127**	**$800,065**	**($21,045)**	**-2.56%**

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Public Health 4420						
Health Equity 10044204						
*	**Payroll**	$203,517	$157,665	$183,658	($19,859)	-9.76%
*	**Benefits**	$900	$900	$360	($540)	-60.00%
*	**Administrative Svcs**	$1,200	$1,435	$1,200	$0	0.00%
*	**Client Expenses**	$0	$0	$0	$0	---
*	**Contractual Services**	$2,500	$1,423	$3,000	$500	20.00%
*	**Rentals**	$0	$0	$0	$0	---
*	**Supplies**	$800	$300	$800	$0	0.00%
**	**Health Equity**	**$208,917**	**$161,723**	**$189,018**	**($19,899)**	**-9.52%**

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Public Health 4420						
India Street Clinic 10044205						
*	**Payroll**	$502,145	$460,619	$505,304	$3,159	0.63%
*	**Benefits**	$100	$0	$0	($100)	-100.00%
*	**Administrative Svcs**	$3,650	$541	$3,700	$50	1.37%
*	**Client Expenses**	$1,000	$1,000	$1,000	$0	0.00%
*	**Contractual Services**	$80,646	$112,541	$122,106	$41,460	51.41%
*	**Maintenance & Repair**	$1,200	$1,200	$1,200	$0	0.00%
*	**Rentals**	$57,303	$57,303	$58,961	$1,658	2.89%
*	**Supplies**	$45,150	$24,124	$48,150	$3,000	6.64%
*	**Utilities**	$10,824	$8,481	$10,824	$0	0.00%
**	**India Street Clinic**	**$702,018**	**$665,809**	**$751,245**	**$49,227**	**7.01%**

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES ORG CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Public Health 4420						
Research & Evaluation 10044206						
*	**Payroll**	$46,215	$46,215	$63,473	$17,258	37.34%
*	**Benefits**	$684	$324	$360	($324)	-47.37%
*	**Administrative Svcs**	$2,500	$450	$2,300	($200)	-8.00%
*	**Contractual Services**	$3,850	$0	$3,850	$0	0.00%
*	**Maintenance & Repair**	$1,500	$0	$1,500	$0	0.00%
*	**Supplies**	$400	$200	$400	$0	0.00%
**	**Research & Evaluation**	**$55,149**	**$47,189**	**$71,883**	**$16,734**	**30.34%**
***	**Public Health**	**$2,216,800**	**$1,993,390**	**$2,356,743**	**$139,943**	**6.31%**

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES DIVISION ORG NET REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund						
Health & Human Services 44						
Social Services 4430						
10044301 Total EXPENDITURE		$629,070	$619,771	$726,091	$97,021	15.42%
10044301 Total REVENUE		($300,056)	($929,801)	($283,551)	$16,505	-5.50%
**	**Social Services Administration NET**	**$329,014**	**($310,030)**	**$442,540**	**$113,526**	**34.50%**
10044302 Total EXPENDITURE		$8,457,261	$13,585,427	$10,084,466	$1,627,205	19.24%
10044302 Total REVENUE		($5,751,801)	($9,694,768)	($6,439,394)	($687,593)	11.95%
**	**General Assistance NET**	**$2,705,460**	**$3,890,659**	**$3,645,072**	**$939,612**	**34.73%**
10044303 Total EXPENDITURE		$0	$0	$0	$0	---
10044303 Total REVENUE		$0	$0	$0	$0	---
**	**Portland Community Support NET**	**$0**	**$0**	**$0**	**$0**	**---**
10044304 Total EXPENDITURE		$3,811,847	$3,936,832	$4,106,984	$295,137	7.74%
10044304 Total REVENUE		($2,793,623)	($2,318,060)	($2,365,256)	$428,367	-15.33%
**	**Oxford Street Shelter NET**	**$1,018,224**	**$1,618,772**	**$1,741,728**	**$723,504**	**71.06%**
10044305 Total EXPENDITURE		$1,725,157	$1,471,731	$1,797,289	$72,132	4.18%
10044305 Total REVENUE		($1,366,425)	($1,137,891)	($1,230,489)	$135,936	-9.95%
**	**Family Shelter NET**	**$358,732**	**$333,840**	**$566,800**	**$208,068**	**58.00%**
***	**Social Services**	**$4,411,430**	**$5,533,241**	**$6,396,140**	**$1,984,710**	**44.99%**

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES DIVISION CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Health & Human Services 44						
Social Services 4430						
*	**Payroll**	$5,469,969	$5,465,462	$5,917,874	$447,905	8.19%
*	**Benefits**	$10,400	$18,783	$11,600	$1,200	11.54%
*	**Administrative Svcs**	$1,075	$1,165	$14,575	$13,500	1255.81%
*	**Client Expenses**	$7,685,653	$12,873,509	$9,290,443	$1,604,790	20.88%
*	**Contractual Services**	$259,084	$324,982	$256,068	($3,016)	-1.16%
*	**Maintenance & Repair**	$112,446	$83,295	$117,350	$4,904	4.36%
*	**Rentals**	$629,502	$628,198	$641,315	$11,813	1.88%
*	**Insurance**	$0	$0	$10,000	$10,000	---
*	**Supplies**	$308,599	$99,564	$305,599	($3,000)	-0.97%
*	**Minor Capital Items**	$0	$0	$0	$0	---
*	**Utilities**	$146,607	$118,803	$150,006	$3,399	2.32%
*	**Capital Outlay**	$0	$0	$0	$0	---
**	**Social Services**	**$14,623,335**	**$19,613,761**	**$16,714,830**	**$2,091,495**	**14.30%**

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Health & Human Services						
Social Services 4430						
Social Services Administration 10044301						
*	**Payroll**	$538,117	$533,379	$630,568	$92,451	17.18%
*	**Benefits**	$5,000	$5,000	$5,000	$0	0.00%
*	**Administrative Svcs**	$1,075	$1,155	$5,575	$4,500	418.60%
*	**Contractual Services**	$6,326	$5,594	$6,326	$0	0.00%
*	**Maintenance & Repair**	$1,000	$1,000	$1,000	$0	0.00%
*	**Rentals**	$62,048	$61,637	$63,126	$1,078	1.74%
*	**Supplies**	$8,806	$7,454	$8,806	$0	0.00%
*	**Utilities**	$6,698	$4,552	$5,690	($1,008)	-15.05%
**	**Social Services Administration**	**$629,070**	**$619,771**	**$726,091**	**$97,021**	**15.42%**

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES ORG CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Social Services 4430						
General Assistance 10044302						
*	**Payroll**	$622,969	$517,993	$642,993	$20,024	3.21%
*	**Benefits**	$600	$0	$600	$0	0.00%
*	**Administrative Svcs**	$0	$0	$2,000	$2,000	---
*	**Client Expenses**	$7,589,403	$12,799,264	$9,191,993	$1,602,590	21.12%
*	**Contractual Services**	$97,806	$128,956	$98,006	$200	0.20%
*	**Maintenance & Repair**	$2,500	$2,500	$2,500	$0	0.00%
*	**Rentals**	$113,103	$113,103	$115,868	$2,765	2.44%
*	**Supplies**	$18,000	$10,655	$18,000	$0	0.00%
*	**Utilities**	$12,880	$12,956	$12,506	($374)	-2.90%
**	**General Assistance**	**$8,457,261**	**$13,585,427**	**$10,084,466**	**$1,627,205**	**19.24%**

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES ORG CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Social Services 4430						
Oxford Street Shelter 10044304						
*	**Payroll**	$3,115,212	$3,473,446	$3,439,384	$324,172	10.41%
*	**Benefits**	$1,800	$1,959	$1,800	$0	0.00%
*	**Administrative Svcs**	$0	$0	$4,000	$4,000	---
*	**Client Expenses**	$79,450	$51,774	$64,950	($14,500)	-18.25%
*	**Contractual Services**	$87,028	$107,967	$55,485	($31,543)	-36.24%
*	**Maintenance & Repair**	$68,946	$34,891	$68,946	$0	0.00%
*	**Rentals**	$167,077	$166,846	$166,851	($226)	-0.14%
*	**Insurance**	$0	$0	$10,000	$10,000	---
*	**Supplies**	$239,833	$68,241	$236,833	($3,000)	-1.25%
*	**Minor Capital Items**	$0	$0	$0	$0	---
*	**Utilities**	$52,501	$31,708	$58,735	$6,234	11.87%
*	**Capital Outlay**	$0	$0	$0	$0	---
**	**Oxford Street Shelter**	**$3,811,847**	**$3,936,832**	**$4,106,984**	**$295,137**	**7.74%**

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Social Services 4430						
Family Shelter 10044305						
*	**Payroll**	$1,193,671	$940,644	$1,204,929	$11,258	0.94%
*	**Benefits**	$3,000	$11,824	$4,200	$1,200	40.00%
*	**Administrative Svcs**	$0	$10	$3,000	$3,000	---
*	**Client Expenses**	$16,800	$22,471	$33,500	$16,700	99.40%
*	**Contractual Services**	$67,924	$82,465	$96,251	$28,327	41.70%
*	**Maintenance & Repair**	$40,000	$44,904	$44,904	$4,904	12.26%
*	**Rentals**	$287,274	$286,612	$295,470	$8,196	2.85%
*	**Supplies**	$41,960	$13,214	$41,960	$0	0.00%
*	**Utilities**	$74,528	$69,587	$73,075	($1,453)	-1.95%
**	**Family Shelter**	**$1,725,157**	**$1,471,731**	**$1,797,289**	**$72,132**	**4.18%**
***	**Social Services**	**$14,623,335**	**$19,613,761**	**$16,714,830**	**$2,091,495**	**14.30%**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund						
Health & Human Services 44						
Barron Center 4440						
10744400 Total REVENUE		($18,994,969)	($16,910,651)	($22,199,374)	($3,204,405)	16.87%
**	**Barron Center NET**	**($18,994,969)**	**($16,910,651)**	**($22,199,374)**	**($3,204,405)**	**16.87%**
10744401 Total EXPENDITURE		$1,902,022	$1,578,480	$1,944,986	$42,964	2.26%
**	**Barron Center Administration NET**	**$1,902,022**	**$1,578,480**	**$1,944,986**	**$42,964**	**2.26%**
10044402 Total EXPENDITURE		$359,717	$251,492	$377,954	$18,237	5.07%
10044402 Total REVENUE		($248,400)	($98,690)	($259,200)	($10,800)	4.35%
**	**Office of Elder Affairs NET**	**$111,317**	**$152,802**	**$118,754**	**$7,437**	**6.68%**
10744403 Total EXPENDITURE		$289,243	$289,767	$295,543	$6,300	2.18%
**	**Therapeutic Recreation NET**	**$289,243**	**$289,767**	**$295,543**	**$6,300**	**2.18%**
10744404 Total EXPENDITURE		$1,649,295	$1,520,820	$1,676,188	$26,893	1.63%
**	**Nursing Administration NET**	**$1,649,295**	**$1,520,820**	**$1,676,188**	**$26,893**	**1.63%**
10744405 Total EXPENDITURE		$6,783,782	$6,089,490	$6,889,311	$105,529	1.56%
**	**Nursing Direct Care NET**	**$6,783,782**	**$6,089,490**	**$6,889,311**	**$105,529**	**1.56%**
10744406 Total EXPENDITURE		$2,793,634	$2,658,408	$2,130,399	($663,235)	-23.74%
**	**Nutrition & Supply NET**	**$2,793,634**	**$2,658,408**	**$2,130,399**	**($663,235)**	**-23.74%**
10744407 Total EXPENDITURE		$1,123,211	$1,083,266	$1,156,201	$32,990	2.94%
**	**Environmental Services NET**	**$1,123,211**	**$1,083,266**	**$1,156,201**	**$32,990**	**2.94%**
10744408 Total EXPENDITURE		$655,465	$652,968	$657,959	$2,494	0.38%
**	**Housekeeping NET**	**$655,465**	**$652,968**	**$657,959**	**$2,494**	**0.38%**
10744409 Total EXPENDITURE		$556,255	$477,562	$528,297	($27,958)	-5.03%
**	**Laundry Services NET**	**$556,255**	**$477,562**	**$528,297**	**($27,958)**	**-5.03%**
10744410 Total EXPENDITURE		$0	$0	$880,329	$880,329	---
**	**Central Supply NET**	**$0**	**$0**	**$880,329**	**$880,329**	**---**
***	**Barron Center**	**($3,130,745)**	**($2,407,088)**	**($5,921,407)**	**($2,790,662)**	**89.14%**

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES DIVISION CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Health & Human Services 44						
Barron Center 4440						
*	**Payroll**	$12,238,044	$11,176,965	$12,347,828	$109,784	0.90%
*	**Benefits**	$33,880	$36,753	$35,405	$1,525	4.50%
*	**Administrative Svcs**	$294,500	$226,776	$303,240	$8,740	2.97%
*	**Client Expenses**	$7,500	$15,000	$9,250	$1,750	23.33%
*	**Contractual Services**	$1,099,189	$907,458	$1,147,859	$48,670	4.43%
*	**Maintenance & Repair**	$155,875	$131,265	$207,195	$51,320	32.92%
*	**Rentals**	$31,120	$17,544	$28,490	($2,630)	-8.45%
*	**Supplies**	$1,736,083	$1,609,232	$1,921,620	$185,537	10.69%
*	**Minor Capital Items**	$24,500	$17,814	$28,000	$3,500	14.29%
*	**Utilities**	$418,868	$374,366	$421,915	$3,047	0.73%
*	**Capital Outlay**	$73,065	$89,080	$86,365	$13,300	18.20%
**	**Barron Center**	**$16,112,624**	**$14,602,253**	**$16,537,167**	**$424,543**	**2.63%**

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Health & Human Services						
Barron Center 4440						
Barron Center Administration 10744401						
*	**Payroll**	$693,718	$700,248	$699,907	$6,189	0.89%
*	**Benefits**	$4,920	$4,920	$4,920	$0	0.00%
*	**Administrative Svcs**	$259,670	$216,001	$264,835	$5,165	1.99%
*	**Contractual Services**	$882,284	$603,007	$885,164	$2,880	0.33%
*	**Maintenance & Repair**	$12,940	$12,282	$36,760	$23,820	184.08%
*	**Rentals**	$5,340	$3,764	$4,500	($840)	-15.73%
*	**Supplies**	$42,250	$37,415	$48,000	$5,750	13.61%
*	**Minor Capital Items**	$0	$0	$0	$0	---
*	**Utilities**	$900	$843	$900	$0	0.00%
*	**Capital Outlay**	$0	$0	$0	$0	---
**	**Barron Center Administration**	**$1,902,022**	**$1,578,480**	**$1,944,986**	**$42,964**	**2.26%**

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Barron Center 4440						
Office of Elder Affairs 10044402						
*	**Payroll**	$330,632	$240,165	$341,759	$11,127	3.37%
*	**Benefits**	$0	$0	$0	$0	---
*	**Administrative Svcs**	$3,010	$445	$3,010	$0	0.00%
*	**Contractual Services**	$900	$1,331	$2,970	$2,070	230.00%
*	**Supplies**	$24,875	$9,551	$29,915	$5,040	20.26%
*	**Utilities**	$300	$0	$300	$0	0.00%
**	**Office of Elder Affairs**	**$359,717**	**$251,492**	**$377,954**	**$18,237**	**5.07%**

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Barron Center 4440						
Therapeutic Recreation 10744403						
*	**Payroll**	$268,068	$273,701	$270,493	$2,425	0.90%
*	**Administrative Svcs**	$325	$405	$950	$625	192.31%
*	**Contractual Services**	$11,600	$7,006	$11,600	$0	0.00%
*	**Supplies**	$9,250	$8,655	$12,500	$3,250	35.14%
**	**Therapeutic Recreation**	**$289,243**	**$289,767**	**$295,543**	**$6,300**	**2.18%**

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Barron Center 4440						
Nursing Administration 10744404						
*	**Payroll**	$1,458,239	$1,291,506	$1,484,138	$25,899	1.78%
*	**Benefits**	$11,000	$5,883	$0	($11,000)	-100.00%
*	**Administrative Svcs**	$27,770	$7,500	$26,870	($900)	-3.24%
*	**Contractual Services**	$79,640	$175,251	$117,680	$38,040	47.76%
*	**Rentals**	$1,680	$1,680	$0	($1,680)	-100.00%
*	**Supplies**	$45,966	$39,000	$37,500	($8,466)	-18.42%
*	**Minor Capital Items**	$0	$0	$10,000	$10,000	---
*	**Capital Outlay**	$25,000	$0	$0	($25,000)	-100.00%
**	**Nursing Administration**	**$1,649,295**	**$1,520,820**	**$1,676,188**	**$26,893**	**1.63%**

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Barron Center 4440						
Nursing Direct Care 10744405						
*	**Payroll**	$6,783,782	$6,079,376	$6,889,311	$105,529	1.56%
*	**Benefits**	$0	$10,114	$0	$0	---
**	**Nursing Direct Care**	**$6,783,782**	**$6,089,490**	**$6,889,311**	**$105,529**	**1.56%**

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES ORG CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Barron Center 4440						
Nutrition & Supply 10744406						
*	**Payroll**	$1,290,327	$1,247,229	$1,238,634	($51,693)	-4.01%
*	**Benefits**	$11,120	$11,084	$12,545	$1,425	12.81%
*	**Administrative Svcs**	$2,225	$1,975	$2,575	$350	15.73%
*	**Client Expenses**	$7,500	$15,000	$0	($7,500)	-100.00%
*	**Contractual Services**	$45,470	$41,210	$48,150	$2,680	5.89%
*	**Maintenance & Repair**	$12,595	$10,000	$16,595	$4,000	31.76%
*	**Rentals**	$24,100	$12,100	$0	($24,100)	-100.00%
*	**Supplies**	$1,376,797	$1,302,996	$781,600	($595,197)	-43.23%
*	**Minor Capital Items**	$23,500	$16,814	$5,000	($18,500)	-78.72%
*	**Capital Outlay**	$0	$0	$25,300	$25,300	---
**	**Nutrition & Supply**	**$2,793,634**	**$2,658,408**	**$2,130,399**	**($663,235)**	**-23.74%**

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Barron Center 4440						
Environmental Services 10744407						
*	**Payroll**	$387,568	$382,890	$391,051	$3,483	0.90%
*	**Benefits**	$4,440	$1,000	$3,040	($1,400)	-31.53%
*	**Administrative Svcs**	$1,250	$450	$1,250	$0	0.00%
*	**Contractual Services**	$75,935	$75,935	$78,595	$2,660	3.50%
*	**Maintenance & Repair**	$117,930	$99,333	$141,430	$23,500	19.93%
*	**Rentals**	$0	$0	$0	$0	---
*	**Supplies**	$70,355	$61,055	$72,055	$1,700	2.42%
*	**Minor Capital Items**	$0	$0	$12,000	$12,000	---
*	**Utilities**	$417,668	$373,523	$420,715	$3,047	0.73%
*	**Capital Outlay**	$48,065	$89,080	$36,065	($12,000)	-24.97%
**	**Environmental Services**	**$1,123,211**	**$1,083,266**	**$1,156,201**	**$32,990**	**2.94%**

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Barron Center 4440						
Housekeeping 10744408						
*	**Payroll**	$538,910	$546,334	$526,189	($12,721)	-2.36%
*	**Benefits**	$1,200	$2,000	$2,175	$975	81.25%
*	**Contractual Services**	$3,360	$3,718	$3,700	$340	10.12%
*	**Maintenance & Repair**	$2,360	$2,000	$2,360	$0	0.00%
*	**Supplies**	$108,635	$97,916	$122,535	$13,900	12.80%
*	**Minor Capital Items**	$1,000	$1,000	$1,000	$0	0.00%
**	**Housekeeping**	**$655,465**	**$652,968**	**$657,959**	**$2,494**	**0.38%**

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Barron Center 4440						
Laundry Services 10744409						
*	**Payroll**	$486,800	$415,516	$458,317	($28,483)	-5.85%
*	**Benefits**	$1,200	$1,752	$1,725	$525	43.75%
*	**Administrative Svcs**	$250	$0	$250	$0	0.00%
*	**Contractual Services**	$0	$0	$0	$0	---
*	**Maintenance & Repair**	$10,050	$7,650	$10,050	$0	0.00%
*	**Supplies**	$57,955	$52,644	$57,955	$0	0.00%
*	**Capital Outlay**	$0	$0	$0	$0	---
**	**Laundry Services**	**$556,255**	**$477,562**	**$528,297**	**($27,958)**	**-5.03%**

CITY OF PORTLAND, ME
FY22 HEALTH & HUMAN SERVICES ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Barron Center 4440						
Central Supply 10744410						
*	**Payroll**	$0	$0	$48,029	$48,029	---
*	**Benefits**	$0	$0	$11,000	$11,000	---
*	**Administrative Svcs**	$0	$0	$3,500	$3,500	---
*	**Client Expenses**	$0	$0	$9,250	$9,250	---
*	**Rentals**	$0	$0	$23,990	$23,990	---
*	**Supplies**	$0	$0	$759,560	$759,560	---
*	**Capital Outlay**	$0	$0	$25,000	$25,000	---
**	**Central Supply**	**$0**	**$0**	**$880,329**	**$880,329**	---
***	**Barron Center**	**$16,112,624**	**$14,602,253**	**$16,537,167**	**$424,543**	**2.63%**

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund **Debt Service 47**					
10047000 Total EXPENDITURE	$45,700,279	$39,947,696	$48,355,413	$2,655,134	5.81%
10047000 Total REVENUE	($19,189,768)	($19,389,768)	($20,004,027)	($814,259)	4.24%
** **Debt Service NET**	**$26,510,511**	**$20,557,928**	**$28,351,386**	**$1,840,875**	**6.94%**
**** **Debt Service Net**	**$26,510,511**	**$20,557,928**	**$28,351,386**	**$1,840,875**	**6.94%**

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund **Debt Service 47**						
*	**Contractual Services**	$760,000	$550,000	$615,000	($145,000)	-19.08%
*	**Debt Service**	$44,940,279	$39,397,696	$47,740,413	$2,800,134	6.23%
********	**Debt Service**	**$45,700,279**	**$39,947,696**	**$48,355,413**	**$2,655,134**	**5.81%**

CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund **Library 48**					
10048000 Total EXPENDITURE	$3,927,837	$3,927,837	$4,006,394	$78,557	2.00%
**** Library NET**	**$3,927,837**	**$3,927,837**	**$4,006,394**	**$78,557**	**2.00%**
****** Library Net**	**$3,927,837**	**$3,927,837**	**$4,006,394**	**$78,557**	**2.00%**

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21

General Fund
Library 48

*	**Payroll**	$2,804,154	$2,804,154	$2,910,150	$105,996	3.78%
*	**Benefits**	$537,000	$537,000	$540,000	$3,000	0.56%
*	**Supplies**	$0	$0	$0	$0	---
*	**Utilities**	$0	$0	$0	$0	---
*	**Contributions**	$586,683	$586,683	$556,244	($30,439)	-5.19%
****	**Library**	**$3,927,837**	**$3,927,837**	**$4,006,394**	**$78,557**	**2.00%**

Portland Public Library					2/8/2021
	FY 20	FY 21	FY 22	DOLLAR	PERCENT
BUDGET ITEMS	Actual	Approved	Submission	INCREASE	INCREASE
Personnel					
salaries-regular	2,735,162	2,695,304	2,801,300	105,996	3.93%
salaries-temp/sub	121,849	100,100	100,100	0	0.00%
salaries-over schedule	15,226	8,750	8,750	0	0.00%
	2,872,237	2,804,154	2,910,150	105,996	3.78%
Contractual					
medical insurance	537,204	537,000	537,000	0	0.00%
other benefits	18,370	18,224	18,224	0	0.00%
parking	48,386	57,416	57,416	0	0.00%
professional services	116,671	74,750	74,750	0	0.00%
technology	215,813	224,733	215,000	-9,733	-4.33%
utilities	140,524	144,672	144,672	0	0.00%
maintenance & security	114,037	106,400	106,400	0	0.00%
branch occupancy	48,400	40,300	40,300	0	0.00%
staff development	34,607	65,000	65,000	0	0.00%
supplies	42,574	54,050	54,050	0	0.00%
printing/duplicating	26,768	32,600	32,600	0	0.00%
postage	19,991	11,000	11,000	0	0.00%
insurance	29,370	30,000	30,000	0	0.00%
miscellaneous	18,589	3,750	3,750	0	0.00%
	1,411,304	1,399,895	1,390,162	-9,733	-0.70%
Commodities					
books-digital-AV	319,594	334,231	334,231	0	0.00%
periodicals	25,874	10,000	10,000	0	0.00%
periodicals-microfilm	8,543	8,200	8,200	0	0.00%
preservation		700	700	0	0.00%
materials processing	24,175	20,500	20,500	0	0.00%
shipping & handling	173	818	818	0	0.00%
	378,359	374,449	374,449	0	0.00%
Capital					
Equipment/Improvements	25,706	35,000	39,477	4,477	12.79%
TOTAL	**4,687,605**	**4,613,498**	**4,714,238**	**100,740**	**2.18%**

Portland Public Library					2/8/2021
0	FY 20	FY 21	FY 22	DOLLAR	PERCENT
REVENUE TITLE		Submission	Submission	INCREASE	INCREASE
Government					
Maine State Library	184,550	184,550	184,550	0	0.00%
Cumberland County	9,884	10,000	10,000	0	0.00%
	194,434	194,550	194,550	0	0.00%
Investments					
Endowment-restricted	214,000	228,000	235,000	7,000	3.07%
Other Investments	1,035	1,500	1,500	0	0.00%
	215,035	229,500	236,500	7,000	3.05%
Operations					
fees	51,132	11,500	11,500	0	0.00%
conference rooms	13,381	14,000	14,000	0	0.00%
retail	12,714	10,000	10,000	0	0.00%
photocopies/printing	13,171	13,111	13,194	83	0.63%
miscellaneous	2,789	500	500	0	0.00%
	93,188	49,111	49,194	83	0.17%
Development					
annual fund	212,246	200,000	215,100	15,100	7.55%
special events/sponsorships		12,500	12,500	0	0.00%
	212,246	212,500	227,600	15,100	7.11%
City Contribution	4,013,769	3,927,837	4,006,394	78,557	2.00%
Total Revenue	**4,728,672**	**4,613,498**	**4,714,238**	**100,740**	**2.18%**
Total Expenses	**4,687,605**	**4,613,498**	**4,714,238**	**100,740**	**2.18%**

POSITION	FY 21 Approved FTE	Classification	FY 22 Prosposed FTE	Classification	FTE Change	$ Change
Executive Director	1.00	$ 102,404.51	1.00	$ 106,838.40	0	$ 4,433.89
Associate Director	1.00	$ 82,717.70	1.00	$ 86,307.20	0	$ 3,589.50
HR Director	1.00	$ 72,003.17	1.00	$ 76,050.00	0	$ 4,046.83
Finance Director	1.00	$ 75,731.84	1.00	$ 78,328.50	0	$ 2,596.66
Development Director	1.00	$ 77,448.42	1.00	$ 76,050.00	0	$ (1,398.42)
Finance Assistant	0.50	$ 22,101.16			-0.5	$ (22,101.16)
Admin Assistant	0.00	$ -			0	$ -
Assistant to the Director	1.00	$ 44,590.01	1.00	$ 47,029.50	0	$ 2,439.49
Finance/HR Specialist	1.00	$ 40,092.23	1.00	$ 42,654.00	0	$ 2,561.77
Librarian Directors	3.00	$ 203,708.69	3.00	$ 214,866.00	0	$ 11,157.31
Librarian Technical Specialists	3.00	$ 167,226.46	3.00	$ 175,671.00	0	$ 8,444.54
Branch Managers & Assistants	4.73	$ 239,122.93	3.13	$ 171,940.00	-1.60	$ (67,182.93)
Librarians	11.53	$ 565,547.90	11.50	$ 593,083.60	-0.03	$ 27,535.70
Library Associates	5.70	$ 239,165.56	2.53	$ 122,490.30	-3.17	$ (116,675.26)
Senior Library Assistant	11.03	$ 419,547.37	14.23	$ 586,356.20	3.20	$ 166,808.83
Facilities Manager	1.00	$ 52,711.20	1.00	$ 55,524.00	0.00	$ 2,812.80
Security	2.50	$ 92,423.24	2.50	$ 102,997.80	0.00	$ 10,574.56
Social Worker In Residence	0.50	$ 25,679.90	0.50	$ 18,582.50	0.00	$ (7,097.40)
Maintenance	3.60	$ 124,583.31	3.66	$ 133,098.00	0.06	$ 8,514.69
Library Assistant	1.56	$ 48,498.55	2.20	$ 76,543.50	0.64	$ 28,044.95
Marketing Associate			1.00	$ 36,890.40	1.00	$ 36,890.40
salaries-regular	55.66	$ 2,695,304.15	55.25	$ 2,801,300.90	-0.41	$ 105,996.75
salaries-temporary		$ 100,100.00		$ 100,100.00		$ -
salaries-over schedule		$ 8,750.00		$ 8,750.00		$ -
Total Personnel		$ 2,804,154.15		$ 2,910,150.90		$ 105,996.75

CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund **Pension 51**					
10051200 Total EXPENDITURE	$7,764,619	$7,745,000	$8,531,837	$767,218	9.88%
10051200 Total REVENUE	($1,159,691)	($1,116,868)	($1,041,086)	$118,605	-10.23%
**** Pension NET**	**$6,604,928**	**$6,628,132**	**$7,490,751**	**$885,823**	**13.41%**
****** Pension Net**	**$6,604,928**	**$6,628,132**	**$7,490,751**	**$885,823**	**13.41%**

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund **Pension 51**					
* **Benefits**	$7,764,619	$7,745,000	$8,531,837	$767,218	9.88%
**** **Pension**	**$7,764,619**	**$7,745,000**	**$8,531,837**	**$767,218**	**9.88%**

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund					
Employee Benefits 52					
10052200 Total EXPENDITURE	$18,741,418	$18,216,059	$17,994,636	($746,782)	-3.98%
10052200 Total REVENUE	($5,883,684)	($4,655,129)	($6,363,545)	($479,861)	8.16%
** **Health Insurance Program NET**	**$12,857,734**	**$13,560,930**	**$11,631,091**	**($1,226,643)**	**-9.54%**
10052300 Total EXPENDITURE	$1,810,292	$2,368,250	$1,692,000	($118,292)	-6.53%
10052300 Total REVENUE	($225,000)	($165,000)	($165,000)	$60,000	-26.67%
** **Workers' Compensation NET**	**$1,585,292**	**$2,203,250**	**$1,527,000**	**($58,292)**	**-3.68%**
10052400 Total EXPENDITURE	$1,393,538	$1,164,518	$1,325,660	($67,878)	-4.87%
10052400 Total REVENUE	($135,495)	($112,522)	($127,253)	$8,242	-6.08%
** **FICA NET**	**$1,258,043**	**$1,051,996**	**$1,198,407**	**($59,636)**	**-4.74%**
10052500 Total EXPENDITURE	$211,911	$230,000	$230,240	$18,329	8.65%
10052500 Total REVENUE	($7,088)	($6,800)	($7,926)	($838)	11.82%
** **Group Life Insurance NET**	**$204,823**	**$223,200**	**$222,314**	**$17,491**	**8.54%**
10052600 Total EXPENDITURE	$100,000	$500,000	$100,000	$0	0.00%
10052600 Total REVENUE	$0	$0	$0	$0	---
** **Unemployment NET**	**$100,000**	**$500,000**	**$100,000**	**$0**	**0.00%**
**** **Employee Benefits Net**	**$16,005,892**	**$17,539,376**	**$14,678,812**	**($1,327,080)**	**-8.29%**

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund Employee Benefits 52						
*	**Benefits**	$19,566,577	$19,274,674	$18,943,580	($622,997)	-3.18%
*	**Administrative Svcs**	$682,826	$695,903	$568,132	($114,694)	-16.80%
*	**Contractual Services**	$959,900	$1,325,250	$784,000	($175,900)	-18.32%
*	**Rentals**	$12,000	$0	$12,360	$360	3.00%
*	**Insurance**	$907,400	$1,056,000	$906,000	($1,400)	-0.15%
*	**Utilities**	$1,464	$0	$1,464	$0	0.00%
*	**Contributions**	$126,992	$127,000	$127,000	$8	0.01%
****	**Employee Benefits**	**$22,257,159**	**$22,478,827**	**$21,342,536**	**($914,623)**	**-4.11%**

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Employee Benefits 52						
Health Insurance Program 10052200						
*	**Benefits**	$17,861,128	$17,380,156	$17,287,680	($573,448)	-3.21%
*	**Administrative Svcs**	$866,826	$835,903	$693,132	($173,694)	-20.04%
*	**Rentals**	$12,000	$0	$12,360	$360	3.00%
*	**Utilities**	$1,464	$0	$1,464	$0	0.00%
**	**Health Insurance Program**	**$18,741,418**	**$18,216,059**	**$17,994,636**	**($746,782)**	**-3.98%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Workers' Compensation 10052300						
*	**Administrative Svcs**	($184,000)	($140,000)	($125,000)	$59,000	-32.07%
*	**Contractual Services**	$959,900	$1,325,250	$784,000	($175,900)	-18.32%
*	**Insurance**	$907,400	$1,056,000	$906,000	($1,400)	-0.15%
*	**Contributions**	$126,992	$127,000	$127,000	$8	0.01%
**	**Workers' Compensation**	**$1,810,292**	**$2,368,250**	**$1,692,000**	**($118,292)**	**-6.53%**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
FICA 10052400						
*	**Benefits**	$1,393,538	$1,164,518	$1,325,660	($67,878)	-4.87%
**	**FICA**	**$1,393,538**	**$1,164,518**	**$1,325,660**	**($67,878)**	**-4.87%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Group Life Insurance 10052500						
*	**Benefits**	$211,911	$230,000	$230,240	$18,329	8.65%
**	**Group Life Insurance**	**$211,911**	**$230,000**	**$230,240**	**$18,329**	**8.65%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Unemployment 10052600						
*	**Benefits**	$100,000	$500,000	$100,000	$0	0.00%
**	**Unemployment**	**$100,000**	**$500,000**	**$100,000**	**$0**	**0.00%**
****	**Employee Benefits**	**$22,257,159**	**$22,478,827**	**$21,342,536**	**($914,623)**	**-4.11%**

CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund **Contingency 61**					
10061000 Total EXPENDITURE	$250,000	$250,000	$250,000	$0	0.00%
** **Contingency NET**	**$250,000**	**$250,000**	**$250,000**	**$0**	**0.00%**
**** **Contingency Net**	**$250,000**	**$250,000**	**$250,000**	**$0**	**0.00%**

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund Contingency 61						
*	**Payroll**	$0	$0	$0	$0	---
*	**Administrative Svcs**	$925	$925	$925	$0	0.00%
*	**Contractual Services**	$249,075	$249,075	$249,075	$0	0.00%
*	**Supplies**	$0	$0	$0	$0	---
*	**Utilities**	$0	$0	$0	$0	---
*	**Capital Outlay**	$0	$0	$0	$0	---
****	**Contingency**	**$250,000**	**$250,000**	**$250,000**	**$0**	**0.00%**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund						
Liability Insurance 62						
10062000 Total EXPENDITURE		$793,128	$778,260	$817,034	$23,906	3.01%
10062000 Total REVENUE		($189,275)	($186,564)	($197,138)	($7,863)	4.15%
**	**Liability Insurance NET**	**$603,853**	**$591,696**	**$619,896**	**$16,043**	**2.66%**
****	**Liability Insurance Net**	**$603,853**	**$591,696**	**$619,896**	**$16,043**	**2.66%**

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund **Liability Insurance 62**						
*	**Administrative Svcs**	$5,700	$3,000	$5,700	$0	0.00%
*	**Contractual Services**	$5,000	$2,500	$5,000	$0	0.00%
*	**Insurance**	$782,428	$772,760	$806,334	$23,906	3.06%
********	**Liability Insurance**	**$793,128**	**$778,260**	**$817,034**	**$23,906**	**3.01%**

CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund **County Tax 63**					
10063000 Total EXPENDITURE	$7,011,159	$7,011,159	$7,147,309	$136,150	1.94%
** **County Tax NET**	**$7,011,159**	**$7,011,159**	**$7,147,309**	**$136,150**	**1.94%**
**** **County Tax Net**	**$7,011,159**	**$7,011,159**	**$7,147,309**	**$136,150**	**1.94%**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund **County Tax 63**						
*	**Contributions**	$7,011,159	$7,011,159	$7,147,309	$136,150	1.94%
****	**County Tax**	**$7,011,159**	**$7,011,159**	**$7,147,309**	**$136,150**	**1.94%**

FY2021 COUNTY OF CUMBERLAND-

Using 2021 Final Valuation

The tax distribution schedule describes the amount of tax required from each municipality based on their equalized valuation to provide the revenue necessary for county operations. Previous year information is provided for comparison purposes. The tax calculation table at the bottom of the schedule shows the factors of expenditures revenues, and surplus used to calculate the amount of county property tax assessed on the real and personal property in each municipality.

The State of Maine Valuation for 2021 shows overall County increase of **Valuation Growth**

Tax Distribution Schedule						
	7.52%		**5.40%**			
Town	**State 2020 Valuation**	**2020 Tax**	**State 2021 Valuation**	**Val Change %**	**2021 Tax**	**Percent Tax Change**
Baldwin	181,600,000	121,180	194,350,000	7.0%	124,590	2.81%
Bridgton	1,106,700,000	738,484	1,205,750,000	9.0%	772,951	4.67%
Brunswick	2,509,500,000	1,674,551	2,595,900,000	3.4%	1,664,113	-0.62%
Cape Elizabeth	2,275,600,000	1,518,473	2,427,750,000	6.7%	1,556,320	2.49%
Casco	707,700,000	472,237	757,400,000	7.0%	485,535	2.82%
Chebeague Island	237,100,000	158,213	253,150,000	6.8%	162,283	2.57%
Cumberland	1,406,550,000	938,569	1,503,000,000	6.9%	963,505	2.66%
Falmouth	2,726,900,000	1,819,618	2,887,550,000	5.9%	1,851,077	1.73%
Freeport	1,863,700,000	1,243,618	2,006,100,000	7.6%	1,286,019	3.41%
Frye Island	175,100,000	116,842	185,950,000	6.2%	119,204	2.02%
Gorham	1,992,000,000	1,329,231	2,152,750,000	8.1%	1,380,030	3.82%
Gray	1,133,450,000	756,334	1,173,400,000	3.5%	752,213	-0.54%
Harpswell	1,992,700,000	1,329,698	2,101,500,000	5.5%	1,347,176	1.31%
Harrison	545,700,000	364,137	602,950,000	10.5%	386,524	6.15%
Long Island	179,800,000	119,978	188,900,000	5.1%	121,095	0.93%
Naples	850,150,000	567,292	859,900,000	1.1%	551,243	-2.83%
New Gloucester	588,450,000	392,664	611,050,000	3.8%	391,716	-0.24%
North Yarmouth	570,400,000	380,617	617,650,000	8.3%	395,947	4.03%
Portland	10,507,000,000	7,011,159	11,149,300,000	6.1%	7,147,309	1.94%
Pownal	267,550,000	178,532	284,200,000	6.2%	182,188	2.05%
Raymond	1,175,550,000	784,426	1,206,850,000	2.7%	773,657	-1.37%
Scarborough	4,778,350,000	3,188,519	4,807,600,000	0.6%	3,081,933	-3.34%
Sebago	420,650,000	280,693	463,600,000	10.2%	297,193	5.88%
South Portland	4,622,350,000	3,084,423	4,866,700,000	5.3%	3,119,820	1.15%
Standish	1,198,800,000	799,941	1,215,150,000	1.4%	778,977	-2.62%
Westbrook	2,268,700,000	1,513,868	2,420,050,000	6.7%	1,551,384	2.48%
Windham	2,272,500,000	1,516,404	2,441,900,000	7.5%	1,565,391	3.23%
Yarmouth	1,863,100,000	1,243,218	1,958,950,000	5.1%	1,255,794	1.01%
	50,417,650,000	33,642,919	53,139,300,000	5.40%	34,065,186	1.26%
Tax Calculation	**2018**	**2019**	**2020**		**2021**	
Total Estimated Expend	43,098,407	44,787,515	46,571,931		47,151,594	
Total Estimated Revenu	(12,485,782)	(12,646,220)	(12,929,012)		(12,886,408)	
Tax Stabilization	-	-	-		(200,000)	*Net Increase*
Tax Revenue Required	**30,612,625**	**32,141,295**	**33,642,919**		**34,065,186**	***1.26%***
	2018	***2019***	***2020***		***2021***	
Mil Rate	**0.000694902**	**0.000685427**	**0.0006672846**		**0.0006410545**	
Per $1,000	**0.6949019**	**0.6854273**	**0.667284552**		**0.641054475**	
Amount for $200,000 I	**$ 138.98**	**$ 137.09**	**$ 133.46**		**$ 128.21**	
Increase	***$ (0.49)***	***$ (1.89)***	***$ (3.63)***		***$ (5.25)***	

CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund **Memberships / Other 65**						
10065200 Total EXPENDITURE		$2,877,058	$2,877,058	$3,020,147	$143,089	4.97%
10065200 Total REVENUE		($654,516)	($262,513)	($640,265)	$14,251	-2.18%
**	**Transit District (Metro) NET**	**$2,222,542**	**$2,614,545**	**$2,379,882**	**$157,340**	**7.08%**
10065300 Total EXPENDITURE		$78,480	$78,480	$78,480	$0	0.00%
**	**Regional Transportation NET**	**$78,480**	**$78,480**	**$78,480**	**$0**	**0.00%**
10065400 Total EXPENDITURE		$419,910	$419,910	$689,149	$269,239	64.12%
**	**Memberships - Misc NET**	**$419,910**	**$419,910**	**$689,149**	**$269,239**	**64.12%**
****	**Memberships / Other Net**	**$2,720,932**	**$3,112,935**	**$3,147,511**	**$426,579**	**15.68%**

CITY OF PORTLAND, ME
FY22 DEPARTMENT CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21

General Fund
Memberships / Other 65

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
*	**Contractual Services**	$50,000	$50,000	$50,000	$0	0.00%
*	**Contributions**	$3,325,448	$3,325,448	$3,737,776	$412,328	12.40%
********	**Memberships / Other**	**$3,375,448**	**$3,375,448**	**$3,787,776**	**$412,328**	**12.22%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Memberships / Other 65					
Transit District (Metro) 10065200					
* **Contributions**	$2,877,058	$2,877,058	$3,020,147	$143,089	4.97%
** **Transit District (Metro)**	**$2,877,058**	**$2,877,058**	**$3,020,147**	**$143,089**	**4.97%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Regional Transportation 10065300						
*	**Contributions**	$78,480	$78,480	$78,480	$0	0.00%
**	**Regional Transportation**	**$78,480**	**$78,480**	**$78,480**	**$0**	**0.00%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Memberships - Misc 10065400						
*	**Contractual Services**	$50,000	$50,000	$50,000	$0	0.00%
*	**Contributions**	$369,910	$369,910	$639,149	$269,239	72.79%
**	**Memberships - Misc**	**$419,910**	**$419,910**	**$689,149**	**$269,239**	**64.12%**
****	**Memberships / Other**	**$3,375,448**	**$3,375,448**	**$3,787,776**	**$412,328**	**12.22%**

Peaks Island Council
FY 2022 Budget Request
As Approved for Submission
February 24, 2021

As approved at its meeting on February 24, 2021, the Peaks Island Council requests the Portland City Council to allocate the following funds to the Peaks Island Council FY2021 Parking and Transportation Fund in the amount of $40,000.00 in accordance with the following items:

Item A: The Peaks Island Council requests the City Manager or his designee to expend monies from the Parking and Transportation Fund payable to Casco Bay Lines to purchase bicycle tickets for a **summer bike ticket program** on Peaks Island. The total is not to exceed $500.00 .

________________________________ ____________________
Jon Jennings, Portland City Manager Date

Item B: The Peaks Island Council requests the City Manager or his designee to expend monies from the Parking and Transportation Fund payable to Casco Bay Lines to purchase tickets for needs-based Peaks Island residents. To receive **Needs-Based tickets,** recipients must fit defined criteria developed by the Peaks Island Council. The total is not to exceed $3,000.00

________________________________ ____________________
Jon Jennings, Portland City Manager Date

Item C: The Peaks Island Council requests the City Manager or his designee to transfer to the Portland School Department $4,500.00 to cover the cost of extending Portland School Department issued 10-month Casco Bay Lines **passes for Peaks Island public middle and high schools students** to 12-month passes.

________________________________ ____________________
Jon Jennings, Portland City Manager Date

Item D: The Peaks Island Council requests the City Manager or his designee to expend monies from the Parking and Transportation Fund payable to Casco Bay Lines for Island resident **college students**: for up to 3 monthly stickers per student @ $82.45/sticker, not to exceed _$450.00_ . For the purposes of PIC transportation support, a college student shall be defined as a full-time island resident carrying a full-time course load (12 credits) at a Portland-area institution of higher education.

________________________________ ___________________

Jon Jennings, Portland City Manager Date

Item E: The Peaks Island Council requests the City Manager or his designee to issue vouchers in the amount of $84 per voucher per student to the parents of **children attending private schools** off-island. Criteria for determination of residency will be directed through the Island/Neighborhood Administrator's Office. Total cost allocated is $400.00 .

________________________________ _______________________

Jon Jennings, Portland City Manager Date

Item F: ITS: a.k.a., Island "Taxi" The Peaks Island Council requests the City Manager or his designee to provide an allocation of $20,984.00 to the **Island Transportation System** for continued support of the only transportation service available to residents.

________________________________ _______________________

Jon Jennings, Portland City Manager Date

Item G: The Peaks Island Council requests the City Manager or his designee to provide an allocation of _$5,300.00_ to **Peaks Island Tax & Energy Assistance (PITEA)** for the express purposes of assisting eligible island residents with heating costs. Applications for eligibility approved by Peaks Island Clergy, and monies are paid by PITEA directly to the fuel company.

________________________________ _______________________

Jon Jennings, Portland City Manager Date

Item H: The Peaks Island Council requests the City Manager or his designee to provide an allocation of _$860.00__ to the **Peaks Island Environmental Team (PEAT)** for the purposes of printing visitor-education materials.

_________________________________ ________________________

Jon Jennings, Portland City Manager Date

Item I: The Peaks Island Council requests the City Manager, or his designee to provide an allocation of $2006.00 to the Peaks Island Council for **Administrative Expenses**.

_________________________________ ________________________

Jon Jennings, Portland City Manager Date

Item J: The Peaks Island Council requests that the City Manager or his designee provide an allocation of $2000.00 to the **Fifth Maine Museum** for the replacement of windows to prevent heat loss and further water damage to the nearly 200 year-old building.

_________________________________ ________________________

Jon Jennings, Portland City Manager Date

CITY OF PORTLAND, ME
FY22 DEPARTMENT ORG NET REPORT

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY221 / FY21
General Fund **Wage Adjustment 67**					
10067000 Total EXPENDITURE	$0	$0	$637,738	$637,738	---
**** Wage Adjustment NET**	**$0**	**$0**	**$637,738**	**$637,738**	**---**
****** Wage Adjustment Net**	**$0**	**$0**	**$637,738**	**$637,738**	**---**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
General Fund Wage Adjustment 67						
*	**Payroll**	$0	$0	$637,738	$637,738	---
********	**Wage Adjustment**	**$0**	**$0**	**$637,738**	**$637,738**	**---**

CITY OF PORTLAND, ME
FY22 ENTERPRISE FUND NET ORG REPORT

ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Fish Pier Authority Fund					
Public Buildings & Waterfront 35					
53035301 Total EXPENDITURE	$423,216	$391,624	$421,641	($1,575)	-0.37%
53035301 Total REVENUE	($423,216)	($391,624)	($421,641)	$1,575	-0.37%
** **Pub Bldg & Wtrfnt - Fish Pier NET**	**$0**	**$0**	**$0**	**$0**	---
***** **Fish Pier Authority Fund NET**	**$0**	**$0**	**$0**	**$0**	---

CITY OF PORTLAND, ME
FY22 ENTERPRISE FUND CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Fish Pier Authority Fund 0530:						
*	Payroll	$74,647	$49,000	$70,646	($4,001)	-5.36%
*	Benefits	$11,805	$11,805	$13,446	$1,641	13.90%
*	Operating Transfers	$0	$0	$0	$0	---
*	Administrative Svcs	$14,594	$14,594	$11,468	($3,126)	-21.42%
*	Contractual Services	$42,476	$39,476	$46,600	$4,124	9.71%
*	Maintenance & Repair	$225,000	$225,000	$225,000	$0	0.00%
*	Insurance	$14,195	$11,250	$14,369	$174	1.23%
*	Supplies	$13,500	$13,500	$13,500	$0	0.00%
*	Utilities	$15,000	$15,000	$15,000	$0	0.00%
*	Contributions	$0	$0	$0	$0	---
*	Capital Outlay	$0	$0	$0	$0	---
*	Debt Service	$11,999	$11,999	$11,612	($387)	-3.23%
**	**Fish Pier Authority Fund**	**$423,216**	**$391,624**	**$421,641**	**($1,575)**	**-0.37%**

CITY OF PORTLAND, ME
FY22 ENTERPRISE FUND NET ORG REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Sewer Utility Fund						
Finance 15						
57015300 Total EXPENDITURE		$104,356	$8,450	$98,104	($6,252)	-5.99%
**	**Sewer Utility Finance NET**	**$104,356**	**$8,450**	**$98,104**	**($6,252)**	**-5.99%**
****	**Finance NET**	**$104,356**	**$8,450**	**$98,104**	**($6,252)**	**-5.99%**
Sewer Utility Fund						
Public Works 31						
57031000 Total REVENUE		($26,708,918)	($26,237,076)	($28,441,361)	($1,732,443)	6.49%
**	**Sewer Utility Public Works NET**	**($26,708,918)**	**($26,237,076)**	**($28,441,361)**	**($1,732,443)**	**-6.49%**
57031100 Total EXPENDITURE		$741,301	$707,547	$747,715	$6,414	0.87%
**	**Sewer Utility PW Admin NET**	**$741,301**	**$707,547**	**$747,715**	**$6,414**	**0.87%**
57031202 Total EXPENDITURE		$2,555,803	$2,839,543	$2,725,639	$169,836	6.65%
**	**Sewer Utility Districting NET**	**$2,555,803**	**$2,839,543**	**$2,725,639**	**$169,836**	**6.65%**
57031204 Total EXPENDITURE		$65,378	$62,197	$64,034	($1,344)	-2.06%
**	**Sewer Communications NET**	**$65,378**	**$62,197**	**$64,034**	**($1,344)**	**-2.06%**
57031303 Total EXPENDITURE		$512,695	$496,619	$620,541	$107,846	21.04%
**	**Sewer Engineering NET**	**$512,695**	**$496,619**	**$620,541**	**$107,846**	**21.04%**
57031600 Total EXPENDITURE		$8,029,746	$8,029,746	$8,805,095	$775,349	9.66%
**	**Sewer Utility Debt Service NET**	**$8,029,746**	**$8,029,746**	**$8,805,095**	**$775,349**	**9.66%**
57031700 Total EXPENDITURE		$1,522,494	$1,436,179	$1,500,808	($21,686)	-1.42%
**	**Sewer Utility Fringe Benefits NET**	**$1,522,494**	**$1,436,179**	**$1,500,808**	**($21,686)**	**-1.42%**
57031800 Total EXPENDITURE		$13,177,145	$12,656,796	$13,879,425	$702,280	5.33%
**	**Sewer Utility PWD Assessment NET**	**$13,177,145**	**$12,656,796**	**$13,879,425**	**$702,280**	**5.33%**
****	**Public Works NET**	**($104,356)**	**($8,450)**	**($98,104)**	**$6,252**	**5.99%**
*****	**Sewer Utility Fund NET**	**$0**	**$0**	**$0**	**$0**	**---**

CITY OF PORTLAND, ME
FY22 ENTERPRISE FUND CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Sewer Utility Fund 0570:						
*	Payroll	$2,326,110	$2,097,634	$2,455,398	$129,288	5.56%
*	Benefits	$1,034,894	$926,627	$1,037,354	$2,460	0.24%
*	Administrative Svcs	$13,766,194	$13,269,030	$14,448,206	$682,012	4.95%
*	Contractual Services	$912,045	$1,108,450	$1,121,948	$209,903	23.01%
*	Maintenance & Repair	$278,460	$363,446	$283,990	$5,530	1.99%
*	Rentals	$98,154	$100,104	$98,365	$211	0.21%
*	Insurance	$790	$20,783	$24,540	$23,750	3006.33%
*	Supplies	$256,860	$248,692	$258,533	$1,673	0.65%
*	Minor Capital Items	$0	$0	$0	$0	---
*	Utilities	$92,910	$104,065	$92,910	$0	0.00%
*	Contributions	$0	$0	$0	$0	---
*	Capital Outlay	$64,255	$120,000	$0	($64,255)	-100.00%
*	Debt Service	$7,878,246	$7,878,246	$8,620,117	$741,871	9.42%
**	**Sewer Utility Fund**	**$26,708,918**	**$26,237,076**	**$28,441,361**	**$1,732,443**	**6.49%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Finance 15						
Sewer Utility Finance 57015300						
*	**Payroll**	$81,246	$0	$82,089	$843	1.04%
*	**Administrative Svcs**	$5,135	$2,100	$3,765	($1,370)	-26.68%
*	**Contractual Services**	$15,125	$4,500	$9,400	($5,725)	-37.85%
*	**Supplies**	$2,850	$1,850	$2,850	$0	0.00%
**	**Sewer Utility Finance**	**$104,356**	**$8,450**	**$98,104**	**($6,252)**	**-5.99%**
****	**Finance**	**$104,356**	**$8,450**	**$98,104**	**($6,252)**	**-5.99%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Public Works 31						
Sewer Utility PW Admin 57031100						
*	**Payroll**	$606,495	$576,000	$604,309	($2,186)	-0.36%
*	**Benefits**	$3,192	$2,700	$3,192	$0	0.00%
*	**Administrative Svcs**	$19,570	$17,950	$23,921	$4,351	22.23%
*	**Contractual Services**	$26,720	$24,700	$19,220	($7,500)	-28.07%
*	**Maintenance & Repair**	$57,897	$57,150	$66,096	$8,199	14.16%
*	**Rentals**	$19,677	$19,677	$19,677	$0	0.00%
*	**Supplies**	$7,750	$9,370	$11,300	$3,550	45.81%
*	**Minor Capital Items**	$0	$0	$0	$0	---
*	**Capital Outlay**	$0	$0	$0	$0	---
**	**Sewer Utility PW Admin**	**$741,301**	**$707,547**	**$747,715**	**$6,414**	**0.87%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Sewer Utility Districting 57031202						
*	**Payroll**	$1,212,558	$1,109,655	$1,330,508	$117,950	9.73%
*	**Benefits**	$25,407	$24,000	$27,847	$2,440	9.60%
*	**Administrative Svcs**	$37,250	$66,750	$78,095	$40,845	109.65%
*	**Contractual Services**	$591,552	$802,300	$661,200	$69,648	11.77%
*	**Maintenance & Repair**	$216,834	$304,500	$216,834	$0	0.00%
*	**Rentals**	$77,160	$79,160	$77,372	$212	0.27%
*	**Supplies**	$237,877	$229,113	$240,873	$2,996	1.26%
*	**Utilities**	$92,910	$104,065	$92,910	$0	0.00%
*	**Capital Outlay**	$64,255	$120,000	$0	($64,255)	-100.00%
**	**Sewer Utility Districting**	**$2,555,803**	**$2,839,543**	**$2,725,639**	**$169,836**	**6.65%**

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Sewer Communications 57031204						
*	**Payroll**	$58,519	$57,345	$59,845	$1,326	2.27%
*	**Benefits**	$375	$375	$375	$0	0.00%
*	**Administrative Svcs**	$0	$0	$0	$0	---
*	**Contractual Services**	$1,900	$1,900	$1,900	$0	0.00%
*	**Maintenance & Repair**	$2,834	$801	$165	($2,669)	-94.18%
*	**Rentals**	$567	$567	$566	($1)	-0.18%
*	**Supplies**	$1,183	$1,209	$1,183	$0	0.00%
**	**Sewer Communications**	**$65,378**	**$62,197**	**$64,034**	**($1,344)**	**-2.06%**

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Sewer Engineering 57031303						
*	**Payroll**	$367,292	$354,634	$356,909	($10,383)	-2.83%
*	**Benefits**	$2,600	$2,540	$2,600	$0	0.00%
*	**Administrative Svcs**	$8,710	$7,050	$11,810	$3,100	35.59%
*	**Contractual Services**	$125,248	$123,550	$245,250	$120,002	95.81%
*	**Maintenance & Repair**	$895	$995	$895	$0	0.00%
*	**Rentals**	$750	$700	$750	$0	0.00%
*	**Supplies**	$7,200	$7,150	$2,327	($4,873)	-67.68%
*	**Contributions**	$0	$0	$0	$0	---
*	**Capital Outlay**	$0	$0	$0	$0	---
**	**Sewer Engineering**	**$512,695**	**$496,619**	**$620,541**	**$107,846**	**21.04%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Sewer Utility Debt Service 57031600						
*	**Contractual Services**	$151,500	$151,500	$184,978	$33,478	22.10%
*	**Debt Service**	$7,878,246	$7,878,246	$8,620,117	$741,871	9.42%
**	**Sewer Utility Debt Service**	**$8,029,746**	**$8,029,746**	**$8,805,095**	**$775,349**	**9.66%**

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Sewer Utility Fringe Benefits 57031700						
*	**Payroll**	$0	$0	$21,738	$21,738	---
*	**Benefits**	$1,003,320	$897,012	$1,003,340	$20	0.00%
*	**Administrative Svcs**	$518,384	$518,384	$451,190	($67,194)	-12.96%
*	**Insurance**	$790	$20,783	$24,540	$23,750	3006.33%
**	**Sewer Utility Fringe Benefits**	**$1,522,494**	**$1,436,179**	**$1,500,808**	**($21,686)**	**-1.42%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Sewer Utility PWD Assessment 57031800						
*	**Administrative Svcs**	$13,177,145	$12,656,796	$13,879,425	$702,280	5.33%
**	**Sewer Utility PWD Assessment**	**$13,177,145**	**$12,656,796**	**$13,879,425**	**$702,280**	**5.33%**
****	**Public Works**	**$26,604,562**	**$26,228,626**	**$28,343,257**	**$1,738,695**	**6.54%**
*****	**Sewer Utility Fund**	**$26,708,918**	**$26,237,076**	**$28,441,361**	**$1,732,443**	**6.49%**

CITY OF PORTLAND, ME
FY22 ENTERPRISE FUND NET ORG REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Stormwater Fund						
Finance 15						
57115100	Total EXPENDITURE	$266,228	$214,730	$253,389	($12,839)	-4.82%
**	**Stormwater Finance NET**	**$266,228**	**$214,730**	**$253,389**	**($12,839)**	**-4.82%**
****	**Finance NET**	**$266,228**	**$214,730**	**$253,389**	**($12,839)**	**-4.82%**
Stormwater Fund						
Public Works 31						
57131000	Total REVENUE	($2,972,872)	($2,867,565)	($3,248,661)	($275,789)	9.28%
**	**Stormwater Public Works NET**	**($2,972,872)**	**($2,867,565)**	**($3,248,661)**	**($275,789)**	**-9.28%**
57131500	Total EXPENDITURE	$1,548,607	$1,568,257	$1,685,091	$136,484	8.81%
**	**Stormwater Management NET**	**$1,548,607**	**$1,568,257**	**$1,685,091**	**$136,484**	**8.81%**
57131600	Total EXPENDITURE	$754,949	$754,999	$954,037	$199,088	26.37%
**	**Stormwater Debt Service NET**	**$754,949**	**$754,999**	**$954,037**	**$199,088**	**26.37%**
57131700	Total EXPENDITURE	$403,088	$329,579	$356,144	($46,944)	-11.65%
**	**Stormwater Fringe Benefits NET**	**$403,088**	**$329,579**	**$356,144**	**($46,944)**	**-11.65%**
****	**Public Works NET**	**($266,228)**	**($214,730)**	**($253,389)**	**$12,839**	**4.82%**
*****	**Stormwater Fund NET**	**$0**	**$0**	**$0**	**$0**	**---**

CITY OF PORTLAND, ME
FY22 ENTERPRISE FUND CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Stormwater Fund 0571:						
*	Payroll	$1,007,615	$958,690	$1,090,090	$82,475	8.19%
*	Benefits	$335,296	$260,587	$293,629	($41,667)	-12.43%
*	Administrative Svcs	$153,915	$139,472	$134,915	($19,000)	-12.34%
*	Contractual Services	$484,440	$532,400	$515,000	$30,560	6.31%
*	Maintenance & Repair	$61,500	$61,500	$87,001	$25,501	41.47%
*	Rentals	$50,617	$45,617	$45,617	($5,000)	-9.88%
*	Insurance	$2,000	$2,000	$2,000	$0	0.00%
*	Supplies	$130,340	$120,150	$145,300	$14,960	11.48%
*	Capital Outlay	$0	$0	$0	$0	---
*	Debt Service	$747,149	$747,149	$935,109	$187,960	25.16%
**	**Stormwater Fund**	**$2,972,872**	**$2,867,565**	**$3,248,661**	**$275,789**	**9.28%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Finance 15						
Stormwater Finance 57115100						
*	**Payroll**	$171,005	$160,000	$173,966	$2,961	1.73%
*	**Administrative Svcs**	$44,953	$31,580	$37,453	($7,500)	-16.68%
*	**Contractual Services**	$45,120	$20,500	$36,820	($8,300)	-18.40%
*	**Supplies**	$5,150	$2,650	$5,150	$0	0.00%
**	**Stormwater Finance**	**$266,228**	**$214,730**	**$253,389**	**($12,839)**	**-4.82%**
****	**Finance**	**$266,228**	**$214,730**	**$253,389**	**($12,839)**	**-4.82%**

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Public Works 31						
Stormwater Management 57131500						
*	**Payroll**	$836,610	$798,690	$909,136	$72,526	8.67%
*	**Benefits**	$3,060	$1,860	$3,060	$0	0.00%
*	**Administrative Svcs**	$40,110	$39,040	$40,875	$765	1.91%
*	**Contractual Services**	$431,520	$504,050	$459,252	$27,732	6.43%
*	**Maintenance & Repair**	$61,500	$61,500	$87,001	$25,501	41.47%
*	**Rentals**	$50,617	$45,617	$45,617	($5,000)	-9.88%
*	**Supplies**	$125,190	$117,500	$140,150	$14,960	11.95%
*	**Capital Outlay**	$0	$0	$0	$0	---
**	**Stormwater Management**	**$1,548,607**	**$1,568,257**	**$1,685,091**	**$136,484**	**8.81%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Stormwater Debt Service 57131600						
*	**Contractual Services**	$7,800	$7,850	$18,928	$11,128	142.67%
*	**Debt Service**	$747,149	$747,149	$935,109	$187,960	25.16%
**	**Stormwater Debt Service**	**$754,949**	**$754,999**	**$954,037**	**$199,088**	**26.37%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Stormwater Fringe Benefits 57131700						
*	**Payroll**	$0	$0	$6,988	$6,988	---
*	**Benefits**	$332,236	$258,727	$290,569	($41,667)	-12.54%
*	**Administrative Svcs**	$68,852	$68,852	$56,587	($12,265)	-17.81%
*	**Insurance**	$2,000	$2,000	$2,000	$0	0.00%
**	**Stormwater Fringe Benefits**	**$403,088**	**$329,579**	**$356,144**	**($46,944)**	**-11.65%**
****	**Public Works**	**$2,706,644**	**$2,652,835**	**$2,995,272**	**$288,628**	**10.66%**
*****	**Stormwater Fund**	**$2,972,872**	**$2,867,565**	**$3,248,661**	**$275,789**	**9.28%**

CITY OF PORTLAND, ME
FY22 ENTERPRISE FUND NET ORG REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Jetport Fund						
Jetport 28						
58328000 Total REVENUE		($10,568,721)	($18,114,998)	($15,040,336)	($4,471,615)	42.31%
**	**Jetport NET**	**($10,568,721)**	**($18,114,998)**	**($15,040,336)**	**($4,471,615)**	**-42.31%**
58328101 Total EXPENDITURE		$1,145,365	$864,009	$1,094,140	($51,225)	-4.47%
**	**Jetport Administration NET**	**$1,145,365**	**$864,009**	**$1,094,140**	**($51,225)**	**-4.47%**
58328102 Total EXPENDITURE		$411,140	$316,591	$417,390	$6,250	1.52%
**	**Jetport Marketing NET**	**$411,140**	**$316,591**	**$417,390**	**$6,250**	**1.52%**
58328103 Total EXPENDITURE		$4,288,163	$3,954,345	$4,208,328	($79,835)	-1.86%
**	**Jetport Fringe/Indirect Costs NET**	**$4,288,163**	**$3,954,345**	**$4,208,328**	**($79,835)**	**-1.86%**
58328200 Total EXPENDITURE		$4,220,698	$3,600,942	$4,235,206	$14,508	0.34%
**	**Jetport Field NET**	**$4,220,698**	**$3,600,942**	**$4,235,206**	**$14,508**	**0.34%**
58328300 Total EXPENDITURE		$17,168	$15,623	$17,168	$0	0.00%
58328300 Total REVENUE		($212,680)	$0	($223,750)	($11,070)	5.21%
**	**Jetport General Aviation NET**	**($195,512)**	**$15,623**	**($206,582)**	**($11,070)**	**-5.66%**
58328400 Total EXPENDITURE		$2,363,263	$2,139,812	$2,439,490	$76,227	3.23%
58328400 Total REVENUE		($37,500)	($9,925)	($18,750)	$18,750	-50.00%
**	**Jetport Operations NET**	**$2,325,763**	**$2,129,887**	**$2,420,740**	**$94,977**	**4.08%**
58328500 Total EXPENDITURE		$6,396,682	$5,940,222	$6,385,111	($11,571)	-0.18%
**	**Jetport Terminal Division NET**	**$6,396,682**	**$5,940,222**	**$6,385,111**	**($11,571)**	**-0.18%**
58328600 Total EXPENDITURE		$4,557,244	$4,551,317	$4,475,890	($81,354)	-1.79%
58328600 Total REVENUE		($4,616,007)	($3,158,472)	($5,249,347)	($633,340)	13.72%
**	**Jetport Parking Division NET**	**($58,763)**	**$1,392,845**	**($773,457)**	**($714,694)**	**-1216.23%**
58328700 Total EXPENDITURE		$675,031	$667,232	$675,031	$0	0.00%
58328700 Total REVENUE		($732,000)	($639,656)	($732,000)	$0	0.00%
**	**Jetport Airfield Deicing Fac. NET**	**($56,969)**	**$27,576**	**($56,969)**	**$0**	**0.00%**
58328900 Total EXPENDITURE		$0	$0	$0	$0	---
58328900 Total REVENUE		($7,907,846)	($127,042)	($2,683,571)	$5,224,275	-66.06%
**	**Jetport Surplus NET**	**($7,907,846)**	**($127,042)**	**($2,683,571)**	**$5,224,275**	**66.06%**
*****	**Jetport Fund NET**	**$0**	**$0**	**$0**	**$0**	**---**

CITY OF PORTLAND, ME
FY22 ENTERPRISE FUND CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Jetport Fund 0583:						
*	Payroll	$3,637,790	$3,199,071	$3,681,688	$43,898	1.21%
*	Benefits	$2,416,394	$2,134,094	$2,404,488	($11,906)	-0.49%
*	Administrative Svcs	$866,611	$706,254	$764,466	($102,145)	-11.79%
*	Contractual Services	$4,810,423	$4,085,424	$4,665,771	($144,652)	-3.01%
*	Maintenance & Repair	$1,285,775	$1,259,565	$1,334,540	$48,765	3.79%
*	Rentals	$19,208	$19,776	$31,008	$11,800	61.43%
*	Insurance	$182,485	$165,910	$163,706	($18,779)	-10.29%
*	Supplies	$921,528	$725,849	$905,087	($16,441)	-1.78%
*	Minor Capital Items	$0	$0	$0	$0	---
*	Utilities	$1,298,831	$1,241,210	$1,268,422	($30,409)	-2.34%
*	Contributions	$1,861,955	$1,813,539	$1,893,633	$31,678	1.70%
*	Capital Outlay	$2,649,259	$2,574,906	$2,712,550	$63,291	2.39%
*	Debt Service	$4,124,495	$4,124,495	$4,122,395	($2,100)	-0.05%
**	**Jetport Fund**	**$24,074,754**	**$22,050,093**	**$23,947,754**	**($127,000)**	**-0.53%**

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Jetport 28						
Jetport Administration 58328101						
*	**Payroll**	$798,880	$721,183	$806,082	$7,202	0.90%
*	**Benefits**	$3,688	$3,119	$3,016	($672)	-18.22%
*	**Administrative Svcs**	$90,378	$22,628	$86,823	($3,555)	-3.93%
*	**Contractual Services**	$162,450	$87,262	$96,450	($66,000)	-40.63%
*	**Maintenance & Repair**	$8,646	$7,421	$8,646	$0	0.00%
*	**Rentals**	$4,200	$3,323	$6,000	$1,800	42.86%
*	**Supplies**	$61,463	$12,586	$31,463	($30,000)	-48.81%
*	**Minor Capital Items**	$0	$0	$0	$0	---
*	**Utilities**	$15,660	$6,487	$15,660	$0	0.00%
*	**Capital Outlay**	$0	$0	$40,000	$40,000	---
**	**Jetport Administration**	**$1,145,365**	**$864,009**	**$1,094,140**	**($51,225)**	**-4.47%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Jetport Marketing 58328102						
*	**Payroll**	$6,750	$0	$0	($6,750)	-100.00%
*	**Administrative Svcs**	$119,890	$83,648	$138,390	$18,500	15.43%
*	**Contractual Services**	$277,000	$232,760	$267,000	($10,000)	-3.61%
*	**Supplies**	$7,500	$183	$12,000	$4,500	60.00%
**	**Jetport Marketing**	**$411,140**	**$316,591**	**$417,390**	**$6,250**	**1.52%**

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Jetport Fringe/Indirect Costs 58328103						
*	**Payroll**	$0	$0	$53,182	$53,182	---
*	**Benefits**	$2,347,918	$2,096,205	$2,336,684	($11,234)	-0.48%
*	**Administrative Svcs**	$570,411	$552,452	$449,221	($121,190)	-21.25%
*	**Insurance**	$182,485	$165,910	$163,706	($18,779)	-10.29%
*	**Contributions**	$1,187,349	$1,139,778	$1,205,535	$18,186	1.53%
**	**Jetport Fringe/Indirect Costs**	**$4,288,163**	**$3,954,345**	**$4,208,328**	**($79,835)**	**-1.86%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Jetport Field 58328200						
*	**Payroll**	$1,019,284	$873,929	$1,034,722	$15,438	1.51%
*	**Benefits**	$41,748	$18,640	$41,748	$0	0.00%
*	**Administrative Svcs**	$10,115	$15,999	$24,215	$14,100	139.40%
*	**Contractual Services**	$957,678	$845,421	$977,236	$19,558	2.04%
*	**Maintenance & Repair**	$544,647	$480,299	$544,647	$0	0.00%
*	**Rentals**	$7,008	$5,130	$17,008	$10,000	142.69%
*	**Supplies**	$635,541	$547,219	$665,350	$29,809	4.69%
*	**Minor Capital Items**	$0	$0	$0	$0	---
*	**Utilities**	$132,677	$129,430	$149,730	$17,053	12.85%
*	**Capital Outlay**	$872,000	$684,875	$780,550	($91,450)	-10.49%
**	**Jetport Field**	**$4,220,698**	**$3,600,942**	**$4,235,206**	**$14,508**	**0.34%**

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Jetport General Aviation 58328300						
*	**Payroll**	$500	$0	$500	$0	0.00%
*	**Contractual Services**	$15,168	$15,623	$15,168	$0	0.00%
*	**Maintenance & Repair**	$1,500	$0	$1,500	$0	0.00%
*	**Supplies**	$0	$0	$0	$0	---
*	**Capital Outlay**	$0	$0	$0	$0	---
**	**Jetport General Aviation**	**$17,168**	**$15,623**	**$17,168**	**$0**	**0.00%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Jetport Operations 58328400						
*	**Payroll**	$921,948	$792,633	$922,002	$54	0.01%
*	**Benefits**	$14,680	$10,908	$14,680	$0	0.00%
*	**Administrative Svcs**	$46,305	$12,704	$39,305	($7,000)	-15.12%
*	**Contractual Services**	$511,617	$437,609	$512,617	$1,000	0.20%
*	**Maintenance & Repair**	$62,000	$63,682	$65,000	$3,000	4.84%
*	**Supplies**	$44,088	$26,606	$33,588	($10,500)	-23.82%
*	**Utilities**	$8,760	$8,547	$4,200	($4,560)	-52.05%
*	**Contributions**	$674,606	$673,761	$688,098	$13,492	2.00%
*	**Capital Outlay**	$79,259	$113,362	$160,000	$80,741	101.87%
**	**Jetport Operations**	**$2,363,263**	**$2,139,812**	**$2,439,490**	**$76,227**	**3.23%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Jetport Terminal Division 58328500						
*	**Payroll**	$873,928	$800,159	$848,700	($25,228)	-2.89%
*	**Benefits**	$8,360	$5,222	$8,360	$0	0.00%
*	**Administrative Svcs**	$28,352	$18,423	$25,352	($3,000)	-10.58%
*	**Contractual Services**	$2,126,784	$1,742,755	$2,036,574	($90,210)	-4.24%
*	**Maintenance & Repair**	$558,303	$604,163	$601,428	$43,125	7.72%
*	**Rentals**	$7,500	$11,073	$7,500	$0	0.00%
*	**Supplies**	$152,572	$133,062	$142,322	($10,250)	-6.72%
*	**Minor Capital Items**	$0	$0	$0	$0	---
*	**Utilities**	$1,136,538	$1,091,550	$1,088,530	($48,008)	-4.22%
*	**Capital Outlay**	$1,005,000	$1,034,470	$1,127,000	$122,000	12.14%
*	**Debt Service**	$499,345	$499,345	$499,345	$0	0.00%
**	**Jetport Terminal Division**	**$6,396,682**	**$5,940,222**	**$6,385,111**	**($11,571)**	**-0.18%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21

Jetport Parking Division 58328600

*	**Payroll**	$14,500	$11,167	$14,500	$0	0.00%
*	**Administrative Svcs**	$1,160	$400	$1,160	$0	0.00%
*	**Contractual Services**	$97,020	$61,288	$98,020	$1,000	1.03%
*	**Maintenance & Repair**	$101,729	$100,849	$104,369	$2,640	2.60%
*	**Rentals**	$500	$250	$500	$0	0.00%
*	**Supplies**	$18,989	$4,818	$18,989	$0	0.00%
*	**Utilities**	$5,196	$5,196	$10,302	$5,106	98.27%
*	**Capital Outlay**	$693,000	$742,199	$605,000	($88,000)	-12.70%
*	**Debt Service**	$3,625,150	$3,625,150	$3,623,050	($2,100)	-0.06%
**	**Jetport Parking Division**	**$4,557,244**	**$4,551,317**	**$4,475,890**	**($81,354)**	**-1.79%**

	ACCOUNT DESCRIPTION	FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Jetport Airfield Deicing Fac. 58328700						
*	**Payroll**	$2,000	$0	$2,000	$0	0.00%
*	**Contractual Services**	$662,706	$662,706	$662,706	$0	0.00%
*	**Maintenance & Repair**	$8,950	$3,151	$8,950	$0	0.00%
*	**Rentals**	$0	$0	$0	$0	---
*	**Supplies**	$1,375	$1,375	$1,375	$0	0.00%
*	**Utilities**	$0	$0	$0	$0	---
**	**Jetport Airfield Deicing Fac.**	**$675,031**	**$667,232**	**$675,031**	**$0**	**0.00%**

CITY OF PORTLAND, ME
FY22 ORG CATEGORY EXPENDITURE REPORT

ACCOUNT DESCRIPTION		FY21 REVISED APPRO (12/31/20)	FY21 TOTAL PROJECTION	FY22 MGR RECOMM	INCR / (DECR) FY22 / FY21	APPRO % CHG FY22 / FY21
Jetport Surplus 58328900						
*	**Administrative Svcs**	$0	$0	$0	$0	---
**	**Jetport Surplus**	**$0**	**$0**	**$0**	**$0**	**---**
****	**Jetport**	**$24,074,754**	**$22,050,093**	**$23,947,754**	**($127,000)**	**-0.53%**
*****	**Jetport Fund**	**$24,074,754**	**$22,050,093**	**$23,947,754**	**($127,000)**	**-0.53%**

Portland, Maine Yes. Life's good here.

MEMORANDUM

City of Portland Budget - Frequently Asked Questions

DISTRIBUTE TO: Members of the Finance Committee, City Manager

FROM: Brendan T. O'Connell - Finance Director

DATE: Last updated May 17, 2021

SUBJECT: **FY22 Budget Frequently Asked Questions and Answers**

During the past several months and budget cycles the Finance Department as well as the Assessors Office have fielded many questions from residents of the City in regards to the budget and valuation. Many of these questions have come up repeatedly via phone, email and in person and we expect they may come up again in FY22. This memo is intended to summarize responses to many of the frequently asked questions ("FAQ").

Additionally, this memo will be updated as the FY22 budget process continues to move forward with answers to questions asked during Finance Committee meetings which are not answered elsewhere in other backup materials.

List of questions and answers included in this memo:

1. I noticed the FY22 budget included $85M of new estimated valuation. How does this growth benefit City revenues?

2. What is the breakdown of the tax levy between City and School operations? Is it 50/50? How has the tax levy and mill rate broken down in the last several budget years?

3. The State of Maine equalized valuation for Portland is over $11B but the local assessed value is only $8B. What is the difference between these values and how do they impact my taxes?

4. Will the upcoming revaluation help alleviate budget pressure and provide more tax dollars for the budget?

5. When will the revaluation be complete and reflected on my property tax bill?

6. How does the City of Portland's mill rate compare to those of surrounding towns? (added 9/3/20)

7. Can staff provide details on how fundraising works in relation to the City's operating budget? Are there limitations on what items can be supplemented by fundraising? (added 9/9/2020)

8. During a recent Sustainability & Transportation Committee meeting the Sustainability Coordinator mentioned fines and penalties for violations of various City ordinances related to sustainability and climate action. Are there any budgeted revenues within the City Budget for these fines and penalties? (added 2/1/21)

9. In the FY22 City Manager's Recommended Budget a Dispatch Services Department was created to house the Fire / EMS / 9-1-1 emergency dispatch operations previously included in the Police Department Communications Division Budget. Who has the administrative authority over the Dispatch Services Department? (added 5/17/21)

10. What is Department 100-65 and why was the Housing Trust Fund contribution included here? Why do we see separate lines related to 100-65 on the Appropriation Resolve? (added 5/17/21)

Question 1: I noticed the FY22 budget included $85M of new estimated valuation. How does this growth benefit City revenues?

Property valuation has grown by $85 million in the current fiscal year due to significant new projects breaking ground and continues our upward trajectory in overall valuation. This $85 million of new property value created an additional approximately $950k in tax revenue for municipal use. While this may seem like a significant amount, it represented only a 0.104% overall increase to our FY21 valuation of approximately $8.07 billion, and can only fund a fraction of the cost increases and budget challenges we faced in FY22, many of which are outside of City control. These included the increases in Cumberland County tax and METRO assessment, increases in pension obligation bond debt service (approximately $1M and increasing by around $1M+ annually through 2026), contractually obligated union compensation increases, new COVID19 related expenses and more. The increase in valuation only funded a fraction of the cost increases that are outside of City control and it is also worth noting our valuation increase was lower than the rate of inflation.

Question 2: What is the breakdown of the tax levy between City and School operations? Is it 50/50? How has the tax levy and mill rate broken down in the last several budget years? (updated 5/4/21)

The overall City of Portland approved tax rate for FY21 is currently $23.31 and the breakdown is not 50/50. The mil rate and tax levy is further broken down in the charts below. Assuming FY22 proposals are approved, the City portion of the tax rate will have only increased by 45 cents since FY16 and in contrast the School Department portion of the tax rate will have increased by $2.21 since FY16. The breakdown for FY22 as currently proposed would be City $10.28 (43.8% of total), County $0.88 (3.7% of total) and Schools $12.33 (52.5% of total).

FY16 - FY22 City of Portland Tax Rate History & Breakdown							
	MUNICIPAL PORTION				SCHOOL PORTION		OVERALL
Fiscal Year	City Tax Rate	City % of Total	County Tax Rate	County % of Total	School Tax Rate	Schools % of Total	City of Portland Tax Rate
FY16	$9.83	47.6%	$0.68	3.3%	$10.12	49.1%	$20.63
FY17	$10.08	47.8%	$0.70	3.3%	$10.33	48.9%	$21.11
FY18	$10.28	47.5%	$0.76	3.5%	$10.61	49.0%	$21.65
FY19	$10.55	46.9%	$0.79	3.5%	$11.14	49.6%	$22.48
FY20	$10.79	46.3%	$0.83	3.6%	$11.69	50.1%	$23.31
FY21	$10.75	46.1%	$0.87	3.7%	$11.69	50.2%	$23.31
FY22 Proposed	$10.28	43.8%	$0.88	3.7%	$12.33	52.5%	$23.49
The City portion of the overall tax rate has increased by 45 cents or 4.65% since FY16							
The County portion of the overall tax rate has increased by 20 cents or 28.99% since FY16							
The School portion of the overall tax rate has increased by $2.21 or 21.84% since FY16							

A similar breakdown of the tax levy from FY16 to FY22 can be found in the chart below. The City's tax levy (assuming FY22 levies are approved as currently proposed) has increased by $8.1M since FY16 (approximately 10.66%). In contrast the School tax levy has increased by $22.5M or 28.8% since FY16 and the County tax levy has increased by $1.9M or 36.4% since FY16.

FY16 - FY22 City of Portland Tax Levy History & Breakdown							
	MUNICIPAL PORTION				SCHOOL PORTION		OVERALL
Fiscal Year	City Tax Levy	City % of Total	County Tax Levy	County % of Total	School Tax Levy	Schools % of Total	City of Portland Tax Levy
FY16	$ 75,785,193	47.6%	$5,240,009	3.3%	$ 78,073,211	49.1%	$ 159,098,413
FY17	78,445,570	47.8%	5,417,119	3.3%	80,331,376	48.9%	164,194,065
FY18	80,187,454	47.5%	5,907,743	3.5%	82,787,921	49.0%	168,883,118
FY19	83,323,749	46.9%	6,288,845	3.5%	88,003,431	49.5%	177,616,025
FY20	86,173,337	46.3%	6,640,316	3.6%	93,345,139	50.1%	186,158,792
FY21	86,743,535	46.1%	7,011,159	3.7%	94,338,744	50.2%	188,093,438
FY22 Proposed	83,867,622	43.8%	7,147,309	3.7%	100,582,406	52.5%	191,597,337
The City portion of the overall tax levy has increased by $8.1M or 10.66% since FY16							
The County portion of the overall tax levy has increased by $1.9M cents or 36.4% since FY16							
The School portion of the overall tax levy has increased by $22.5M or 28.8% since FY16							

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Question 3: The State of Maine equalized valuation for Portland is over $11B but the local assessed value is $8.15B. What is the difference between these values and how do they impact my taxes?

Answer from our Assessor: The State Equalized Valuation (SEV) is used as the basis to apportion the county tax, state-municipal revenue sharing, road assistance (highway block grants), general assistance grants and, the largest piece, state aid for education. It is also used by some utilities, such as the Portland Water District in its assessment of wastewater fees to municipalities.

State aid is vital to our municipal finances. The formula used to calculate the various municipal shares of state aid employ a variety of variables, including valuation of taxable property. For the state aid to be distributed equitably, the variables used in the formulas must be consistent; that is, the valuation figures must reflect the same percentage of market value for every municipality. <u>Municipalities are required to assess at no less than 70% of true and just market value for property tax purposes, but within that constraint there is great variability.</u> Through the process known as State Equalized Valuation, Maine Revenue Services develops annually an equalized value of every organized municipality and the unorganized territory. The finished product reflects the 100% taxable value for the municipality but does not represent the actual valuation used within the municipality which can vary widely between different municipalities.

- The City has not appealed or challenged the State Equalized Valuation. We agree with their analysis and their final value and would have a difficult time proving they are incorrect.
- The current State Equalized Valuation is based on actual property sales on an approximately 1-2 year lag. Sales prices have risen continuously over the last several years so we know our SEV will continue to rise.
- The reason the City uses the $8.05 bn in its estimated projections is because this is the actual valuation that local taxes are levied against. The State's Equalized Value is not used to levy local property taxes, it is an indicator of what the actual 100% valuation should be. There is a wide difference between the two and this is one reason why we are undertaking a revaluation.
- While the State "certifies" their equalized value, this is only an aggregate total based on a sales ratio study of market data from the preceding 18-24 months. The State does not apportion or allocate individual uniform values to the 24,000+ parcels that make up the City of Portland.

Further information on SEV can be found:

Maine Revenue Services Property Tax Bulletin No. 1 - Maine State Valuation

Rule 201 - Rules of Procedures Used to Develop State Valuation

Question 4: Will the upcoming revaluation help alleviate budget pressure and provide more tax dollars for the budget?
(updated 2/1/21)

Staff Response: No – the revaluation has no impact on total funds collected for the budget. Each year the City Manager will recommend a budget, calling for the required amount of tax dollars to be levied on property owners. <u>The revaluation will have no impact on the dollar amount levied – the total amount of tax dollars required for City / School operations will be the same both before and after the revaluation</u>. The revaluation will only impact how the dollars levied are split between City taxpayers. In general about 1/3 of the residents will pay more after the revaluation, 1/3 of the residents will pay the same amount, and 1/3 of the residents will pay less, but in total the amount of tax dollars collected will remain the same. When property values rise overall as a result of the revaluation, the mil rate will see a corresponding drop. For example, if total City property value increased 25% during the revaluation from $8B to $10B as a result of the revaluation (i.e. adjusting property values to their just values) the mil rate would then see a corresponding 25% percentage decrease.

EXAMPLE:

Pre-City Revaluation:
Total City Valuation: $8,000,000,000
Mil Rate: $20.00
*Total Tax Levy Needed for City/School Operations: $160,000,000 ($8,000,000,000 / 1000 * $20.00)*

Post-City Revaluation:
Total City Valuation: $10,000,000,000
Mil Rate: $16.00 (drops because we still only need a tax levy of $160,000,000)
*Total Tax Levy Needed for City/School Operations: $160,000,000 ($10,000,000,000 / 1000 * $16.00)*

Question 5: When will the revaluation be complete and be reflected on my property tax bill?
New assessed value from the revaluation project will be finalized in 2021. All property owners will be notified by mail in late May of their new value. There will be an informal appeal process throughout June, July and August where property owners can discuss their new valuation with a representative of Tyler Technologies and any necessary corrections can be made. Final assessed values for each property will be reflected on the Fiscal Year 2022 tax bills, expected to be mailed in late September or early October 2021.

Question 6: How does the City of Portland's mill rate compare to those of surrounding towns?
There are several things to consider when comparing Portland's mill rate to the mill rates of surrounding towns. Portland's mill rate is the highest of any surrounding municipality, which is representative of the fact that the City budget contains many services that most other local towns do not provide. However, the mill rate is not the only factor in calculation of a tax bill and the tax burden overall. A City's local tax

assessment (and each individual property's local assessed value) is the other critical component to consider when comparing property taxes between communities. In Portland, our local property assessments are the most undervalued of any surrounding community. The local taxable assessment as a percentage of State Equalized Values (which are more representative of market prices) were only 76% for FY20 and this percentage is dropping to 70% for FY21. When doing a calculation adjusting Portland's total taxable assessment up to 100% and doing this same calculation for other municipalities around Portland, there would be changes to the local mil rate and for Portland there would be a significant decrease. This is reflected in the "Mill Rate Adjusted to 100% Assessment Ratio" column which serves a better comparison of Portland's tax burden vs other surrounding communities. Although Portland's mill rate is still the highest, the disparity is significantly lower when considering the undervaluation of our local properties. Actual results of revaluation will vary from this basic calculation but we generally expect in excess of a 40% decrease in the overall mill rate and a 40% increase in the overall total taxable assessment. It is likely Portland's mill rate will be the lowest among all surrounding municipalities after our revaluation is completed.

Greater Portland Area Tax Rate, Assessment Value and SEV Comparison

MUNICIPALITY	2020 Mill Rate	2020 Total Taxable Assessment	2020 State Equalized Valuation (SEV)	Local Taxable Assessment as a % of SEV	2020 Mill Rate Adjusted to 100% Assessment Ratio	2020 Total Tax Commitment	2020 Assessment Ratio
PORTLAND	$ 23.31	$ 7,936,154,610	$ 10,507,000,000	76%	$ 17.61	$ 184,991,764	84%
CAPE ELIZABETH	$ 19.68	$ 1,752,416,576	$ 2,275,600,000	77%	$ 15.16	$ 34,487,558	85%
SOUTH PORTLAND	$ 19.10	$ 3,686,331,560	$ 4,622,350,000	80%	$ 15.23	$ 70,408,933	87%
GORHAM	$ 18.95	$ 1,635,516,700	$ 1,992,700,000	82%	$ 15.55	$ 30,993,041	90%
YARMOUTH	$ 18.86	$ 1,689,921,400	$ 1,863,100,000	91%	$ 17.11	$ 31,871,918	100%
WESTBROOK	$ 17.86	$ 2,205,762,600	$ 2,268,700,000	97%	$ 17.36	$ 39,394,920	100%
FALMOUTH	$ 16.87	$ 2,488,608,583	$ 2,726,900,000	91%	$ 15.40	$ 41,982,827	99%
WINDHAM	$ 15.00	$ 2,336,553,500	$ 2,272,500,000	103%	$ 15.42	$ 35,048,303	100%
SCARBOROUGH	$ 14.70	$ 4,577,104,776	$ 4,778,350,000	96%	$ 14.08	$ 67,283,440	100%
FREEPORT	$ 14.30	$ 1,897,219,580	$ 1,863,700,000	102%	$ 14.56	$ 27,130,240	100%

2020 Mill Rate = Actual Mill rates for FY20
2020 Mill Rate = Actual local taxable assessment for FY20
2020 State Equalized Valuation (SEV) represent the State's calculation of local property values based on actual sale prices from 12-18 months prior
Local Taxable Assessment as a % of SEV = Indicator of whether local assessment is undervalued/overvalued as a percentage of actual SEV
2020 Mill Rate Adjusted to 100% Assessment Ratio = 2020 Mill Rate * Local Taxable Assessment as a % of SEV
2020 Total Tax Commitment = Actual local tax commitments for FY20
2020 Assessment Ratio = State law allows Assessors to declare their final 2020 Assessment ratio at +/- 10% of local assessment as a % of SEV

Question 7: Can staff provide details on how fundraising works in relation to the City's operating budget? Are there limitations on what items can be supplemented by fundraising? (added 9/9/2020)

The City Charter contains guidance on required appropriation of funds. Article II, Section 11 reads *"No ordinance and no appropriation order or resolve shall be passed until it has been read on two separate days, except when the requirement of a second reading on a separate day has been dispensed with by the vote of at least seven (7) members of the city council."* The City's spending of operating budget funds is authorized by an overall appropriation resolve passed during the City budget process. For programs supported either fully or partially via donations, the City budgets for the full amount of program expenditures within the appropriation resolve and also includes an estimate of the offsetting revenues in the resolve. City staff would be required to come back to City Council with an additional appropriation order if additional expenditures were required above and beyond what was already approved in the appropriation resolve. For example, if the City's overall operating budget was $1M, and the City needed to launch a new $50,000 program (supported by donations) midway through FY21 pushing total spending to $1.05M the City Manager would bring a new appropriation order to City Council asking the Council to appropriate the additional $50,000 in donations, raising the overall appropriation to $1,050,000. None of the programs currently being suggested for fundraising (in general HHS, Parks & Recreation) have any restrictions that staff is currently aware of but we would do further research before launching any specific new campaigns for any specific program or item.

Question 8: During a recent Sustainability & Transportation Committee meeting the Sustainability Coordinator mentioned fines and penalties for violations of various City ordinances related to sustainability and climate action. Are there any budgeted revenues within the City Budget for these fines and penalties? (added 2/1/2021)

See follow up response from Sustainability Coordinator Troy Moon:

Ordinances such as the pesticide ban, the polystyrene foam ban, the anti-idling ordinance, and the straw ban have enforcement provisions that allow the City to issue citations for violations that can include financial penalties. We haven't budgeted any revenue for this. When the Council passed these ordinances we let them know that enforcement would focus on education with citations only for people or businesses that weren't willing to comply. With our current resources we're only able to follow up on complaints from residents about non-compliance -- whether that be reports of a pesticide application or a store/restaurant using a non-compliant item. Most of the complaints have been about pesticide applications. The lawn care companies and residents we've spoken to have been responsive to education when contacted. Same with stores and packaging. No one we've interacted with so far has been unwilling to comply. We'll see how it goes with the straw ordinance. We have educational material going out to stores and restaurants shortly.

Question 9: In the FY22 City Manager's Recommended Budget a Dispatch Services Department was created to house the Fire / EMS / 9-1-1 emergency dispatch operations previously included in the Police Department Communications Division Budget. Who has the administrative authority over the Dispatch Services Department? (added 5/17/21)

This move will allow for better fiscal comparability of our own Police Department to other agencies around the nation, and acknowledges that the Portland Regional Communications Center (PRCC) does not just provide services to the Portland Police Department, but provides police, fire and EMS services to three municipalities. In 2007, the cities of Portland and South Portland entered into an agreement ("the agreement") for interlocal cooperation and the creation of the PRCC to provide consolidated call taking, dispatching and enhanced 9-1-1 services for both cities through Portland's status as an approved Public Safety Answering Point (PSAP). Costs are split between the two cities based on census population data. Cape Elizabeth contributes an annual flat rate payment to the PSAP for the same services provided to their community. Under the terms of the agreement a PSAP Board was established consisting of:

The City Manager of Portland (or his designee)
The City Manager of South Portland (or his designee)
The Fire Chief of Portland (or his designee)
The Fire Chief of South Portland (or his designee)
The Police Chief of Portland (or his designee)
The Police Chief of South Portland (or his designee)

The City Manager, the Portland Chief of Police and the Portland Fire Chief have input into the administration of the PSAP, with a civilian Director of Emergency Communications having a shared reporting role to the Chief of Police and the PSAP Board. For unity of command, the Police Chief is ultimately responsible for the day to day operational activities of the center, while the PSAP Board administers the PSAP and establishes policies and procedures for the operation of police, fire and EMS dispatching for each City and town. The Board also votes on an annual budget recommendation to each City Manager, votes on capital expenditures to be recommended to each City Manager, makes recommendations on the terms and conditions of employment to cover dispatch employees (including union contract negotiations), and makes recommendations to the City Councils of each City for terms of any additional interlocal agreements.

Question 10: What is Department 100-65 and why was the Housing Trust Fund contribution included here? Why do we see separate lines related to 100-65 on the Appropriation Resolve? (added 5/17/21)

Department 65 (100-65) is the Memberships and **Contributions** budget and there are around 10 memberships and contributions in this budget. The budget includes things like the City's membership in METRO, the Regional Transportation Program, the Maine Municipal Association, GPCOG, the Harbor Commission and also includes contributions including the City's contribution to the Peaks Island Council, the City Manager's FY22 recommended contribution into the Jill C. Duson Housing Trust Fund among others. This is the first time there has been a direct and separate operating budget contribution to the Housing Trust Fund (last year's amount was made from surplus fund balance, not in the context of the operating budget).

Some have noticed that Department 100-65 appears twice on the appropriation resolve. This is not an error. There is a separate division for the Regional Transportation Program (FY22 recommended expenditure of $74,800) which was one of the first organizations added into Department 65. RTP's purpose is to provide transportation for the disabled, elderly and low-income individuals and people with special needs throughout Cumberland County, Maine, which includes rides to essential medical services such as, kidney dialysis, cardiac care, day surgery, cancer therapy, chemotherapy and radiation treatments. The Department also includes the Contributions line (FY22 recommended expenditure of $689,149) where GPCOG, Maine Municipal Association, the Harbor Commission, the $250,000 contribution to the Housing Trust Fund and several other memberships and contributions are included. The subtotal of these two divisions within 100-65 is an FY22 recommended expenditure of $767,620. The Memberships / Contributions budget ALSO includes the City's METRO Assessment. Because the METRO expenditure (FY22 $3,020,147) is a separate assessment for which the City has no discretion (similar to County Tax) it is shown within its own line on the appropriation resolve beneath general fund expenditures. In total Department 100-65 includes $3,787,776M of recommended expenditures.

100-65	Regional Transportation Program	78,480	78,480	78,480	-	0.0%
	Contributions	437,388	419,910	689,149	269,239	64.1%
	Total Memberships/Contributions	515,868	498,390	767,629	269,239	54.0%
100-67	Wage Adjustment	(165,000.00)	-	637,738	637,738	#DIV/0!
	Total General Fund Expenditures	197,304,483	192,918,443	201,989,428	9,070,985	4.7%
100-63	County Tax	6,640,316	7,011,159	7,147,309	136,150	1.9%
100-65	Metro Assessment	2,787,772	2,877,058	3,020,147	143,089	5.0%
Total General Fund and Assessments		$206,732,571	$202,806,660	$212,156,884	$9,350,224	4.6%

CITY OF PORTLAND
Human Resources Director
Gina Tapp, SPHR, SHRM-SCP

TO: Finance Committee

FROM: Gina Tapp, Director of Human Resources

DATE: May 18, 2021

RE: National League of Cities Racial Equity And Leadership Program

In partnership with Julia Trujillo, Director of the Office of Economic Opportunity, we have been working with Dr. Leon T. Andrews and his staff of the National League of Cities (NLC) Racial Equity And Leadership Program (REAL) on bringing this program to the City of Portland's municipal workforce. To date, we have received a scope of services and have had several initial planning meetings to move forward. We now have a contract in place that allows us to move forward. The purpose of this work is to support the development and implementation of racial equity goals for our City employees and the work we do for the citizens we serve. The following information from the NLC's REAL program describes the activities and services that we will be participating in. We are also partnering with the Portland Public Library and Portland METRO on this initiative.

<u>Background:</u>

NLC created the Race, Equity, And Leadership (REAL) department to strengthen local government leaders' knowledge and capacity to eliminate racial disparities, heal racial divisions, and build more equitable communities. REAL does this through several intervention channels and support systems with the understanding that local government leaders may not know where or how to start. REAL has three focus areas to support cities:

1. Provie **Training & Technical Assistance** that builds the capacity of local government leaders to identify racial disparities and effectively challenge and address issues through policy and practice.
2. Offer **Network Building** opportunities that promote peer-to-peer learning and showcase local government leaders who are advancing efforts through REAL.
3. Establish a **Field of Practice** that leverages new and existing partnerships, and shares knowledge and resources across cities that promote innovative solutions to racial equity challenges in local government.

All workshops include:

- **Interactive and experiential components**. Adult learning styles vary. Varied forms (including exercises and small group discussions) are used to share information to ensure learning objectives are met.
- **Explicit conversation and facilitation to illuminate the connection between individual, institutional, and structural racism**. The training methodology allows participants to make connections between individual experiences and the broader societal and structural ways in which race is constructed. The focus is on institutional and structural strategies, as those are most effective for leveraging change.
- **Strong, expert facilitation**. Conversations about race can sometimes be difficult. NLC has a team of expert facilitators who are prepared to lead and guide conversation and to re-design activities in the moment to ensure participants' time and experience is maximized.
- **Applying learning**. Racial equity concepts can, at times, be abstract. NLC's workshops focus on the application of learning in the workplace. *Doing* is often the best teacher.

All workshops and learning activities will be tailored to best meet the needs of the City of Portland. This will be done by working with our own staff on things like context setting to understand how best to tailor content and exercises, background research to ensure content is relevant and focused on connections between institutional and structural change, and interviews with a selection of participants to ensure design meets the needs and expectations of participants.

Initial Assessment:

The first step will be an **assessment** in order to establish an understanding of the context for action, which is essential for building an effective program. REAL staff are working with us on the final stages of reviewing and slightly revising the initial staff survey, which is key to program design and implementation. The resulting data collection from a broad cross-section of our employees will help us to understand perspectives on racial equity, areas of momentum upon which new work can be built, and places where challenges need to be addressed. This initial survey process is foundational, allowing for redelivery of the survey instrument to track progress over time.

Training:

REAL offers a four-part training series on racial equity. Each session described briefly below will be subject to modification based on new virtual learning or developments from conversations with the City over time. I

REAL 100: Normalizing Racial Equity in Local Government

These sessions provide an introductory overview for city leaders and staff on the history of institutional and structural racism in America. This training will equip leaders and staff with a shared language for racial equity, examine existing racial disparities in cities and its implication for advancing racial equity, and introduce important concepts and tools for organizing and operationalizing racial equity.

REAL 200: Operationalizing Racial Equity in Local Government

These sessions will explore the implications and impacts of institutional and structural racism for members and staff. City leaders and staff will spend a significant amount of time learning how to use a racial equity tool as they explore structural changes to daily operations, budgeting, communications, community engagement, and decision-making.

REAL 300: Organizing Racial Equity in Local Government

These sessions will be an opportunity for city leaders and staff to review the topical issues identified from the previous sessions and current issues shared during the sessions. City leaders and staff will learn and apply the racial equity tool to these priorities and determine an approach for advancing racial equity in their city and could include the development of a racial equity plan.

REAL 400: Train the Trainer in Advancing racial Equity in Local Government

Share curriculum that builds on the existing and growing field of governmental practices to advance racial equity. Participate in "train-the-trainer" sessions, so that internal capacity is built to implement and sustain the REAL program training.

Technical Assistance and Capacity Building:

REAL will work with us to offer recommendations for developing a Core Team which will be a group drawn from across departments that will sustain the engagement and build leadership that can facilitate greater commitment to advancing racial equity throughout the city (the Library, and METRO).

We believe the REAL program will be a valuable tool for us as we move forward. The program leaders and staff that we have met with over the past months have been extremely knowledgeable about their work, and have displayed a deep understanding of how important this work is within the context of municipal government. There is much more information available on their web-site at https://www.nlc.org/program/race-equity-and-leadership-real/ .

It is our intent that we eventually have all city employees and elected officials participate in the REAL 100 training. We will be able to customize the program for differences in how the Library and METRO decide to implement the program, however we are confident that collaborating on this initiative will only bring a stronger connection in our work together, as we will have a much greater shared understanding and collective commitment to our racial equity work. As we develop and build out the Core Team, we will share more information about next steps.

Portland Police Department

INTERDEPARTMENTAL MEMORANDUM

May 19, 2021

To: Finance Committee, Portland City Council

Fm: Chief Frank Clark

Re: FY22 Police Budget

As a follow up to the May 13th Finance Committee meeting, we are providing the following information for your review:

Staffing:

In FY21, the department was forced to reduce its authorized sworn ranks by three to 158, the lowest level in approximately twenty years. That included two school resource officers, and one community policing officer position. As recently as 2018, the authorized strength was 166. With another officer announcing his departure just this week, the police department currently has 11 sworn officer and 9 telecommunicator positions open.

I remain concerned with not only our ability to recruit new officers, but also with the retention of trained and experienced staff as well. Thirteen officers and two dispatchers have left or notified us of their leaving since June 1, 2020. Two officers were eligible for retirement, but the others, including a 14 year veteran, resigned their positions. We have 11 others who are eligible for retirement, and several who are communicating with our personnel office in regards to moving to other agencies or even making a career change.

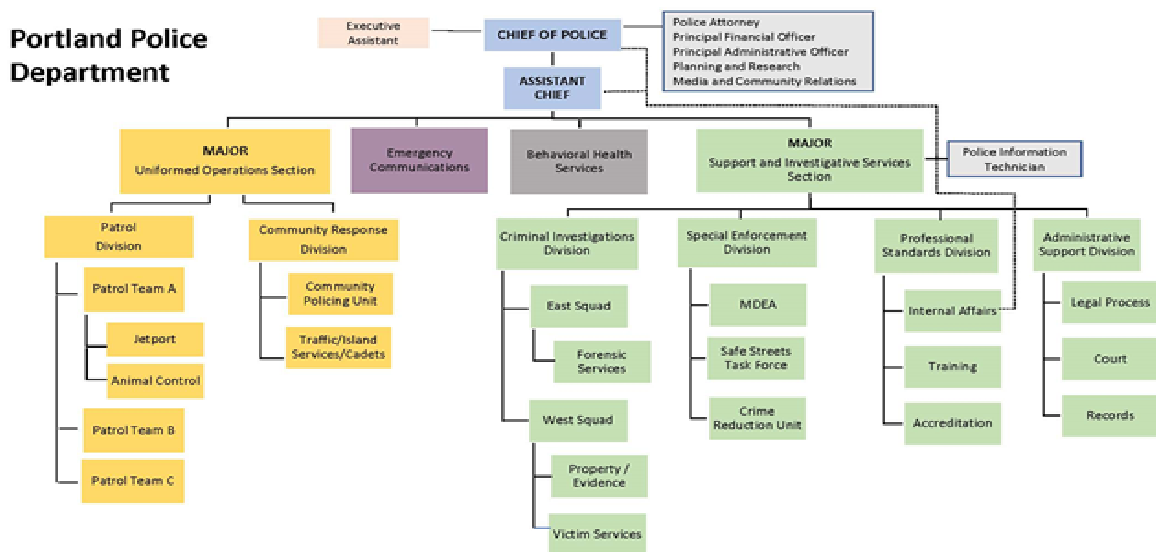
As a further example, in December 2019, PPD sent 9 new officers to the Academy. This brought us to what would now be near full staffing, and within 4 shy of our then authorized strength of 161. In March 2020, that Academy session abruptly ceased instruction, due to COVID, and ultimately converted to a part-time remote session. We concurrently put the same officers through our field training program. Five of these nine new officers resigned their position during 2020, prior to completing their Academy and field training.

The delayed Academy session, which should have graduated in May 2020, did not end until 2021. This delayed the onset of the next Academy session, which just began in March 2021. This was an unprecedented 15 month delay in statewide Academy training, leaving a large waitlist due to the backlog of officers from around the state who need basic training. We are fortunate to have five officers in attendance at the current session, and have assigned an officer to serve as Academy Cadre in order to ensure our ability to acquire necessary training slots for the department.

Given the above delay, we were very fortunate to have been able to hire three “lateral” (trained) officers from other departments outside of the State of Maine. We continue to process applications and make job offers in anticipation of the next Academy session, scheduled to begin in July 2021. We should point out that even though we can hire somebody today, it will still be upwards of at least 9 months of training or more before they are able to work independently and respond safely and effectively to calls for service in the community.

Organizational Chart:

The following chart represents the most recent reorganizational changes, to include the replacement of a Commander position with a second Major, the consolidation of Training and Internal Affairs within a single Professional Standards Unit, the addition of an Accreditation function, and the transfer of Traffic and Island Services to a new Community Response Division.



PPD Initiatives & Responses:

As mentioned in prior meetings, the department maintains a Behavioral Health Unit, currently comprised of a Coordinator, a Substance Use Disorder Liaison (to manage the LEAAP, our Law Enforcement Addiction Advocacy Program), and a new Alternative Response Liaison. The department also maintains a partnership with The Opportunity Alliance, who provides another clinical civilian police liaison as a full-time resource for the department and the community.

PPD has and will continue to be the leader in innovative and forward looking responses to calls often involving some of the most vulnerable in our community. Our behavioral health staff works proactively with consumers in the community, responds, jointly, with officers "in the moment," and conducts follow ups in order to connect those in our community with appropriate resources.

PPD is one of only ten national learning sites that agencies from across the United States, Canada and Europe liaise with and come to in order to develop or further the innovative co-response model. In fact, Governor Mills' new statewide OPTIONS (Overdose Prevention Through Intensive Outreach, Naloxone and Safety) initiative is based directly on PPD's model. Like in Portland, the goal is to reduce and prevent substance use disorders and fatal overdoses, creating a path towards recovery.

PPD sworn and behavioral health staff also work regularly with community partners, including but not limited to Amistad, Milestone (HOME Team), Spurwink and The Opportunity Alliance / Crisis Team. We are also part of the Greater Portland Addiction Collaborative (GPAC), the aim of which is to create an integrated and comprehensive treatment model in the community. Through GPAC, we are able to collaborate with community detox centers and treatment, housing and employment providers, as well as members of the medical, recovery and peer communities.

In addition, although the statewide standard is to have 20% of a police agency trained in crisis intervention, we require all of our officers to complete this critical 40-hour block. We also require 16 additional hours of additional "Verbal Judo" training, in order to enhance de-escalation techniques, improve consumer and officer safety, and promote diversion from the criminal justice system to the health care system, as appropriate. On that note, having the behavioral health staff embedded in the department has undoubtedly built trust and key relationships that has created a culture shift in which our officers look not only towards addressing the symptoms and solving the immediate problem, but to utilize pre-arrest diversion or other options as a means to get people the resources and help they need to address the actual underlying causes of the behavior.

As was discussed last year, we morphed an open network operations specialist position into a new media and community relations liaison. We hired a professional to manage our communication, media and social media strategies. We will look to emphasize public outreach and messaging in the interest of accuracy, transparency and accountability. In this same vein, we are already posting annual reports and reviews on our website, and had already begun posting departmental standard operating procedures last year as well. Wherever possible and within the constraints of the law, we will release information in a timely manner as a means to quell disinformation, build trust, and educate the public on the difficult job officers and dispatchers do every day in support of this community.

While many cities are reporting double digit increases in violent crime, we saw crime mostly decrease in Portland in 2020. Although in large part pandemic related, this is also due, in no small part, to efforts of our staff, including our well-established community policing unit (CPU), which embeds civilian community policing coordinators in community policing centers throughout the city. Coordinators provide a centralized, neighborhood resource for community members to obtain information about available services or seek assistance with a problem. And because they are embedded in the community, the coordinators are well-tuned to the climate of the neighborhood and are often the first members of the PD to become aware of a developing issue.

The value and impact of community policing on neighborhood safety was documented during the establishment of its newest Community Policing Center in East Bayside in 2010. In the first full year of operation, we saw a significant drop in almost every category of violent and property crime in the neighborhood: strongarm robberies decreased 67%, assaults decreased 48%, and armed robberies decreased 40%. In terms of property crime, motor vehicle burglaries declined 43%, residential and commercial burglaries declined 26% and thefts declined 16%. Records kept by our Coordinators indicate that nearly 80% of the community members served in FY20 were considered low income and more than 60% were from minority communities.

Our community policing efforts are the most robust in the State of Maine. CPU members do everything from setting up food pickups and drop offs, to collecting books for underprivileged children in all areas of the City, running sports camps in summer, giving away backpacks for the startup of school (several hundred this past year alone), Shop with a Cop, Secret Santa programs, supporting families that are in need and even organizing trash pickups. Because they are often not directly responsible for going call to call on a particular beat, they have the ability and latitude to be more proactive, working with the community and other departments and agencies to address neighborhood concerns, often through collaboration and cooperation of the parties involved.

Future Initiatives:

As discussed above, PPD has been out in front on the provision of specialized mental health services since the mid-1990’s when we partnered with Ingraham (now Opportunity Alliance) to create a co-responder program. In order to take our existing program to the next level, in 2021, we hired an Alternative Response Liaison and are working toward launching a response program modeled upon successful programs from other parts of the country (e.g., “CAHOOTS”).

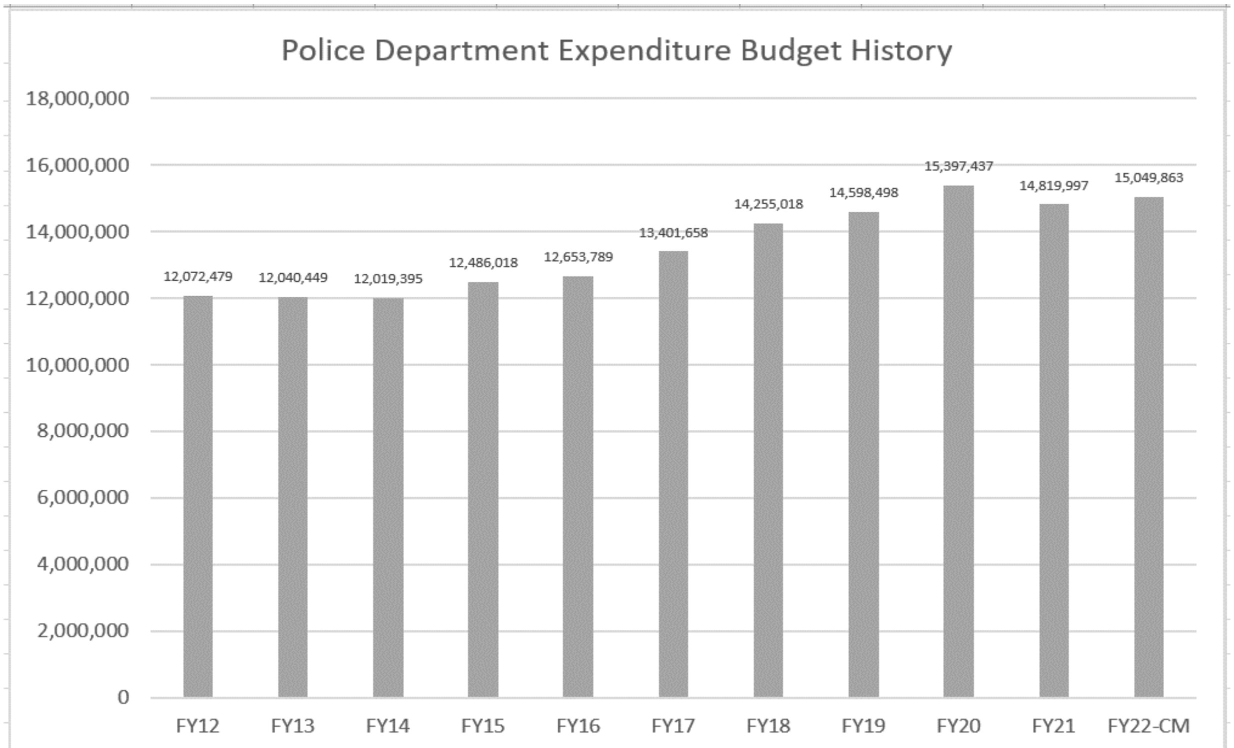
This effort came out of conversations with police officers and other city staff that began in July 2020. As the only entity poised to respond to pretty much any concern or complaint, 24/7/365, we have become a broad-based defacto service provider. Although our officers have extensive training and respond very well to a variety of situations, we wanted to assess how we could provide an even better response in the moment to those in our community experiencing mental health or substance use disorders. Tailored to the needs of our city, we are looking at how we can best collaborate with community stakeholders in order to provide an enhanced response to certain calls for service triaged through the regional communications center and determined to be more appropriate for a social service response, while ensuring the safety of the public, the consumer and the responders. Part of the above effort will also include the need for increased training for our uniformed services and communications staff.

In terms of training, we want to continue to set the bar and settle for nothing less than the best trained and well equipped personnel. While continuing to train in higher risk / liability scenarios, to include active threats, use of force, duty to intervene, emergency vehicle operations, search and seizure, etc., we will also look to provide training on interpersonal communication, de-escalation, the concepts of procedural justice and bias-based policing. Along those lines, we are collaborating with NAMI-Maine in order to bring a Law Enforcement Active De-escalation Strategies (L.E.A.D.S.) and Implicit Bias "Train the Trainer" program here to Maine. This program focuses on conflict resolution methods, recognizing and not triggering aggression, force mitigation options, as well as tactical de-escalation and distraction techniques. The goals will include improved outcomes to difficult and confrontational street interactions, along with increased safety for both the public and officers. Our aim is to add this to our department wide training program later this year.

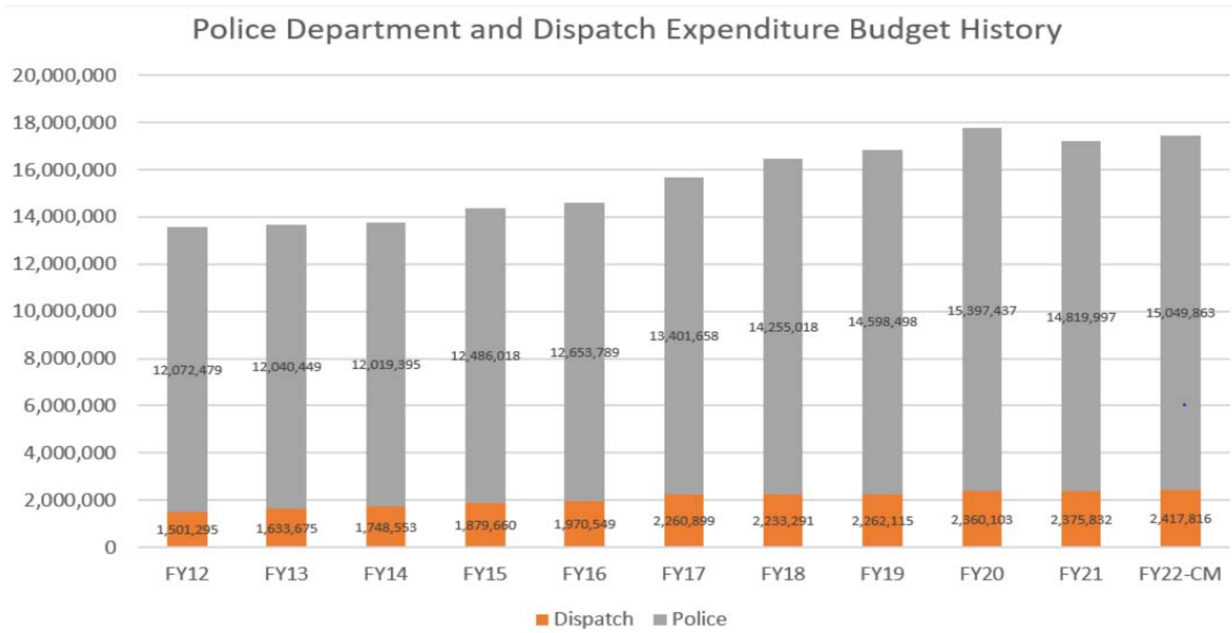
Thank you for your continued interest, work and support. Please let us know if there are any additional questions or clarifications that are needed.

Portland Police Department
FY22 Department Request Budget Highlights

Total Expenditure Request			**Payroll % of Budget:**
	FY22 Expenditure Budget Request	**$15,049,863**	**93.70%**
	FY21 Expenditure Budget (net of Dispatch)	$14,819,997	
	$ Change	$229,866	
	% Change:	**1.55%**	
	Payroll	**1.38%**	
	Other Expenses	**0.17%**	
Total Revenue Budget			
	FY22 Revenue Budget Request	$2,106,238	
	FY21 Revenue Budget (net of Dispatch)	$2,109,626	
	$ Change	($3,388)	
	% Change	**-0.16%**	
Expenditure Change Highlights	**Payroll changes ($205k of the $229k total change)**		
	Restoration of FY21 Furloughs	$ 130,508	
	Civilian Position Changes		
	+1 Alternative Response Liaison	64,701	
	+1 Media Community Response Liaison	56,024	
	-1FTE Eliminate Network Operations Specialist	-46,028	
	No changes to FTE levels for sworn officer positions		
	Total Payroll Changes	**205,205**	
	USM Data Analysis Project	39,029	
	Command Staff Promotional Training (Previously Grant Funded)	7,500	
	CALEA Accreditation & Training	7,040	
	Guardian Alliance Background Check Software	6,750	



FY12 - FY22 expenditure change (net of Dispatch) = $2,977,384 (24.6% or approx 2.2% per year)


Police Department and Dispatch Expenditure Budget History
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14,255,018
14,598,498
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14,819,997
15,049,863
1,501,295
1,633,675
1,748,553
1,879,660
1,970,549
2,260,899
2,233,291
2,262,115
2,360,103
2,375,832
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FY17
FY18
FY19
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FY21
FY22-CM
Dispatch
Police

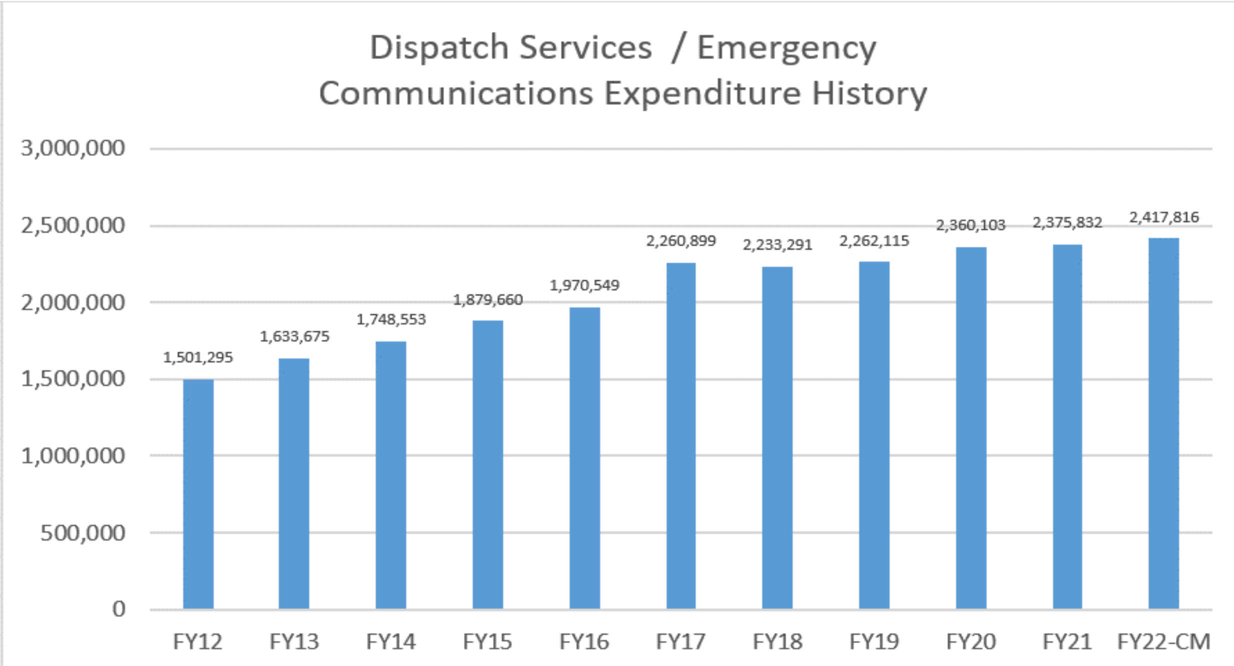
Comparative HHS and Police Department Spending in New England (in Millions)

FY22 BUDGET	Police Budget	HHS Budget	Total General Fund	Police % of Budget	HHS % of Budget
Portland	$15.00	$35.90	$201.90	7.43%	17.78%
Manchester	$28.60	$4.30	$161.90	17.67%	2.66%
Newton*	$22.90	$4.70	$196.40	11.66%	2.39%
Somerville*	$16.30	$5.22	$168.50	9.67%	3.10%
Concord*	$13.70	$718k	$68.50	20.00%	1.05%
Lewiston	$7.40	$952k	$50.80	14.57%	1.87%

*FY21 Budget

Dispatch Department
FY22 Department Request Budget Highlights

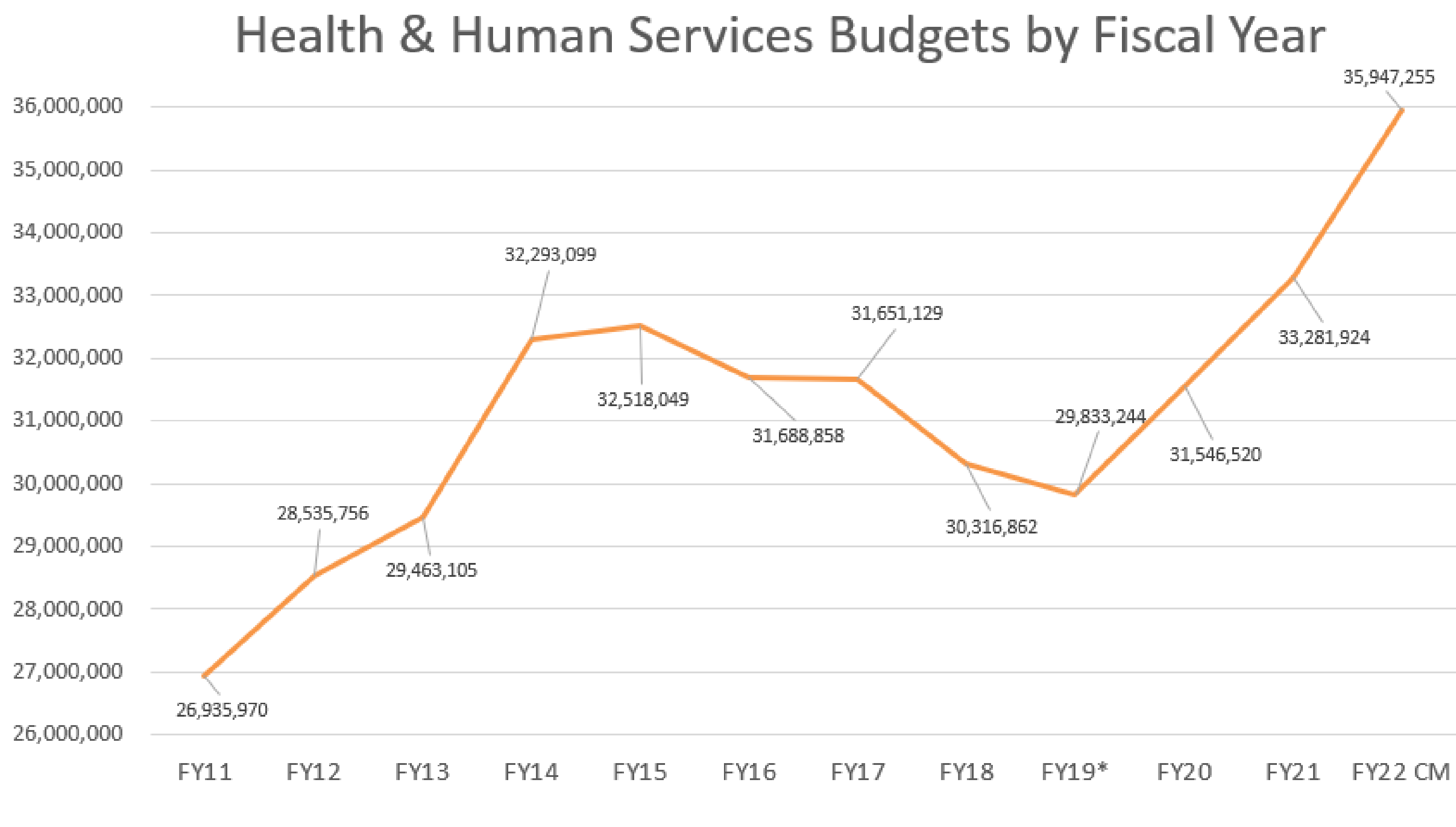
				Payroll % of Budget:
Total Expenditure Request				
	FY22 Expenditure Request	**$**	**2,417,816**	**95.9%**
	FY21 Expenditure Budget (as included in PD Communications Division)	$	2,375,832	
	$ Change	$	41,984	
	% Change:		**1.77%**	
	Payroll		**1.25%**	
	Other Expenses		**0.51%**	
Total Revenue Budget				
	FY22 Budget	$	1,116,240	
	FY21 Budget (as included in PD Communications Division)	$	1,106,048	
	$ Change-Increase in Cape Elizabeth PSAP reimbursement (5 % incr from FY21)	$	10,192	
	% Change		**0.92%**	
Expenditure Change Highlights				
	Incr in Console Maintenance/Cleaning	$	4,000	
	Incr in Contruactual Services-Guardian Alliance-Background check software		3,150	
	Incr in Mobile Command Vehicle Repairs (previously in Uniform Ops)		1,500	
	Incr in Supervisory Training		1,500	
	Incr in Interpreter Services		1,400	
Increase in Payroll	Effect of FY21 Furloughs	$	24,804	
	Incr. Temp labor-Dispatch		5,000	



Prior to FY22 Dispatch / Emergency Communications was included in Dispatch Services division of PD

FY12 to FY22 increase in Dispatch Services = $916,521 (61%) largely due to expansion of shared dispatch

As dispatchers in South Portland retire, the City takes the FTE on in our own budget and we receive a pro-rata reimbursement from South Portland (and a flat payment from Cape) for dispatch services



Note 1: Decreases in FY16 to FY18 were primarily related to grant losses during the LePage administration and transition of services to a 501(c)3 organization founded by the City.

$ increase to HHS from FY11 Approved to FY21 City Manager Recommended budget – $9,011,285
% increase to HHS from FY11 Approved to FY21 City Manager Recommended budget – 33.5%

45.6% increase in Public Health / Social Services budgeted expenditures since FY11 ($5.975M of $9.011M increase)

19.5% increase in Barron Center budgeted expenditures since FY11 ($2.697M of $9.011M increase)

TO: City of Portland Finance Committee

FROM: Kristen Dow, Health and Human Services Director

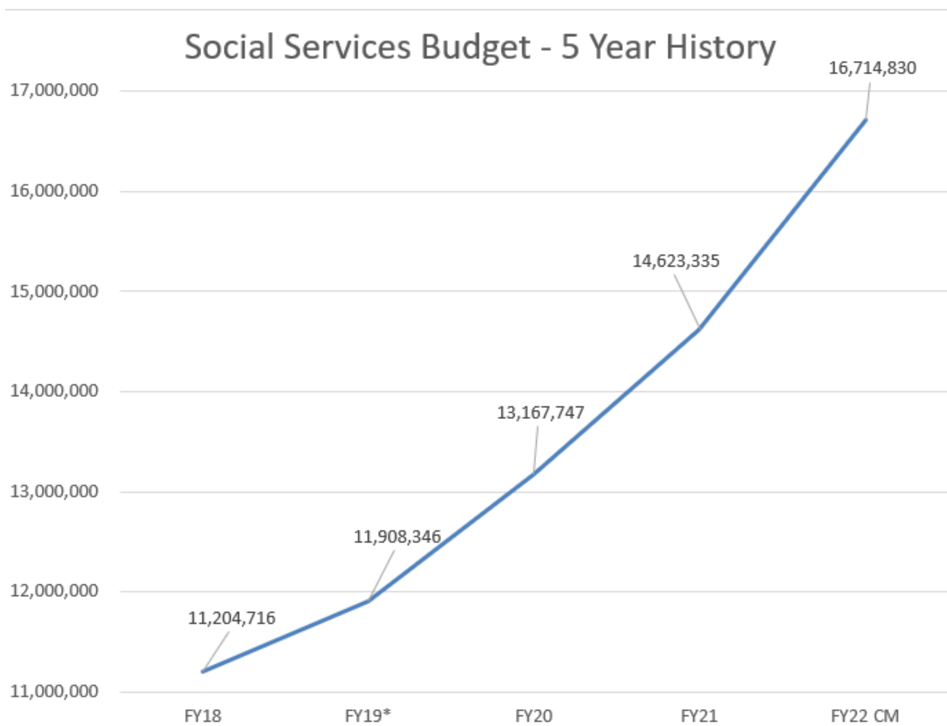
Cc: Jon Jennings, City Manager

DATE: April 30, 2021

SUBJECT: Social Services FY22 Budget and 5 Year Expenditure History

Over the last several budget years the City has significantly increased the volume of services being provided within Social Services including many expanded and increased programs. For FY22 the Social Services budget is seeing a 14.3% increase ($2.1M) in recommended funding. The City has shown a consistent commitment to Social Services over the last decade budget years with a nearly 100% increase in Social Services division expenditures from FY11 to FY22 (from $8,450,787 in FY11 to $16,714,830 in FY22). Recent significant changes to Social Services offerings in the City include but are not limited to the following:

- In 2017, Day Services were added at the Oxford Street Shelter. At this time, the shelter became a 24/7 operation for the first time vs just an overnight shelter.
- From June of 2019-August of 2019 the Portland Expo was opened to provide emergency housing to over 400 asylum seekers.
- From November-January an additional influx of asylum seekers came to Portland. This influx was approximately the same number of individuals but was spread out over a longer period of time.
- In the FY21 budget the City has increased Social Services spending to include all asylum seekers and 70% of these expenditures are reimbursable from the State
- In April of 2020 the Expo was opened as a shelter location when additional social distancing measures were required due to the COVID19 pandemic. The City has also had to utilize hotels as overflow space during the COVID19 pandemic.



SOCIAL SERVICES

A division of the City of Portland's
Health & Human Services Department

OUR IMPACT IN PORTLAND DURING FY21

(7/1/20 - 3/31/21)

General Assistance

1,770

individual clients served at General Assistance

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SOCIAL SERVICES

A division of the City of Portland's
Health & Human Services Department

OUR IMPACT IN PORTLAND DURING FY21

(7/1/20 - 3/31/21)

Family Shelter

20,120

bed nights provided to 279 individuals at the Family Shelter. 80 families were connected to stable housing.

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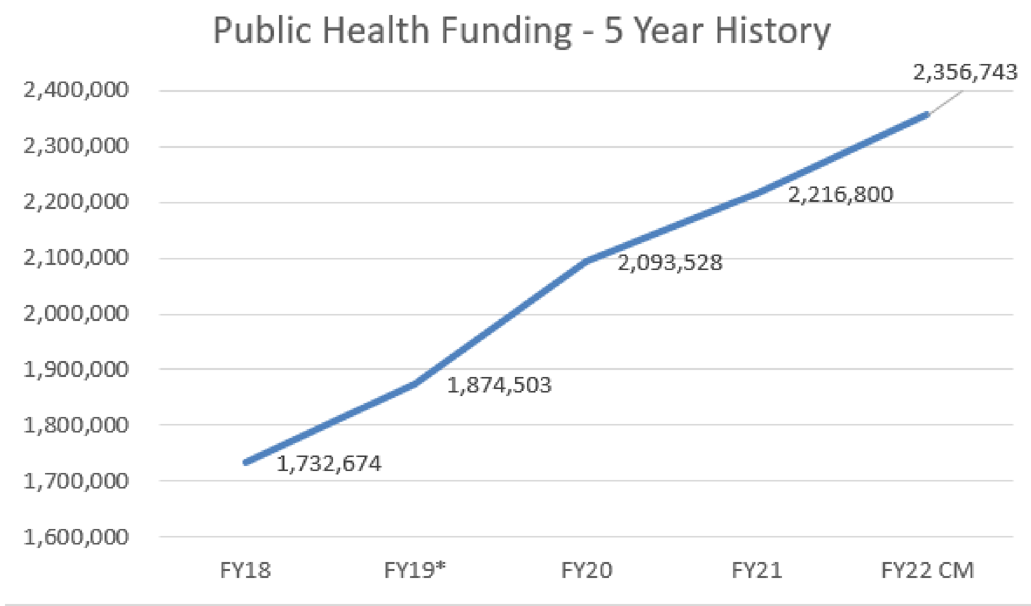
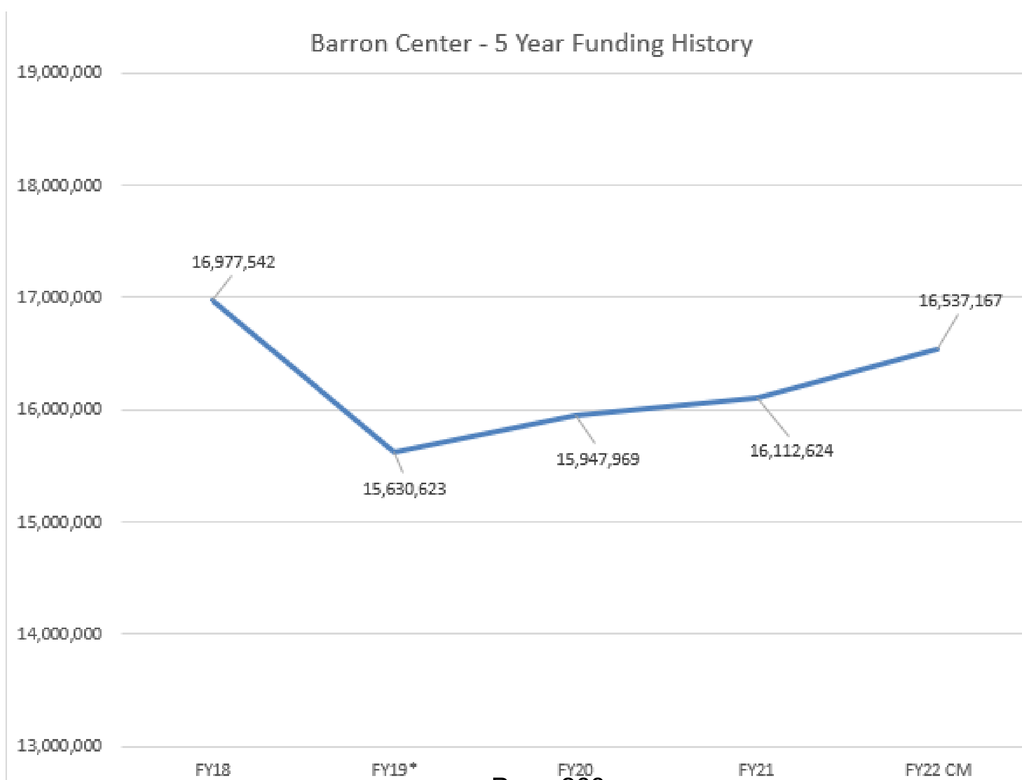


For the fifth consecutive year the City Manager has increased Public Health expenditures in his recommended budget. The increase for FY22 is approximately 6.3% or $139,943. The City continues to aggressively pursue grant and other funding opportunities to enhance and expand our Public Health offerings here in the City and respond to the needs of the public.

Funding for the Barron Center has also decreased in FY22 by 2.6% or approximately 424,543. The Barron Center hopes to resume more regular operations in FY22 after a pause of new patient intakes during FY21 due to the COVID19 pandemic.



SOCIAL SERVICES

A division of the City of Portland's
Health & Human Services Department

OUR IMPACT IN PORTLAND DURING FY21

(7/1/20 - 3/31/21)

Oxford Street Shelter

30,250

bed nights provided for 568 clients at the Oxford Street Shelter. 71 clients were connected to stable housing.

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PUBLIC HEALTH

A division of the City of Portland's
Health & Human Services Department

OUR IMPACT IN PORTLAND DURING FY21

(7/1/20 - 3/31/21)

Chronic Disease Prevention

5,210

Portland Public School students and 998 children in early childcare and education centers reached by Let's Go!

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PUBLIC HEALTH

A division of the City of Portland's
Health & Human Services Department

OUR IMPACT IN PORTLAND DURING FY21

(7/1/20 - 3/31/21)

Minority Health

1,063

total outreach efforts by our Community Health Outreach Workers (CHOWs). 1,231 clients were connected to needed care, education, and resources.

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PUBLIC HEALTH

A division of the City of Portland's
Health & Human Services Department

OUR IMPACT IN PORTLAND DURING FY21

(7/1/20 - 3/31/21)

Needle Exchange Program

246,057

needles collected and safely disposed of in 4,316 total exchanges at the Needle Exchange Program.

14 organizations received 1,562 doses of naloxone.

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PUBLIC HEALTH

A division of the City of Portland's
Health & Human Services Department

OUR IMPACT IN PORTLAND DURING FY21

(7/1/20 - 3/31/21)

Maternal Child Health

691

total home visits for residents who are pregnant or have a child up to age 5.

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PUBLIC HEALTH

A division of the City of Portland's
Health & Human Services Department

OUR IMPACT IN PORTLAND DURING FY21

(7/1/20 - 3/31/21)

India Street Public Health Center

1,040

patients seen at our STD Clinic (523 patients) and Portland Community Free Clinic (517 patients).

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City of Portland FY22 City Manager Recommended Budget

City Council Budget Workshop - 5/10/21

Brendan T. O'Connell – Finance Director

FY22 City Manager Recommended Budget Blue Book Summary - What's Included

- Transmittal Letter from City Manager - (p. 1-9)
- 3 Year Comparative Budget FY20 - FY22 - (p. 10-13)
- Tax Rate Computation Page (aka the Resolve) - (p. 14)
- Non-Tax Revenue by Department (p. 15)
- Budget Summary by Category (p. 16)
- Tax Levy by Budget Category (p. 17)
- Staffing / FTE Changes FY17-FY22 (p. 18)
- Budget Calendar (p. 19-21)

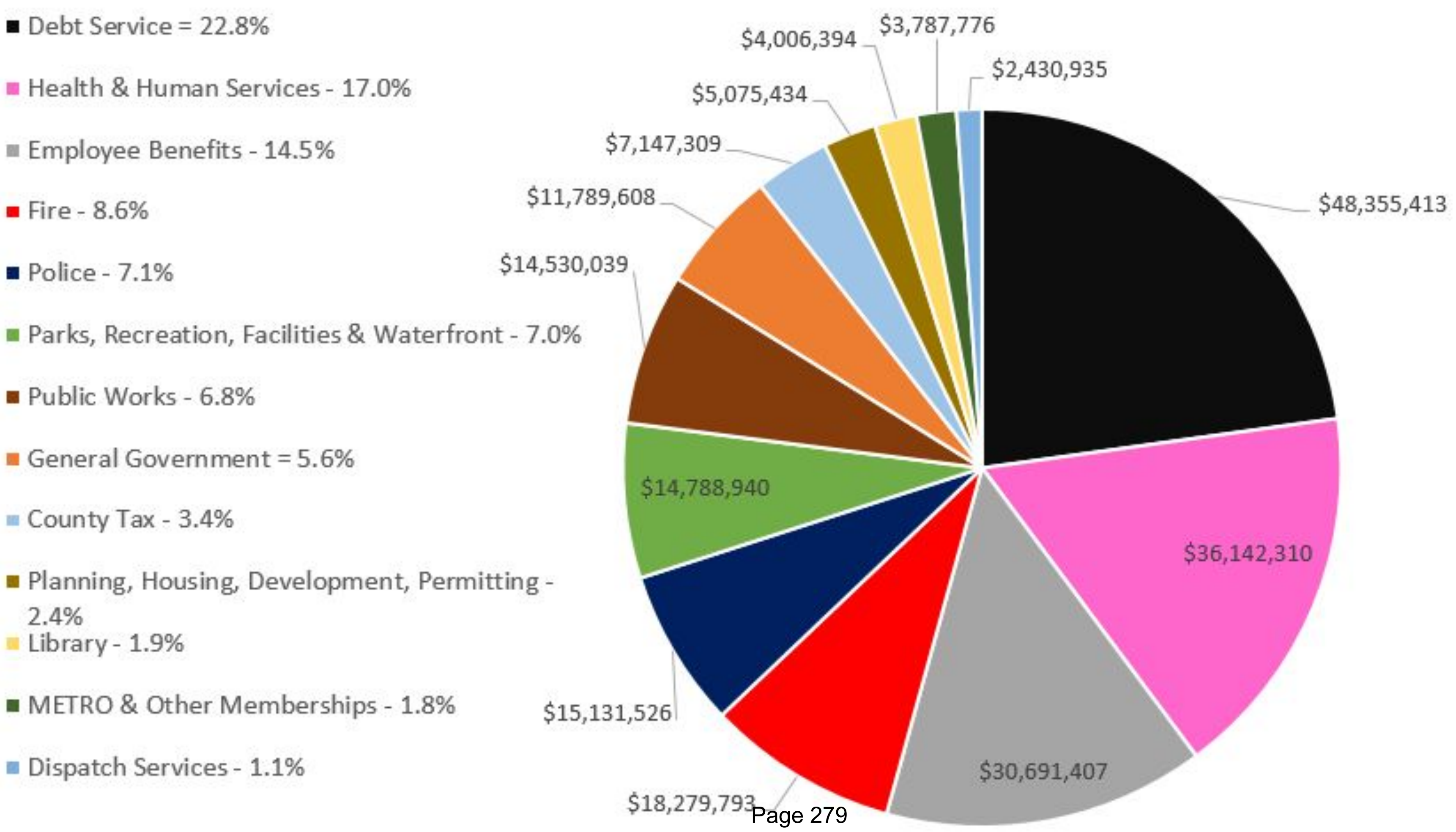
TAX RATE COMPUTATION--FY2022
City Manager's Recommendation

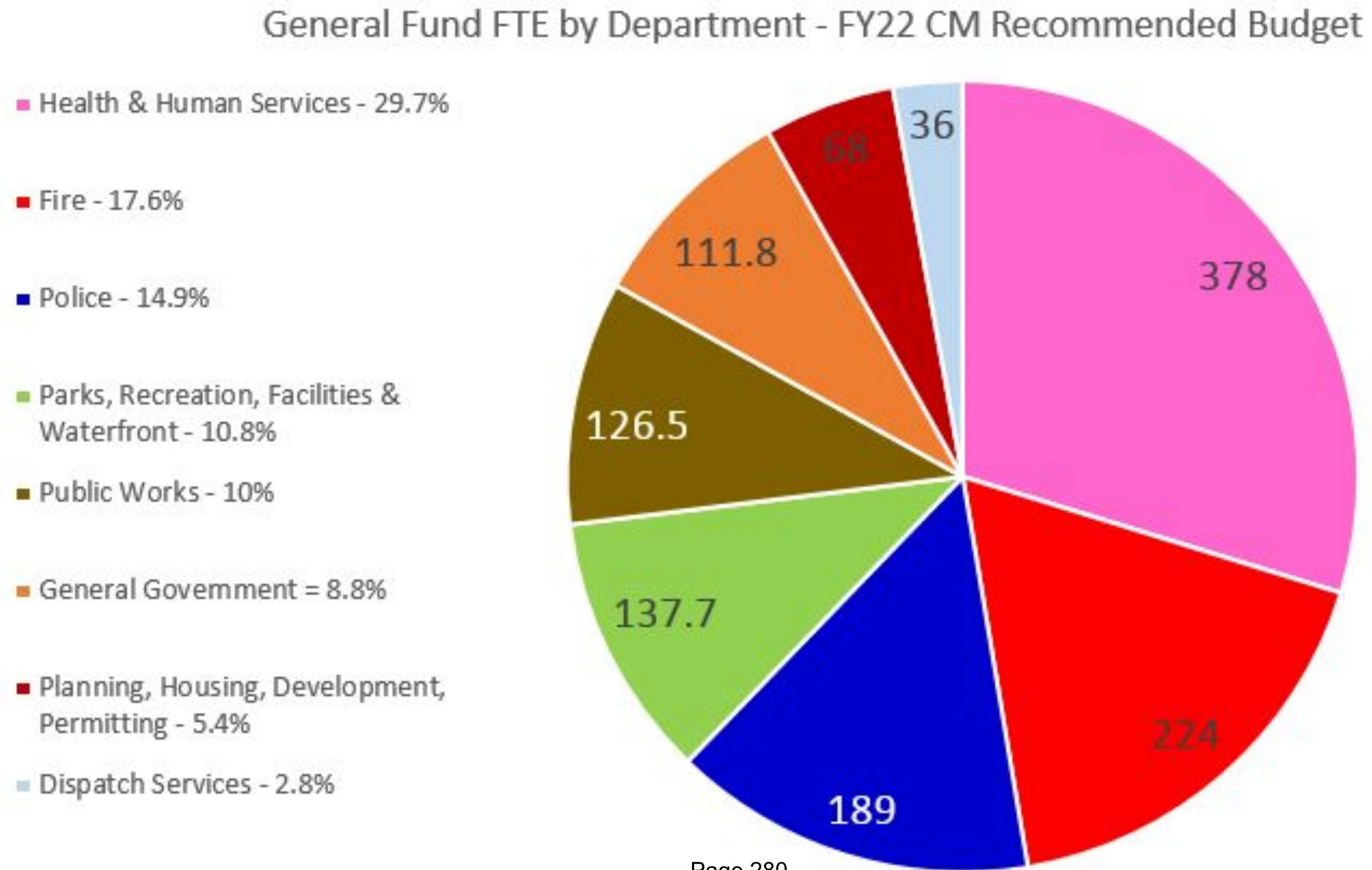
	General Fund	County Tax	City General Fund	Enterprise Funds	TOTAL CITY
Total Expenditures	*$205,009,575*	*$7,147,309*	$212,156,884	$56,059,417	$268,216,301
Less: Revenues	*(121,141,953)*	*0*	(121,141,953)	(58,219,679)	(179,361,632)
Surplus	*0*	*0*	0	2,160,262	2,160,262
Tax Levy	***$83,867,622***	***$7,147,309***	**$91,014,931**	**$0**	**$91,014,931**
Valuation	*8,155,000,000*				
Tax Rate:					
FY22	*$10.28*	*$0.88*	$11.16	$0.00	**$11.16**
FY21	*$10.75*	*$0.87*	$11.62	$0.00	$11.62
$ Increase	*($0.47)*	*$0.01*	($0.46)	$0.00	***($0.46)***
% of Total Increase	*-4.0%*	*0.1%*	-4.0%	0.0%	***-4.0%***

TAX RATE COMPUTATION--FY2022
City Figures Represent City Manager's Recommendation
School Department Figures from Most Recent School Board Approved Budget

	General Fund	County Tax	City General Fund	Enterprise Funds	TOTAL CITY	School Dept	GRAND TOTAL
Total Expenditures	*$205,009,575*	*$7,147,309*	$212,156,884	$56,059,417	$268,216,301	$125,154,700	$393,371,001
Less: Revenues	*(121,141,953)*	*0*	(121,141,953)	(58,219,679)	(179,361,632)	(23,802,294)	(203,163,926)
Surplus	*0*	*0*	0	2,160,262	2,160,262	(770,000)	1,390,262
Tax Levy	***$83,867,622***	*$7,147,309*	**$91,014,931**	**$0**	**$91,014,931**	**$100,582,406**	**$191,597,337**
					47.5%	52.5%	100.0%
Valuation	*8,155,000,000*						
Tax Rate:							
FY22	*$10.28*	*$0.88*	$11.16	$0.00	**$11.16**	$12.33	$23.49
FY21	*$10.75*	*$0.87*	$11.62	$0.00	$11.62	$11.69	$23.31
$ Increase	*($0.47)*	*$0.01*	($0.46)	$0.00	***($0.46)***	***$0.64***	
% of Total Increase	*-4.0%*	*0.1%*	-4.0%	0.0%	***-4.0%***	***5.5%***	

FY22 General Fund Budget Breakdown




General Fund FTE by Department - FY22 CM Recommended Budget
Health & Human Services - 29.7%
Fire - 17.6%
Police - 14.9%
Parks, Recreation, Facilities & Waterfront - 10.8%
Public Works - 10%
General Government = 8.8%
Planning, Housing, Development, Permitting - 5.4%
Dispatch Services - 2.8%
378
224
189
137.7
126.5
111.8
68
36

FY16 - FY22 City of Portland Tax Rate History & Breakdown

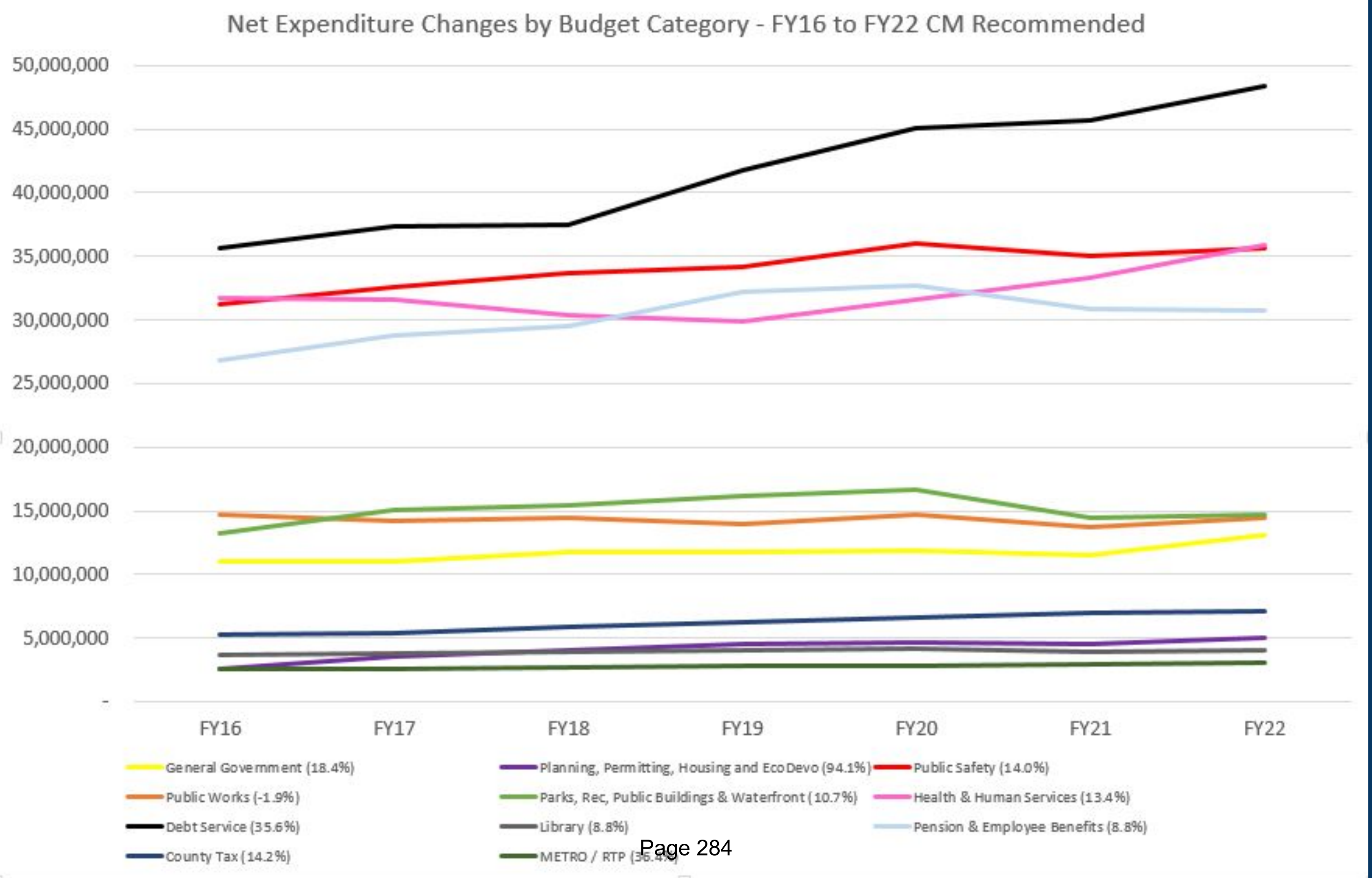
	MUNICIPAL PORTION				SCHOOL PORTION		OVERALL
Fiscal Year	City Tax Rate	City % of Total	County Tax Rate	County % of Total	School Tax Rate	Schools % of Total	City of Portland Tax Rate
FY16	$9.83	47.6%	$0.68	3.3%	$10.12	49.1%	$20.63
FY17	$10.08	47.8%	$0.70	3.3%	$10.33	48.9%	$21.11
FY18	$10.28	47.5%	$0.76	3.5%	$10.61	49.0%	$21.65
FY19	$10.55	46.9%	$0.79	3.5%	$11.14	49.6%	$22.48
FY20	$10.79	46.3%	$0.83	3.6%	$11.69	50.1%	$23.31
FY21	$10.75	46.1%	$0.87	3.7%	$11.69	50.2%	$23.31
FY22 Proposed	$10.28	43.8%	$0.88	3.7%	$12.33	52.5%	$23.49
The City portion of the overall tax rate has increased by 45 cents or 4.65% since FY16							
The County portion of the overall tax rate has increased by 20 cents or 28.99% since FY16							
The School portion of the overall tax rate has increased by $2.21 or 21.84% since FY16							

FY16 - FY22 City of Portland Tax Levy History & Breakdown

	MUNICIPAL PORTION				SCHOOL PORTION		OVERALL
Fiscal Year	City Tax Levy	City % of Total	County Tax Levy	County % of Total	School Tax Levy	Schools % of Total	City of Portland Tax Levy
FY16	$ 75,785,193	47.6%	$ 5,240,009	3.3%	$ 78,073,211	49.1%	$ 159,098,413
FY17	78,445,570	47.8%	5,417,119	3.3%	80,331,376	48.9%	164,194,065
FY18	80,187,454	47.5%	5,907,743	3.5%	82,787,921	49.0%	168,883,118
FY19	83,323,749	46.9%	6,288,845	3.5%	88,003,431	49.5%	177,616,025
FY20	86,173,337	46.3%	6,640,316	3.6%	93,345,139	50.1%	186,158,792
FY21	86,743,535	46.1%	7,011,159	3.7%	94,338,744	50.2%	188,093,438
FY22 Proposed	83,867,622	43.8%	7,147,309	3.7%	100,582,406	52.5%	191,597,337
The City portion of the overall tax levy has increased by $8.1M or 10.66% since FY16							
The County portion of the overall tax levy has increased by $1.9M cents or 36.4% since FY16							
The School portion of the overall tax levy has increased by $22.5M or 28.8% since FY16							

FY16 to FY22 City Manager Recommended Budget Expenditures by Budget Category

Department (% Change FY16 to FY22 CM Rec)	FY16 Budget	FY17 Budget	FY18 Budget	FY19 Budget	FY20 Budget	FY21 Budget	FY22 CM Rec
School Department (21.8%)	$102,776,657	$103,602,884	$105,748,589	$110,578,716	$117,389,270	$119,862,677	$125,154,700
General Government (18.4%)	11,020,632	11,035,632	$11,760,027	$11,739,075	$11,900,089	$11,483,640	$13,052,868
Planning, Permitting, Housing and EcoDevo (94.1%	2,600,984	3,530,711	4,079,523	4,473,978	4,603,119	4,571,795	5,048,043
Public Safety (14.0%)	31,273,350	32,525,536	33,734,205	34,157,018	35,992,688	35,000,195	35,648,819
Public Works (-1.9%)	14,727,550	14,262,049	14,456,976	13,971,411	14,636,202	13,655,734	14,451,623
Parks, Rec, Public Buildings & Waterfront (10.7%)	13,284,267	15,052,003	15,395,366	16,213,861	16,597,534	14,403,653	14,709,126
Health & Human Services (13.4%)	31,688,858	31,651,129	30,316,862	29,833,244	31,546,520	33,281,924	35,947,255
Debt Service (35.6%)	35,669,850	37,323,569	37,522,031	41,818,036	45,087,798	45,700,279	48,355,413
Library (8.8%)	3,681,713	3,825,000	3,936,725	4,062,000	4,178,550	3,927,837	4,006,394
Pension & Employee Benefits (8.8%)	26,871,734	28,779,327	29,484,895	32,242,914	32,683,503	30,814,906	30,691,407
County Tax (14.2%)	5,240,009	5,417,119	5,907,743	6,288,845	6,640,316	7,011,159	7,147,309
METRO / RTP (36.4%)	2,615,574	2,604,878	2,712,015	2,786,029	2,866,252	2,955,538	3,098,627


Net Expenditure Changes by Budget Category - FY16 to FY22 CM Recommended
50,000,000
45,000,000
40,000,000
35,000,000
30,000,000
25,000,000
20,000,000
15,000,000
10,000,000
5,000,000
-
FY16
FY17
FY18
FY19
FY20
FY21
FY22
General Government (18.4%)
Planning, Permitting, Housing and EcoDevo (94.1%)
Public Safety (14.0%)
Public Works (-1.9%)
Parks, Rec, Public Buildings & Waterfront (10.7%)
Health & Human Services (13.4%)
Debt Service (35.6%)
Library (8.8%)
Pension & Employee Benefits (8.8%)
County Tax (14.2%)
METRO / RTP

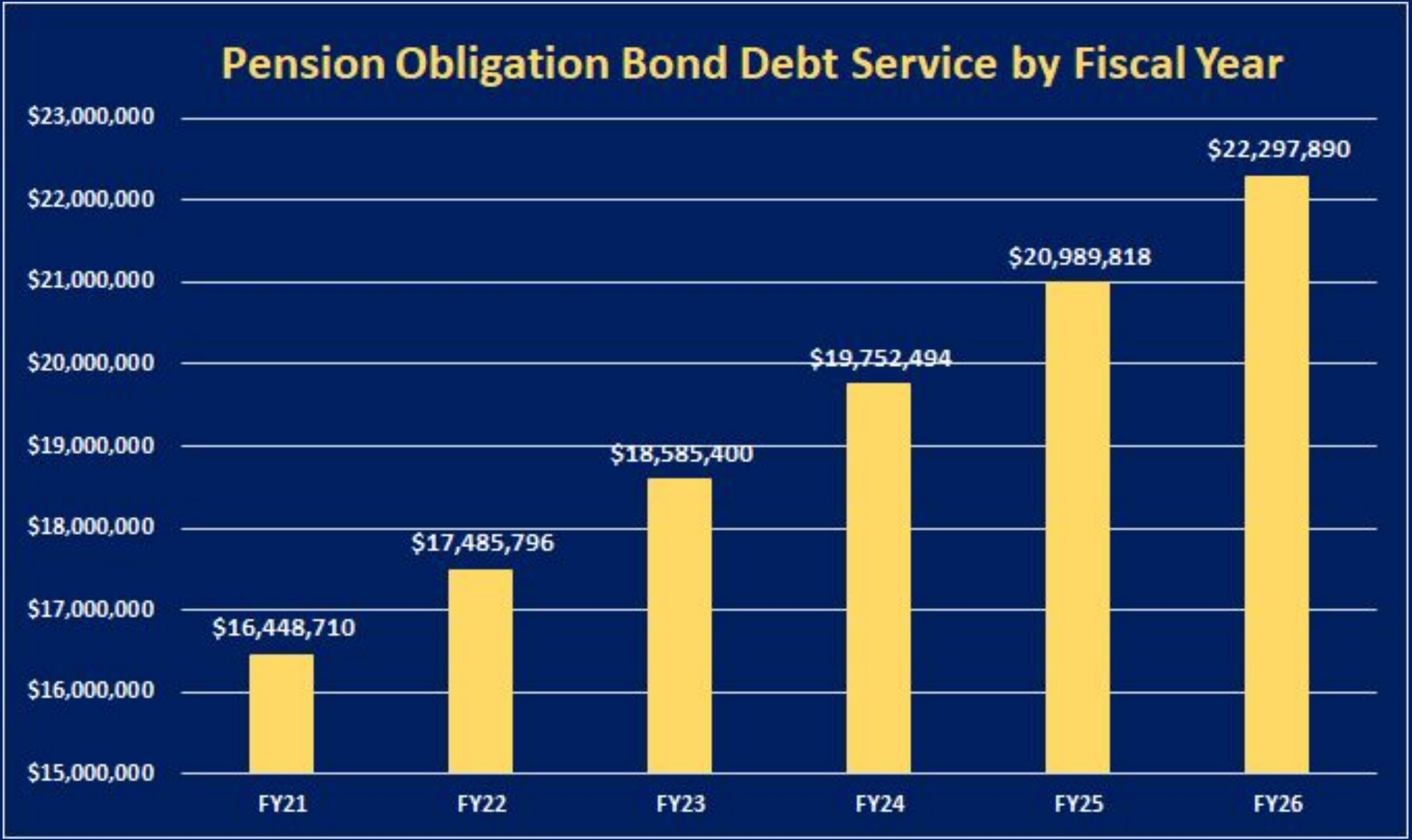
FY22 Budget Challenge Revisited: COVID Revenue Loss Estimates - Key Revenue Lines Compared to FY19

- FY20 vs FY19 - $11.3M loss due to COVID
- FY21 vs FY19 - $16.6M loss due to COVID (estimated on FY21 actuals)
- FY22 vs FY19 - $11.3M in losses in Excise Tax, Parks & Rec, Facilities & Waterfront, Parking and Barron Center (figure does not include losses in other Departments)

FY22 Budget Challenge Addressed via City Advocacy: American Rescue Plan (ARP) Act Funding

- Prior to March 2021 there had been no direct aid to municipalities with populations under 500,000 to address revenue shortfalls due to COVID
- City lobbied extensively through Senator Collins, Congresswoman Chellie Pingree, the National League of Cities and a team of several others to ensure inclusion of direct local aid which could be used to cover revenue shortfalls.
- Several packages were brought forward in 2020 which included relief for revenue shortfalls but those packages failed.
- Finally the ARP was brought forward in FY21 and included this critical aid:

> *"for the provision of government services to the extent of the reduction in revenue of such State, territory, or Tribal government due to the COVID–19 public health emergency relative to revenues collected in the most recent full fiscal year of the State, territory, or Tribal government prior to the emergency;"*


Pension Obligation Bond Debt Service by Fiscal Year
$23,000,000
$22,000,000
$21,000,000
$20,000,000
$19,000,000
$18,000,000
$17,000,000
$16,000,000
$15,000,000
$16,448,710
$17,485,796
$18,585,400
$19,752,494
$20,989,818
$22,297,890
FY21
FY22
FY23
FY24
FY25
FY26

FY22 Budget Challenges - POB Debt Service

	Annual Pension Obligation Bond Debt Service	Increase from Prior Year	Addition to the Mill Rate	Cumulative Increase from FY22
FY21	$ 16,448,710	$ 976,312	Already Included	
FY22	$ 17,485,796	$ 1,037,086	$ 0.13	
FY23	$ 18,585,400	$ 1,099,604	$ 0.14	$ 1,099,604
FY24	$ 19,752,494	$ 1,167,094	$ 0.14	$ 2,266,698
FY25	$ 20,989,818	$ 1,237,324	$ 0.15	$ 3,504,022
FY26	$ 22,297,890	$ 1,308,072	$ 0.16	$ 4,812,094
	$ 99,111,398		**$ 0.72**	**$11,682,418**

FY22 Budget Review - City Council

FY22 Budget	$424,240
FY21 Budget	$450,014
FY21 to FY22 Change	($25,774), -5.7%

Significant Items & Changes:

- Restoration of travel/training budget to pre-pandemic level - $25k
- Independent investigation of PD: $50k paid in FY21, removed for FY22
- Continued funding for Charter Commission - $75k in Legal Services

FY22 Budget Review - City Clerk

FY21 Budget	$679,454
FY22 Budget	$632,235
FY21 to FY22 Increase (Decrease)	-$47,219, -6.9%

Significant Items & Changes:

- FY21 budget for Contractual Services include Charter Commission related expenditures for June 2021 election. Removed for FY22
- FY21 budget for Administrative Services included significant costs related to November 2021 Presidential election. Removed for FY22.

FY22 Budget Review - Executive

FY20 Budget	$929,877
FY21 Budget	$764,688
FY22 Budget	$830,736
FY21 to FY22 Increase (Decrease)	$66,048, 8.6%

Significant Items & Changes:

- +1.0 FTE - Communications Specialist ($60k est)

FY22 Budget Review - Assessor

FY20 Budget	$435,159
FY21 Budget	$418,620
FY22 Budget	$446,739

FY21 to FY22 Increase (Decrease)	$28,119, 6.7%

Significant Items & Changes:

- One FTE being restored from 4 days a week to 5

FY22 Budget Review - Finance

FY22 Budget	$1,892,960
FY21 Budget	$1,865,502
FY21 to FY22 Increase (Decrease)	$27,458, 1.5%

Significant Items & Changes:

- Three FTE's being restored to 5 days per week from 4 days
- Overtime / late hours in Treasury will continue year round with appointments available until 6PM on Wednesdays

FY22 Budget Review - Legal

FY22 Budget	$845,052
FY21 Budget	$728,821
FY21 to FY22 Increase (Decrease)	$116,231, 15.9%

Significant Items & Changes:

- Adding new Associate Corporation Counsel +$110k

FY22 Budget Review - Human Resources

FY22 Budget	$1,157,467
FY21 Budget	$1,072,530
FY21 to FY22 Increase (Decrease)	$84,937, 7.9%

Significant Items & Changes:

- Racial Equity and Leadership Training from the National League of Cities for all City staff - $80,000

https://www.nlc.org/program/race-equity-and-leadership-real/

FY22 Budget Review - Parking

FY22 Budget	$2,387,748
FY21 Budget	$2,244,853
FY21 to FY22 Increase (Decrease)	$142,895, 6.4%

Significant Items & Changes:

- Restoration of maintenance and repairs in City owned garages to pre-COVID levels +$110k

FY22 Budget Review - Economic Development

FY22 Budget	$1,277,391
FY21 Budget	$1,220,230
FY21 to FY22 Increase (Decrease)	57,161, 4.7%

Significant Items & Changes:

- Office of Economic Opportunity Programs & Initiatives +$23k
- Additional Interpreter / Translation Expenses +$14k

FY22 Budget Review - Police Department

FY22 Budget	$17,195,829
FY21 Budget	$15,049,863
FY21 to FY22 Increase (Decrease)	(2,145,966), -12.5%

Significant Items & Changes:

- Emergency Communications services provided by Portland Regional Communications Center ($2.37M) moved to 100-23 Dispatch Services
- Increase to Police budget net of this change was +$203k
- The $203k is entirely payroll related, contractually obligated step increases + 1 new civilian FTE (Media/Communications Relations Liaison)

FY22 Budget Review - Fire Department

FY22 Budget	$18,181,140
FY21 Budget	$17,804,366
FY21 to FY22 Increase (Decrease)	376,774, 2.1%

Significant Items & Changes:

- Replacement Ambulance +$280k
- Heart Monitor Replacements +$41k
- No FTE changes

FY22 Budget Review - Dispatch Services

FY22 Department Budget	$2,417,816
FY21 Department Budget	$0*
FY21 to FY22 Increase (Decrease)	$2,417,816

Significant Items & Changes:

- *Previously Emergency Communications services provided by Portland Regional Communications Center ($2.37M) was a Division within PD.
- Year over year increase in Dispatch (FY21 Dispatch Services Division vs FY22 Dispatch Department) +$42k

FY22 Budget Review - Planning & Urban Development

FY22 Budget	$1,598,268
FY21 Budget	$1,425,522
FY21 to FY22 Increase (Decrease)	$172,746, 12.1%

Significant Items & Changes:

- Continued funding for ReCODE efforts +$65,000
- Study on Impact of Historic Districts +$65,000

FY22 Budget Review - Permitting & Inspection

FY22 Budget	$2,172,384
FY21 Budget	$1,926,043
FY21 to FY22 Increase (Decrease)	$246,341, 12.8%

Significant Items & Changes:

- 4 FTE Increase related to citizen initiated referendums (2 for marijuana - $122k and 2 for Rent Control - $99,958)
- Entirely offset by increases in fee revenue required by these referendum

FY22 Budget Review - Information Technology

FY20 Budget	$2,914,482
FY21 Budget	$2,589,248
FY22 Budget	$2,858,804

FY21 to FY22 Increase (Decrease)	$269,556, 10.4%

Significant Items & Changes:

- Staff return from furloughs (10% furlough during early pandemic)
- Return to pre-pandemic levels of spending in number of areas

FY22 Budget Review - Public Works

FY20 Budget	$14,636,202
FY21 Budget	$13,655,734
FY22 Budget	$14,451,623
FY21 to FY22 Increase (Decrease)	$795,889, 5.8%

Significant Items & Changes:

- FTE restoration to pre-pandemic levels
- Increase in sidewalk painting expenses
- Increase in fuel prices in 2021

FY20 - 131.5 FY21 - 122.1 FY22 - 126.5

Added back 0.5 Program Coordinator in Admin
Added back 1.0 Solid Waste Program Manager
Added back 0.5 Solid Waste Maintenance Worker
Added 1.0 Islands Maintenance Worker
Added back 0.4 Traffic Signal Repair Worker
Added back 0.5 Construction Inspection Specialist
Added back 0.5 Engineering Asset Mgt Tech

FY22 Budget Review - Parks & Recreation

FY22 Budget	$9,190,984
FY21 Budget	$9,324,469
FY21 to FY22 Increase (Decrease)	(133,485), -1.4%

Significant Items & Changes:

- Right sizing Department based on actual activity during pandemic
- Reductions in Public Assemblies where indoor activities not yet resumed
- Increases in Recreation & other areas with increased activity

FY22 Budget Review - Facilities & Waterfront

FY21 Budget	$5,079,184
FY22 Budget	$5,518,142
FY21 to FY22 Increase (Decrease)	$438,958, 8.6%

Significant Items & Changes:

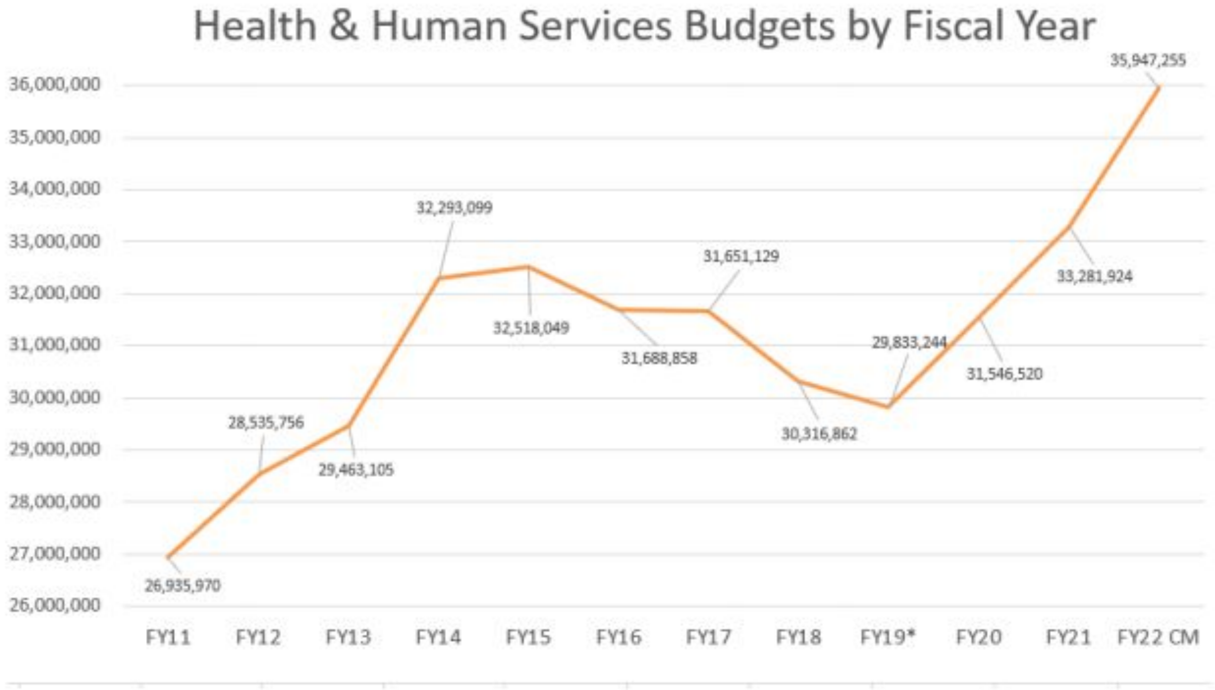
- Merrill Auditorium emergency roof replacement - $500k

FY22 Budget Review - Health & Human Services

FY21 Budget	$33,281,924
FY22 Budget	$35,947,255
FY21 to FY22 Increase (Decrease)	$2,665,331, 8.0%

Significant Items & Changes:

- See summary charts on following pages for additional details
- Proposed HHS increase for FY22 is over 3x larger than increase in any other staffed Department
- Increase in HHS funding since FY11 has been over $9M

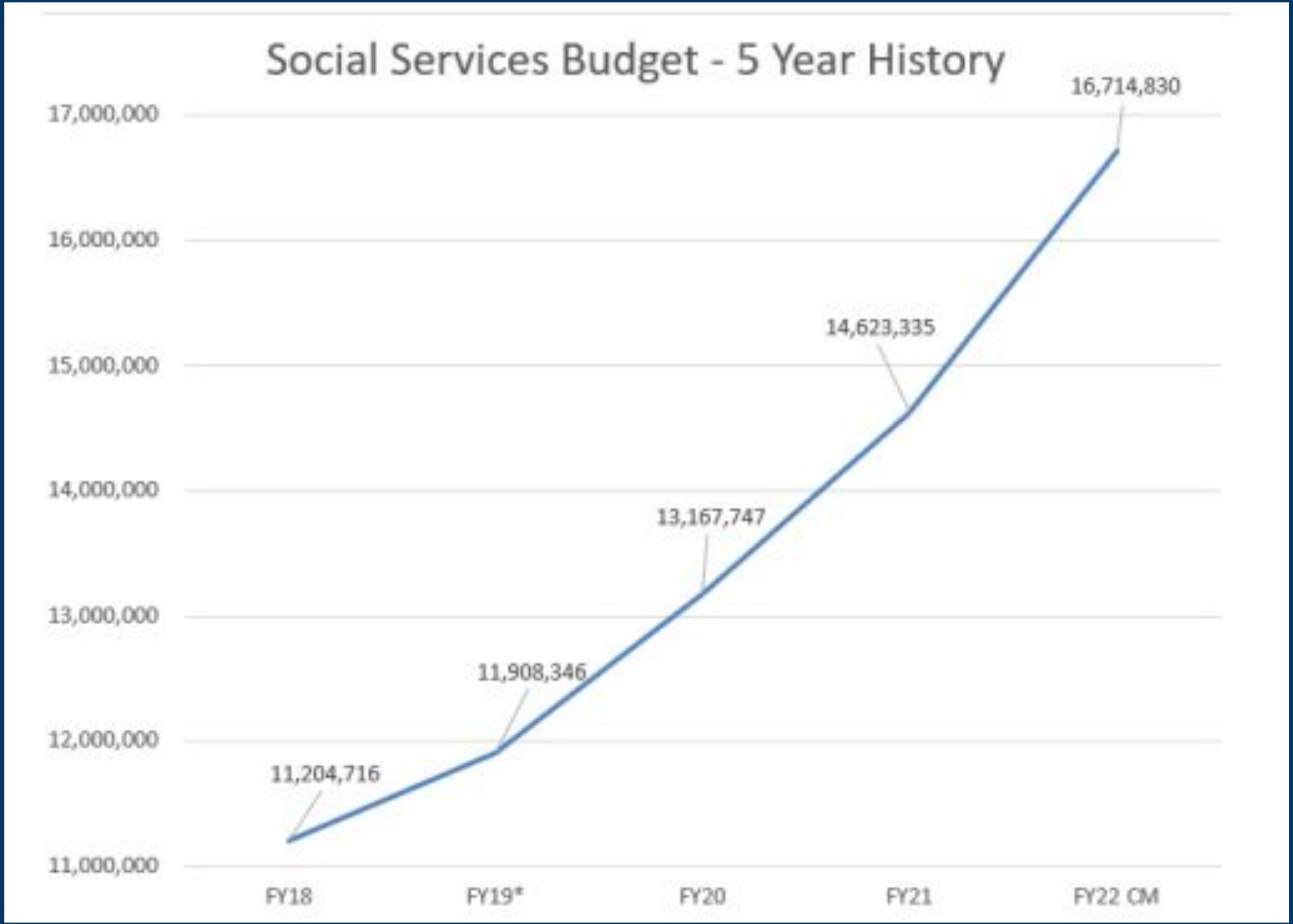


Note 1: Decreases in FY16 to FY18 were primarily related to grant losses during the LePage administration and transition of services to a 501(c)3 organization founded by the City.

$ increase to HHS from FY11 Approved to FY22 City Manager Recommended budget – $9,011,285
% increase to HHS from FY11 Approved to FY22 City Manager Recommended budget – 33.5%

45.6% increase in Public Health / Social Services budgeted expenditures since FY11 ($5.975M of $9.011M increase)

19.5% increase in Barron Center budgeted expenditures since FY11 ($2.697M of $9.011M increase)


Social Services Budget - 5 Year History
17,000,000
16,000,000
15,000,000
14,000,000
13,000,000
12,000,000
11,000,000
11,204,716
11,908,346
13,167,747
14,623,335
16,714,830
FY18
FY19*
FY20
FY21
FY22 CM


RESURGAM
CITY OF PORTLAND, MAINE
SOCIAL SERVICES
A division of the City of Portland's
Health & Human Services Department
OUR IMPACT IN PORTLAND DURING FY21
(7/1/20 - 3/31/21)
General Assistance
1,770
individual clients served at
General Assistance
WWW.PORTLANDMAINE.GOV

SOCIAL SERVICES

A division of the City of Portland's
Health & Human Services Department

OUR IMPACT IN PORTLAND DURING FY21

(7/1/20 - 3/31/21)

Family Shelter

20,120

bed nights provided to 279 individuals at the Family Shelter. 80 families were connected to stable housing.

WWW.PORTLANDMAINE.GOV

SOCIAL SERVICES

A division of the City of Portland's
Health & Human Services Department

OUR IMPACT IN PORTLAND DURING FY21

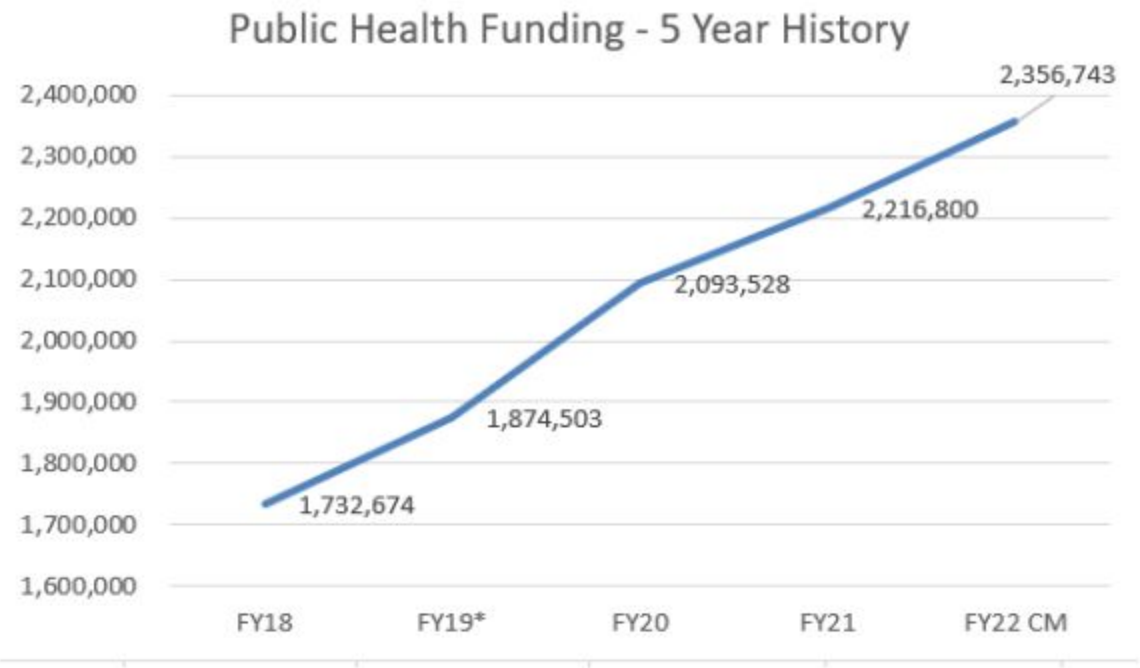
(7/1/20 - 3/31/21)

Oxford Street Shelter

30,250

bed nights provided for 568 clients at the Oxford Street Shelter. 71 clients were connected to stable housing.

WWW.PORTLANDMAINE.GOV



For the fifth consecutive year the City Manager has increased Public Health expenditures in his recommended budget. The increase for FY22 is approximately 6.3% or $139,943. The City continues to aggressively pursue grant and other funding opportunities to enhance and expand our Public Health offerings here in the City and respond to the needs of the public.

PUBLIC HEALTH

A division of the City of Portland's
Health & Human Services Department

OUR IMPACT IN PORTLAND DURING FY21

(7/1/20 - 3/31/21)

Chronic Disease Prevention

5,210

Portland Public School students and 998 children in early childcare and education centers reached by Let's Go!

WWW.PORTLANDMAINE.GOV

PUBLIC HEALTH

A division of the City of Portland's
Health & Human Services Department

OUR IMPACT IN PORTLAND DURING FY21

(7/1/20 - 3/31/21)

Minority Health

1,063

total outreach efforts by our Community Health Outreach Workers (CHOWs). 1,231 clients were connected to needed care, education, and resources.

WWW.PORTLANDMAINE.GOV

PUBLIC HEALTH

A division of the City of Portland's
Health & Human Services Department

OUR IMPACT IN PORTLAND DURING FY21

(7/1/20 - 3/31/21)

Needle Exchange Program

246,057

needles collected and safely disposed of in 4,316 total exchanges at the Needle Exchange Program.

14 organizations received 1,562 doses of naloxone.

WWW.PORTLANDMAINE.GOV

PUBLIC HEALTH

A division of the City of Portland's
Health & Human Services Department

OUR IMPACT IN PORTLAND DURING FY21

(7/1/20 - 3/31/21)

Maternal Child Health

691

total home visits for residents who are pregnant or have a child up to age 5.

WWW.PORTLANDMAINE.GOV

PUBLIC HEALTH

A division of the City of Portland's
Health & Human Services Department

OUR IMPACT IN PORTLAND DURING FY21

(7/1/20 - 3/31/21)

India Street Public Health Center

1,040

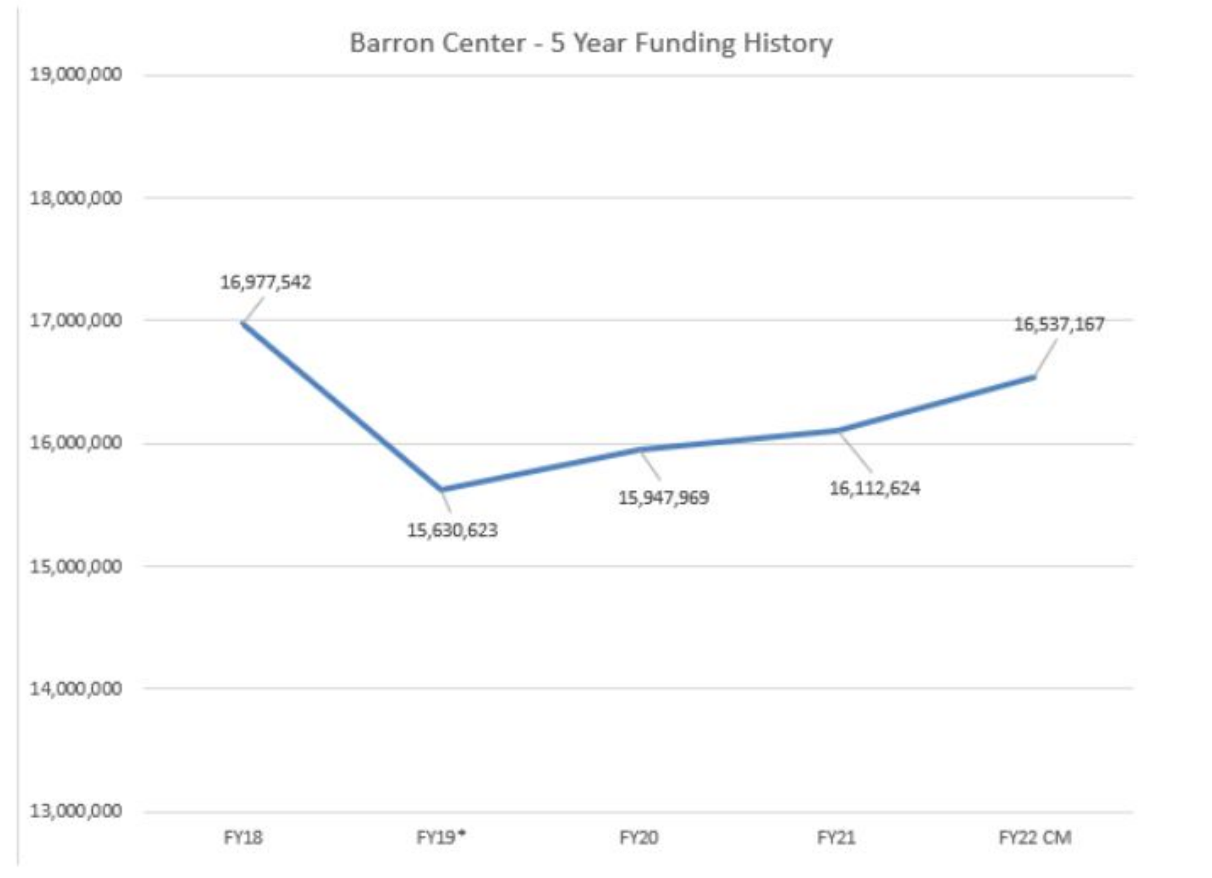
patients seen at our STD Clinic (523 patients) and Portland Community Free Clinic (517 patients).

WWW.PORTLANDMAINE.GOV

BARRON CENTER

FY21 Budget: $16,112,624
FY22 Budget: $16,537,167
Increase: $424,543, 2.6%

Beginning to work back up to pre-pandemic level patient census levels.



FY22 Budget Review - Debt Service

FY21 Budget	$45,700,279
FY22 Budget	$48,355,413
FY21 to FY22 Increase (Decrease)	2,655,134, 5.8%

Significant Items & Changes:

- POB Debt Service increase +$1M
- Lyseth School first principal payment (approx $800k)
- Annual CIP debt service and new sewer/stormwater enterprise fund debt service makes up the remaining increase.

FY22 Budget Review - Public Library

FY21 Budget	$3,927,837
FY22 Budget	$4,006,394
FY21 to FY22 Increase (Decrease)	78,557, 2.0%

Significant Items & Changes:

- No major changes

FY22 Budget Review - Pension

FY21 Budget	$7,764,619
FY22 Budget	$8,531,837
FY21 to FY22 Increase (Decrease)	767,218, 9.9%

Significant Items & Changes:

- Minor increases in pension contribution rates required for Plan 2C (Police/Fire) and Plan AC (all other employees in MainePERS).

FY22 Budget Review - Employee Benefits

FY21 Budget	$22,257,159
FY22 Budget	$21,342,536
FY21 to FY22 Increase (Decrease)	(914,623), -4.1%

Significant Items & Changes:

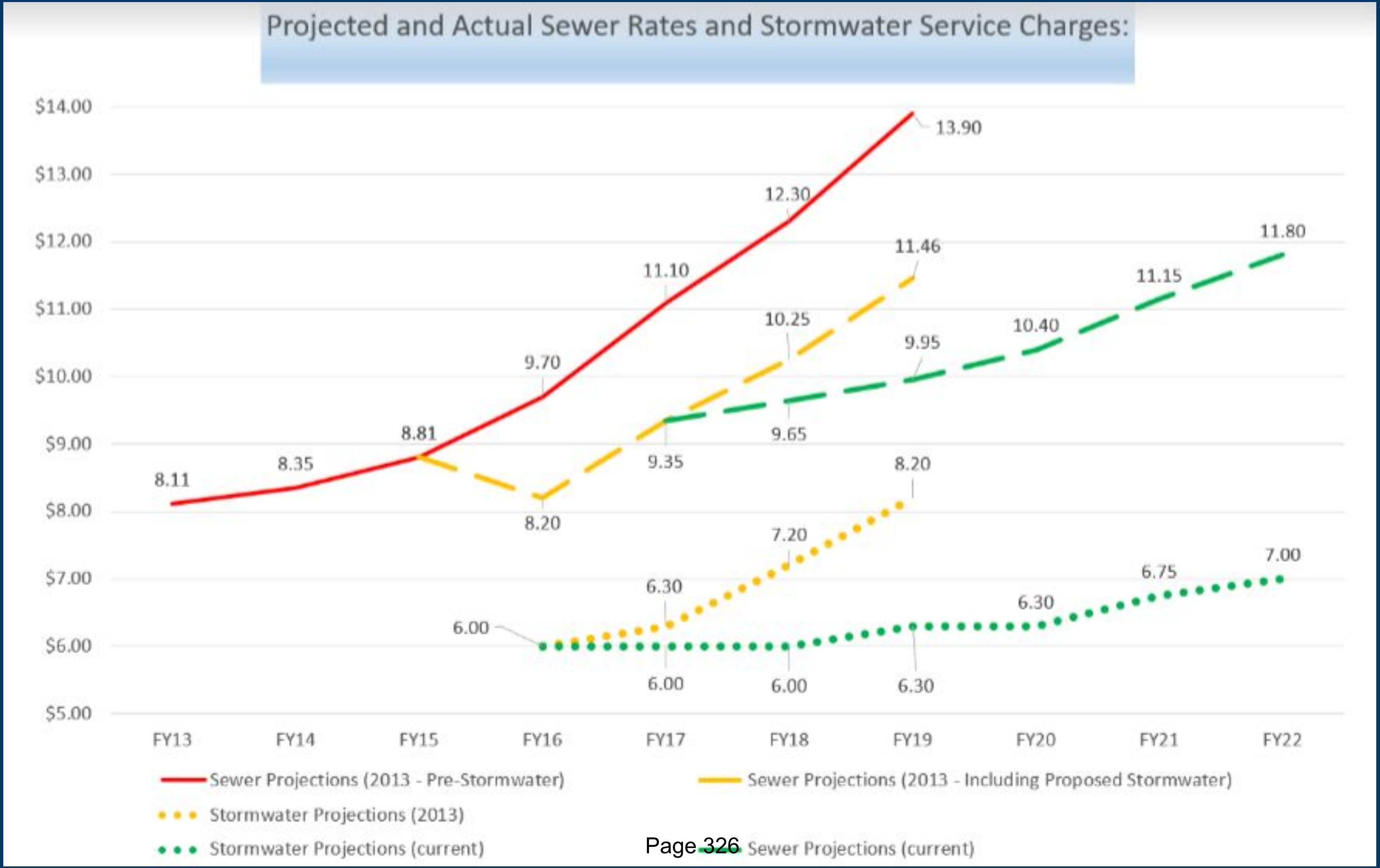
- Health Insurance claims have remained low during pandemic - year over year reduction of in excess of $500k.
- External benefits broker hired in early FY21 (Lockton). Seeing improvements in cost effectiveness and efficiency of City benefits.

FY22 Budget Review - Contingent, Liability Insurance, Memberships/Contributions, County Tax, METRO

		FY20	FY21	FY22 City Mgr's Recomm.	FY22-CM / FY21 $	%
100-61	Contingent	250,000	250,000	250,000	-	0.0%
100-62	Liability Insurance	839,325	793,128	817,034	23,906	3.0%
100-65	Regional Transportation Program	78,480	78,480	78,480	-	0.0%
	Contributions	437,388	419,910	689,149	269,239	64.1%
	Total Memberships/Contributions	515,868	498,390	767,629	269,239	54.0%
100-67	Wage Adjustment	(165,000.00)	-	637,738	637,738	#DIV/0!
	Total General Fund Expenditures	197,304,483	192,918,443	201,989,428	9,070,985	4.7%
100-63	County Tax	6,640,316	7,011,159	7,147,309	136,150	1.9%
100-65	Metro Assessment	2,787,772	2,877,058	3,020,147	143,089	5.0%

FY22 Budget Review - Enterprise Funds

	FY20	FY21	FY22 City Mgr's Recomm.	FY22-CM / FY21 $	%
Fish Pier	$388,679	$423,216	$421,641	($1,575)	-0.4%
Total Sewer	27,032,572	26,708,918	28,441,361	1,732,443	6.5%
Total Stormwater	2,788,837	2,972,872	3,248,661	275,789	9.3%
Total Jetport	26,578,275	24,074,754	23,947,754	(127,000)	-0.5%
Total Enterprise Fund Expenditures	$56,788,363	$54,179,760	$56,059,417	$1,879,657	3.5%


Projected and Actual Sewer Rates and Stormwater Service Charges:
$14.00
$13.00
$12.00
$11.00
$10.00
$9.00
$8.00
$7.00
$6.00
$5.00
8.11
8.35
8.81
9.70
11.10
12.30
13.90
8.20
9.35
10.25
11.46
9.65
9.95
10.40
11.15
11.80
6.00
6.30
7.20
8.20
6.00
6.00
6.30
6.30
6.75
7.00
FY13
FY14
FY15
FY16
FY17
FY18
FY19
FY20
FY21
FY22
Sewer Projections (2013 - Pre-Stormwater)
Sewer Projections (2013 - Including Proposed Stormwater)
Stormwater Projections (2013)
Stormwater Projections (current)
Sewer Projections (current)

Q & A

Thank you!

Contact:

finance@portlandmaine.gov

Fwd: Creative Portland TIF Funding

1 message

Jon Jennings <jpj@portlandmaine.gov> Thu, May 13, 2021 at 2:42 PM
To: Tiffany Mullen <tgm@portlandmaine.gov>, Brendan O'Connell <boconnell@portlandmaine.gov>

Backup.

---------- Forwarded message ---------
From: **Kirstie Archambault** <kirstie@visitportland.com>
Date: Thu, May 13, 2021 at 2:38 PM
Subject: Creative Portland TIF Funding
To: Kirstie Archambault <kirstie@visitportland.com>

Dear members of the Finance Committee,

My name is Kirstie Archambault. I work in Digital Marketing at Visit Portland and have been deeply-rooted in Greater Portland's tourism and travel industry for many years. Today I am writing to you as a new member of Creative Portland's Board of Directors. Just like Portland's world-class food scene and our craft beer movement—our vibrant arts and culture is what sets us apart as a destination. And it's one of the many reasons people from all over come to visit the region. Creative Portland has done a lot with limited resources, but now is the time to act. Now is the time to support the arts economy and dig deep to provide the increased funding they proved they deserve.

Last month, the 501c3 non-profit organization had successfully received unanimous (4-0) approval and recommendation from the HEDC on the proposed FY22-25_budget and plan for a TIF increase for investment into our local economy via the creative cultural sector. The proposed budget for FY22 includes increased funding above and beyond the existing capped $100K, recently absorbed by HEDD to cover staff salaries, as well as funding for an annual arts & culture summit, the revival of First Friday Art Walk, outdoor performances & showcases, and the development of a innovative and groundbreaking cultural app. All these events and services are focused on creating work/income for the creative sector and serve as a draw for visitors considering the region for leisure, meeting, or wedding travel.

The statistics show our arts and culture initiatives are underfunded in comparison to similar-sized cites. So, let's work together to bring forward our history, our culture, our art—and inspire locals and visitors alike with the power of our small city with big talent and big dreams.

Thank you for your time and consideration!

-Kirstie

Kirstie Archambault

Digital Marketing Manager

Visit Portland

1375 Congress Street, Portland Maine 04102
207.772.4994 x 239

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visitportland.com | @visitportland | #visitportlandme

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Jon P. Jennings
City Manager
City of Portland
389 Congress Street
Portland, ME 04101
(207) 874-8689 Office
(207) 874-8669 Fax
jpj@portlandmaine.gov
www.portlandmaine.gov

Brendan O'Connell <boconnell@portlandmaine.gov>

Fwd: Time sensitive; Creative Portland Finance Committee Letter

1 message

Jon Jennings <jpj@portlandmaine.gov> Thu, May 13, 2021 at 1:44 PM
To: Brendan O'Connell <boconnell@portlandmaine.gov>, Tiffany Mullen <tgm@portlandmaine.gov>

backup

---------- Forwarded message ---------
From: **Nick Mavodones** <nmm@portlandmaine.gov>
Date: Thu, May 13, 2021 at 1:38 PM
Subject: Fwd: Time sensitive; Creative Portland Finance Committee Letter
To: Jon Jennings <jpj@portlandmaine.gov>

---------- Forwarded message ---------
From: **Kate Anker** <kate@rwsartstudios.com>
Date: Tue, May 11, 2021 at 9:58 AM
Subject: Time sensitive; Creative Portland Finance Committee Letter
To: Kate Snyder <ksnyder@portlandmaine.gov>, Nicholas Mavodones <nmm@portlandmaine.gov>, Pious Ali <pali@portlandmaine.gov>, <afournier@portlandmaine.gov>, <bsr@portlandmaine.gov>, <sthibodeau@portlandmaine.gov>, Tae Chong <tchong@portlandmaine.gov>, <mdion@portlandmaine.gov>, Dinah Minot <dinah@creativeportland.com>, Greg Mitchell <gmitchell@portlandmaine.gov>, Lori Paulette <ljn@portlandmaine.gov>

To the members of the Finance Committee, Councilors, Mayor Snyder and City Manager Jennings,

I am personally writing to you as a long standing member of both the creative and real estate development sectors of Portland's economy. I am also the current Board President of Creative Portland and send this with unanimous board support, half of which are selected and placed through the City's board placement process.

I greatly appreciate your valuable time and consideration.

Last month, the Creative Portland 501c3 non-profit organization successfully received unanimous (4-0) approval and recommendation from the HEDC on our proposed FY22-25 budget and plan for a TIF increase for investment into our local economy via the creative cultural sector. We have supported this request with data, including community decried needs (Cultural Plan Update of 2018),with proven ability to maximize the return on investment (CP budget of income vs output 2017-2020) from not only local examples (The Creative Portland Overview Presentation), but nationwide ones as well (AEP5 economic impact study by Americans for the Arts (AFTA).

Right now is the time for City support. We need to rely on the arts community during COVID. As an entrepreneur who assesses and practices calculated risk daily navigating this incredibly difficult economic crisis, I fully endorse capitalizing on our momentum now in order to survive the crushing backdraft of economic stagnation that can occur from an underfunded growth effort. We have reached a critical moment in our efforts at CP and with unanimous board support, we strongly advocate for this approval and TIF increase.

Despite serious underfunding of the arts in our city, in comparison to our peer cities, as recorded in data presented, and with a miniscule staff of 2, we at Creative Portland have been exponentially growing our capacity and local economic impact. The proposed budget for FY22 includes increased funding above and beyond the existing capped $100K, recently absorbed by HEDD to cover staff salaries, as well as funding for an annual arts & culture summit, the revival of First Friday Art Walk, outdoor performances & showcases, and the development of a innovative and groundbreaking cultural app which will have huge economic impact during our time of post COVID reconstruction. All these events and services are focused on creating work and income for the creative sector, as well as all the connective and supporting sectors they touch, including trades and non traditional business and corporate partners that strengthen the local impact. Our 501c3 fundraising in FY21 includes close to $100,000 raised in local aid since the pandemic began via the Portland Artist Relief Fund, plus an additional 75K in corporate sponsorships for the public health arts banner campaign and the creative bus shelter initiative. It is used solely for programs and services benefiting the city's constituents and pumps the creative economy. We need this push and investment now to revitalize and to build on the momentum we have tirelessly worked for these past years. It cannot sustain much longer without municipal support. We need the entrepreneurial support to embrace the high return on investment.

We are advocating for this TIF increase as a strong workforce initiative. It is a necessary investment risk that we need to take right now. Thank you for your consideration and please let me know if I can offer more information or answer any questions.

Sincerely,

Kate Anker,
Owner & Director- Running With Scissors Studios LLC (2013 - present), Drawing On Community LLC (2013 - present), 32 Wilson LLC (2001 - present), Anker Properties (2001 - present), Wilson Construction (2018 - present) and AnkerHill LLC (2006 - 2020).
Board President - Creative Portland 2019 - present

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Kate Anker
Director, owner

RUNNING WITH SCISSORS

250 Anderson Street, Portland, ME 04101
www.rwsartstudios.com
Email
207-831-5682
--
Nick Mavodones City Council At-Large 389 Congress Street Portland ME 04101 (207) 874-8685 nmm@portlandmaine.gov Sent from Gmail Mobile

--
Jon P. Jennings
City Manager
City of Portland
389 Congress Street
Portland, ME 04101
(207) 874-8689 Office
(207) 874-8669 Fax
jpj@portlandmaine.gov
www.portlandmaine.gov

Fwd: Support for a TIF increase

1 message

Jon Jennings <jpj@portlandmaine.gov> Thu, May 13, 2021 at 1:44 PM
To: Tiffany Mullen <tgm@portlandmaine.gov>, Brendan O'Connell <boconnell@portlandmaine.gov>

Backup

---------- Forwarded message ---------
From: **Nick Mavodones** <nmm@portlandmaine.gov>
Date: Thu, May 13, 2021 at 1:37 PM
Subject: Fwd: Support for a TIF increase
To: Jon Jennings <jpj@portlandmaine.gov>

---------- Forwarded message ---------
From: <lh@maine.rr.com>
Date: Thu, May 13, 2021 at 1:16 PM
Subject: Support for a TIF increase
To: <ksnyder@portlandmaine.gov>, <mdion@portlandmaine.gov>
CC: <nmm@portlandmaine.gov>, <pali@portlandmaine.gov>, <afournier@portlandmaine.gov>, <bsr@portlandmaine.gov>, <sthibodeau@portlandmaine.gov>, <tchong@portlandmaine.gov>

To the members of the Finance Committee, Mayor Kate and City Manager Jennings,

I am personally writing to you as a long-standing member of the creative sector of Portland's economy. I am a practicing artist, a development consultant for multiple nonprofit arts, cultural, and education organizations in Portland as well as a member of the board of Creative Portland (CP).

Last month, the Creative Portland 501c3 non-profit organization had successfully received unanimous (4-0) approval and recommendation from the HEDC on our proposed FY22-25 budget and plan for a TIF increase for investment into our local economy via the creative cultural sector. We have supported this request with data, including community decried needs (Cultural Plan Update of 2018), proven ability to maximize the return on investment (CP budget of income vs output 2017-2020) from not only local examples (The Creative Portland Overview Presentation_), but nationwide ones as well (AEP5 economic impact study by Americans for the Arts (AFTA).

Now we need the City of Portland's support. We have reached a critical moment in our efforts at CP and with unanimous board support, we strongly advocate for this approval and TIF increase.

Despite serious underfunding of the arts, in comparison to peer cities, as recorded in data presented, and with a staff of 2, we at Creative Portland have been exponentially growing our capacity and local economic impact. The proposed budget for FY22 includes increased funding above and beyond the existing capped $100K, recently absorbed by HEDD to cover staff salaries, as well as funding for an annual arts & culture summit, the revival of First Friday Art Walk, outdoor performances & showcases, and the development of an innovative and groundbreaking cultural app. All these events and services are focused on creating work and income for the creative sector, as well as all the connective and supporting sectors they touch, including trades and non-traditional business and corporate partners who strengthen the local impact. Our 501c3 fundraising in FY21 includes close to $100,000 raised in aid since the pandemic began via the Portland Artist Relief Fund, plus an additional $75K in corporate sponsorships for the public health arts banner campaign and the creative bus shelter initiative. It is used solely for programs and services benefiting the city's constituents. At this juncture, we this investment now to revitalize and to build on the momentum we have tirelessly worked for these past years. It cannot sustain much longer without municipal support. We need the entrepreneurial support to embrace the high return on investment.

We are advocating for this TIF increase as a strong workforce initiative. It is a critical investment risk that we need to take right now.

Thank you for your consideration,

Lindsay Hancock

Lindsay Hancock

328 Center Road

Gray, Maine 04039

207-671-0071

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Nick Mavodones City Council At-Large 389 Congress Street Portland ME 04101 (207) 874-8685 nmm@portlandmaine.gov Sent from Gmail Mobile

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Jon P. Jennings
City Manager
City of Portland
389 Congress Street
Portland, ME 04101
(207) 874-8689 Office
(207) 874-8669 Fax
jpj@portlandmaine.gov
www.portlandmaine.gov

Fwd: Creative Portland TIF Funding Request

1 message

Jon Jennings <jpj@portlandmaine.gov> Thu, May 13, 2021 at 1:43 PM
To: Brendan O'Connell <boconnell@portlandmaine.gov>, Tiffany Mullen <tgm@portlandmaine.gov>

Backup

---------- Forwarded message ---------
From: **Nick Mavodones** <nmm@portlandmaine.gov>
Date: Thu, May 13, 2021 at 1:37 PM
Subject: Fwd: Creative Portland TIF Funding Request
To: Jon Jennings <jpj@portlandmaine.gov>

---------- Forwarded message ---------
From: **David Brenerman** <bren125d@aol.com>
Date: Wed, May 12, 2021 at 7:51 PM
Subject: Creative Portland TIF Funding Request
To: <ksnyder@portlandmaine.gov>, <nmm@portlandmaine.gov>, <pali@portlandmaine.gov>, <afournier@portlandmaine.gov>, <bsr@portlandmaine.gov>, <sthibodeau@portlandmaine.gov>, <tchong@portlandmaine.gov>, <mdion@portlandmaine.gov>, <azarro@portlandmaine.gov>, <jpj@portlandmaine.gov>
CC: Greg Mitchell <gmitchell@portlandmaine.gov>, Kate Anker <kate@rwsartstudios.com>, Dinah Minot <dinah@creativeportland.com>

To: Portland City Council Finance Committee, Mayor, City Councilors, and City Manager

From: David Brenerman, Former Portland Mayor and City Councilor

Mayor, Finance Chair Mavodones, Councilors and City Manager: I am writing to express strong support for the March 16, 2021, unanimous recommendation by the Council's Housing and Economic Development Committee for additional Downtown Transit Oriented Development (TOD) TIF District funding of $155,000 for Creative Portland. The HEDC Committee recommendation has been forwarded to the City Council but should first be included in the Finance Committee's discussion of TIF-funded services as it deliberates on the City budget. Given that 4 Councilors on HEDC have supported this proposal already, I hope it will receive serious consideration from the Finance Committee.

As past Chair of the City Council's former Economic Development Committee from 2015-2017, I represented the City on the Creative Portland (CP) board of directors. Upon my retirement from the Council, the board asked me to stay on as a public member and to serve as board President, which I did for two years. Since that time, I have continued to serve on the CP board's executive committee.

During my years on the CP board, and under the leadership of Executive Director, Dinah Minot, I have seen the positive impact that Creative Portland has had and can have in developing partnerships with other arts organizations and in promoting Portland as Maine's hub for arts and culture. Despite a City commitment that has remained level for the entire life of Creative Portland, the organization has assumed leadership and responsibility for numerous projects to support the growing number of local performing and visual artists and creatives.

It has become clear to many in Portland that the creative sector is an important economic engine in Portland and in Maine, supporting thousands of jobs in our City and attracting visitors to our community. As an example of the economic impact of our arts and culture sector, for every dollar spent on a ticket to a cultural activity, $12 are spent in the local economy (for parking, restaurants, shopping, etc.).

Despite the vital part that the creative economy plays in Portland, the City is near the bottom of comparable communities in its public support for promoting arts and culture. (Creative Portland presented this study to the HEDC during its consideration). Other cities invest significantly greater dollars to support the arts and the job creation and retention that they represent. Portland will not become known as a regional or even national destination for the arts unless the City can increase its financial effort, in this case for the $155,000 TIF proceeds recommended by the HEDC Committee.

Your commitment to the creative economy through increased funding to Creative Portland can demonstrate Portland's recognition of the arts and culture sector as an important economic driver. For more information on Creative Portland, please see the following video (The Creative Portland Overview Presentation_).

Thanks very much for considering my comments.

David

David H. Brenerman

Email: bren125d@aol.com

Cell: 207-807-4053

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Nick Mavodones City Council At-Large 389 Congress Street Portland ME 04101 (207) 874-8685 nmm@portlandmaine.gov Sent from Gmail Mobile

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Jon P. Jennings
City Manager
City of Portland
389 Congress Street
Portland, ME 04101
(207) 874-8689 Office
(207) 874-8669 Fax
jpj@portlandmaine.gov
www.portlandmaine.gov

Portland Maine | Yes. Life's good here.

Brendan O'Connell <boconnell@portlandmaine.gov>

Fwd: Creative Portland Budget Increase Support

1 message

Jon Jennings <jpj@portlandmaine.gov> Thu, May 13, 2021 at 12:18 PM
To: Brendan O'Connell <boconnell@portlandmaine.gov>, Tiffany Mullen <tgm@portlandmaine.gov>

Please include in the backup.

---------- Forwarded message ---------
From: **Eliza Ginn** <eliza.ginn@gmail.com>
Date: Thu, May 13, 2021 at 12:17 PM
Subject: Creative Portland Budget Increase Support
To: <citymanager@portlandmaine.gov>, <jpj@portlandmaine.gov>

To the members of the Finance Committee, Mayor Kate and City Manager Jennings;

I am writing to ask you to support the unanimous (4-0) HEDC approved and recommended FY 22 budget and TIF increase for Creative Portland, a 501c3 non-profit.

The Creative Portland proposed budget for FY22 includes
-- funding for an annual arts & culture summit
-- the revival of First Friday Art Walk
-- outdoor performances & showcases,
-- development of a groundbreaking cultural app and digital marketing tool dedicated to showcasing the arts in Portland.

These events and services create jobs and bring money into the city and yet the city manager did NOT include the HEDC 155K TIF increase amendment recommendation in the proposed city budget. **This needs to be fixed and this recommendation needs to be included in the budget.**

Last year, Creative Portland leveraged the $100K existing city investment in salaries to raise $250K of additional monies to support local artists and venues impacted by COVID, launched the Creative Bus shelter Initiative in partnership with GP METRO and GPCOG, sustaining jobs and leveraging the FY2021 city investment by 2.5x. Portland is an outlier in a recent study of peer cities in that we are the lowest ranking in municipal arts investments - and yet we aspire to call ourselves an innovation hub. **We cannot be that if we don't support the arts.**

Please amend the City Budget to include the $155K increase.

Thank you,
Eliza Ginn
City of Portland Resident
Portland Business Owner
Creative Portland Board Member

--
Eliza Ginn
eliza.ginn@gmail.com
207.653.1266

--
Jon P. Jennings
City Manager
City of Portland
389 Congress Street
Portland, ME 04101
(207) 874-8689 Office
(207) 874-8669 Fax
jpj@portlandmaine.gov
www.portlandmaine.gov

Portland Maine Yes. Life's good here.

Brendan O'Connell <boconnell@portlandmaine.gov>

Fwd: Budget

1 message

Jon Jennings <jpj@portlandmaine.gov> Wed, May 12, 2021 at 6:54 AM
To: Brendan O'Connell <boconnell@portlandmaine.gov>

Backup

---------- Forwarded message ---------
From: **Nick Mavodones** <nmm@portlandmaine.gov>
Date: Tue, May 11, 2021 at 1:48 PM
Subject: Fwd: Budget
To: Jon Jennings <jpj@portlandmaine.gov>

---------- Forwarded message ---------
From: **William Bailey** <wmb2419@yahoo.com>
Date: Tue, May 11, 2021 at 1:38 PM
Subject: Fwd: Budget
To: Nick Mavodones <nmm@portlandmaine.gov>

Sent from my iPhone

Begin forwarded message:

> **From:** William Bailey <wmb2419@yahoo.com>
> **Date:** May 11, 2021 at 1:27:19 PM EDT
> **To:** Belinda Ray <bsr@portlandmaine.gov>, Kate Snyder <ksnyder@portlandmaine.gov>, Spencer Thibodeau <sthibodeau@portlandmaine.gov>, Nick Mavodones <nmm@portlandschools.gov>
> **Subject: Budget**
>
> Dear Mayor Snyder, Councilors Ray, Thibodeau, and Mavodones,
>
> I am writing to thank you all for sharing your thoughts and considerations in regards to the school budget. Ms. Ray eloquently voiced the sentiments of so many Portland residents who feel pressured to choose a side and for those words, I am grateful. For me, my family and others it comes down to making a financial decision that works for Portland. My aging relatives, who are on a fixed income, but who have also invested in Portland Public Schools for years, feel an astonishing sense of worry and grief. Of course they believe in equity, but they've also had to sit idle waiting for reevaluation numbers while in the midst of a pandemic. For these folks, the choice should be obvious. If Superintendent Botana has federal funds available, he should use those funds to help ensure our aging community can continue to remain in their beloved city.
>
> For those of us who are taxpayers and still have students who attend PPS, this decision is tougher. Ideally, we should be able to ask questions and partake in reasonable discussions without feeling as though we are opposed to establishing a more equitable Portland. We are not opposed to equity. We are opposed to equity at 2.9 million dollars in ONE year. It's not about cups of coffee, it's about fair and reasonable solutions that involve many thinkers, not just the progressive thinkers.
>
> Again, you were elected to represent many people, and last night you did just that. These are not easy times and these are not easy decisions. Thank you for being the voice of reason and compassion. Thank you for listening to many and not just those who feel they can safely share their opinions without public backlash. For those of us with

children, speaking up can often result in our children bearing the brunt of our burdens. Please continue to listen and find solutions that protect and advance Portland as the great, diverse community it is.

Sincerely,
William Bailey

Sent from my iPhone

--
Nick Mavodones City Council At-Large 389 Congress Street Portland ME 04101 (207) 874-8685 nmm@portlandmaine.gov Sent from Gmail Mobile
--
Jon P. Jennings
City Manager
City of Portland
389 Congress Street
Portland, ME 04101
(207) 874-8689 Office
jpj@portlandmaine.gov
www.portlandmaine.gov

Fwd: Creative Portland TIF increase

1 message

Jon Jennings <jpj@portlandmaine.gov> Wed, May 12, 2021 at 6:32 AM
To: Brendan O'Connell <boconnell@portlandmaine.gov>

For the backup.

---------- Forwarded message ---------
From: **Nick Mavodones** <nmm@portlandmaine.gov>
Date: Wed, May 12, 2021 at 6:30 AM
Subject: Fwd: Creative Portland TIF increase
To: Jon Jennings <jpj@portlandmaine.gov>

---------- Forwarded message ---------
From: **Nicole Barna** <nicolebarna1221@gmail.com>
Date: Wed, May 12, 2021 at 6:00 AM
Subject: Creative Portland TIF increase
To: <pali@portlandmaine.gov>, <afournier@portlandmaine.gov>, <bsr@portlandmaine.gov>, <sthibodeau@portlandmaine.gov>, Tae Chong <tchong@portlandmaine.gov>, <mdion@portlandmaine.gov>, <nmm@portlandmaine.gov>
CC: Dinah Minot <dinah@creativeportland.com>, Kate Anker <kate@rwsartstudios.com>

Hello,

As a long-time resident and current Portland homeowner, current advertising director of Portland Monthly Magazine, recent board member of Maine Ad + Design, and city-appointed member of the Creative Portland board, I have an unique vantage to the tremendous influence and benefit of the arts in our city.

I recently learned that despite the HEDC's 4-0 recommendation to include a TIF increase for Creative Portland as a line item in the city manager's budget, the inclusion may not have occurred.

Yikes! The TIF request is an incredibly important economic investment by the city!

I'm writing to make sure we don't miss the opportunity to support our city's strategic growth with this increase. We've seen the services and programs brought to light and led by the innovative Creative Portland team of president, Kate Anker and Executive Director, Dinah Minot, elevate the community in many ways. The list is too long to list here! Creative Portland is well-positioned to accomplish so much more with this modest support of additional services and programs.

Thank you so much for your time and consideration.

"The purpose of art is washing the dust of daily life off our souls,"
- Pablo Picasso

We need this right now!

--
Nicole Barna
nicolebarna1221@gmail.com
207-450-5046 c
--
Nick Mavodones City Council At-Large 389 Congress Street Portland ME 04101 (207) 874-8685 nmm@portlandmaine.gov Sent from Gmail Mobile
--
Jon P. Jennings
City Manager
City of Portland
389 Congress Street
Portland, ME 04101
(207) 874-8689 Office
jpj@portlandmaine.gov
www.portlandmaine.gov

City Budget Proposal

2 messages

Anne Pringle <oldmayor@maine.rr.com> Mon, Apr 26, 2021 at 4:51 PM
To: "Jennings, Jon" <jpj@portlandmaine.gov>, "Snyder, Kate" <ksnyder@portlandmaine.gov>, "O'Connell, Brendan" <boconnell@portlandmaine.gov>, "Mavodones, Nick" <nmm@portlandmaine.gov>

Than you all for a very responsible budget proposal. I have not yet reviewed it in detail, but appreciate that Jon's message calls attention to the percentage increase in City vs. School budget increases over the past six years.

Kate and Nick, as City Councilors and former School Board Members/Chairs, you have a unique perspective and I hope you will, in some appropriate fashion, lead the charge in rejecting the proposed school budget, which is outrrageous. Keep in mind, the compounding effect of such large increases over the past six years. It has to stop!

Imagine the improvement we could have seen on the City side if Jon had proposed any similar level of increase....

Anne

Jon Jennings <jpj@portlandmaine.gov> Mon, Apr 26, 2021 at 6:31 PM
To: Brendan O'Connell <boconnell@portlandmaine.gov>

for the back up.
[Quoted text hidden]
--

Jon P. Jennings
City Manager
City of Portland
389 Congress Street
Portland, ME 04101
(207) 874-8689 Office
(207) 874-8669 Fax
jpj@portlandmaine.gov
www.portlandmaine.gov

Fwd: school budget increase request

1 message

Nick Mavodones <nmm@portlandmaine.gov> Wed, Apr 7, 2021 at 8:57 PM
To: Brendan O'Connell <boconnell@portlandmaine.gov>, Jon Jennings <jpj@portlandmaine.gov>

FYI -
---------- Forwarded message ---------
From: **Judith Sedgewick** <judysedgewick@gmail.com>
Date: Wed, Apr 7, 2021 at 8:56 PM
Subject: school budget increase request
To: <ksnyder@portlandmaine.gov>, <bsr@portlandmaine.gov>, <sthibodeau@portlandmaine.gov>, <tchong@portlandmaine.gov>, <azarro@portlandmaine.gov>, <mdion@portlandmaine.gov>, <pali@portlandmaine.gov>, <nmm@portlandmaine.gov>, <afournier@portlandmaine.gov>

Dear Councilors,
I am writing to respectfully ask that you deny the Portland Public Schools their request for an additional $6M for their budget next year. This is an outrageous amount of money and it should be denied. I hope that Mr. Botana can find a way to run the schools in a more fiscally conservative manner and implement his equity program over a longer period of time so as to keep within his very large budget. This school system has let the students of Grades 10-12 down this year and has shown very little interest or urgency in getting them back into the classroom. The PPS Administration seem to be focussed on other things and have not treated this diverse group of students with any equity.

Regards,
Judy Sedgewick
73 Sunset Ave.
Great Diamond ISland
--
Nick Mavodones City Council At-Large 389 Congress Street Portland ME 04101 (207) 874-8685 nmm@portlandmaine.gov Sent from Gmail Mobile

Portland Maine Yes. Life's good here.

Brendan O'Connell <boconnell@portlandmaine.gov>

Fwd: Outdoor Learning Coordinator

Nick Mavodones <nmm@portlandmaine.gov> Wed, Apr 7, 2021 at 9:00 PM
To: Brendan O'Connell <boconnell@portlandmaine.gov>, Jon Jennings <jpj@portlandmaine.gov>

---------- Forwarded message ---------
From: **Jamie Hogan** <jamiehogan58@gmail.com>
Date: Tue, Apr 6, 2021 at 3:52 PM
Subject: Outdoor Learning Coordinator
To: <council@portlandmaine.gov>

Dear Councilors,

I am writing in support of an Outdoor Learning Coordinator in this year's budget. Portland is ahead of the game in bringing nature into education, and let's keep it that way for the sake of our students.

Thanks for your consideration.

Jamie Hogan illustrator

instagram: https://www.instagram.com/jamiepeaks/
website: www.jamiehogan.com
email: jamiehogan58@gmail.com
shop: https://www.etsy.com/shop/Jamiehoganstudio
blog: http://www.jamiepeeps.com/
phone: 207-766-9726

--
Nick Mavodones City Council At-Large 389 Congress Street Portland ME 04101 (207) 874-8685 nmm@portlandmaine.gov Sent from Gmail Mobile

Fwd: Outdoor Learning Coordinator

1 message

Nick Mavodones <nmm@portlandmaine.gov> Wed, Apr 7, 2021 at 8:58 PM
To: Brendan O'Connell <boconnell@portlandmaine.gov>, Jon Jennings <jpj@portlandmaine.gov>

---------- Forwarded message ---------
From: **Sashie M** <semisner@gmail.com>
Date: Tue, Apr 6, 2021 at 12:19 PM
Subject: Outdoor Learning Coordinator
To: <council@portlandmaine.gov>

Dear Council Members:
Thank you for your work!
I am writing in support of funding an Outdoor Learning Coordinator position in this years school budget. As a Portland resident and taxpayer without children in the district, I feel this work is essential to supporting children's health and that learning outside opens great opportunities for expanding children's love of nature and long term stewardship of our planet.

Learning outside became the norm last year showing that this is possible in Maine! Although, we have only scratched the surface of the potential that this has for our children and teachers - please support this position so that learning outside can continue to grow!
Thanks
Sashie Misner

-

--
Nick Mavodones City Council At-Large 389 Congress Street Portland ME 04101 (207) 874-8685 nmm@portlandmaine.gov Sent from Gmail Mobile

This is totally tone deaf!

5 messages

Anne Pringle <oldmayor@maine.rr.com> Wed, Mar 17, 2021 at 6:58 AM
To: Mavodones Nick <NickM@cascobaylines.com>, JPJ@portlandmaine.gov, ksnyder@portlandmaine.gov
Cc: O'Connell Brendan <boconnell@portlandmaine.gov>

He has no idea of the impact of the revaluation on many Portland taxpayers.

They should have been forced to redistrict and reduce spending years ago. There is no limit to the School Department's aspiration.

Jon, propose a City-side 6% tax increase as a counterpoint. What services would we get for that, as a comparison? I'm serious...

Anne

Portland's school budget proposal set at $126 million
https://edition.pagesuite.com/popovers/dynamic_article_popover.aspx?artguid=44a3ecba-71c5-4ae1-9b2d-8b7d7e1fc9be&appid=3533

Sent from my iPad

Portland Maine Yes. Google's good here. **Tiffany Mullen <tgm@portlandmaine.gov>**

Fwd: comment on the school budget

1 message

Brendan T. O'Connell <boconnell@portlandmaine.gov> Mon, Apr 19, 2021 at 9:29 PM
To: Tiffany Mullen <tgm@portlandmaine.gov>

Please add to the package of commentary we've received on the school budget. The updated package will be an attachment for the 4/29 joint meeting. Thank you.

Brendan T. O'Connell
Finance Director
City of Portland
P: (207) 874 8642
F: (207) 874 8652

---------- Forwarded message ---------
From: **Nick Mavodones** <nmm@portlandmaine.gov>
Date: Sun, Apr 18, 2021 at 7:07 PM
Subject: Fwd: comment on the school budget
To: Brendan O'Connell <boconnell@portlandmaine.gov>, Jon Jennings <jpj@portlandmaine.gov>

FYI -

---------- Forwarded message ---------
From: **Shoshana Hoose** <shoshanahoose@gmail.com>
Date: Sun, Apr 18, 2021 at 5:58 PM
Subject: comment on the school budget
To: Tae Chong <tchong@portlandmaine.gov>, Kate Snyder <ksnyder@portlandmaine.gov>, <NMM@portlandmaine.gov>, Pious Ali <pali@portlandmaine.gov>, <afournier@portlandmaine.gov>

Dear Tae, Kate, Nick, Pious and April,

I believe the Portland Public Schools FY2022 budget that was passed by the school board is too large. Given that the district is expected to receive about $18 million in federal aid from the latest pandemic relief act, I don't think this is the time to ask homeowners to shoulder an additional 5.5 percent increase in property taxes for the schools.

I understand that the pandemic has created real challenges, particularly for those children who are most at risk. I mentor a mother with two of those children, so I see the challenges firsthand. The stimulus money should help address those challenges.

The school department's needs must be balanced against the need to keep our city affordable for middle-income people. That is becoming more difficult every year. Asking taxpayers to pay an additional $160 in property taxes on the average home is too much, especially given the influx in funding from the federal government. I urge you to cut the budget so that the increase in funding, now 4.4 percent, is closer to 2 percent.

Thanks for listening.
Shoshana Hoose
29 Alden Circle
--
Nick Mavodones City Council At-Large 389 Congress Street Portland ME 04101 (207) 874-8685
nmm@portlandmaine.gov Sent from Gmail Mobile

CITY OF PORTLAND
Executive Department
Jon P. Jennings, City Manager

To: Portland City Council
From: Jon P. Jennings, City Manager
Date: May 17, 2021
RE: Concerns with Increased Funding for Creative Portland

I am writing to express my concerns with the proposed increase in funding to Creative Portland. These concerns include the process by which this increase was proposed and reviewed; the fiscal impact of the increase; and the impact of expanded Creative Portland programs on City staff.

Creative Portland's representation of the amount they are requesting is misleading. By City ordinance, Creative Portland is entitled to $100,000 in annual funding, generated by the Downtown Transit Oriented Development and Omnibus Tax Increment Financing District. In fact, they receive $140,000 in order to cover the totality of their staff costs.

Their request, which seeks to increase the amount of annual funding they are entitled to to *at least* $155,000, also seeks to dedicate that funding to programs and services. Assuming Creative Portland wants to maintain their two existing positions, the City would be expected to absorb staff salaries of $140,000, for a **total public investment of $295,000**.

This figure represents a more than 110% increase in public support of Creative Portland. While there is no doubt of the important role the arts play in the community, culture, and economy of our City, I strongly oppose this increase, particularly at a time when nearly every City Department has made difficult budgetary choices and sacrifices in response to the pandemic while still implementing new programs and delivering more services.

According to the recommendation document presented to the Committee on Housing & Economic Development, a 110% increase in public investment will not yield much more than what Creative Portland produced in FY21. The most notable additions to their plans for FY22 include outdoor performances at pop-up venues, which will require City staff evaluation and support that is not accounted for in this budget, as well as "City staff and tech support" for an enhanced First Friday Art Walk. This 110% increase relies heavily on the guidance, evaluation, expertise, and even direct support of City staff, and granting this increase expresses a fundamental misunderstanding and lack of appreciation for City staff capacity.

It is also important to recognize that Creative Portland anticipates this being the start of annual increases in public investment through at least FY 24. According to the recommendation document presented to the Committee on Housing & Economic Development and assuming that their expectation is that the City covers the totality of staffing costs, Creative Portland expects the amount of public investment in their organization to **increase by nearly 280% between FY 21 and FY23.** This level of investment was not contemplated when the TIF was created. The current approved uses of TIF funding and originally contemplated annual and total funding appropriations from TIF funding is included in

Exhibit A.

The proposed funding increase cannot simply be added into the current Downtown TIF budget, otherwise it would create an operating deficit. To fund the requested increase I would either have to eliminate $155,000 of currently funded TIF expenditures from the categories in Exhibit A (including the City Council's recently increased support for Portland Adult Education) or fund the request via an increase to the City tax levy. A tax increase of $155,000 would result in a 2-cent increase to the current tax rate.

Lastly and more broadly, I have reservations about the process by which this proposal was developed, lobbied for, and reviewed. It excluded administrative experts who have special insight into the impacts of such an increase, as well as the staff who directly supervise Creative Portland staff and understand the day-to-day operations, strengths, and weaknesses of the organization.

I recognize that our arts community is an important part of Portland's foundation, and believe that it deserves strategic public investment. This proposal, however, is the wrong way to do it. I recommend instead a careful evaluation of the relationship between Creative Portland and the City so that we can work together more productively and for the benefit of the City of Portland.

<u>Exhibit A</u>

Project	Downtown Revitalization Plan Reference by page no.	Statutory Citation	Estimated Cost
In District: Capital Infrastructure Design and Investments, including Financing Costs, for example:			$150 Million over the life of the District for these Capital Infrastructure Items.
- Multi-modal surface and structured parking	19, 47	(1)(A)(1)(2)(3)(6)(7)	
- Sidewalk and Other Pedestrian Enhancements	19, 20, 34,35, 48	(1)(A)(1)(2)(3)(6)(7)	
- Roadway Realignments/Paving	19,20,34,35	(1)(A)(1)(2)(3)(6)(7)	
- Crosswalks	19, 46	(1)(A)(1)(a)(i)	
- Traffic Signals	34, 46	(1)(A)(1)(2)(3)	
- Intersection Redesigns	19,20,34,35	(1)(A)(1)(2)(3)(6)(7)	
- Bicycle lanes, racks, and stations Infrastructure	19, 34,47	(1)(A)(1)(a)(i)	
- Stormwater Management, including water and sewer upgrades	19, 33	(1)(A)(1)(2)(3)(6)(7)	
- Telecommunications, lighting, and electrical distribution upgrades; Infrastructure improvements/enhancements	19, 36	(1)(A)(1)(2)(3)(7)	
- Wayfinding (signage)		(1)(A)(1)	
- Public plaza intersection improvements	19,23, 35,47 22, 46	(1)(A)(1)(2)(3)(6)(7)	
In and out of District: New and Enhanced Transit Services, including operational costs, for example (see Exhibit K – Transit Map):			
- Creation of high frequency bus service on Congress Street at 15-minute intervals between the Portland Transportation Center (PTC) and Washington Avenue;	17, 20, 21, 20	(1)(A) and (1)(C)(7)	$15 Million for Transit in this category.
- Enhancing Stevens Avenue-Allen Avenue- Congress Street bus service areas;	20	(1)(A)(1)(a) and (1)(C)(7)	
- Corresponding costs for these enhancements, including transit operator salaries; transit		(1)(A)(1)(a) and (1)(C)(7)	

vehicle fuel, and transit vehicle parts replacements. - Transit capital costs including transit vehicles and related equipment; bus shelters and other related structures; benches; signs, and other transit-related infrastructure. - Shuttle service to downtown businesses.	20 17, 20	(1)(A)(1)(a) and (1)(C)(7) (1)(A)(1)(a) and (1)(C)(7)	
In and out of District: City Marketing and Promotion through Creative Portland Corporation (CPC), for example (see Exhibit M Arts District Map within Downtown TOD TIF District): - In District: Center for the Arts, including rental residential space; - In District: capital, financing, real property assembly and professional service costs; - **In and out of District:** CPC staffing, administrative and marketing expenses; revolving loan or investment fund.	20, 21,47 20, 21,47 20, 21, 47	(1)(C)(1)(2) (1)(C)(1)(2) (1)(C)(1)(2)	Up to $100K annually; $3 Million over life of District
In and out of District: - Economic Dev. Dept. administrative costs and staff salaries at 100%, and prorated salaries of City Manager, Finance Director, and Planning Urban Development Director, and Planning staff*; - Professional services costs; - Workforce training funds. Costs of services and equipment to provide skills development and training, including scholarships to in-state	21, Also TIF App. P. 3 See TIF App. P.3 See TIF App. P. 3	(1)(A)(5) and (1)(C)(1) (1)(A)(4);(1)(C)(1) (1)(C)(4)	$15 Million over life of the District.

educational institutions or to online learning entities when in-state options are not available, for jobs created or retained.			
In District: Small Public Capital Infrastructure and Equipment, for example (Downtown Plan pp. 6 and 7) - Parking meters - Vehicles for Public Works Dept., and Fire Dept., including ambulances	19 21, 36 to 44	(1)(A)(1)(a) (1)(A)(1)(a)	$10 Million over life of the District
In District: Relocation of Displaced Persons (TIF Application, p. 6)	(see TIF application, p. 6)	1(A)(6)	Not budgeted/not anticipated at time of TIF application
In District: CEAs as Approved by City Council (TIF application p. 2) with a maximum average percentage of 65% capture and up to a 20-year term pursuant to City TIF Policy (Exhibit B hereto).	(see TIF application p. 2)	(1)(A)(1)(2)(3)(6)(7)	Unknown at time of TIF application
Total Estimate of TIF Revenue Expenditure over 30 year term:			**$193,000,000**